

## THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN COUNCIL AGENDA

### MEETING NO. TWO

Monday, January 27, 2025, 6:30 p.m.

Township Administration Building

318 Canborough Street, Smithville, Ontario

**NOTE TO MEMBERS OF THE PUBLIC:** All Cell Phones, Pagers and/or PDAs to be turned off. Members of the public who are attending and participating virtually are reminded to keep their microphones muted until they are acknowledged to speak. Additionally, for your information, please be advised that this meeting will be livestreamed as well as recorded and will be available on the Township's website.

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Pages

#### 1. **SINGING OF "O CANADA"- CAISTOR CENTRAL PUBLIC SCHOOL**

Prior to commencing with the Council meeting, Mayor Ganann will provide the following announcements:

1. The public may submit comments for matters that are on the agenda to [jpaylove@westlincoln.ca](mailto:jpaylove@westlincoln.ca) before 4:30 pm. on the day of the meeting. Comments submitted will be considered as public information and read into public record.
2. This meeting is being livestreamed as well as recorded and will be available on the Township's website.

#### 2. **LAND ACKNOWLEDGEMENT STATEMENT**

The Township of West Lincoln, being part of Niagara Region is situated on treaty land. This land is steeped in the rich history of the First Nations such as the Hatiwendaronk, the Haudenosaunee, and the Anishinaabe, including the Mississaugas of the Credit First Nation. There are many First Nations, Métis, and Inuit from across Turtle Island that live and work in Niagara today. The Township of West Lincoln, as part of the Regional Municipality of Niagara, stands with all Indigenous people, past and present, in promoting the wise stewardship of the lands on which we live.

#### 3. **OPENING PETITION - Councillor Joann Chechalk**

#### 4. **CHANGE IN ORDER OF ITEMS ON AGENDA**

#### 5. **DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST**

**6. REQUEST TO ADDRESS ITEMS ON THE AGENDA**

**NOTE:** Requests to address items on the agenda are restricted to specific items as follows per Section 6.7 of the Procedural By-law:

**6.7 Public Comment at Council**

There shall be no comments from the public permitted at Council unless:

- (a) a specific appointment has been scheduled; or,
- (b) an item is included under the “Other Business” or “Communications” or “Appointments” section of the agenda and relates to a matter which would normally be dealt with at Committee.

Chair to inquire if there are any members of the public present who wish to address a specific item on the agenda as permitted by Section 6.7 of the Procedural By-law.

**7. APPOINTMENTS/PRESENTATIONS**

- 7.1 Chief Executive Officer - Library Services (Cindy Weir) 6  
Re: Presentation of West Lincoln Library Budget 2025

**POWERPOINT PRESENTATION**

**8. REGIONAL COUNCILLOR’S REMARKS**

**9. CONFIRMATION OF MINUTES**

- 9.1 Council Minutes 29  
Re: December 16, 2024

**CONFIDENTIAL MINUTES UNDER SEPARATE COVER**

Moved By Councillor William Reilly

- 1. That the minutes relating to the December 16, 2024 Council Meeting, and the recommendations contained therein, be accepted; and,
- 2. That the confidential minutes relating to the closed session portion of the December 16, 2024 Council Meeting be accepted; and that the minutes remain confidential and restricted from public disclosure in accordance with exemptions provided in Section 239 of the Municipal Act.

- 9.2 All Committees Meeting (Including Public Meetings) 40  
Re: Minutes- January 13, 2025

**CONFIDENTIAL MINUTES UNDER SEPARATE COVER**

Moved By Councillor Shelley Bradaric

- 1. That the minutes relating to the January 13, 2025 All Committees (Including Public Meetings) meeting, and the recommendations contained therein, be accepted; and,

2. That the confidential minutes relating to the closed session portion of the January 13, 2025 Council Meeting be accepted; and that the minutes remain confidential and restricted from public disclosure in accordance with exemptions provided in Section 239 of the Municipal Act.

- 9.3 Public Meeting Under the Planning Act 47  
Re: Minutes - January 13, 2025

Moved By Councillor Joann Chechalk

That the minutes relating to the January 13, 2025 Public Meeting, and the recommendations contained therein, be accepted.

## 10. COMMUNICATIONS

- 10.1 Martina Jol - West Lincoln Age Friendly Committee 58

Moved By Councillor Jason Trombetta

1. That, the notice of resignation received on January 13, 2025 from Martina Jol, Age Friendly Committee, be received; and,
2. That, By-law 2023-03 being a By-law for various appointments to boards, committees and municipal positions, be amended to remove Martina Jol from Schedule "A"

## 11. MAYOR'S REMARKS

## 12. REPORT OF COMMITTEE

- 12.1 Growth and Sustainability Committee  
There are no reports.

- 12.2 Corporate Services Committee

1. Director of Corporate Services and Chief Financial Officer (Katelyn Repovs) 59  
Re: Recommendation Report T-01-2025- 2025 Draft Operating and Capital Budget

### POWERPOINT PRESENTATION

Moved By Councillor Shelley Bradaric

1. That, Information Report T-01-2025, titled "2025 Draft Operating and Capital Budget" dated January 27, 2025, be received for information.

- 12.3 Community and Protective Services Committee  
There are no reports.

- 12.4 Operations Committee  
There are no reports.

## 13. RECONSIDERATION

**(“Definition”)** This section is for a Member of Council to introduce a motion to reconsider action taken at this Council Meeting or the previous regular Council meeting. A motion to reconsider must be made by a Council Member who voted in the majority on the matter to be reconsidered. The Chair may rule that a motion to reconsider will be dealt with at the next following Council Meeting if for some reason it cannot be dealt with at this meeting.

**14. NOTICE OF MOTION TO RESCIND**

**(“Definition”)** This section is for Council Members to serve notice of intent to introduce a motion to rescind action taken previously by Council. Notice served at this meeting will be for a motion to rescind at the next regular meeting.

**15. OTHER BUSINESS**

15.1 Members of Council  
Re: Council Remarks

1. Councillor William Reilly  
Re: Update to Council/Staff Relations Policy

Moved By Councillor William Reilly  
That Administration be directed to perform a comprehensive review of both the Council Code of Conduct Policy and the Council Staff Relations Policy.

**16. NEW ITEMS OF BUSINESS**

**NOTE:** Only for items that require immediate attention/direction from Council and must first approve a motion to introduce a new item of business.

**17. CONFIDENTIAL MATTERS**

There are no Confidential Matters.

**18. BY-LAWS**

Moved By Councillor Shelley Bradaric

1. That leave be granted to introduce By-Laws 2025-01, 2025-02, 2025-03 and that the same shall be considered to have been read a first, second, and third time with one reading, and are hereby adopted; and,
2. That the Mayor and Clerk be and are hereby authorized to sign and affix the Corporate Seal thereto, any rule of this Council to the contrary notwithstanding.

18.1 BY-LAW 2025-01 213  
A By-Law to amend By-Law No. 2023-03 which confirmed various appointments and/or recommendations for appointments to boards, committees and municipal positions.  
**(Removal of Martina Jol)**

18.2 BY-LAW 2025-02 215

A By-Law to delegate powers and duties to Officers, Employees and Agents of the Corporation of the Township of West Lincoln.

18.3 By-Law 2025-03

218

A By-Law to adopt, confirm and ratify matters dealt with by Council resolution.

**19. ADJOURNMENT**

The Mayor to declare this meeting adjourned at the hour of \_\_\_\_\_.

# West Lincoln Library

Budget 2025

# Thank you

- For the past financial support
- For advocating on behalf of libraries and funding at ROMA and AMO
- For ensuring over the years, excellent Council representation on the Library Board
- For encouraging a team relationship between the Township and Library

# Library Strategic Plan Pillars

- 1. **GROW** – Library Services and Collaboration
- 2. **INCREASE** - the Library's Visibility and Reach
- 3. **BUILD** – a Strong and Sustainable Organization Poised for Growth

# 2024 Library Snapshot

- 3 locations – Caistorville, Smithville, Wellandport
- Open 78 hours per week
- The Library is a corporation under the Public Libraries Act
- Governed by a Board of Directors
- 2114 active members
- Public computers were utilized 4,431 times
- Circulation – 70,614
- 2421 reference questions were answered
- 728 programs were attended by 8,880 people

# 2025 Operating Budget

- \$121,250 increase over last year to =\$976,410 for 2025
- = \$20.50 increase over 2024 or \$1.71 per month for a residential homeowner

# 2025 Operating Budget Pressure Points

- Wages and benefits make up the largest portion of our increase this year - \$94,680
  - Movement on the non-union grid
  - Increase in wage for those not on the grid
  - Coverage to maintain service for sick leave, vacation, training and service levels
- \$10,500 transferred from the contingency reserve to help implement the movement on the grid is no longer available to us
- Increase to the library reserves contribution of \$4,750
- Increase of \$2,400 to improve internet in Wellandport
- Increase to our Consultants Fee line of \$1,040

# Wages

- \$2.53 increase from \$18.27 to \$20.80
- Lowest for this position in Niagara Region  
\$20.57 to 31.55 (excludes St. Catharines and Niagara Falls)
- Working towards a living wage = \$20.90
- Training ground for other libraries
- Better pay within a 50 km area
- 25 resignations for a staff of 18 from 2021-2024
- Cost of onboarding 1 Public Service Assistant is estimated at \$4,500

# 2025 Capital Budget \$186,700

- Caistorville Library revitalization – \$100,000
- Addition to Maker Spaces at all three locations – \$10,000
- Collection
  - Audio Visual – \$15,600 system wide
  - Print - \$40,000 system wide
- IT Hardware - \$15,000
- Furniture Replacement - \$6,100
- Funding
  - Library Reserves = \$122,400
  - Library DCs = \$64,300
  - Library Reserves = \$15,000 towards the M365 Township migration project

# Thank You

- For your support in 2024 and for your anticipated 2025 support
- Thank you for your time tonight

A photograph of three children sitting at a blue table in a library. The child in the center is a girl with long brown hair in a braid, wearing a yellow sweater, resting her chin on her hands. To her left is a girl with brown hair in a maroon sweater, also resting her chin on her hands. To her right is a boy with short dark hair in a red sweater, smiling broadly. The background shows bookshelves filled with colorful books.

West Lincoln Public Library

**2024-2027**

**STRATEGIC**

**PLAN**



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# WEST LINCOLN LIBRARY

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The West Lincoln Library serves our communities in the Township of West Lincoln with three locations for your convenience. Those branches in Smithville, Caistorville and Wellandport are open 78 hours per week with at least one location open per day except Sunday. Smithville has a lovely outdoor patio for the summer, Wellandport an Indigenous Healing Garden and Caistorville a lovely garden at our front entrance.

Your first library card is free. It gives you access to our traditional library collections of books, magazines and DVDs; our facilities; and our wide range of programs for all ages. In addition, you can access approximately 60,000 e-books, e-magazines and e-audiobooks from our Provincial consortium collection. Thanks to our membership in LiNC (Libraries in Niagara Cooperative) you also have access to the collections of 9 of the 11 libraries in Niagara Region. VR (Virtual Reality) headsets and computers are also available for use in the library.

The Library has MakerSpaces in each location with the largest being housed in Smithville. You will have access to a 3D printer, Cricuit Maker™ machines, green screen, vinyl to digital convertor, sewing machine and embroidery machine.

A large collection of jigsaw puzzles, board games, walking sticks, ukuleles, outdoor games, e-games and hot spots are all available to borrow. The library has free day passes to Provincial Parks and passes to the Hamilton Art Gallery – just ask at our circulation desks.

The West Lincoln Library recognizes that being part of Niagara Region we are situated on treaty land. This land is rich in the history of the First Nations such as the Hatiwendaronk, the Haudenosaunee, and the Anishinaabe, including the Mississaugas of the Credit First Nation. We also recognize the contributions First Nations, Métis, Inuit and other Indigenous peoples have made, both in shaping and strengthening this community, our province and our country.

Everyone is welcome in our spaces, so please come for a visit, stay for a while and check out all that we have to offer.

## **Library Board**

Julie Adams, Chair

Wendy Wilson, Vice-Chair

Puneet Bajaj, Member

Tina Jol, Member

David Kurth, Member

Christa McBlain, Member

Leanne Reilly, Member

Councillor Shelley Bradaric, Council Representative

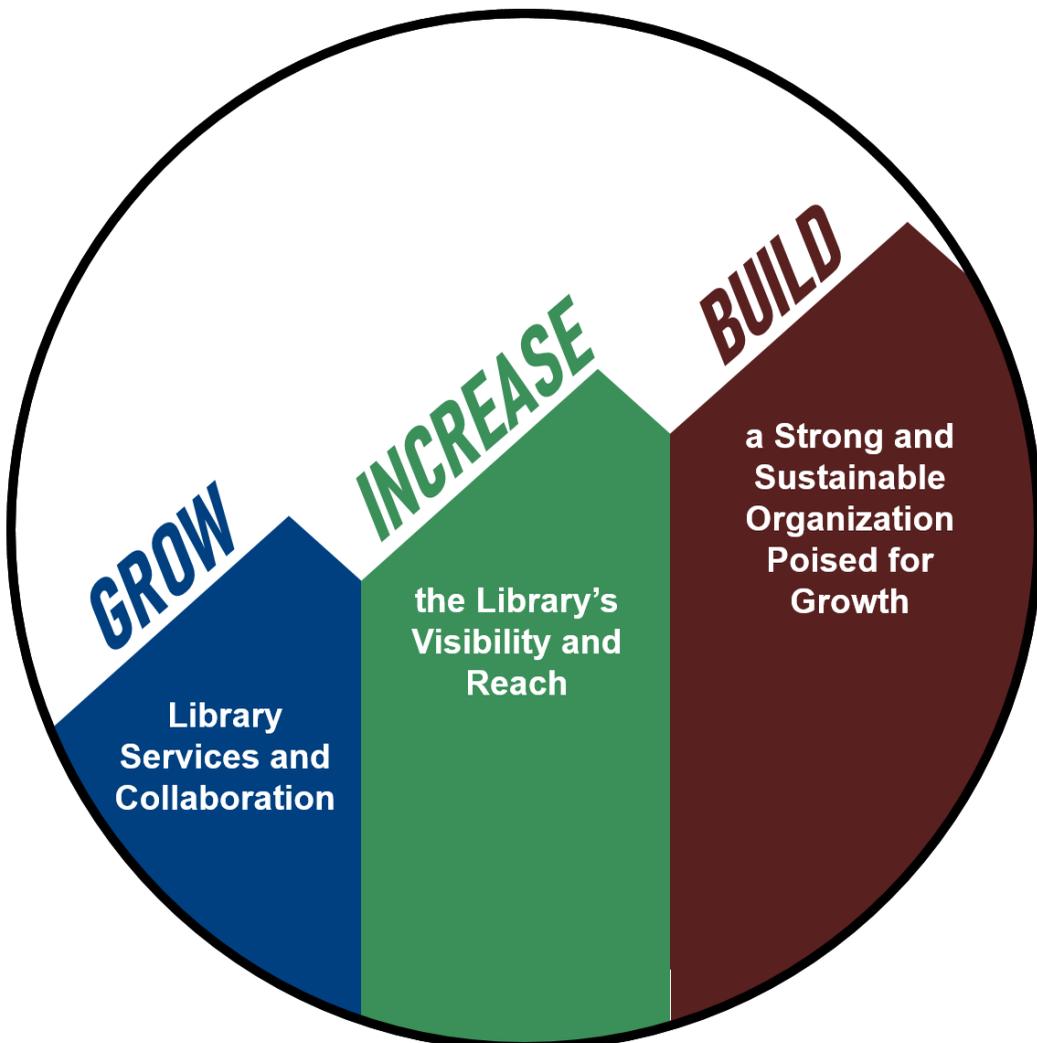
Vanessa Holm, Chief Executive Officer\Director of Library Services

# 2024-2027 STRATEGIC PLAN

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West Lincoln Public Library has developed a Strategic Plan with three pillars and nine key strategies to advance the organization over the next four years.

- 1 GROW** Library Services and Collaboration
- 2 INCREASE** the Library's Visibility and Reach
- 3 BUILD** a Strong and Sustainable Organization Poised for Growth



# VISION, MISSION AND VALUES

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## Vision Statement

To provide equal access to information, resources, and opportunities that spark curiosity, create community connections and foster a culture of belonging.

## Mission Statement

We empower growth and learning in a welcoming environment that connects our community to a world of knowledge, discovery, and opportunities.

## Values

**Accessibility:** We strive to provide universal access to spaces, resources and ideas.

**Intellectual Freedom:** We believe in the right to access information and ideas from all points of view without restriction.

**Collaborative:** We foster alliances and partnerships to strengthen community programs and services, further our reach and increase our impact.

**Supportive:** We nurture a thriving, creative library culture through the encouragement, development and empowerment of our staff, volunteers, community members and partners.

**Forward Looking:** We commit to being progressive and innovative in our response to community needs.

# GROW LIBRARY SERVICES AND COLLABORATION

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Over the coming four years, West Lincoln Public Library will continue to provide an accessible and engaging collection of materials across its three branches in Smithville, Caistorville, and Wellandport. This includes books, magazines, DVDs, audio books, video games, and specialized collections, e.g. nature passes, tools, puzzles and games.

We commit to maintaining diverse materials that represent the broad interests and preferences of West Lincoln across all age groups. In service of this goal, we will strengthen our partnership with Niagara's wider library network to increase our mutual access to materials and enhance services.

As a community hub, we will cultivate opportunities for members of the public to participate in creative workspaces and shared learning opportunities. Our current MakerSpaces will be expanded to encourage library users to make, learn, explore, and share through the use of hands-on tools. This includes free access to computers and technology to enable connectivity and support virtual learning.

In the coming four years, we will bring new services and supports into our spaces as well as embed our programming into the community. In the first year of our plan, this work will be supported by an analysis to identify gaps in programs while sourcing allies who can join us to better serve the community.

We will broaden our range of creative and dedicated programs and services, particularly in partnership with others to reach diverse groups. These initiatives will address emerging community needs and interests. Some of the areas for exploration include life skills supports, mental health services, environmental awareness, and other areas of interest for all ages and for marginalized groups.

Additional programming will be developed with the Recreation Department of the Township of West Lincoln, resulting in joint initiatives that meet the community's recreational and learning needs.

West Lincoln Public Library will maintain its welcoming and bright facilities in Smithville, Caistorville and Wellandport and promote more visits to our modern library locations. Our community rooms will continue to be available to external groups for convening and social purposes.

We will collaborate with the Township of West Lincoln to enhance and promote the interactive use of our outdoor spaces, including the Indigenous Garden at Wellandport and exterior improvements at Smithville and Caistorville. In year two of our plan, the interior of our Caistorville library branch will be enhanced.

We will investigate expanding our operating hours and increasing our reach into the community, especially towards isolated segments of the population. This will be accomplished through alliances with others and targeted community outreach. We will also examine the viability of establishing a visiting library service.

# GROW LIBRARY SERVICES AND COLLABORATION

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With a focus on customer service excellence, electronic payment options and work to develop online registration for programming will be undertaken.

At the end of the four years, more people will value and access West Lincoln Public Library's services. The Library will be a catalyst for community connections. Programming will achieve greater engagement and all three libraries will be busy hubs of activity.

## **The key strategies we will undertake to achieve this are:**

- Expand and diversify our collections, materials, and creative workspaces
- Develop responsive community services and programs
- Enhance our attractive and inviting facilities and outdoor spaces
- Increase community access to our services

# INCREASE THE LIBRARY'S VISIBILITY AND REACH

Library users love West Lincoln Public Library. Patrons describe it as a vital community resource that offers a welcoming and friendly learning environment. It is described by many as a valued community asset with high-quality services and programs.

However, the Library is not reaching as many community members, networks and groups as it might. Some of the factors impacting this include the vast size of the Township, a lack of public transportation, and a growing population. This is further complicated by limited funding, resources, and capacity.

In order to reach more people across West Lincoln, the library needs to refresh its image to better reflect its position as a valued modern and engaging learning environment. This requires the development of a new logo and a clear articulation of the Library's unique value to the community. A new branding strategy will offer community members an updated vision of what libraries provide.

In the first year of our plan, we will enlist expertise to develop a marketing strategy that defines our personality and unique offerings. We will develop a visual identity and logo, an up-to-date description of the Library's value and impact, and a strategy for outreach to target more community members. This work will be foundational to increasing the Library's presence, visibility and reach.

Ultimately, we will act to engage more community members in our services. This will include:

- hosting of creative launches and gatherings around learning themes and programming
- partnerships with local groups and businesses to share knowledge and resources, e.g. financial literacy with a bank, health talks with a local dietitian, etc.
- exploring the viability of a bookmobile and/or visiting library services
- participation in community events
- advertising and targeted outreach
- directional signage, where possible
- social media and traditional media
- re-establishing the Friends of the Library to build a cadre of community ambassadors who promote the Library to the community
- other grassroots and community-based promotional strategies

**The strategies we will undertake in the coming four years to build our presence in the community are:**

- Refresh our brand, identity and logo
- Undertake outreach and promotions to engage more community members in our services

# BUILD A STRONG AND SUSTAINABLE ORGANIZATION POISED FOR GROWTH

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West Lincoln Public Library's success is due to the passion, professionalism and commitment of its staff and dedicated volunteers. Going forward, the Library will continue to invest in its people by supporting effective recruitment, onboarding, remuneration, professional development, retention and succession planning. We will recognize and celebrate our individual and shared accomplishments.

The Library will continue to build its systems and infrastructure for greater efficiencies. This includes investing in and implementing structural changes that support more consistent services and growth. Online registration will be explored and electronic payment platforms will be developed. We will work with the Township to establish greater technological efficiencies including the development of a long-term plan to purchase radio frequency identification technology.

The Library will continue to focus on building its financial sustainability by exploring alternative sources of revenue including room rentals, fundraising through Friends of the Library, and access to grants, in partnership with others. We will continue to utilize our resources effectively and ensure we are efficient and financially responsible, while bringing value to the community.

Lastly, the Library will continue to foster a positive work culture that is committed to learning, professional growth, and adaptability. It will also promote innovation, teamwork and service excellence in all that it does.

## **In the coming four years, we will do the following to strengthen the organization:**

- Invest in our people through effective development, recognition, retention and successful planning
- Strengthen the Library's systems and infrastructure
- Improve our financial capacity to better meet the growing population of West Lincoln

# SUMMARY OF KEY PRIORITIES AND STRATEGIES

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## 1. Grow Library Services and Collaboration

- Expand and diversify our collections, materials and creative workspaces
- Develop responsive community services and programs
- Enhance our attractive and inviting facilities and outdoor spaces
- Increase community access to our services

## 2. Increase the Library's Visibility and Reach

- Refresh our brand, identity and logo
- Undertake outreach and promotions to engage more community members in our services

## 3. Build a Strong and Sustainable Organization Poised for Growth

- Invest in our people through effective development, recognition, retention and successful planning
- Strengthen the Library's systems and infrastructure
- Improve our financial capacity to better meet the growing population of West Lincoln



# CONNECT WITH THE LIBRARY

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## Social Media

Like / follow West Lincoln Public Library on Facebook, Instagram, X, Pinterest, TikTok, YouTube and WordPress for important events, news, updates and alerts.



## Subscribe to Monthly Newsletter

Sign up to receive the Library monthly newsletter directly in your e-mail inbox and stay up-to-date on programs, events, updates and new book lists.

[www.westlincolnlibrary.ca/newsletter.html](http://www.westlincolnlibrary.ca/newsletter.html)



## Contact Us

### Caistorville Branch

9549 York St.  
Caistorville, ON N0A1C0  
905-692-4290

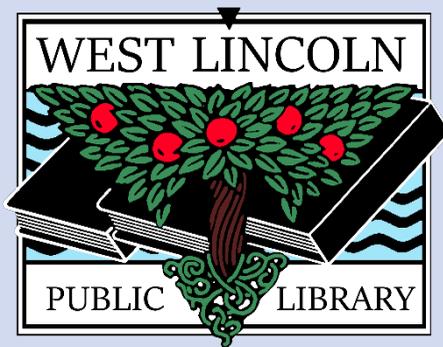
### Smithville Branch

177 West St.  
Smithville, ON L0R2A0  
905-957-3756

### Wellandport Branch

5042 Canborough Rd.  
Wellandport, ON L0R2J0  
905-386-6792

**Website:** [www.westlincolnlibrary.ca](http://www.westlincolnlibrary.ca)





THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN  
COUNCIL MINUTES

MEETING NO. TWENTIETH  
December 16, 2024, 6:30 p.m.  
Township Administration Building  
318 Canborough Street, Smithville, Ontario

Council: Mayor Cheryl Ganann, Chair  
Councillor Shelley Bradaric  
Councillor Mike Rehner  
Councillor William Reilly  
Councillor Jason Trombetta  
Councillor Joann Chechalk  
Councillor Greg Maychak

Staff: Justin Paylove, Director of Legislative Services/Clerk  
Truper McBride, CAO  
Kevin Geoghegan, IT Help Desk Analyst

Attendees: Regional Councillor Albert Witteveen\*  
Michael Buch\*  
Jeff Filliter and Partner (wife)\*

\*IN ATTENDANCE PART-TIME

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1. **SINGING OF "O CANADA" SMITHVILLE PUBLIC SCHOOL**

Prior to commencing with the Council meeting, Mayor Ganann provided the following announcements:

1. The public may submit comments for matters that are on the agenda to [jpaylove@westlincoln.ca](mailto:jpaylove@westlincoln.ca) before 4:30 pm. on the day of the meeting. Comments submitted will be considered as public information and read into public record.
2. This meeting is being livestreamed as well as recorded and will be available on the Township's website.

**2. LAND ACKNOWLEDGEMENT STATEMENT**

The Chair read the following land acknowledgement statement:

The Township of West Lincoln, being part of Niagara Region is situated on treaty land. This land is steeped in the rich history of the First Nations such as the Hatiwendaronk, the Haudenosaunee, and the Anishinaabe, including the Mississaugas of the Credit First Nation. There are many First Nations, Métis, and Inuit from across Turtle Island that live and work in Niagara today. The Township of West Lincoln, as part of the Regional Municipality of Niagara, stands with all Indigenous people, past and present, in promoting the wise stewardship of the lands on which we live.

**3. OPENING PETITION -Councillor Shelley Bradaric**

Councillor Shelley Bradaric read the opening petition.

**4. CHANGE IN ORDER OF ITEMS ON AGENDA**

There were no changes in the order of items on the agenda.

**5. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST**

**NOTE:** Items for which conflicts were recently declared at Committee Meeting(s)

There were no pecuniary/conflict of interest disclosed.

**6. REQUEST TO ADDRESS ITEMS ON THE AGENDA**

**NOTE:** Requests to address items on the agenda are restricted to specific items as follows per Section 6.7 of the Procedural By-law:

**6.7 Public Comment at Council**

There shall be no comments from the public permitted at Council unless:

- (a) a specific appointment has been scheduled; or,
- (b) an item is included under the “Other Business” or “Communications” or “Appointments” section of the agenda and relates to a matter which would normally be dealt with at Committee.

The Chair inquired if there were any members of the public present who wished to address a specific item on the agenda as permitted by Section 6.7 of the Procedural By-law.

Mayor Ganann

Re: Recognition of a citizen, Michael Buch, for his act of service to distinguish a leaf fire in our community.

**7. APPOINTMENTS/PRESENTATIONS**

There were no appointments or presentations.

**8. REGIONAL COUNCILLOR’S REMARKS**

Regional Councillor Witteveen read from a prepared statement, which is attached to the minutes as Schedule “A”.

**9. CONFIRMATION OF MINUTES**

9.1 Council Minutes

Re: November 25, 2024

**Confidential Minutes Under Separate Cover**

**Moved By** Councillor William Reilly

**Seconded By** Councillor Joann Chechalk

1. That the minutes relating to the November 25, 2024 Council Meeting, and the recommendations contained therein, be accepted; and,
2. That the confidential minutes relating to the closed session portion of the November 25, 2024 Council Meeting be accepted; and that the minutes remain confidential and restricted from public disclosure in accordance with exemptions provided in Section 239 of the Municipal Act.

**Carried**

9.2 All Committees Meeting (Including Public Meetings)

Re: Minutes - December 9, 2024

**Moved By** Councillor Shelley Bradaric

**Seconded By** Councillor Jason Trombetta

That, the minutes of the December 9, 2024 All Committees (Including Public Meetings) meeting, be accepted, and the recommendations contained therein, be approved.

**Carried**

9.3 Public Meeting Under the Planning Act

Re: Minutes - December 9, 2024

**Moved By** Councillor Joann Chechalk  
**Seconded By** Councillor Shelley Bradaric

That the minutes relating to the December 9, 2024 All Committees (including Public Meeting) Meeting, and the recommendations contained therein, be accepted.

**Carried**

**10. COMMUNICATIONS**

10.1 Ernie Sibbett, Chair (Crime Stopper of Niagara)  
Re: January 2025 Crime Stoppers Month

**Moved By** Councillor Jason Trombetta  
**Seconded By** Councillor William Reilly

That, the correspondence received from Ernie Sibbett, Chair (Crime Stoppers of Niagara), regarding "January 2025 Crime Stoppers Month", dated December 6, 2024, be received for information.

**Carried**

10.2 West Lincoln Age Friendly Advisory Committee Minutes - November 1, 2024

**Moved By** Councillor Greg Maychak  
**Seconded By** Councillor William Reilly

That, the West Lincoln Age Friendly Advisory Committee Minutes dated November 1, 2024; be received.

**Carried**

**11. MAYOR'S REMARKS**

Mayor Ganann read from a prepared statement, which is attached as Schedule "B".

**12. REPORT OF COMMITTEE**

There were no reports of committee.

**13. RECONSIDERATION**

**("Definition")** This section is for a Member of Council to introduce a motion to reconsider action taken at this Council Meeting or the previous regular Council

meeting. A motion to reconsider must be made by a Council Member who voted in the majority on the matter to be reconsidered. The Chair may rule that a motion to reconsider will be dealt with at the next following Council Meeting if for some reason it cannot be dealt with at this meeting.

There were no motions introduced by any Members of Council to reconsider action taken at this Council meeting or the previous regular Council meeting.

#### **14. NOTICE OF MOTION TO RESCIND**

(**“Definition”**) This section is for Council Members to serve notice of intent to introduce a motion to rescind action taken previously by Council. Notice served at this meeting will be for a motion to rescind at the next regular meeting.

There were no notices of intent served by any Member of Council to introduce a motion to rescind action taken previously by Council.

#### **15. OTHER BUSINESS**

15.1 Director of Finance Emeritus (Donna DeFilippis)  
Re: Memorandum - 2025 Interim Tax By-law

15.2 Members of Council  
Re: Council Remarks

Councillor Maychak  
Re: Community Food Drive and holiday well wishes

Councillor Bradaric  
Re: Consider the needs and well being of our community during this season and holiday well wishes

Councillor Trombetta  
Re: NPEI meeting and holiday well wishes

Councillor Rehner  
Re: NPEI meeting, council progress and holiday well wishes

Councillor Chechalk  
Re: Holiday well wishes

Councillor Reilly  
Re: Holiday well wishes and Council conduct

Truper McBride, CAO  
Re: Holiday well wishes

#### **16. NEW ITEMS OF BUSINESS**

**NOTE:** Only for items that require immediate attention/direction from Council and must first approve a motion to introduce a new item of business.

There were no motions brought forward to introduce new items of business.

**17. CONFIDENTIAL MATTERS**

**Moved By** Councillor Jason Trombetta

**Seconded By** Councillor William Reilly

That, the next portion of this meeting be closed to the public to consider the following pursuant to Section 239(2) of the Municipal Act 2001:

17.1 Director of Legislative Services/Clerk (Justin Paylove)

Re: Citizen Appointments on Boards and Committees

1. Age Friendly Advisory Committee
2. Mayor's Youth Advisory Committee

**Applicable closed session exemption(s):**

- personal matters about an identifiable individual, including municipal or local board employees.

**Carried**

**Moved By** Councillor Jason Trombetta

**Seconded By** Councillor Mike Rehner

That Staff be directed to proceed as directed in closed session in relation to Confidential Item 17.1.

**Carried**

**18. BY-LAWS**

**Moved By** Councillor Shelley Bradaric

**Seconded By** Councillor William Reilly

1. That leave be granted to introduce By-Laws 2024-82, 2024-83, 2024-84, 2024-85, 2024-86, 2024-87, 2024-88, and 2024-89 and that the same shall be considered to have been read a first, second, and third time with one reading, and are hereby adopted; and,
2. That the Mayor and Clerk be and are hereby authorized to sign and affix the Corporate Seal thereto, any rule of this Council to the contrary notwithstanding.

**Carried**

18.1 BY-LAW 2024-82

A By-law to Consolidate Fees and Charges and to establish User Fees and Charges for services, activities or the use of property within the Township of West Lincoln

18.2 BY-LAW 2024-83

Being a By-law to Provide for an Interim Tax Levy and to provide for the payment of Taxes and to provide for penalty and interest of Fifteen Percent.

18.3 BY-LAW 2024-84

A By-law to Delegate Powers and Duties to Officers, Employees and Agents of the Corporation of the Township of West Lincoln.

**Moved By** Councillor Mike Rehner

**Seconded By** Councillor Jason Trombetta

That, By-law 2024-84 be referred back to staff for the All Committees Meeting on January 13, 2025, to provide more information regarding incurring cost in Schedule A.

**Carried**

18.4 BY-LAW 2024-85

Being a By-law to establish Parts 3, 4, 5 and 6 on Reference Plan No. 30R-16266 on Concession 3 Road as a Public Highway, in the Former Township of Caistor, now Township of West Lincoln, Regional Municipality of Niagara.

18.5 BY-LAW 2024-86

A By-law to amend Zoning By-law No. 2017-70, as amended, of the Township of West Lincoln

**NFG Properties – Ethan Laman**

**Moved By** Councillor Mike Rehner

**Seconded By** Councillor Greg Maychak

1. That leave be granted to introduce By-Law 2024-86 and that the same shall be considered to have been read a first, second, and third time with one reading, and are hereby adopted; and,
2. That the Mayor and Clerk be and are hereby authorized to sign and affix the Corporate Seal thereto, any rule of this Council to the contrary notwithstanding.

**Carried**

18.6 BY-LAW 2024-87

A By-law to amend Zoning By-law No. 2017-70, as amended, of the Township of West Lincoln

**Tebrake, Jeremy Brown**

18.7 BY-LAW 2024-88

A By-law to authorize an agreement between the Corporation of the Township of West Lincoln and the Regional Municipality of Niagara

18.8 BY-LAW 2024-89

Being a By-Law to adopt, confirm and ratify matters dealt with by Council resolution.

**19. ADJOURNMENT**

The Mayor to declare this meeting adjourned at the hour of 7:48 p.m.

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JUSTIN PAYLOVE, DIRECTOR OF  
LEGISLATIVE SERVICES/CLERK

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MAYOR CHERYL GANANN

**Council Meeting Regional Councillor's Remarks- Dec. 16/24**

The International Plowing Match committee presented to the Planning and Economic development committee requesting sponsorship and support for in kind services. They explained the economic impact of the event over the 5-day period.

An update on traffic safety included the newly installed 4-way stop at Park Rd. and Mud St. This will make this intersection predictable for motorist to navigate.

We are working on making improvements to the intersection of Regional Rd. 20 and South Grimsby Rd. 18. We did have another motor vehicle collision at this intersection. In conversation with the Director of Transportation a plan of action is being created, options are a full signal or a method to reduce speed through this area.

Thanks,

Councillor Witteveen

## **Council Meeting Mayor's Remarks- Dec.16/24**

Good Evening,

Since the beginning of December, I have had the pleasure of raising the Positive Living Niagara flag, have attended the Chamber of Commerce Holly Jolly Business event at beautiful Breathe Massage located at the plaza in Smithville, the Creekside Market Mingle Jingle and have assisted West Lincoln Community Care with their Christmas Store designed for their clients to be able to choose gifts for themselves and each of their family members. Friday morning, as members of council are aware, our Council Chambers was visited by PA Plinsonneault, from the Ministry of Rural Affairs, our own MPP Sam Oosterhoff and a couple of their staff members who announced an increase to our Ontario Municipal Partnership Fund allocation that will be a welcome addition to our 2025 Budget.

The Niagara Regional Budget was reluctantly passed last Thursday evening. Budget meetings began in July and have proceeded almost weekly since that time. What began as an increase proposed to be close to 13% was after months of discussion whittled down to a still very ugly 9.6%. At the Region, it is not a matter of voting on an increase in one major vote, but rather each section is broken out and is voted on separately. Councillor Witteveen and I supported every possible amendment that was put forward supporting a decreased amount in each area. We voted in favour of the things such as increased EMS services and an increased Police presence in the Region including our own NRPS Division 8 as we recognized those items as being important to West Lincoln residents. We also supported the Capital Budget as it includes projects in West Lincoln including the Caistorville Rd. upgrade from the Boundary to Concession 1, an intersection improvement at RR. 24 and RR.63 which many of our residents use and also some funds being added to and allocated to our Water/Wastewater needs.

It is also important to note that Niagara Region is a service delivery entity but of the total \$483m allocated for the delivery of services only \$26m is allocated to non-mandatory services. Of that non-mandatory portion, such things as the Region's portion of WLMH that comes due this year and money into reserves for the new South Niagara Hospital Build are included.

We are now past the halfway mark of our Council mandate to represent the residents of West Lincoln for the 2022-2026 Term. Although we have had a very busy 2 years, the next 2 should prove to be even more busy as we begin to see some infrastructure and housing starts begin to take place in our community. We still have close to 2 full years of important work to do in and for our community and I know that we are all up for the job!

I would like to take this time to thank the members of Council for their work during 2024, both in our local municipality and also representing West Lincoln on the various local and regional committees on which each of you currently sit. By your presence you provide either a West Lincoln voice during issues being discussed at a regional level or a Council perspective on local issues. I am pleased to inform Council and the public that Councillor Maychak has agreed to be the Council Liaison to the West Lincoln Age-Friendly Advisory Committee and has already attended his first meeting.

As our 2022-24 Committee Chairs have stated as they each completed their last meetings, a rotation of Chairs and Vice-Chairs and our new committee structure will begin in January. I most sincerely thank the past committee Chairs for the leadership that they each demonstrated during their respective committee meetings.

Before closing my remarks, I would like to point out once again the numerous examples found, mainly on social media, but also in our 2 local newspapers, of the extreme generosity of our community. Local churches, organizations, businesses, both large and small and individuals, have all stepped up to help those who are most in need not only during this Christmas Season, but throughout the year. I feel privileged to live in and also to represent, such a warm, caring and generous community!

I also want to remind Council that our Community New Year's Levee is also fast approaching. It will take place January 4th from 2-4. There will be free public skating, hot chocolate and coffee, and also Olliebollen, Greek pastries and Tim Bits. As you run into residents over the next couple of weeks, please be sure to invite them out to take part in this free event. It will be a great way to meet and greet informally and to wish each other well for the upcoming year ahead.

Finally, I would like to take this public opportunity to wish my colleagues on Council, all members of staff and the residents of West Lincoln, all of the Blessings of the Season and a very happy and healthy New Year!

Merry Christmas!



**TOWNSHIP OF WEST LINCOLN**  
**ALL COMMITTEES (INCLUDING PUBLIC MEETINGS)**  
**MINUTES**

**MEETING NO. ONE**

**Monday, January 13, 2025, 6:30 p.m.**

**Township Administration Building**

**318 Canborough Street, Smithville, Ontario**

Council: Mayor Cheryl Ganann, Chair  
Councillor Shelley Bradaric  
Councillor Mike Rehner  
Councillor William Reilly  
Councillor Jason Trombetta  
Councillor Joann Chechalk  
Councillor Greg Maychak

Staff: Dennis Fisher, Fire Chief  
Mike DiPaola, Director of Operations  
Gerrit Boerema, Director of Growth and Sustainability  
Susan Smyth, Senior Planner  
Katelyn Repovs, Director of Corporate Services/CFO  
Wendy Beaty, Coordinator of Recreation Services  
Justin Paylove, Director of Legal and Legislative Services/Clerk  
Kevin Geoghegan, IT Help Desk Analyst  
Truper McBride, CAO

Attendees: Rodger Vaughan  
Fred Stoffels  
Mike Sullivan  
Michael Black  
Larry Pomerants  
Nancy Neville\*  
John Ganann  
Mark Doerrsum  
Rob Wood  
Gordon Szaszi\*

John Vuckovic  
Sue VanBurren  
Macy Lacasse  
Kayla Jokobszon  
Olivia Garby  
Peter Jovic  
Rhonda Tuckett  
Alex Jovic  
Lilian Jovic  
Peggy Cook\*

\*Attended Part-time

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**1. CHAIR - Mayor Cheryl Ganann**

Prior to commencing with the All Committees (Including Public Meetings) meeting agenda, the Mayor noted the following:

1. Comments from the public for a matter that is on the agenda may be provided in person by attending the meeting and advising the Chair during the "Request to Address an Item on the Agenda" Section of the agenda.
2. For those individuals that are unable to attend the meeting in person, you may submit comments for matters that are on the agenda by either
  - a. emailing [jpaylove@westlincoln.ca](mailto:jpaylove@westlincoln.ca) before 4:30 pm. on the day of the meeting. Comments submitted will be considered as public information and read into public record; OR,
  - b. by contacting the Clerk's Department to request a Zoom Link to attend the meeting virtually.
3. Tonight's All Committees Meeting will be livestreamed as well as recorded and available on the Township's website by visiting [events.westlincoln/meetings](http://events.westlincoln.meetings)

**2. LAND ACKNOWLEDGEMENT STATEMENT**

The chair read the following land acknowledgement statement:

The Township of West Lincoln, being part of Niagara Region is situated on treaty land. This land is steeped in the rich history of the First Nations such as the

Hatiwendaronk, the Haudenosaunee, and the Anishinaabe, including the Mississaugas of the Credit First Nation. There are many First Nations, Métis, and Inuit from across Turtle Island that live and work in Niagara today. The Township of West Lincoln, as part of the Regional Municipality of Niagara, stands with all Indigenous people, past and present, in promoting the wise stewardship of the lands on which we live.

**3. CHANGE IN ORDER OF ITEMS ON AGENDA**

There were no changes in the order of items on the agenda.

**4. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST**

There were no pecuniary interests and/or conflicts of interest disclosed.

**5. APPOINTMENTS**

- 5.1 Peggy Cook and Gord Szaszi  
Re: Community Improvement Plan - Waiving of Development Fees  
**POWERPOINT PRESENTATION**

**6. PUBLIC MEETING(S)**

- 6.1 9127 Regional Road 20 - Mr. Larry Pomerantz (Agent) on behalf of Mr. Giovanni Diflavio (Owner)

An application for an Extension to a Temporary Use By-law (By-law 2024-10 – T13) Mr. Larry Pomerantz (Agent) on behalf of Mr. Giovanni Diflavio (Owner) – Municipally known as 9127 Regional Road 20.  
**File No. 1601-010-23**

- 6.2 7793 Young Street - Poly Dome Ontario Inc. (Serberras Engineering Group– Brandon Barnim–Agent)

An application for a Zoning Bylaw Amendment has been made to rezone the property legally described as  
as South Grimsby Gore A, Part Lot 14 RP 30R2653 Parts 1 and 2, RP 30R11938 Parts 1 and 2, in the former  
Township of South Grimsby, Municipally known as 7793 Young Street  
**File No.: 1601-013-24**

**7. REQUEST TO ADDRESS ITEMS ON THE AGENDA**

**NOTE: Procedural By-law Section 10.13(5) – General Rules**

One (1) hour in total shall be allocated for this section of the agenda and each individual person shall only be provided with five (5) minutes to address their

issue (some exceptions apply). A response may not be provided and the matter may be referred to staff.

The Chair inquired if there were any members of the public present who wished to address a specific item on the agenda as permitted by Section 6.7 of the Procedural By-law.

In response to the Chair's inquiry, there were no members of the public who wished to address a specific item on the agenda.

## **8. CONSENT AGENDA ITEMS**

### **8.1 CONSENT AGENDA ITEMS:**

There were no consent agenda items.

## **9. COMMUNICATIONS**

There were no communications.

## **10. STAFF REPORTS**

### **10.1 Growth and Sustainability Committee**

10.1.1 Director of Growth and Sustainability (Gerrit Boerema) and Senior Planner (Madyson Etzl)

Re: Technical Report PD-01-2025 Application for Zoning Bylaw Amendment – 7880 Concession 7 Road and 7793 Young Street

**Moved By** Councillor Shelley Bradaric

**Seconded By** Councillor William Reilly

1. That, Technical Report PD-01-2025, titled "Application for Zoning Bylaw Amendment – 7880 Concession 7 Road and 7793 Young Street" dated January 13<sup>th</sup> 2025, be received; and,
2. That, a Recommendation Report be submitted to a future Committee meeting once a full administration and agency review has been completed.

**Carried**

10.1.2 Senior Planner (Susan Smyth) and Director of Growth and Sustainability (Gerrit Boerema)

Re: Technical Report PD-02-2025 Extension Request for Temporary Use (T13) at 9127 Regional Road 20 (File No. 1601-010-23)

**Moved By** Councillor William Reilly

**Seconded By** Councillor Mike Rehner

1. That Technical Report PD-02-2025 titled "Extension Request for Temporary Use (T13) at 9127 Regional Road 20 (File No. 1601-010-23)" be received; and,
2. That, a Recommendation Report be submitted to a future Growth and Sustainability Committee and Council meeting once a full Staff and agency review has been completed.

**Carried**

## 10.2 Community and Protective Services Committee

### 10.2.1 Fire Chief (Dennis Fisher)

Re: Information Report WLF01-2025 - Monthly Update – December 2024

**Moved By** Councillor Mike Rehner

**Seconded By** Councillor Shelley Bradaric

That, Information Report WLF01-2025 titled "Monthly Update – December 2024" dated January 13, 2025, be received for information.

**Carried**

### 10.2.2 Coordinator of Recreation Services (Wendy Beaty) and Director of Operations (Mike DiPaola)

Re: CS-01-2025 - Music, Market and Park It Event Assessment

**Moved By** Councillor Joann Chechalk

**Seconded By** Councillor Greg Maychak

1. That, Information Report CS-01-2025, titled "Music, Market and Park It Event Assessment", dated January 13, 2025, be received for information.

**Carried**

## 11. OTHER BUSINESS

### 11.1 Members of Committee

Councillor Mike Rehner

Re: NPEI paper invoices affected by the postal strike

### 11.2 Members of Council

#### 11.2.1 Councillor Mike Rehner

Re: Budget Report and Presentation Delivery

#### **FOR DISCUSSION**

**Moved By** Councillor Mike Rehner

**Seconded By** Councillor William Reilly

1. That, administration be directed to present the budget at a blended rate of no more than 3%; and,
2. That administration be further directed to streamline the budget process and present Council with multiple levy percentages options to choose from.

**Lost**

## 12. NEW BUSINESS

There was no new business.

## 13. CONFIDENTIAL MATTERS

**Moved By** Councillor Mike Rehner

**Seconded By** Councillor Greg Maychak

That, the next portion of this meeting be closed to the public to consider the following pursuant to Section 239(2) of the Municipal Act 2001:

### 13.1 Councillor Mike Rehner

Re: Update regarding Legal Counsel

#### **FOR DISCUSSION**

#### **Applicable closed session exemption(s):**

- personal matters about an identifiable individual, including municipal or local board employees.

13.2 Councillor William Reilly  
Re: Council/Administration Relations Discussions  
**FOR DISCUSSION**

**Applicable closed session exemption(s):**

- personal matters about an identifiable individual, including municipal or local board employees.

**Carried**

13.1 Councillor Mike Rehner  
Re: Update regarding Legal Counsel  
**FOR DISCUSSION**

13.2 Councillor William Reilly  
Re: Council/Administration Relations Discussions  
**FOR DISCUSSION**

**14. CONFIDENTIAL RESOLUTION DISCLOSURE**

Council rose without reporting.

**15. ADJOURNMENT**

The Chair declared the meeting adjourned at the hour of 10:32 p.m.

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JUSTIN PAYLOVE, DIRECTOR OF LEGAL  
AND LEGISLATIVE SERVICES/CLERK

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MAYOR CHERYL GANANN



**TOWNSHIP OF WEST LINCOLN**  
**PUBLIC MEETING UNDER THE PLANNING ACT MINUTES**  
**AMENDMENT TO TOWNSHIP OF WEST LINCOLN'S ZONING BY-LAW**

**January 13, 2025, 6:30 p.m.**  
**West Lincoln Community Centre**  
**177 West Street, Smithville, Ontario**

Council: Mayor Cheryl Ganann, Chair  
Councillor Shelley Bradaric  
Councillor Mike Rehner  
Councillor William Reilly  
Councillor Jason Trombetta  
Councillor Joann Chechalk  
Councillor Greg Maychak

Staff: Dennis Fisher, Fire Chief  
Mike DiPaola, Director of Operations  
Gerrit Boerema, Director of Growth and Sustainability  
Katelyn Repovs, Director of Corporate Services/CFO  
Susan Smyth, Senior Planner  
Wendy Beaty, Coordinator of Recreation Services  
Justin Paylove, Director of Legal and Legislative Services/Clerk  
Kevin Geoghegan, IT Help Desk Analyst  
Truper McBride, CAO

Attendees:  
Rodger Vaughan  
Fred Stoffels  
Mike Sullivan  
Michael Black  
Larry Pomerantz  
Nancy Neville\*  
Peggy Cook\*  
John Ganann  
Mark Doerrsum  
Rob Wood

Gordon Szaszi\*  
John Vuckovic  
Sue VanBurren  
Macy Lacasse  
Kayla Jakobszen  
Olivia Garby  
Peter Jovic  
Rhonda Tuckett  
Alex Jovic  
Lilian Jovic

\*Attended Part-time

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9127 Regional Road 20 (Larry Pomerantz, Agent & Giovanni Diflavio, Owner)-  
Extension to a Temporary Use By-Law

**1. Application for Zoning By-law Amendment**

The Chair advised that this public meeting was being held to consider an extension to the Township of West Lincoln's Temporary Use By-law under Section 34 and 39 of the Planning Act.

**EXPLANATION OF THE PURPOSE AND EFFECT OF THE APPLICATION:**

The intent of this Extension to a Temporary Use By-law application is to continue to permit a portion of the lands approximately 9,712.45 square metres (0.97 hectares/2.4 acres) or 5% of the total lot area for outside storage of rain barrels/composters.

Township Council granted approval of this temporary use on February 26, 2024 for one year for the storage area situated behind the existing storage buildings fronting Regional Road 20 along the west side of the subject lands below the existing berm.

An application for an extension of 3 years for the temporary use has been requested by the Agent on behalf of the Owner.

**2. Purpose of the Public Meeting**

The Chair stated that the Planning Act requires in Section 34(12) and Section 39 (1) and (3) that before extending a Temporary Use By-law, Council must hold at least one public meeting for the purpose of informing the public in respect of the extension.

The purpose of this public meeting is to receive comments and answer questions from the public regarding the extension.

The Chair stressed that, at this point, no decision has been made on the request for an extension of the temporary use and any comments received will be taken into account by Council in their consideration.

### **3. Public Meeting**

The Chair stated that the Planning Act requires through Section 34(13) that Council advise the public that if a person or public body does not make oral submissions at a public meeting or make written submissions to the Township of West Lincoln before the by-law is passed, the person or public body is not entitled to appeal the decision of Council for the Township of West Lincoln to the Ontario Land Tribunal (OLT).

The Chair inquired to the Director of Legislative Services/Clerk, Justin Paylove, about the methods and dates by which notice of the public meeting was given.

In response to the Chair's inquiry, Director of Legislative Services/Clerk, Justin Paylove, explained that proper notice was given.

The Chair inquired to Senior Planner, Susan Smyth, to explain the purpose and reason for the proposed zoning by-law amendment.

In response to the inquiry from the Chair, Senior Planner, Susan Smyth, explained the purpose and reason for the proposed Zoning By-law Amendment.

The Chair asked if the applicant or their authorized agent were present to speak to the application.

Mike Sullivan (Land Pro Planning Solutions Consultant) and Larry Pomerantz (Agent)

Mr. Sullivan explained that the extension would allow Mr. Pomerantz to continue operating his business under the temporary use agreement while intersecting with the completion of the Fulton Rural Employment Land Use Study and the Township's decision in terms of designation and zoning for that property. Mr. Sullivan reiterated that there has been no known public comment made to the Township and that he has not received any public comment or complaints.

The Chair asked if there were any oral or written submissions from any members of the public present in person or as part of the Zoom meeting that wished to provide comments at this time with respect to the Zoning By-law Amendment. The Chair suggested that if there were any Members of the Public present that wished to provide comments that they should state them now, as the OLT may

not consider comments made during any other Council and/or Committee meetings.

Ronda Tuckett

Ms. Tuckett's property is directly south of the property in discussion and expressed concerns for the addition of a berm that has created runoff expanding 3 feet by 4 feet, running N to S on her property and the potential for increased runoff through her property into Twenty Mile Creek due to plastic barrels. Ms. Tuckett provided comment on a trench leading from the property's field to the ditch on Highway 20, resulting in more water flowing S.

John Vuckovic

Mr. Vuckovic is a farmer from the area in discussion and expressed concerns regarding the environmental impact of Mr. Pomerantz's business and liability issues that may arise. Mr. Vuckovic expressed further concern questioning the type of business in operation.

Lilian Jovic

Ms. Jovic owns property in West Lincoln and expressed concerns for the amount of barrels on the property in discussion and questioned the likelihood of these barrels being food grade. Ms. Jovic provided photos of the property and barrels to Council, further commenting on the site.

Mark Doerrsum

Mr. Doerrsum is a resident of West Lincoln and expressed concerns regarding proper inspection and code compliance of the operation, MOE inspections, and the posed risk of standing water.

Alex Jovic

Mr. Jovic owns property next to the property in discussion and expressed concerns regarding the type of business that is operating, the type of material being stored and dumped, the environmental impact, and liability. He indicated that he had previously raised concerns to the Township and questioned the landowner's involvement in the application.

Lilian Jovic

Ms. Jovic further commented on the landowner's liability.

The Chair asked if any Members of the Committee had any oral or written submissions on the Zoning By-law Amendment. The Chair advised that this may be the only Public Meeting being held with respect to this application; therefore,

he noted that if any Members of the Committee has any comments they should state them now as the Ontario Land Tribunal (OLT) may not consider comments made during any other Council and/or Committee meetings.

Councillor Trombetta inquired to the Director of Growth and Sustainability, Gerrit Boerema, about the issues with the site agreement.

In response to Councillor Trombetta's inquiry, Director of Growth and Sustainability, Gerrit Boerema, explained that site agreement requirements including grading, sediment and erosion control, storm water control works and tree planting for screening have not been completed.

Councillor Trombetta further inquired to the Director of Growth and Sustainability, Gerrit Boerema, if complaints have been received from the public.

In response to Councillor Trombetta's inquiry, Director of Growth and Sustainability, Gerrit Boerema, explained that no formal complaints have been received since October; however, a number of residents have reached out through this process to express concern.

Councillor Reilly inquired to the Director of Growth and Sustainability, Gerrit Boerema, whether the Municipality is able to communicate with the land owner about the agreement in place with Mr. Pomerantz.

In response to Councillor Reilly's inquiry, Director of Growth and Sustainability, Gerrit Boerema, explained that the property owner has signed the authorized agent form to Mr. Pomerantz and Mr. Sullivan as planning consultant.

Councillor Rehner inquired to the Director of Growth and Sustainability, Gerrit Boerema, to confirm that a \$20,000 deposit for the berm and ditch work was required.

In response to Councillor Rehner's inquiry, Director of Growth and Sustainability, Gerrit Boerema, explained that a \$20,000 deposit to ensure that the grading works was completed and a \$5,000 deposit for site clean up if compliance was not achieved was required.

Councillor Rehner further inquired to the Director of Growth and Sustainability, Gerrit Boerema, about what percentage of the site agreement has been completed.

In response to Councillor Rehner's further inquiry, Director of Growth and Sustainability, Gerrit Boerema, explained the process for compliance and was unable to provide a percentage at this time. He further noted that the majority of erosion and sediment control works and grading works has not been completed.

Councillor Rehner inquired to Senior Planner, Susan Smyth, to confirm the date of approval for the grading plan of August 8, 2024.

In response to Councillor Rehner's inquiry, Senior Planner, Susan Smyth, confirmed that engineering staff approved the grading plan on August 8, 2024.

Councillor Rehner inquired to Planning Consultant, Mike Sullivan, to clarify when he was retained by Mr. Pomerantz and if he was aware of the site issues.

In response to Councillor Rehner's inquiry, Planning Consultant, Mike Sullivan, clarified that he was hired in December of 2024. Mr. Sullivan explained that he was unaware of the extent of the site issues and further explained that his client has reached out for professional assistance, recognizes the issues, and will lead his client towards compliance.

Councillor Rehner inquired to the Fire Chief, Dennis Fisher, whether he has been to the facility.

In response to Councillor Rehner's inquiry, Fire Chief Dennis Fisher explained that he recently returned from leave and has not seen the site and would require a number of different measures and discussion with Deputy Chief Hofsink.

Councillor Rehner further inquired to Fire Chief Dennis Fisher if West Lincoln has the capacity to extinguish this magnitude of fire, and expressed concern regarding serious events involving a tire fire and the Plastimet recycling plant fire in Ontario.

In response to Councillor Rehner's further inquiry, Fire Chief Dennis Fisher determined that the department would be able to extinguish the fire with support from other municipalities, but it would take time.

Mayor Ganann inquired to the Planning Consultant, Mike Sullivan, if he has visited the property for a site visit.

In response to Mayor Ganann's inquiry, the Planning Consultant, Mike Sullivan, confirmed that he has visited the property.

Mayor Ganann suggested to the Fire Chief, Dennis Fisher, that he might wish to discuss a fire plan with Deputy Hofsink.

In response to Mayor Ganann's suggestion, Chief Dennis Fisher agreed to discussing a fire plan with Deputy Hofsink and also commented that his department has not received any formal complaints to date.

Councillor Bradaric inquired to the Senior Planner, Susan Smyth, if the property in discussion is in compliance with the stackable height limit.

In response to Councillor Bradaric's inquiry, the Senior Planner, Susan Smyth, explained that the maximum height of the structure is not to exceed 30 feet; it is difficult to determine if the structure exceeds this limit.

Councillor Chechalk inquired to the Director of Growth and Sustainability, Gerrit Boerema, for more information regarding the increased size of the berm.

In response to Councillor Chechalk's inquiry, the Director of Growth and Sustainability, Gerrit Boerema, explained that they cannot provide an answer until the applicant's engineer confirms that the works are complete and in compliance with the approved grading plan.

Councillor Chechalk inquired to the Agent, Larry Pomerantz, regarding additional materials used to change the berm.

In response to Councillor Chechalk's inquiry, the Agent, Larry Pomerantz, commented that no additional materials were brought in to change the berm.

Councillor Chechalk further inquired to the Agent, Larry Pomerantz, if additional material had been brought on site.

In response to Councillor Chechalk's further inquiry, the Agent, Larry Pomerantz, commented that no additional materials were brought on site.

Councillor Chechalk further inquired to the Agent, Larry Pomerantz, if environmental certificates have been completed with each load as required for materials brought into agricultural sites.

In response to Councillor Chechalk's further inquiry, the Agent, Larry Pomerantz, stated that no additional materials have been brought onto the property.

Councillor Chechalk further inquired to the Agent, Larry Pomerantz, whether the barrels on the property were old or new.

In response to Councillor Chechalk's further inquiry, the Agent, Larry Pomerantz, stated that the barrels are food grade and used.

Councillor Chechalk further inquired to the Agent, Larry Pomerantz, about the initial understanding that barrels were to come in and then go out at the same time.

In response to Councillor Chechalk's further inquiry, the Agent, Larry Pomerantz, explained that his operation is seasonal and that barrels come in all year and then go out between April and July.

Councillor Maychak expressed sympathy for the residents of West Lincoln and concern regarding the site plan agreement.

The Chair stated that a Technical Report was being considered by Council later, as part of this evening's Committee meeting and that a recommendation report will be forthcoming to a future Committee and/or Council Meeting. The Chair advised that once Committee and/or Council has made a decision with respect to the Zoning By-law Amendment application and if approved by Council, a notice of its passing will be circulated with an appeal period. The Chair stated that if there was anyone who wished to be notified of Council's decision, they should email the Director of Legislative Services/Clerk, Justin Paylove, at [jplove@westlincoln.ca](mailto:jplove@westlincoln.ca).

The Chair stated that anyone who is interested in observing Council and/or Committee discussions about a particular by-law should not solely rely on mailed notices and thus miss the opportunity to attend applicable meetings and suggested the public watch the Township's website for posting of agendas to review items that will be discussed at Council and/or Committee meetings. The Chair advised that agendas for meetings are posted on the Township's website after 4 p.m. on the Friday prior to the meeting and that meeting schedules are also noted on the Township's website for the public to view. The Chair stated that anyone wishing to receive notices by email, should contact the Township Clerk to advise of their request and include their email address along with their mailing address and phone number.

**4. Adjournment**

The Chair declared the meeting adjourned at the hour of 8:12 p.m.

7793 Young Street (Brandon Barnim, Agent)- Zoning By-Law Amendment

**5. Application for Zoning By-law Amendment**

The Chair advised that this public meeting was being held to consider an amendment to the Township of West Lincoln's Zoning By-law under Section 34 of the Planning Act.

**EXPLANATION OF THE PURPOSE AND EFFECT OF THE APPLICATION:**

This Zoning By-law Amendment has been made to rezone the property legally described as South Grimsby Gore A, Part Lot 14 RP 30R2653 Parts 1 and 2, RP 30R11938 Parts 1 and 2, in the former Township of South Grimsby, now in the Township of West Lincoln, Regional Municipality of Niagara, municipally known as 7793 Young Street.

The intent of this rezoning application is to fulfill a condition of consent for severance file B01/2024WL. The previous consent application was approved on February 28th 2024 to permit a minor boundary adjustment where 1.2 acres form

the abutting farm parcel was added to the subject property to accommodate the existing parking lot as well as 2,670 square metre building addition which will connect the three existing warehouse buildings.

This zoning application proposes to rezone the Agricultural 'A' farmlands that had been converted into a parking lot on the west side of the property to the Agricultural Related 'AR-51' zone with the existing site specific exception that covers the remainder of the property, and to also extend the AR-51 zoning over to the east of the property to cover the warehouse that is being used as part of the business as well.

## **6. Purpose of the Public Meeting**

The Chair stated that the Planning Act requires in Section 34(12) and Section 39 that before passing Zoning By-Law Amendments, Council must hold at least one public meeting for the purpose of informing the public in respect of the application.

The Chair further stated that the purpose of this public meeting is to receive comments and answer questions from the public regarding the proposed Zoning By-Law Amendments.

The Chair further stated that no decision has been made on the proposed amendments and any comments received will be taken into account by Council in their consideration.

## **7. Public Meeting**

The Chair stated that in accordance with the *Planning Act* and the Minister, the applicant or specified person, public body or registered land owner of any land to which the by-law amendment will apply who made oral submissions at a public meeting or written submissions to Council prior to the adoption and/or passage of the by-law may appeal the by-law amendment to the Ontario Land Tribunal.

The Chair inquired to the Director of Legislative Services/Clerk, Justin Paylove, about the methods and dates by which notice of the public meeting was given.

In response to the Chair's inquiry, Director of Legislative Services/Clerk, Justin Paylove, explained that proper notice was given.

The Chair inquired to the Director of Growth and Sustainability, Gerrit Boerema, to explain the purpose and reason for the proposed Zoning By-Law Amendments.

In response to the inquiry from the Chair, Director of Growth and Sustainability, Gerrit Boerema, explained the purpose and reason for the proposed Zoning By-law Amendment.

The Chair asked if the applicant or their authorized agent were present to speak to the application.

Sue Vanbuuren (Owner) was present, but chose not to speak to the application.

The Chair asked if there were any oral or written submissions from any members of the public present in person or as part of the Zoom meeting that wished to provide comments at this time with respect to the Zoning By-law Amendment. The Chair suggested that if there were any Members of the Public present that wished to provide comments that they should state them now, as the OLT may not consider comments made during any other Council and/or Committee meetings.

There were no oral or written submission from any members of the public.

The Chair asked if any Members of the Committee had any oral or written submissions on the Zoning By-law Amendment. The Chair advised that this may be the only Public Meeting being held with respect to this application; therefore, he noted that if any Members of the Committee has any comments they should state them now as the Ontario Land Tribunal (OLT) may not consider comments made during any other Council and/or Committee meetings.

There were no oral or written submission from any members of the Committee.

The Chair stated that a Technical Report was being considered by Council later, as part of this evening's Committee meeting. The Chair advised that once Committee and/or Council has made a decision with respect to the Zoning By-law Amendment application and if approved by Council, a notice of its passing will be circulated with an appeal period. The Chair stated that if there was anyone who wished to be notified of Council's decision, they should email the Director of Legislative Services/Clerk, Justin Paylove, at [jpaylove@westlincoln.ca](mailto:jpaylove@westlincoln.ca).

The Chair stated that anyone who is interested in observing Council and/or Committee discussions about a particular by-law should not solely rely on mailed notices and thus miss the opportunity to attend applicable meetings and suggested the public watch the Township's website for posting of agendas to review items that will be discussed at Council and/or Committee meetings. The Chair advised that agendas for meetings are posted on the Township's website after 4 p.m. on the Friday prior to the meeting and that meeting schedules are also noted on the Township's website for the public to view. The Chair stated that

anyone wishing to receive notices by email, should contact the Township Clerk to advise of their request and include their email address along with their mailing address and phone number.

**8. Adjournment**

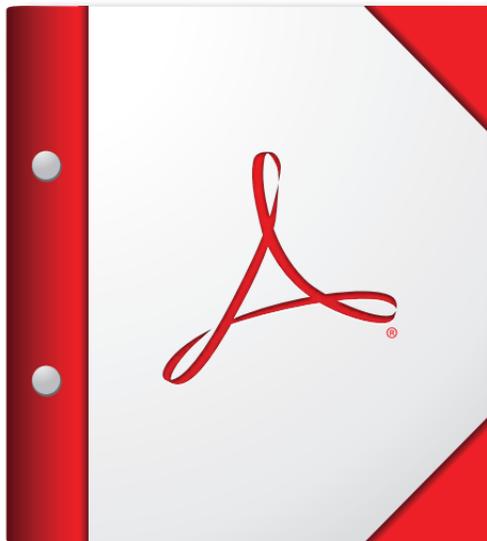
The Chair declared the meeting adjourned at the hour of 8:19 p.m.

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JUSTIN PAYLOVE, DIRECTOR OF  
LEGAL AND LEGISLATIVE SERVICES/  
CLERK

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MAYOR CHERYL GANANN, CHAIR



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**DATE:** January 27, 2025  
**REPORT NO:** T-01-2025  
**SUBJECT:** **2025 Draft Operating and Capital Budget**  
**CONTACT:** Katelyn Repovs, CPA, CA, Director of Corporate Services and Chief Financial Officer

**OVERVIEW:**

- The Draft 2025 Operating Budget supports \$24 million in operating expenditures, funded through property taxes, user fees, grants and reserve transfers.
- The Draft 2025 Capital Budget includes 50 Capital & Special Projects at a total value of \$10.4 million, with the largest investment being in Transportation Infrastructure totaling \$6.8 million.
- The Draft 2025 Budget proposes a base tax levy of \$10,542,540, which represents a 7.58% increase over 2024, after factoring in 2025 assessment growth of 1.01%.
- With the inclusion of the hospital levy of \$206,900, which reflects a decrease of \$19,600 over 2024, **the total proposed levy, after assessment growth, represents a 7.21% increase over 2024.** The estimated increase in the West Lincoln portion of the tax bill, for an average residential home, is \$120.68.
- The total urban service area levy is proposed at \$199,440, an increase of \$13,120 over 2024. For an average residential home in the urban area of Smithville, this represents an estimated increase of \$4.23 from 2024.
- Every \$97,081 of additional expenditures or savings added to this draft budget equates to a 1% base tax levy adjustment, which translates to a \$16 adjustment in taxes to the average residential home.
- The final budget presentation and discussion will take place at the Corporate Services Committee meeting scheduled for Tuesday, February 18, 2025, with an additional date set for Wednesday, February 19, 2025, if required, with ratification at the Council meeting scheduled for Monday, February 24, 2025.

**RECOMMENDATION:**

- 1) That, Information Report T-01-2025, titled “2025 Draft Operating and Capital Budget” dated January 27, 2025, be received for information.

## **ALIGNMENT TO STRATEGIC PLAN:**

The 2025 Draft Budget supports the following Strategic Plan Themes:

- Build a safe, connected, caring and active community
- Champion strategic and responsible growth
- Enrich our strong agricultural legacy
- Advance organizational capacity and effectiveness

## **BACKGROUND:**

The purpose of this report is to give Council an opportunity to review and discuss the draft budget prior to the final budget meeting. Approval of the 2025 Operating and Capital Budget is scheduled to take place on Monday, February 18, 2025. If necessary, Tuesday, February 19, 2025 has also been set aside as a budget meeting.

Council is asked to approve an Operating and Capital budget each year, which is developed and presented by Administration. The 2025 budget includes approximately \$24 million of operating expenditures and approximately \$10.4 million in Capital and Special Project expenditures. These expenditure items are mainly funded through user fees, grants, reserve transfers and the tax levy. One of the key outcomes of the budget process is the establishment of the required tax levy and ultimately the tax rate, which will be levied on properties in West Lincoln. Property owners in West Lincoln receive a tax bill from the Township that includes taxes levied by the Township, Niagara Region and Province of Ontario (for Education).

Every \$97,091 increase or decrease in the tax-funded budget equates to a 1% general tax levy adjustment, which translates to an approximate \$16 adjustment in taxes paid on an average residential home assessed at \$390,400. The increase in the amount needed from the tax base does not directly relate to an increase in taxes on a residential home, but rather it is the increase in the overall tax levy required year over year.

This information is provided to assist Council in understanding the estimated effects of the draft budget as presented and alternatively how adjustments to the amount needed from the tax levy impacts the average residence. The average value of \$390,400 is based on MPAC (Municipal Property Assessment Corporation) data and is reflective of 2016 market values. At the time of writing this report, there has been no announcement from the Minister of Finance as to when a new assessment date may be introduced.

To foster public engagement in the budget process, a Budget Survey was launched in the fall of 2024 to gather community input, with the detailed findings found in **Schedule G** to this report. We received 126 responses to the Budget Survey; those that responded to the survey have provided observations on various services provided by the Township. 65% of the respondents rated the overall value they are receiving from their tax dollars as fair or better.

## **CURRENT SITUATION:**

### OPERATING BUDGET

The operating budget provides funding for the Township's day-to-day costs of delivering services. In addition, the operating levy provides funding for Capital and Special Projects through reserve transfers and debt repayment. The 2025 draft base budget requires an overall tax levy of \$10,542,540, which represents a 7.58% (or \$833,430) levy increase over 2024, after factoring in assessment growth.

Assessment growth represents new assessment that is brought on the tax roll from new builds, improvements or additions. Assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2025 budget, assessment growth is valued at \$97,772 (1.01%), which is a result of 2025 increases in the industrial and commercial assessment bases compared to 2024. This means that of the \$833,430 increase in the required tax levy, the first \$97,772 of that increase does not increase the taxes paid by property owners.

The 2025 Draft Budget Presentation, attached as **Schedule H**, outlines the major pressures contributing to the 2025 levy increase, along with the significant mitigating factors that reduce the impact of the pressures.

Further information regarding the 2025 Operating Budget can be found in **Schedule A**, which provides a summary of net expenditures broken down by each department for the current and previous budget years. **Schedule B** provides a more detailed breakdown of expenses and revenues, organized by department, comparing the current and previous budget years.

### 2025 HOSPITAL LEVY

As part of the 2021 Budget, a new hospital levy was introduced, with proposed yearly increases to the levy also shared with Council. This hospital levy is part of the financing plan related to the required local contribution to the \$200 million build. The West Lincoln contribution is \$4,524,850, to be paid for by reserves and debenture funding. The hospital levy ensures that funds are available to pay back the debenture.

To date, \$226,500 had been included in the hospital levy. The debenture proceeds of \$2,670,950 were received in July 2024, which provided Administration with the actual debenture repayment schedule over a 20-year term. Now that the annual repayment amounts are solidified, Administration has determined that a balance of \$206,900 is required in the hospital levy. This supports a decrease in the hospital levy requirement of \$19,600 from 2024, which translates to a \$3.70 decrease for an average residential home.

### URBAN SERVICE AREA LEVY

The 2025 Draft Budget includes an Urban Service Area levy of \$199,440, an increase of \$13,120 over 2024. The Urban Service Area levy is a special levy collected in the Urban

Service Area of Smithville and funds the cost of streetlights and sidewalks (including sidewalk snow removal) within this designated area. The average homeowner will pay \$76.83 in 2025, an increase of \$4.23 from 2024.

### WATER AND WASTEWATER (SANITARY SEWER)

The Township's Water and Wastewater expenditures are funded 100% through user fees. The expenditure budget for these two service areas in 2025 is \$2,354,480 for Water and \$2,631,040 for Wastewater for a total of \$4,985,520 being funded through Water and Wastewater fees. The expenditures include transfers totalling \$386,580 to the Water and Wastewater reserves in order to ensure adequate funding for infrastructure repairs and replacements.

The 2025 budget includes a 5.85% increase to the water consumptive rate, a 6.09% increase to the wastewater consumptive rate, and 6.0% increase to the fixed water and wastewater base rates, all effective July 1, 2025. This represents a blended 5.99% increase over the previous year's rates.

In previous years, Administration has proposed fee increases based solely on the Water and Wastewater Rate Study and Financial Plan presented and approved by Council through staff report T-25-2020. However, this 2020 Rate Study forecasted certain levels of expenditure increases from the Niagara Region that are now being surpassed. It is important to note that the Niagara Region approved a 2025 water budget increase of 7.06% over 2024 and a 2025 wastewater budget increase of 15.01% over 2024. The Niagara Region is responsible for the treatment and supply of water and the treatment of wastewater flows for the Township. Region charges make up the majority of the costs in the Township's water and wastewater budgets. Township Administration made concerted effort to keep the 2025 water and wastewater increases below the approved Region increases.

As the rate changes would be effective July 1, 2025, the impact would be on the September 2025 and December 2025 billings. The water consumptive rate would increase to \$1.81 from \$1.71 (per cubic meter) and the fixed quarterly rate for a ¾" service would increase to \$50.87 from \$47.99. The Bulk Water per cubic meter rate change will be \$2.46 from \$2.32. The wastewater consumptive rate would increase to \$2.09 from \$1.97 (per cubic meter) and the fixed quarterly rate for a ¾" service would increase to \$117.26 from \$110.62.

### 2025 CAPITAL BUDGET

The 2025 proposed projects total \$10,439,650. Funding of the 2025 projects requires a 5.02% increase to the levy, which equates to \$487,330 in additional revenue. **Schedule C** to this report provides a summary of each project, along with its funding source, and **Schedule D** provides a detailed description of each 2025 project. Furthermore, the 2025 Draft Budget Presentation, attached as **Schedule H**, shows the 2025 projects allocated into one of four categories: Rehabilitation/Renewal, Compliance, Growth, or Service

Improvement. Based on project values, 85% of projects fall in the Rehabilitation/Renewal category, 5% in Compliance, 7% in Growth and 3% in Service Improvement. This categorization provides further information to Council to support decision-making.

The Ten Year Capital Plan proposes a total investment of \$160,850,100 over the years 2025 to 2034. Further details regarding these projects listed by department can be found in **Schedule F** and the project funding sources can be found in **Schedule E**.

**FINANCIAL IMPLICATIONS:**

As noted above, Administration is proposing a 2025 general tax levy of \$10,542,540, a 2025 hospital tax levy of \$206,900, and a 2025 urban service area levy of \$199,440. These proposed levy requirements represent the revenue that the Township needs to collect from taxpayers in order to fund services and infrastructure needs, such as road maintenance, emergency services, parks and libraries.

From a taxpayer perspective, the estimated impact to the total local portion of the tax bill, based on an average assessment of \$390,400, is as follows:

	<b>2024 Total Taxes</b>	<b>2025 Total Taxes (Proposed)</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Assessment</b>	\$390,400	\$390,400	\$0	0.00%
Municipal	\$1,657.99	\$1,782.37	\$124.38	7.50%
Hospital	\$38.68	\$34.98	-\$3.70	-9.57%
<b>TOTAL</b>	<b>\$1,696.67</b>	<b>\$1,817.35</b>	<b>\$120.68</b>	<b>7.11%</b>
Urban Service Area	\$72.60	\$76.83	\$4.23	5.83%
<b>TOTAL WITH URBAN SERVICE AREA</b>	<b>\$1,769.27</b>	<b>\$1,894.18</b>	<b>\$124.91</b>	<b>7.06%</b>

The Township portion of the tax bill will see a monthly increase of \$10.06 on the average single detached home in the rural area and a monthly increase of \$10.41 on the average single detached home in the urban area of Smithville.

**INTER-DEPARTMENTAL COMMENTS:**

Department Heads worked with their staff to send in initial budget plans, which are then reviewed and discussed with the Treasurer and CAO, resulting in the final draft document as presented to Council. The Library Board approves the budget submitted for the Library.

**CONCLUSION:**

The 2025 Draft Operating and Capital Budget presented to Council is a collaboration

between all Township departments. This has been a challenging budget as Administration continues the attempt to balance the pressure of rising costs and the need to address the infrastructure funding gap, while managing the impact of levy increases to the property tax bill. This is an information report as the request for Final Budget approval will take place at the Corporate Services Committee meeting on February 18, 2025.

**SCHEDULES:**

- **Schedule A** 2025 Draft Operating Budget Summary
- **Schedule B** 2025 Draft Operating Budget by Department
- **Schedule C** 2025 Draft Capital and Special Projects - Summary
- **Schedule D** 2025 Draft Capital and Special Projects - Detail
- **Schedule E** 2025 Draft Ten Year Capital Plan - by Funding Source
- **Schedule F** 2025 Draft Ten Year Capital Plan - by Department
- **Schedule G** 2025 Budget Survey Results
- **Schedule H** 2025 Draft Budget Presentation

**Prepared & Submitted by:**

**Katelyn Repovs, CPA, CA**  
Director of Corporate Services/  
Chief Financial Officer

**Approved by:**

**Truper McBride**  
CAO



# Budget Forecast by Sub Function

Function 00 - General

Department General

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
<b>Revenues</b>				
00000 - GF				
Funding from Reserves	150,000	150,000	0	0.00%
Government Transfers	1,046,200	1,232,900	186,700	17.85%
Other Revenue	1,084,800	1,194,800	110,000	10.14%
Tax Levy	9,709,110	10,542,540	833,430	8.58%
Tax Other	1,005,000	990,400	(14,600)	-1.45%
User Charges	142,900	405,700	262,800	183.90%
Total 00000 - GF	<u>13,138,010</u>	<u>14,516,340</u>	<u>1,378,330</u>	<u>10.49%</u>
Total Revenues	13,138,010	14,516,340	1,378,330	10.49%
<b>Expenses</b>				
00000 - GF				
Contracted Services	0	0	0	0.00%
Contribution to Reserves	519,500	650,000	130,500	25.12%
Debenture Interest	525,610	621,720	96,110	18.29%
Debenture Principal	633,400	731,350	97,950	15.46%
Total 00000 - GF	<u>1,678,510</u>	<u>2,003,070</u>	<u>324,560</u>	<u>19.34%</u>
Total Expenses	1,678,510	2,003,070	324,560	19.34%
<b>Net Total</b>	<b><u>11,459,500</u></b>	<b><u>12,513,270</u></b>	<b><u>1,053,770</u></b>	<b><u>9.20%</u></b>

# Budget Forecast by Sub Function

Function 00 - General

Department Equipment

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Revenues				
00001 - GF-EQU				
Internal Functional Adjustments - Transfers	791,130	915,690	124,560	15.74%
Total 00001 - GF-EQU	791,130	915,690	124,560	15.74%
Total Revenues	791,130	915,690	124,560	15.74%
Expenses				
00001 - GF-EQU				
Contracted Services	116,010	119,630	3,620	3.12%
Contribution to Reserves	460,000	575,000	115,000	25.00%
Repairs and Maintenance	113,030	115,290	2,260	2.00%
Wages and Benefits	102,090	105,770	3,680	3.60%
Total 00001 - GF-EQU	791,130	915,690	124,560	15.74%
Total Expenses	791,130	915,690	124,560	15.74%
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

# Budget Forecast by Sub Function

Function 02 - General Government

Department Governance

	2024 Budget	2025 Budget	Change	% Change
Expenses				
02401 - GOV-MAY				
Administrative Expenses	11,190	11,410	220	1.97%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	53,100	54,630	1,530	2.88%
Total 02401 - GOV-MAY	64,290	66,040	1,750	2.72%
02402 - GOV-COU				
Administrative Expenses	28,740	29,320	580	2.02%
Insurance	7,200	6,400	(800)	-11.11%
Supplies and Equipment	2,650	2,690	40	1.51%
Wages and Benefits	253,730	266,300	12,570	4.95%
Total 02402 - GOV-COU	292,320	304,710	12,390	4.24%
02403 - GOV-ELE				
Administrative Expenses	0	0	0	0.00%
Contracted Services	0	0	0	0.00%
Contribution to Reserves	36,000	36,000	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	0	0	0	0.00%
Total 02403 - GOV-ELE	36,000	36,000	0	0.00%
Total Expenses	392,610	406,750	14,140	3.60%
Revenues				
02403 - GOV-ELE				
Funding from Reserves	0	0	0	0.00%
Total 02403 - GOV-ELE	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
<b>Net Total</b>	<b>(392,610)</b>	<b>(406,750)</b>	<b>(14,140)</b>	<b>3.60%</b>

# Budget Forecast by Sub Function

Function 02 - General Government

Department Corporate Services

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
02400 - GOV				
Funding from Reserves	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Funding from Reserves	185,100	105,700	(79,400)	-42.90%
Government Transfers	0	0	0	0.00%
Other Revenue	2,000	4,000	2,000	100.00%
Transfer of Program Support	616,600	617,900	1,300	0.21%
User Charges	9,220	10,220	1,000	10.85%
Total 02502 - CRPMGT-CLK	812,920	737,820	(75,100)	-9.24%
Total Revenues	812,920	737,820	(75,100)	-9.24%
<b>Expenses</b>				
02400 - GOV				
Special Projects	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Administrative Expenses	95,370	97,370	2,000	2.10%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	367,320	463,090	95,770	26.07%
Debenture Principal	0	0	0	0.00%
External Transfers	32,800	33,110	310	0.95%
Insurance	80,070	78,850	(1,220)	-1.52%
Rents and Financial Expenses	16,420	16,750	330	2.01%
Repairs and Maintenance	17,450	17,800	350	2.01%
Special Projects	68,200	0	(68,200)	-100.00%
Subscriptions and Periodicals	2,150	2,190	40	1.86%
Supplies and Equipment	56,320	57,040	720	1.28%
Tax Write Off	77,500	79,050	1,550	2.00%
Utilities	63,600	59,540	(4,060)	-6.38%
Wages and Benefits	2,001,790	2,272,100	270,310	13.50%
Total 02502 - CRPMGT-CLK	2,878,990	3,176,890	297,900	10.35%
Total Expenses	2,878,990	3,176,890	297,900	10.35%
<b>Net Total</b>	<b>(2,066,070)</b>	<b>(2,439,070)</b>	<b>(373,000)</b>	<b>18.05%</b>

# Budget Forecast by Sub Function

Function 04 - Protection Services

Department Fire

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
04101 - FIR-ST1				
Funding from Reserves	16,800	14,400	(2,400)	-14.29%
Other Revenue	1,000	1,000	0	0.00%
User Charges	11,500	11,500	0	0.00%
Total 04101 - FIR-ST1	29,300	26,900	(2,400)	-8.19%
04102 - FIR-ST2				
User Charges	0	76,330	76,330	100.00%
Total 04102 - FIR-ST2	0	76,330	76,330	100.00%
04109 - FIR-EMM				
Funding from Reserves	0	3,540	3,540	100.00%
Government Transfers	0	16,460	16,460	100.00%
Total 04109 - FIR-EMM	0	20,000	20,000	100.00%
<b>Total Revenues</b>	<b>29,300</b>	<b>123,230</b>	<b>93,930</b>	<b>320.58%</b>
<b>Expenses</b>				
04101 - FIR-ST1				
Administrative Expenses	29,020	29,630	610	2.10%
Contracted Services	151,130	161,680	10,550	6.98%
Contribution to Reserves	360,000	414,000	54,000	15.00%
Insurance	39,200	43,200	4,000	10.20%
Rents and Financial Expenses	2,440	2,440	0	0.00%
Repairs and Maintenance	30,160	30,750	590	1.96%
Supplies and Equipment	40,870	44,390	3,520	8.61%
Utilities	48,430	41,300	(7,130)	-14.72%
Wages and Benefits	732,310	818,130	85,820	11.72%
Total 04101 - FIR-ST1	1,433,560	1,585,520	151,960	10.60%
04102 - FIR-ST2				
Administrative Expenses	0	0	0	0.00%
Contracted Services	8,580	15,520	6,940	80.89%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	79,200	75,000	(4,200)	-5.30%
Debenture Principal	79,630	79,700	70	0.09%
Insurance	16,800	18,500	1,700	10.12%
Repairs and Maintenance	13,440	13,710	270	2.01%
Supplies and Equipment	5,000	5,100	100	2.00%
Utilities	16,280	16,040	(240)	-1.47%
Wages and Benefits	0	0	0	0.00%
Total 04102 - FIR-ST2	218,930	223,570	4,640	2.12%
04109 - FIR-EMM				
Contracted Services	4,480	30,000	25,520	569.64%
Supplies and Equipment	530	20,540	20,010	3,775.47%
Total 04109 - FIR-EMM	5,010	50,540	45,530	908.78%
<b>Total Expenses</b>	<b>1,657,500</b>	<b>1,859,630</b>	<b>202,130</b>	<b>12.19%</b>
<b>Net Total</b>	<b>(1,628,200)</b>	<b>(1,736,400)</b>	<b>(108,200)</b>	<b>6.65%</b>

# Budget Forecast by Sub Function

Function 04 - Protection Services

Department Building Permit & Inspection Services

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
04401 - PRCTINSP-BYLW				
User Charges	3,790	3,790	0	0.00%
Total 04401 - PRCTINSP-BYLW	3,790	3,790	0	0.00%
04403 - PRCTINSP-BYPK				
Other Revenue	7,500	7,500	0	0.00%
Total 04403 - PRCTINSP-BYPK	7,500	7,500	0	0.00%
04451 - BPINSP-BLD				
Funding from Reserves	302,620	335,970	33,350	11.02%
User Charges	377,720	377,720	0	0.00%
Total 04451 - BPINSP-BLD	680,340	713,690	33,350	4.90%
Total Revenues	691,630	724,980	33,350	4.82%
<b>Expenses</b>				
04401 - PRCTINSP-BYLW				
Administrative Expenses	5,900	5,700	(200)	-3.39%
Contracted Services	22,540	1,450	(21,090)	-93.57%
Repairs and Maintenance	1,390	1,420	30	2.16%
Supplies and Equipment	2,430	3,540	1,110	45.68%
Utilities	550	560	10	1.82%
Wages and Benefits	81,260	84,270	3,010	3.70%
Total 04401 - PRCTINSP-BYLW	114,070	96,940	(17,130)	-15.02%
04403 - PRCTINSP-BYPK				
Contracted Services	4,350	4,440	90	2.07%
Supplies and Equipment	2,360	1,400	(960)	-40.68%
Total 04403 - PRCTINSP-BYPK	6,710	5,840	(870)	-12.97%
04451 - BPINSP-BLD				
Administrative Expenses	13,080	17,260	4,180	31.96%
Allocation of Program Support	208,300	222,300	14,000	6.72%
Contracted Services	67,570	63,760	(3,810)	-5.64%
Contribution to Reserves	11,000	11,000	0	0.00%
Repairs and Maintenance	1,390	1,420	30	2.16%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	6,880	6,660	(220)	-3.20%
Utilities	2,000	1,920	(80)	-4.00%
Wages and Benefits	369,920	389,170	19,250	5.20%
Total 04451 - BPINSP-BLD	680,340	713,690	33,350	4.90%
Total Expenses	801,120	816,470	15,350	1.92%
<b>Net Total</b>	<b>(109,490)</b>	<b>(91,490)</b>	<b>18,000</b>	<b>-16.44%</b>

# Budget Forecast by Sub Function

Function 04 - Protection Services

Department POA

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Revenues				
04600 - POA				
User Charges	6,430	6,430	0	0.00%
Total 04600 - POA	6,430	6,430	0	0.00%
Total Revenues	6,430	6,430	0	0.00%
Expenses				
04600 - POA				
Contracted Services	100	100	0	0.00%
Total 04600 - POA	100	100	0	0.00%
Total Expenses	100	100	0	0.00%
<b>Net Total</b>	<b>6,330</b>	<b>6,330</b>	<b>0</b>	<b>0.00%</b>

# Budget Forecast by Sub Function

Function 04 - Protection Services

Department Animal Control

	2024 Budget	2025 Budget	Change	% Change
Revenues				
04402 - PRCTINSP-ANML				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	3,000	3,000	0	0.00%
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML				
Administrative Expenses	0	50	50	100.00%
Contracted Services	22,000	22,440	440	2.00%
External Transfers	3,000	3,050	50	1.67%
Total 04402 - PRCTINSP-ANML	25,000	25,540	540	2.16%
Total Expenses	25,000	25,540	540	2.16%
<b>Net Total</b>	<b>(22,000)</b>	<b>(22,540)</b>	<b>(540)</b>	<b>2.45%</b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
06110 - RDS-PAV				
Funding from Reserves	56,000	36,000	(20,000)	-35.71%
Other Revenue	0	0	0	0.00%
Transfer of Program Support	354,500	383,600	29,100	8.21%
User Charges	90,500	90,500	0	0.00%
<b>Total 06110 - RDS-PAV</b>	<b>501,000</b>	<b>510,100</b>	<b>9,100</b>	<b>1.82%</b>
<b>Total Revenues</b>	<b>501,000</b>	<b>510,100</b>	<b>9,100</b>	<b>1.82%</b>
<b>Expenses</b>				
06110 - RDS-PAV				
Administrative Expenses	23,080	23,530	450	1.95%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	312,370	319,070	6,700	2.14%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	8,100	7,420	(680)	-8.40%
Debenture Principal	24,000	24,000	0	0.00%
Insurance	104,800	105,800	1,000	0.95%
Internal Functional Adjustments	412,170	477,070	64,900	15.75%
Rents and Financial Expenses	2,450	2,500	50	2.04%
Repairs and Maintenance	101,660	103,680	2,020	1.99%
Special Projects	0	0	0	0.00%
Supplies and Equipment	102,720	92,230	(10,490)	-10.21%
Utilities	43,880	36,800	(7,080)	-16.13%
Wages and Benefits	1,231,910	1,291,440	59,530	4.83%
<b>Total 06110 - RDS-PAV</b>	<b>2,367,140</b>	<b>2,483,540</b>	<b>116,400</b>	<b>4.92%</b>
06120 - RDS-UNP				
Allocation of Program Support	23,100	26,800	3,700	16.02%
Contracted Services	152,840	155,900	3,060	2.00%
Contribution to Reserves	70,000	58,200	(11,800)	-16.86%
Debenture Interest	66,000	66,030	30	0.05%
Debenture Principal	90,000	91,080	1,080	1.20%
Repairs and Maintenance	172,210	175,650	3,440	2.00%
Wages and Benefits	171,320	177,790	6,470	3.78%
<b>Total 06120 - RDS-UNP</b>	<b>745,470</b>	<b>751,450</b>	<b>5,980</b>	<b>0.80%</b>
<b>Total Expenses</b>	<b>3,112,610</b>	<b>3,234,990</b>	<b>122,380</b>	<b>3.93%</b>
<b>Net Total</b>	<b>(2,611,610)</b>	<b>(2,724,890)</b>	<b>(113,280)</b>	<b>4.34%</b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Traffic Operations & Roadside Maintenance, Transportation Services-General

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
<b>Revenues</b>				
06140 - RDS-TRAF				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF	0	0	0	0.00%
06141 - USWLK				
Tax Levy-Urban Service Area	113,180	145,940	32,760	28.95%
Total 06141 - USWLK	113,180	145,940	32,760	28.95%
Total Revenues	113,180	145,940	32,760	28.95%
<b>Expenses</b>				
06140 - RDS-TRAF				
Contracted Services	134,100	93,770	(40,330)	-30.07%
Repairs and Maintenance	57,300	58,440	1,140	1.99%
Special Projects	0	0	0	0.00%
Wages and Benefits	47,590	49,520	1,930	4.06%
Total 06140 - RDS-TRAF	238,990	201,730	(37,260)	-15.59%
06141 - USWLK				
Allocation of Program Support	29,300	28,700	(600)	-2.05%
Contracted Services	16,280	55,000	38,720	237.84%
Contribution to Reserves	10,700	5,000	(5,700)	-53.27%
Internal Functional Adjustments	22,910	26,520	3,610	15.76%
Repairs and Maintenance	960	980	20	2.08%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	9,420	9,960	540	5.73%
Total 06141 - USWLK	89,570	126,160	36,590	40.85%
06142 - RSWLK				
Allocation of Program Support	2,200	2,500	300	13.64%
Contracted Services	9,990	14,980	4,990	49.95%
Total 06142 - RSWLK	12,190	17,480	5,290	43.40%
Total Expenses	340,750	345,370	4,620	1.36%
<b>Net Total</b>	<b>(227,570)</b>	<b>(199,430)</b>	<b>28,140</b>	<b>-12.37%</b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Winter Control

	2024 Budget	2025 Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	5,210	5,200	(10)	-0.19%
Internal Functional Adjustments	221,180	256,000	34,820	15.74%
Repairs and Maintenance	200,360	204,370	4,010	2.00%
Supplies and Equipment	53,500	58,200	4,700	8.79%
Wages and Benefits	214,710	222,350	7,640	3.56%
Total 06210 - WC-RDS	694,960	746,120	51,160	7.36%
06221 - WC-USWLK				
Repairs and Maintenance	4,490	0	(4,490)	-100.00%
Wages and Benefits	19,120	19,780	660	3.45%
Total 06221 - WC-USWLK	23,610	19,780	(3,830)	-16.22%
06222 - WC-RSDWK				
Contracted Services	3,570	0	(3,570)	-100.00%
Total 06222 - WC-RSDWK	3,570	0	(3,570)	-100.00%
06223 - WC-PARK				
Contracted Services	8,470	8,640	170	2.01%
Total 06223 - WC-PARK	8,470	8,640	170	2.01%
Total Expenses	730,610	774,540	43,930	6.01%
<b>Net Total</b>	<b>(730,610)</b>	<b>(774,540)</b>	<b>(43,930)</b>	<b>6.01%</b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Crossing Guards

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Expenses				
06143 - RDS-CXG				
Contracted Services	2,080	2,120	40	1.92%
Supplies and Equipment	1,200	1,230	30	2.50%
Wages and Benefits	113,890	117,150	3,260	2.86%
Total 06143 - RDS-CXG	<u>117,170</u>	<u>120,500</u>	<u>3,330</u>	<u>2.84%</u>
Total Expenses	<u>117,170</u>	<u>120,500</u>	<u>3,330</u>	<u>2.84%</u>
<b>Net Total</b>	<b><u>(117,170)</u></b>	<b><u>(120,500)</u></b>	<b><u>(3,330)</u></b>	<b><u>2.84%</u></b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Streetlights

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
<b>Revenues</b>				
06501 - RDS-USTL				
Tax Levy-Urban Service Area	73,140	53,500	(19,640)	-26.85%
Total 06501 - RDS-USTL	73,140	53,500	(19,640)	-26.85%
<b>Total Revenues</b>	<b>73,140</b>	<b>53,500</b>	<b>(19,640)</b>	<b>-26.85%</b>
<b>Expenses</b>				
06501 - RDS-USTL				
Allocation of Program Support	18,000	16,100	(1,900)	-10.56%
Contracted Services	9,600	9,800	200	2.08%
Contribution to Reserves	21,860	5,000	(16,860)	-77.13%
Utilities	23,680	22,600	(1,080)	-4.56%
Total 06501 - RDS-USTL	73,140	53,500	(19,640)	-26.85%
06502 - RDS-RSTL				
Allocation of Program Support	6,700	7,800	1,100	16.42%
Contracted Services	9,720	9,910	190	1.95%
Contribution to Reserves	0	0	0	0.00%
Utilities	12,300	10,700	(1,600)	-13.01%
Total 06502 - RDS-RSTL	28,720	28,410	(310)	-1.08%
<b>Total Expenses</b>	<b>101,860</b>	<b>81,910</b>	<b>(19,950)</b>	<b>-19.59%</b>
<b>Net Total</b>	<b>(28,720)</b>	<b>(28,410)</b>	<b>310</b>	<b>-1.08%</b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Bridges & Culverts

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Expenses				
06130 - BRG				
Contracted Services	53,020	54,020	1,000	1.89%
Contribution to Reserves	165,000	215,000	50,000	30.30%
Debenture Interest	3,900	2,980	(920)	-23.59%
Debenture Principal	29,000	29,000	0	0.00%
Total 06130 - BRG	<u>250,920</u>	<u>301,000</u>	<u>50,080</u>	<u>19.96%</u>
Total Expenses	<u>250,920</u>	<u>301,000</u>	<u>50,080</u>	<u>19.96%</u>
<b>Net Total</b>	<b><u>(250,920)</u></b>	<b><u>(301,000)</u></b>	<b><u>(50,080)</u></b>	<b><u>19.96%</u></b>

# Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Wastewater

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
08110 - WW-COLL				
Funding from Reserves	0	0	0	0.00%
Government Transfers	0	0	0	0.00%
User Charges	2,433,240	2,631,040	197,800	8.13%
<b>Total 08110 - WW-COLL</b>	<b>2,433,240</b>	<b>2,631,040</b>	<b>197,800</b>	<b>8.13%</b>
<b>Total Revenues</b>	<b>2,433,240</b>	<b>2,631,040</b>	<b>197,800</b>	<b>8.13%</b>
<b>Expenses</b>				
08110 - WW-COLL				
Allocation of Program Support	304,700	250,200	(54,500)	-17.89%
Contracted Services	65,880	67,280	1,400	2.13%
Contribution to Reserves	166,580	90,270	(76,310)	-45.81%
Insurance	42,300	39,700	(2,600)	-6.15%
Internal Functional Adjustments	10,550	12,210	1,660	15.73%
Repairs and Maintenance	10,430	10,640	210	2.01%
Special Projects	0	0	0	0.00%
Supplies and Equipment	6,940	7,150	210	3.03%
Wages and Benefits	199,060	146,590	(52,470)	-26.36%
<b>Total 08110 - WW-COLL</b>	<b>806,440</b>	<b>624,040</b>	<b>(182,400)</b>	<b>-22.62%</b>
08120 - WW-TREAT				
Contracted Services	1,626,800	2,007,000	380,200	23.37%
<b>Total 08120 - WW-TREAT</b>	<b>1,626,800</b>	<b>2,007,000</b>	<b>380,200</b>	<b>23.37%</b>
<b>Total Expenses</b>	<b>2,433,240</b>	<b>2,631,040</b>	<b>197,800</b>	<b>8.13%</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

# Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Storm Sewer

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
08210 - USTRM				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
<b>Expenses</b>				
08210 - USTRM				
Contracted Services	0	32,000	32,000	100.00%
Contribution to Reserves	41,620	0	(41,620)	-100.00%
Repairs and Maintenance	8,570	18,740	10,170	118.67%
Special Projects	0	0	0	0.00%
Total 08210 - USTRM	50,190	50,740	550	1.10%
08220 - RSTRM				
Contracted Services	43,550	44,420	870	2.00%
Contribution to Reserves	0	0	0	0.00%
Repairs and Maintenance	24,070	24,550	480	1.99%
Total 08220 - RSTRM	67,620	68,970	1,350	2.00%
Total Expenses	117,810	119,710	1,900	1.61%
<b>Net Total</b>	<b>(117,810)</b>	<b>(119,710)</b>	<b>(1,900)</b>	<b>1.61%</b>

# Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Water

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
08321 - WAT-UTLY				
Funding from Reserves	0	0	0	0.00%
Other Revenue	14,240	18,600	4,360	30.62%
User Charges	1,585,220	1,726,780	141,560	8.93%
<b>Total 08321 - WAT-UTLY</b>	<b>1,599,460</b>	<b>1,745,380</b>	<b>145,920</b>	<b>9.12%</b>
08322 - WAT-BLK				
User Charges	532,200	609,100	76,900	14.45%
<b>Total 08322 - WAT-BLK</b>	<b>532,200</b>	<b>609,100</b>	<b>76,900</b>	<b>14.45%</b>
<b>Total Revenues</b>	<b>2,131,660</b>	<b>2,354,480</b>	<b>222,820</b>	<b>10.45%</b>
<b>Expenses</b>				
08321 - WAT-UTLY				
Administrative Expenses	11,180	11,400	220	1.97%
Allocation of Program Support	368,800	447,100	78,300	21.23%
Contracted Services	41,750	42,870	1,120	2.68%
Contribution to Reserves	382,880	296,310	(86,570)	-22.61%
Insurance	36,300	35,600	(700)	-1.93%
Internal Functional Adjustments	25,930	30,010	4,080	15.73%
Repairs and Maintenance	708,380	779,710	71,330	10.07%
Special Projects	0	0	0	0.00%
Supplies and Equipment	13,940	14,280	340	2.44%
Utilities	4,060	6,800	2,740	67.49%
Wages and Benefits	295,210	416,830	121,620	41.20%
<b>Total 08321 - WAT-UTLY</b>	<b>1,888,430</b>	<b>2,080,910</b>	<b>192,480</b>	<b>10.19%</b>
08322 - WAT-BLK				
Contracted Services	3,950	4,030	80	2.03%
Internal Functional Adjustments	1,930	2,230	300	15.54%
Repairs and Maintenance	234,130	263,430	29,300	12.51%
Utilities	3,220	3,880	660	20.50%
<b>Total 08322 - WAT-BLK</b>	<b>243,230</b>	<b>273,570</b>	<b>30,340</b>	<b>12.47%</b>
<b>Total Expenses</b>	<b>2,131,660</b>	<b>2,354,480</b>	<b>222,820</b>	<b>10.45%</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

# Budget Forecast by Sub Function

Function 10 - Health Services

Department Cemeteries

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
10400 - CEM				
Funding from Reserves	0	0	0	0.00%
User Charges	5,220	5,220	0	0.00%
Total 10400 - CEM	5,220	5,220	0	0.00%
Total Revenues	5,220	5,220	0	0.00%
<b>Expenses</b>				
10400 - CEM				
Administrative Expenses	2,120	2,160	40	1.89%
Contracted Services	62,880	37,240	(25,640)	-40.78%
Contribution to Reserves	15,000	20,000	5,000	33.33%
External Transfers	15,600	15,910	310	1.99%
Repairs and Maintenance	5,000	5,100	100	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	1,060	1,080	20	1.89%
Wages and Benefits	49,460	53,230	3,770	7.62%
Total 10400 - CEM	151,120	134,720	(16,400)	-10.85%
Total Expenses	151,120	134,720	(16,400)	-10.85%
<b>Net Total</b>	<b>(145,900)</b>	<b>(129,500)</b>	<b>16,400</b>	<b>-11.24%</b>

# Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Parks

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
16100 - PRK				
Funding from Reserves	4,200	3,600	(600)	-14.29%
Other Revenue	3,250	4,000	750	23.08%
User Charges	3,300	3,900	600	18.18%
Total 16100 - PRK	10,750	11,500	750	6.98%
16101 - PRK-LPX				
Funding from Reserves	0	0	0	0.00%
User Charges	29,800	33,000	3,200	10.74%
Total 16101 - PRK-LPX	29,800	33,000	3,200	10.74%
<b>Total Revenues</b>	<b>40,550</b>	<b>44,500</b>	<b>3,950</b>	<b>9.74%</b>
<b>Expenses</b>				
16100 - PRK				
Administrative Expenses	13,790	14,060	270	1.96%
Contracted Services	66,170	89,030	22,860	34.55%
Insurance	16,900	17,200	300	1.78%
Internal Functional Adjustments	61,070	70,690	9,620	15.75%
Repairs and Maintenance	45,000	45,900	900	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	24,640	25,620	980	3.98%
Utilities	3,300	3,400	100	3.03%
Wages and Benefits	213,820	293,880	80,060	37.44%
Total 16100 - PRK	444,690	559,780	115,090	25.88%
16101 - PRK-LPX				
Contracted Services	9,840	10,060	220	2.24%
Repairs and Maintenance	22,800	23,250	450	1.97%
Utilities	9,400	8,400	(1,000)	-10.64%
Wages and Benefits	151,800	167,510	15,710	10.35%
Total 16101 - PRK-LPX	193,840	209,220	15,380	7.93%
<b>Total Expenses</b>	<b>638,530</b>	<b>769,000</b>	<b>130,470</b>	<b>20.43%</b>
<b>Net Total</b>	<b>(597,980)</b>	<b>(724,500)</b>	<b>(126,520)</b>	<b>21.16%</b>

# Budget Forecast by Sub Function

## Function 16 - Recreation and Cultural Services

### Department Recreation Programs

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
16200 - RECPG				
Funding from Reserves	12,600	10,800	(1,800)	-14.29%
Other Revenue	10,500	4,500	(6,000)	-57.14%
<b>Total 16200 - RECPG</b>	<b>23,100</b>	<b>15,300</b>	<b>(7,800)</b>	<b>-33.77%</b>
16201 - RECPG-YTH				
Government Transfers	0	0	0	0.00%
Other Revenue	0	2,000	2,000	100.00%
User Charges	65,500	85,700	20,200	30.84%
<b>Total 16201 - RECPG-YTH</b>	<b>65,500</b>	<b>87,700</b>	<b>22,200</b>	<b>33.89%</b>
16202 - RECPG-ADL				
Government Transfers	0	0	0	0.00%
User Charges	25,500	28,000	2,500	9.80%
<b>Total 16202 - RECPG-ADL</b>	<b>25,500</b>	<b>28,000</b>	<b>2,500</b>	<b>9.80%</b>
16203 - RECPG-CAN				
Government Transfers	9,810	0	(9,810)	-100.00%
Other Revenue	1,500	1,500	0	0.00%
<b>Total 16203 - RECPG-CAN</b>	<b>11,310</b>	<b>1,500</b>	<b>(9,810)</b>	<b>-86.74%</b>
16204 - RECPG-HAR				
User Charges	8,660	8,660	0	0.00%
<b>Total 16204 - RECPG-HAR</b>	<b>8,660</b>	<b>8,660</b>	<b>0</b>	<b>0.00%</b>
16205 - RECPG-PAR				
Other Revenue	0	5,000	5,000	100.00%
<b>Total 16205 - RECPG-PAR</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>100.00%</b>
16206 - RECPG-MAR				
User Charges	0	3,050	3,050	100.00%
<b>Total 16206 - RECPG-MAR</b>	<b>0</b>	<b>3,050</b>	<b>3,050</b>	<b>100.00%</b>
<b>Total Revenues</b>	<b>134,070</b>	<b>149,210</b>	<b>15,140</b>	<b>11.29%</b>
<b>Expenses</b>				
16200 - RECPG				
Administrative Expenses	9,280	9,220	(60)	-0.65%
Contracted Services	53,810	37,140	(16,670)	-30.98%
Insurance	8,500	8,900	400	4.71%
Rents and Financial Expenses	18,980	19,360	380	2.00%
Supplies and Equipment	12,800	7,650	(5,150)	-40.23%
Utilities	3,400	3,400	0	0.00%
Wages and Benefits	322,190	420,330	98,140	30.46%
<b>Total 16200 - RECPG</b>	<b>428,960</b>	<b>506,000</b>	<b>77,040</b>	<b>17.96%</b>
16201 - RECPG-YTH				
Administrative Expenses	1,300	1,220	(80)	-6.15%
Contracted Services	21,250	20,660	(590)	-2.78%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	9,200	9,650	450	4.89%
Wages and Benefits	107,960	123,230	15,270	14.14%
<b>Total 16201 - RECPG-YTH</b>	<b>139,710</b>	<b>154,760</b>	<b>15,050</b>	<b>10.77%</b>
16202 - RECPG-ADL				

# Budget Forecast by Sub Function

## Function 16 - Recreation and Cultural Services

Administrative Expenses	1,900	1,300	(600)	-31.58%
Contracted Services	22,500	22,500	0	0.00%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,600	2,600	0	0.00%
Wages and Benefits	6,070	8,730	2,660	43.82%
<b>Total 16202 - RECPG-ADL</b>	<b>33,070</b>	<b>35,130</b>	<b>2,060</b>	<b>6.23%</b>
<b>16203 - RECPG-CAN</b>				
Administrative Expenses	1,500	1,000	(500)	-33.33%
Contracted Services	38,940	38,700	(240)	-0.62%
Supplies and Equipment	2,000	1,250	(750)	-37.50%
Wages and Benefits	2,870	2,900	30	1.05%
<b>Total 16203 - RECPG-CAN</b>	<b>45,310</b>	<b>43,850</b>	<b>(1,460)</b>	<b>-3.22%</b>
<b>16204 - RECPG-HAR</b>				
Administrative Expenses	1,200	700	(500)	-41.67%
Contracted Services	21,150	19,900	(1,250)	-5.91%
Rents and Financial Expenses	820	840	20	2.44%
Supplies and Equipment	6,100	5,850	(250)	-4.10%
Wages and Benefits	1,440	1,470	30	2.08%
<b>Total 16204 - RECPG-HAR</b>	<b>30,710</b>	<b>28,760</b>	<b>(1,950)</b>	<b>-6.35%</b>
<b>16205 - RECPG-PAR</b>				
Administrative Expenses	0	1,200	1,200	100.00%
Contracted Services	0	15,200	15,200	100.00%
Supplies and Equipment	0	1,750	1,750	100.00%
<b>Total 16205 - RECPG-PAR</b>	<b>0</b>	<b>18,150</b>	<b>18,150</b>	<b>100.00%</b>
<b>16206 - RECPG-MAR</b>				
Administrative Expenses	0	2,200	2,200	100.00%
Contracted Services	0	5,200	5,200	100.00%
Supplies and Equipment	0	1,000	1,000	100.00%
<b>Total 16206 - RECPG-MAR</b>	<b>0</b>	<b>8,400</b>	<b>8,400</b>	<b>100.00%</b>
<b>Total Expenses</b>	<b>677,760</b>	<b>795,050</b>	<b>117,290</b>	<b>17.31%</b>
<b>Net Total</b>	<b>(543,690)</b>	<b>(645,840)</b>	<b>(102,150)</b>	<b>18.79%</b>

# Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

	2024 Budget	2025 Budget	Change	% Change
Department Recreation Facilities				
Revenues				
16340 - RECFAC				
Funding from Reserves	4,200	3,600	(600)	-14.29%
User Charges	41,500	50,000	8,500	20.48%
Total 16340 - RECFAC	45,700	53,600	7,900	17.29%
16341 - RECFAC-ARN				
Funding from Reserves	0	0	0	0.00%
Government Transfers	0	0	0	0.00%
User Charges	316,410	339,000	22,590	7.14%
Total 16341 - RECFAC-ARN	316,410	339,000	22,590	7.14%
Total Revenues	362,110	392,600	30,490	8.42%
Expenses				
16340 - RECFAC				
Administrative Expenses	6,600	6,730	130	1.97%
Contracted Services	64,790	73,740	8,950	13.81%
Contribution to Reserves	680	2,500	1,820	267.65%
External Transfers	5,430	5,540	110	2.03%
Insurance	15,100	17,400	2,300	15.23%
Repairs and Maintenance	5,000	5,100	100	2.00%
Supplies and Equipment	2,060	2,100	40	1.94%
Utilities	81,720	85,960	4,240	5.19%
Wages and Benefits	108,280	164,070	55,790	51.52%
Total 16340 - RECFAC	289,660	363,140	73,480	25.37%
16341 - RECFAC-ARN				
Administrative Expenses	5,070	5,170	100	1.97%
Contracted Services	39,270	40,080	810	2.06%
Contribution to Reserves	14,900	16,100	1,200	8.05%
Insurance	30,300	35,200	4,900	16.17%
Internal Functional Adjustments	35,390	40,960	5,570	15.74%
Repairs and Maintenance	37,150	40,590	3,440	9.26%
Supplies and Equipment	8,230	8,390	160	1.94%
Utilities	150,000	151,610	1,610	1.07%
Wages and Benefits	353,780	373,610	19,830	5.61%
Total 16341 - RECFAC-ARN	674,090	711,710	37,620	5.58%
16343 - RECFAC-ABG				
Contracted Services	5,000	5,110	110	2.20%
Repairs and Maintenance	2,750	2,810	60	2.18%
Total 16343 - RECFAC-ABG	7,750	7,920	170	2.19%
16344 - RECFAC-SIL				
Contracted Services	3,010	3,060	50	1.66%
Repairs and Maintenance	2,800	2,850	50	1.79%
Total 16344 - RECFAC-SIL	5,810	5,910	100	1.72%
16345 - RECFAC-WLL				
Contracted Services	3,000	3,060	60	2.00%
Repairs and Maintenance	2,800	2,860	60	2.14%
Total 16345 - RECFAC-WLL	5,800	5,920	120	2.07%
Total Expenses	983,110	1,094,600	111,490	11.34%
<b>Net Total</b>	<b>(621,000)</b>	<b>(702,000)</b>	<b>(81,000)</b>	<b>13.04%</b>

# Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Libraries

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
16401 - LIB-ADM				
Funding from Reserves	20,500	0	(20,500)	-100.00%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	2,500	2,500	0	0.00%
Total 16401 - LIB-ADM	45,900	25,400	(20,500)	-44.66%
16402 - LIB-SMT				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT	4,180	4,180	0	0.00%
16403 - LIB-CAI				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI	1,020	1,020	0	0.00%
16404 - LIB-WLL				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL	1,020	1,020	0	0.00%
Total Revenues	52,120	31,620	(20,500)	-39.33%
<b>Expenses</b>				
16401 - LIB-ADM				
Administrative Expenses	22,300	23,090	790	3.54%
Contracted Services	20,480	22,340	1,860	9.08%
Contribution to Reserves	15,000	25,000	10,000	66.67%
Rents and Financial Expenses	150	150	0	0.00%
Repairs and Maintenance	1,500	1,730	230	15.33%
Special Projects	10,000	0	(10,000)	-100.00%
Subscriptions and Periodicals	10,620	13,390	2,770	26.08%
Supplies and Equipment	33,360	36,630	3,270	9.80%
Utilities	3,740	4,060	320	8.56%
Wages and Benefits	613,940	699,380	85,440	13.92%
Total 16401 - LIB-ADM	731,090	825,770	94,680	12.95%
16402 - LIB-SMT				
Contracted Services	17,230	18,610	1,380	8.01%
Contribution to Reserves	2,900	0	(2,900)	-100.00%
Insurance	13,700	14,700	1,000	7.30%
Repairs and Maintenance	4,860	4,950	90	1.85%
Utilities	84,070	89,380	5,310	6.32%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT	122,760	127,640	4,880	3.98%
16403 - LIB-CAI				
Contracted Services	6,470	8,470	2,000	30.91%
Contribution to Reserves	0	0	0	0.00%
Insurance	6,900	7,300	400	5.80%
Repairs and Maintenance	2,580	2,630	50	1.94%
Utilities	8,700	7,150	(1,550)	-17.82%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI	24,650	25,550	900	3.65%

# Budget Forecast by Sub Function

## Function 16 - Recreation and Cultural Services

16404 - LIB-WLL				
Contracted Services	6,230	8,270	2,040	32.74%
Contribution to Reserves	2,350	0	(2,350)	-100.00%
Insurance	6,900	7,300	400	5.80%
Rents and Financial Expenses	0	0	0	0.00%
Repairs and Maintenance	1,560	1,590	30	1.92%
Utilities	11,740	11,910	170	1.45%
Wages and Benefits	0	0	0	0.00%
Total 16404 - LIB-WLL	28,780	29,070	290	1.01%
Total Expenses	907,280	1,008,030	100,750	11.10%
<b>Net Total</b>	<b>(855,160)</b>	<b>(976,410)</b>	<b>(121,250)</b>	<b>14.18%</b>

# Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Planning & Heritage

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
18101 - PLZ - PLANNING				
Funding from Reserves	87,300	23,400	(63,900)	-73.20%
Government Transfers	0	0	0	0.00%
User Charges	457,850	502,530	44,680	9.76%
<b>Total 18101 - PLZ - PLANNING</b>	<b>545,150</b>	<b>525,930</b>	<b>(19,220)</b>	<b>-3.53%</b>
<b>Total Revenues</b>	<b>545,150</b>	<b>525,930</b>	<b>(19,220)</b>	<b>-3.53%</b>
<b>Expenses</b>				
18101 - PLZ - PLANNING				
Administrative Expenses	20,520	21,290	770	3.75%
Contracted Services	87,130	75,960	(11,170)	-12.82%
Contribution to Reserves	65,000	20,000	(45,000)	-69.23%
Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	1,640	1,920	280	17.07%
Supplies and Equipment	1,260	1,290	30	2.38%
Utilities	840	1,720	880	104.76%
Wages and Benefits	709,970	746,160	36,190	5.10%
<b>Total 18101 - PLZ - PLANNING</b>	<b>886,360</b>	<b>868,340</b>	<b>(18,020)</b>	<b>-2.03%</b>
18102 - PLZ- HTG				
Administrative Expenses	3,790	4,260	470	12.40%
<b>Total 18102 - PLZ- HTG</b>	<b>3,790</b>	<b>4,260</b>	<b>470</b>	<b>12.40%</b>
<b>Total Expenses</b>	<b>890,150</b>	<b>872,600</b>	<b>(17,550)</b>	<b>-1.97%</b>
<b>Net Total</b>	<b>(345,000)</b>	<b>(346,670)</b>	<b>(1,670)</b>	<b>0.48%</b>

# Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Drainage

	2024 Budget	2025 Budget	Change	% Change
Revenues				
18401 - AGR-DRN				
Government Transfers	17,620	17,620	0	0.00%
Total 18401 - AGR-DRN	17,620	17,620	0	0.00%
Total Revenues	17,620	17,620	0	0.00%
Expenses				
18401 - AGR-DRN				
Administrative Expenses	330	340	10	3.03%
Allocation of Program Support	10,000	0	(10,000)	-100.00%
Contracted Services	46,310	47,230	920	1.99%
Total 18401 - AGR-DRN	56,640	47,570	(9,070)	-16.01%
Total Expenses	56,640	47,570	(9,070)	-16.01%
<b>Net Total</b>	<b>(39,020)</b>	<b>(29,950)</b>	<b>9,070</b>	<b>-23.24%</b>

Township of West Lincoln 2025 Draft Capital and Special Projects Summary

Project	Department	Expenditure	Funding Source						
			Reserves	ICIP Grant	OCIF Grant	CCBF	Regional Grant	User Charges	Development Charges
1217 - Council Chambers Tech Upgrades	Corporate Services	\$ 30,000	\$ 30,000						
1267 - Growth Fiscal Impact Study	Corporate Services	\$ 70,000	\$ 38,500						\$ 31,500
1271 - M365 Migration	Corporate Services	\$ 100,000	\$ 100,000						
1277 - Townhall Security Cameras	Corporate Services	\$ 7,500	\$ 7,500						
1278 - Information Technology Masterplan	Corporate Services	\$ 75,000	\$ 75,000						
564 - Information Technology Network Hardware and Computers	Corporate Services	\$ 52,500	\$ 52,500						
833 - Miscellaneous Corporate Management Equipment and Furniture	Corporate Services	\$ 5,500	\$ 5,500						
1088 - Miscellaneous Fire Equipment	Fire	\$ 10,000	\$ 10,000						
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	Fire	\$ 90,000							\$ 90,000
1214 - Tablets for Fire Vehicles	Fire	\$ 5,200	\$ 5,200						
56 - Fire Bunker Gear	Fire	\$ 35,000	\$ 35,000						
689 - Replacement of Pumper Station # 1	Fire	\$ 1,000,000	\$ 1,000,000						
169 - Pickup - To replace 2015 GMC Pickup Truck TR# 10018	Transportation Services-General	\$ 70,000	\$ 70,000						
237 - Miscellaneous Road Equipment	Transportation Services-General	\$ 7,000	\$ 7,000						
484 - Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036	Transportation Services-General	\$ 400,000	\$ 400,000						
485 - Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017	Transportation Services-General	\$ 110,000	\$ 110,000						
642 - Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037	Transportation Services-General	\$ 400,000	\$ 400,000						
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	Roads Paved & Unpaved	\$ 1,500,000	\$ 950,000				\$ 550,000		
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	Roads Paved & Unpaved	\$ 300,000							\$ 300,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	Roads Paved & Unpaved	\$ 3,148,750		\$ 2,623,853	\$ 524,897				
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	Bridges & Culverts	\$ 650,000	\$ 108,355	\$ 541,645					
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	Traffic Operations & Roadside Maintenance	\$ 200,000	\$ 33,340	\$ 166,660					
713 - Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 18,000	\$ 18,000						
1250 - Dufferin Street Sanitary Sewer Replacement	Wastewater	\$ 60,000	\$ 60,000						
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	Wastewater	\$ 200,000	\$ 94,800						\$ 105,200
500 - Inflow & Infiltration Reduction Program	Wastewater	\$ 200,000	\$ 38,000				\$ 100,000		\$ 62,000
733 - Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000	\$ 5,000						
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	Storm Sewer	\$ 700,000	\$ 334,000		\$ 366,000				
1182 - Townline Storm Water Management Pond	Storm Sewer	\$ 265,000	\$ 265,000						
1252 - Dufferin Street Watermain Replacement	Water	\$ 60,000	\$ 60,000						
324 - Water Rate Study and Financial Plan	Water	\$ 60,000	\$ 60,000						
325 - Cube Van - To replace 2007 Chevrolet Van TR# 12004	Water	\$ 80,000	\$ 80,000						
420 - Water Meter Replacement Program	Water	\$ 35,000	\$ 35,000						
723 - Miscellaneous Water Equipment	Water	\$ 5,000	\$ 5,000						
743 - Water Meters - New Installation	Water	\$ 25,000	\$ 25,000						
1181 - New Wellandport Park & Shoreline Enhancements	Parks	\$ 150,000						\$ 97,500	\$ 52,500
138 - Miscellaneous Parks Equipment	Parks	\$ 8,500	\$ 8,500						
1159 - Miscellaneous Recreation Program Equipment	Recreation Programs	\$ 5,000	\$ 5,000						
1004 - Non Network Replacement Computers - Library Branches	Libraries	\$ 3,000	\$ 3,000						
1077 - Revitalization of Caistorville Branch	Libraries	\$ 100,000	\$ 100,000						
1171 - Library Furniture Replacement	Libraries	\$ 6,100	\$ 6,100						
1173 - Addition to Makerspace	Libraries	\$ 10,000							\$ 10,000
775 - Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,600							\$ 15,600
776 - Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 18,200	\$ 600						\$ 17,600
777 - Replacement Computers - Library Branches	Libraries	\$ 12,000	\$ 12,000						
779 - Addition to Printed Collection - Caistorville Library Branch	Libraries	\$ 9,700	\$ 300						\$ 9,400
780 - Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 12,100	\$ 400						\$ 11,700
1213 - Affordable Housing Community Improvement Plan	Planning & Heritage	\$ 15,000	\$ 15,000						
1221 - Trees for All	Planning & Heritage	\$ 10,000	\$ 10,000						
188 - Official Plan Update	Planning & Heritage	\$ 85,000	\$ 27,630						\$ 57,370
<b>TOTAL</b>		<b>\$ 10,439,650</b>	<b>\$ 4,706,225</b>	<b>\$ 3,332,158</b>	<b>\$ 890,897</b>	<b>\$ 550,000</b>	<b>\$ 100,000</b>	<b>\$ 97,500</b>	<b>\$ 762,870</b>

# Project Summary

## 1217 - Council Chambers Tech Upgrades

<b>Project Number</b>	1217	<b>Title</b>	Council Chambers Tech Upgrades	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled IT Hardware	<b>Department</b>	Corporate Services		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2023
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Projector/Screen Replacement Council Chambers				
<b>Justification</b>	The projector/screens in Council Chambers should be upgraded to LED screens as they near end of life. They are beginning to lose focus and brightness with age, making it difficult to see presentations in Council/Committee meetings.				
<b>Strategic Plan Theme</b>	Advance Organizational Capacity and Effectiveness - Invest in tools that support Customer Service				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1217 - Council Chambers Tech Upgrades: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460110 - TSFR FROM FACILITIES	30,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	30,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 1267 - Growth Fiscal Impact Study

<b>Project Number</b>	1267	<b>Title</b>	Growth Fiscal Impact Study	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Corporate Study	<b>Department</b>	Corporate Services		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2024
<b>Manager</b>		<b>Partner</b>			

**Description** A fiscal impact of growth study is an important tool for understanding the economic effects of growth on the Township. Such a study will assist the Township in making informed decisions about how to allocate resources and plan for future growth. This study will identify the costs and benefits of growth

**Justification** This study will identify the costs and benefits of growth. Staff are looking for the following deliverables from this Fiscal Impact of Growth Study:

- Growth Forecast Review and projected Assessment
- Capital Forecast Analysis and Financing
- Impact of Growth on Operating Budgets
- Reserve and Reserve Fund Analysis
- Tax Rates, Assessment Forecast, and Analysis
- Analysis of Water and Wastewater Rates and Revenues
- Analysis of Debt Capacity and Other Policies

**Strategic Plan Theme** Foundational: Advance organizational capacity and effectiveness

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410402 - DC - GROWTH STUDIES	31,500	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	38,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>70,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	70,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>70,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1271 - M365 Migration

<b>Project Number</b>	1271	<b>Title</b>	M365 Migration	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	IT Project	<b>Department</b>	Corporate Services		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2025
<b>Manager</b>		<b>Partner</b>			

**Description** Implementation of M365 to modernize office applications and provide secure anywhere access. Our current application for email will become End of Life in 2025, which mandates an upgrade before that time while allowing us to modernize in an efficient and timely manner. The project will include both operating and capital costs incurred by the project, while the second year all licensing costs will transition to operating budget only.

**Justification** The productivity, availability and security provided by this application will allow for increased accurate data to staff, Council and residents. The features offered in this software suite make it a cost efficient solution and over time will find cost savings in other software that will be made redundant by this suite. Allows for seamless workflow and integration, and real time updates of work within teams.

**Strategic Plan Theme** ADVANCE ORGANZATIONAL CAPACITY AND EFFECTIVENESS: 5. Invest in tools and professional development that support employee productivity and customer service.

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1271 - M365 Migration: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460105 - TSFR FROM CAPITAL	85,000	-	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	15,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>100,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
520640 - SOFTWARE IMPLEMENTATION	100,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>100,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1277 - Townhall Security Cameras

<b>Project Number</b>	1277	<b>Title</b>	Townhall Security Cameras	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Fixtures	<b>Department</b>	Corporate Services	<b>Year Identified</b>	2025
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Installation of Additional Security Cameras at Townhall				
<b>Justification</b>	Townhall is a key asset that the Township owns and essential municipal services are delivered at this location. Increased security cameras will enhance the safety of the public and staff.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1277 - Townhall Security Cameras: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460110 - TSFR FROM FACILITIES	7,500	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>7,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
620203 - CAMERA	7,500	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>7,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 1278 - Information Technology Masterplan

<b>Project Number</b>	1278	<b>Title</b>	Information Technology Masterplan	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	IT Project	<b>Department</b>	Corporate Services		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2025
<b>Manager</b>		<b>Partner</b>			

**Description** The Information Technology (IT) Masterplan will provide the Township with a document outlining a multi-year IT strategy that will match with Township goals and priorities while also improving service delivery.

**Justification** Technology acts as an enabler for the Township to achieve many of the objectives in its Corporate Strategic Plan, specifically: Advance organizational capacity and effectiveness where one of the key items is "invest in tools and professional development that support employee productivity and customer service".  
 By developing and following an IT masterplan, the Township aims to modernize their operations, improve service delivery, and adapt to the evolving needs of both internal and external stakeholders in the digital age. The deliverable on this project will provide a tool for the Township to ensure full organization awareness of IT related long-term objectives and initiatives and assist the Township in managing its resources to implement these initiatives successfully.  
 The following are some key areas that the Masterplan will address:

- IT infrastructure and operations
  - Policies
  - Cybersecurity and Risk Management
  - Implementation of software systems to support municipal service delivery and integration of systems to reduce data duplication and errors. In addition, software solutions can digitize processes and offer online services to improve efficiency and customer service
  - Technology Training and Skill Development
- In order to fund this project, Administration are recommending that \$75,000 of funds previously budgeted in 2020 for an Intranet Site and a Business Disaster Recovery Study be re-allocated to this project. The two projects noted above have changed in scope and Administration feels that they can be addressed using internal resources.

**Strategic Plan Theme** Advance organizational capacity and effectiveness

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460107 - TSFR FROM CONTINGENCY	75,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>										
520646 - INFORMATION TECHNOLOGY REVIEW	75,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 564 - Information Technology Network Hardware and Computers

<b>Project Number</b>	564	<b>Title</b>	Information Technology Network Hardware and Computers	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled IT Hardware	<b>Department</b>	Corporate Services	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Each year, IT hardware is replaced based on asset age and condition.				
<b>Justification</b>	Once IT hardware has reached its end of life and warranty period, it requires replacement. Network hardware is the backbone of all information technology within the Township. These assets provide the platform from which many applications are hosted and where data is stored. Failure of this equipment would result in an inability to use software and would impede service delivery.				
<b>Strategic Plan Theme</b>	ADVANCE - Organizational Capacity and Effectiveness				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	564 - Information Technology Network Hardware and Computers: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460123 - TSFR FROM TECHNOLOGY	52,500	32,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000
<b>Total Funding Source</b>	<b>52,500</b>	<b>32,000</b>	<b>40,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>55,000</b>
<b>Percent Increase</b>		(39.05%)	25.00%	25.00%	0.00%	0.00%	0.00%	0.00%	0.00%	10.00%
<b>Expenditure</b>										
620106 - IT HARDWARE POOL	52,500	32,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000
<b>Total Expenditure</b>	<b>52,500</b>	<b>32,000</b>	<b>40,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>55,000</b>
<b>Percent Increase</b>		(39.05%)	25.00%	25.00%	0.00%	0.00%	0.00%	0.00%	0.00%	10.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 833 - Miscellaneous Corporate Management Equipment and Furniture

<b>Project Number</b>	833	<b>Title</b>	Miscellaneous Corporate Management Equipment and Furniture	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled Equipment	<b>Department</b>	Corporate Services	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township building.				
<b>Justification</b>	Funds need to be allocated each year to ensure that assets are in good order.				
<b>Strategic Plan Theme</b>	ADVANCE - Organizational Capacity and Effectiveness				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	833 - Miscellaneous Corporate Management Equipment and Furniture: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460105 - TSFR FROM CAPITAL	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000
<b>Total Funding Source</b>	<b>5,500</b>	<b>6,000</b>	<b>7,000</b>	<b>7,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,500</b>	<b>9,000</b>	<b>9,000</b>	<b>10,000</b>
<b>Percent Increase</b>		9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%	0.00%	11.11%
<b>Expenditure</b>										
620103 - SMALL EQUIP POOL	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000
<b>Total Expenditure</b>	<b>5,500</b>	<b>6,000</b>	<b>7,000</b>	<b>7,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,500</b>	<b>9,000</b>	<b>9,000</b>	<b>10,000</b>
<b>Percent Increase</b>		9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%	0.00%	11.11%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1088 - Miscellaneous Fire Equipment

<b>Project Number</b>	1088	<b>Title</b>	Miscellaneous Fire Equipment	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled Equipment	<b>Department</b>	Fire	<b>Year Identified</b>	2022
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township Fire department.				
<b>Justification</b>	Funds need to be allocated each year to ensure that assets are in good order.				
<b>Strategic Plan Theme</b>	BUILD - A Safe, Connected, Caring and Active Community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1088 - Miscellaneous Fire Equipment: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460111 - TSFR FROM FIRE	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Funding Source</b>	<b>10,000</b>									
<b>Percent Increase</b>		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
620103 - SMALL EQUIP POOL	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditure</b>	<b>10,000</b>									
<b>Percent Increase</b>		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1120 - Station 2 SBCA Cylinder Compressor and Filling Station

<b>Project Number</b>	1120	<b>Title</b>	Station 2 SBCA Cylinder Compressor and Filling Station	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Fire Equipment	<b>Department</b>	Fire	<b>Year Identified</b>	2022
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Station 2 SCBA cylinder compressor/fill station. Self-Contained Breathing Apparatus (SCBA) Cylinder filling station is used to refill breathing air cylinders used by firefighters in environments in which the air is not safe to breathe. These cylinders are filled with filtered air at very high pressure (4500psi), requiring specialized equipment.				
<b>Justification</b>	An SCBA filling station is required to ensure that a sufficient supply of full SCBA cylinders are available at all times for a variety of emergency responses. Firefighters working at scenes in which the breathing air is contaminated by hazardous compounds require a breathing apparatus and cylinder to provide clean breathing air. These cylinders hold as much as 45 minutes of breathing air, and many cylinders are drained and refilled over the course of a large event. It is important to have sufficient filling capacity at each station to ensure that the firefighters are able to keep up with the demand for full cylinders in large-scale events.				
<b>Strategic Plan Theme</b>	BUILD - A Safe, Connected, Caring and Active Community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1120 - Station 2 SBCA Cylinder Compressor and Filling Station: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410403 - DC - PROTECTION	90,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>90,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	90,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>90,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 1214 - Tablets for Fire Vehicles

<b>Project Number</b>	1214	<b>Title</b>	Tablets for Fire Vehicles	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled IT Hardware	<b>Department</b>	Fire		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2032-12-31	<b>Year Identified</b>	2023
<b>Manager</b>		<b>Partner</b>			

**Regions**

**Description** The purchase of four tablets is included in the 2024 budget, and the purchase of an additional four tablets is included in 2025.

**Justification** Tablets connected to mobile data will provide valuable navigation information to responding fire crews. Due to the multi-functional nature of the devices, they will also be used to perform provincially required truck checks following calls, as well as allow access to pre-fire plans which can be developed and used to ensure crews are properly informed of specific occupancy hazards. The tablets are expected to be used in conjunction with the newly acquired records management software to integrate both administrative and operational aspects of the fire service. Tablets are expected to last approximately five years due to the ongoing upgrade nature of operating software and hardware obsolescence realities.

The program is expected to provide sufficient tablets in the first year to outfit the most frequently run apparatus, with the less frequently operated apparatus equipped in the following year.

**Strategic Plan Theme** BUILD - A Safe, Connected, Caring and Active Community

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1214 - Tablets for Fire Vehicles: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460111 - TSFR FROM FIRE	5,200	-	-	-	-	-	6,000	6,000	-	-
<b>Total Funding Source</b>	<b>5,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	(100.00%)	0.00%
<b>Expenditure</b>										
620106 - IT HARDWARE POOL	5,200	-	-	-	-	-	6,000	6,000	-	-
<b>Total Expenditure</b>	<b>5,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	(100.00%)	0.00%
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 56 - Fire Bunker Gear

<b>Project Number</b>	56	<b>Title</b>	Fire Bunker Gear	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Fire Gear	<b>Department</b>	Fire		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Replace 10 sets a year - bunker gear reaching end of life.				
<b>Justification</b>	Bunker gear wears out in approximately 5 years. The protection of the firefighter is reduced as the equipment ages to the point that at 5 years it is generally recognized that it needs to be replaced. We have 57 bunker suits. At 10 suits per year at a cost of \$2,500 per suit, this will allow 10 sets to be replaced annually.				
<b>Strategic Plan Theme</b>	BUILD - A Safe, Connected, Caring and Active Community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	56 - Fire Bunker Gear: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460111 - TSFR FROM FIRE	35,000	35,000	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000
<b>Total Funding Source</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>36,000</b>	<b>36,000</b>	<b>36,000</b>	<b>40,000</b>	<b>40,000</b>
<b>Percent Increase</b>		0.00%	0.00%	0.00%	0.00%	2.86%	0.00%	0.00%	11.11%	0.00%
<b>Expenditure</b>										
620105 - BUNKER GEAR	35,000	35,000	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000
<b>Total Expenditure</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>36,000</b>	<b>36,000</b>	<b>36,000</b>	<b>40,000</b>	<b>40,000</b>
<b>Percent Increase</b>		0.00%	0.00%	0.00%	0.00%	2.86%	0.00%	0.00%	11.11%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 689 - Replacement of Pumper Station # 1

<b>Project Number</b>	689	<b>Title</b>	Replacement of Pumper Station # 1	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Fire Pumper Rescue Truck	<b>Department</b>	Fire	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Replacement of Pump # 1 - which is 20 years old and reached the end of its useful life span				
<b>Justification</b>	Fire apparatus is replaced on a 20 year span. In addition to this fire apparatus after 20 years it will no longer be recognized by the Ontario Fire Marshal's Office or Fire Underwriters.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	689 - Replacement of Pumper Station # 1: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460111 - TSFR FROM FIRE	1,000,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
625015 - FIRE PUMPER RESCUE TRUCK	1,000,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

169 - Pickup - To replace 2015 GMC Pickup Truck TR# 10018

<b>Project Number</b>	169	<b>Title</b>	Pickup - To replace 2015 GMC Pickup Truck TR# 10018	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pickup Truck	<b>Department</b>	Transportation Services-General	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	The purchase of a new 1/2 tonne pickup truck to replace truck #10018.				
<b>Justification</b>	Pickup truck TR# 10018 is reaching the end of it's useful life cycle and needs to be replaced. This is a purchase of a new 1/2 tonne pickup truck to replace the existing truck within the Township's fleet.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community Champion strategic and responsible growth				

## Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	169 - Pickup - To replace 2015 GMC Pickup Truck TR# 10018: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460109 - TSFR FROM EQUIPMENT	70,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>							
<b>Expenditure</b>										
625003 - PICKUP TRUCK	70,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>							
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 237 - Miscellaneous Road Equipment

<b>Project Number</b>	237	<b>Title</b>	Miscellaneous Road Equipment	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled Equipment	<b>Department</b>	Transportation Services-General	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Various equipment purchased for use in Roads Operations.				
<b>Justification</b>	This budget is used to purchase small equipment required throughout the year. Items such as chainsaws, weed eaters, trimmers, power brushes and other miscellaneous equipment.				
<b>Strategic Plan</b>	Build a safe, connected, caring and active community				
<b>Theme</b>	Foundational: Advance organizational capacity and effectiveness				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	237 - Miscellaneous Road Equipment: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>	Account for buying necessary small equipment.				
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460109 - TSFR FROM EQUIPMENT	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Funding Source</b>	<b>7,000</b>	<b>7,000</b>	<b>8,000</b>	<b>8,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>14.29%</b>	<b>0.00%</b>	<b>25.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Expenditure</b>										
620103 - SMALL EQUIP POOL	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditure</b>	<b>7,000</b>	<b>7,000</b>	<b>8,000</b>	<b>8,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>14.29%</b>	<b>0.00%</b>	<b>25.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

484 - Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036

<b>Project Number</b>	484	<b>Title</b>	Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Tandem	<b>Department</b>	Transportation Services-General	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			

**Description** This is for the purchase of a new tandem dump truck along with plowing equipment to replace the 2015 International Truck TR# 20036.

**Justification** Economic Life Cycle curve analysis shows that trucks are most efficiently replaced at the 10 year mark, even earlier if there are other factors like using a truck for salt applications. Administration have determined that for the Township, 10 years is the optimal time for fleet to be replaced. The current timeframe of having a dump truck ordered, built and delivered is 24 months. Payment does not happen until delivery which is expected to be approximately late 2026.

**Strategic Plan Theme** Build a safe, connected, caring and active community  
Champion strategic and responsible growth

## Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	484 - Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460109 - TSFR FROM EQUIPMENT	400,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>400,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
625005 - TANDEM	400,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>400,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

485 - Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017

<b>Project Number</b>	485	<b>Title</b>	Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	One-Ton Truck	<b>Department</b>	Transportation Services-General	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	This is for the purchase of a 1 tonne truck with aluminum dump box to replace the existing 2015 GMC TR# 25017.				
<b>Justification</b>	The Township's 1 tonne dump truck TR# 25017 is reaching the end of it's useful life cycle and needs to be replaced. This is for the purchase of a new 1 tonne dump truck with aluminum dump box to replace the current truck within the Township's fleet.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community Champion strategic and responsible growth				

## Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	485 - Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460109 - TSFR FROM EQUIPMENT	110,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>110,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
625006 - ONE-TON TRUCK	110,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>110,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 642 - Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037

<b>Project Number</b>	642	<b>Title</b>	Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Tandem	<b>Department</b>	Transportation Services-General	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			

**Description** This is for the purchase of a new tandem dump truck along with plowing equipment to replace the 2016 International TR# 20037.

**Justification** Economic Life Cycle curve analysis shows that trucks are most efficiently replaced at the 10 year mark, even earlier if there are other factors like using a truck for salt applications. Administration have determined that for the Township, 10 years is the optimal time for vehicles to be replaced in the fleet. The current timeframe of having a dump truck ordered, built and delivered is 24 months. Administration will also collaborate with other local area municipalities to seek joint procurement opportunities in order to take advantage of economy to scale. Payment is made upon delivery, which is expected to occur approximately late 2026.

**Strategic Plan Theme** Build a safe, connected, caring and active community

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	642 - Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460109 - TSFR FROM EQUIPMENT	400,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
625005 - TANDEM	400,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20

<b>Project Number</b>	1185	<b>Title</b>	Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Surface Treatment	<b>Department</b>	Roads Paved and Unpaved	<b>Year Identified</b>	2023
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Resurfacing Silverdale Road from Twenty Mile Road to Regional Road 20				
<b>Justification</b>	The existing pavement condition index (PCI) for this section of road is in the range of 37 to 50. This section of Silverdale Road is in poor condition. This project is to resurface the asphalt pavement to improve its condition and service life.				
<b>Strategic Plan Theme</b>	BUILD - A Safe, Connected, Caring and Active Community				

## Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	Finance Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
415102 - CCBF	550,000	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	950,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>1,500,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	1,500,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>1,500,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5

<b>Project Number</b>	602	<b>Title</b>	Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Hot Mix	<b>Department</b>	Roads Paved and Unpaved	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2026-12-31		
<b>Manager</b>		<b>Partner</b>			

**Regions**

**Description** The 2025 Budget Allocation is intended to cover the Detailed Design for the Spring Creek Road Extension from Hornak Road to SG Road 5.

**Justification** This project is listed as TWL-Road-07 in the Transportation Master Plan that was completed as part of the Master Community Plan and recent Urban Boundary Expansion. The total project cost for TWL-Road-07 (from Hornak Rd to South Grimsby Rd 6) is approximately \$12M. This section from Hornak Rd to South Grimsby Road 5 is approximately 55% of the total project cost. It is anticipated that Budd Development will be constructing this section of Spring Creek Rd to a semi urban cross section (urbanized on the south side). This project is also listed in the DC Background Study.

**Strategic Plan Theme** Build a safe, connected, caring and active community

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410404 - DC - ROADS	300,000	-	-	-	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	-	6,300,000	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>300,000</b>	<b>6,300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>2,000.00%</b>	<b>(100.00%)</b>	<b>0.00%</b>						
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	300,000	6,300,000	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>300,000</b>	<b>6,300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>2,000.00%</b>	<b>(100.00%)</b>	<b>0.00%</b>						
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20

<b>Project Number</b>	976	<b>Title</b>	St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Hot Mix	<b>Department</b>	Roads Paved and Unpaved	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			

**Description** The project will involve full road reconstruction with new asphalt and granular pavement structure, curb and gutter system with new storm sewers to improve drainage, new concrete sidewalk, and relocation of utilities to accommodate the road reconstruction work.

**Justification** A section of the St. Ann's Rd between Sixteen and Twenty Mile is substandard in width. Also the current cross section is semi-rural and will be converted to urban cross section. The south section from Sixteen to RR20 will be resurfaced and remain as a rural cross section. The Township is only responsible for 16.67% the cost of this work of this road reconstruction, with remainder being funded from both Provincial and Federal levels, through the Investing in Canada Infrastructure Program (ICIP) funding program. There is a deadline associated with this funding program and this project needs to be included in the 2025 Capital Budget.

**Strategic Plan Theme** Build a safe, connected, caring and active community

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
415101 - FEDERAL GRANTS	1,574,375	-	-	-	-	-	-	-	-	-
415201 - PROVINCIAL GRANTS	1,049,478	-	-	-	-	-	-	-	-	-
415205 - OCIF	524,897	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>3,148,750</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
630240 - ST.ANNS ROAD - DESIGN & RECONSTRUCTION	3,148,750	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>3,148,750</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.

<b>Project Number</b>	14	<b>Title</b>	TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Bridge	<b>Department</b>	Bridges & Culverts	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Major rehabilitation of the St. Ann's Rd bridge as part of the road reconstruction project. This funding allocation is to fund the construction work and necessary contract administration and construction inspection.				
<b>Justification</b>	The bridge rehab is part of the road reconstruction project. The Township is only responsible for 16.67% the cost of this bridge rehabilitation work, with remainder being funded from both Provincial and Federal levels, through the Investing in Canada Infrastructure (ICIP) funding program. This work will extend the life on this structure over 25+ years. There is a deadline as part of the ICIP funding program, so this project must be included in the 2025 Capital Budget.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community				

## Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
415101 - FEDERAL GRANTS	325,000	-	-	-	-	-	-	-	-	-
415201 - PROVINCIAL GRANTS	216,645	-	-	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	108,355	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>650,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
630240 - ST.ANNS ROAD - DESIGN & RECONSTRUCTION	650,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>650,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1036 - St. Ann's Road Reconstruction - Sidewalk Portion

<b>Project Number</b>	1036	<b>Title</b>	St. Ann's Road Reconstruction - Sidewalk Portion	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Sidewalk	<b>Department</b>	Traffic Operations & Roadside Maintenance		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			

**Regions**

**Description** Sidewalk replacement as part of the St. Ann's Rd Reconstruction project. This funding allocation is for the construction phase of the project.

**Justification** The current sidewalk is substandard and some areas do not meet the OADA requirements, and a liability. As part of the road reconstruction project the sidewalk will be replaced and will be located on the west side of the road from Twenty Road to Sixteen Road. Township is only responsible for 16.67% the cost of this work of this rehab work, with remainder being funded from both Provincial and Federal levels, through the Investing In Canada Infrastructure Program (ICIP). There is a deadline associated with this funding program, so this project needs to be included in the 2025 Capital Budget.

**Strategic Plan Theme** Build a safe, connected, caring and active community

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1036 - St. Ann's Road Reconstruction - Sidewalk Portion: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
415101 - FEDERAL GRANTS	100,000	-	-	-	-	-	-	-	-	-
415201 - PROVINCIAL GRANTS	66,660	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	33,340	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>200,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
630240 - ST.ANNS ROAD - DESIGN & RECONSTRUCTION	200,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>200,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 713 - Signs - New & Replacement

<b>Project Number</b>	713	<b>Title</b>	Signs - New & Replacement	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Signs	<b>Department</b>	Traffic Operations & Roadside Maintenance		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Regulatory road signs throughout the Township				
<b>Justification</b>	Street and Traffic Signs are purchased throughout the year as required. Road signs are regulated and need to be changed on a regular basis. The Township is in need of replacing many signs to be within Provincial standards. Therefore this budget is needed to rectify damaged and old signs that are a liability to the Township. As per the Township's Tangible Capital Asset Policy, this expenditure is to be capitalized.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	713 - Signs - New & Replacement: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	Council Review			<b>Active</b>	Yes
<b>Description</b>	Account for the purchase of new Signs				
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460105 - TSFR FROM CAPITAL	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000
<b>Total Funding Source</b>	<b>18,000</b>	<b>18,500</b>	<b>19,000</b>	<b>20,000</b>	<b>20,500</b>	<b>21,000</b>	<b>21,000</b>	<b>21,000</b>	<b>21,000</b>	<b>21,000</b>
<b>Percent Increase</b>		2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
630001 - ROAD SIGNS	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000
<b>Total Expenditure</b>	<b>18,000</b>	<b>18,500</b>	<b>19,000</b>	<b>20,000</b>	<b>20,500</b>	<b>21,000</b>	<b>21,000</b>	<b>21,000</b>	<b>21,000</b>	<b>21,000</b>
<b>Percent Increase</b>		2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1250 - Dufferin Street Sanitary Sewer Replacement

<b>Project Number</b>	1250	<b>Title</b>	Dufferin Street Sanitary Sewer Replacement	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Sanitary Sewer	<b>Department</b>	Wastewater		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2026-12-31	<b>Year Identified</b>	2025
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Replacement of the existing Sanitary Sewer				
<b>Justification</b>	The existing sanitary sewer on Dufferin Street is in very poor condition and requires replacement. Based on CCTV inspections and flow monitoring completed in the area, replacing this sanitary sewer will address the existing condition and will also reduce the extraneous flows, and inflow and infatuation (I&I) during wet weather conditions. Reducing extraneous flows and I&I will assist with creating more capacity in the sanitary system to allow for infill and intensification development.				
<b>Strategic Plan Theme</b>	Champion strategic and responsible growth				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1250 - Dufferin Street Sanitary Sewer Replacement: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460119 - TSFR FROM SEWERS	60,000	550,000	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>60,000</b>	<b>550,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>816.67%</b>	<b>(100.00%)</b>	<b>0.00%</b>						
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	60,000	550,000	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>60,000</b>	<b>550,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>816.67%</b>	<b>(100.00%)</b>	<b>0.00%</b>						
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)

<b>Project Number</b>	430	<b>Title</b>	Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Sanitary Sewer	<b>Department</b>	Wastewater	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2033-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Upsizing of existing gravity sewer on Townline Road, easterly along Townline Road to Anderson Crescent, then northerly on Anderson Crescent via existing easement to southside of Twenty Mile Creek. The 2025 funding is to complete the detailed design for this sanitary sewer upsizing.				
<b>Justification</b>	The sanitary sewer upgrade was identified in the Master Community Plan and the Water & Wastewater Servicing Master Plan to service the new proposed development on the south side of Townline Road, west of Shurie Road, known as Stage 3A. This project is also included in the Development Charge Background Study funded through Development Charges for a portion of the project cost.				
<b>Strategic Plan Theme</b>	Champion strategic and responsible growth				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A): Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410405 - DC - WW	105,200	-	-	-	-	-	-	-	548,600	-
460119 - TSFR FROM SEWERS	94,800	-	-	-	-	-	-	-	494,400	-
<b>Total Funding Source</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,043,000</b>	<b>-</b>
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>100.00%</b>	<b>(100.00%)</b>
<b>Expenditure</b>										
635317 - ANDERSON COURT - FROM: MH 230 TO: MH 1	200,000	-	-	-	-	-	-	-	1,043,000	-
<b>Total Expenditure</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,043,000</b>	<b>-</b>
<b>Percent Increase</b>		<b>(100.00%)</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>100.00%</b>	<b>(100.00%)</b>
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 500 - Inflow & Infiltration Reduction Program

<b>Project Number</b>	500	<b>Title</b>	Inflow & Infiltration Reduction Program	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Operating Program	<b>Department</b>	Wastewater		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2033-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			

**Regions**

**Description** Remedial work to reduce Inflow and Infiltration within the Sanitary Sewer system. This is a multi-year program.

**Justification** The Township is in a multi year program to reduce the Inflow and Infiltration into our sanitary sewer system. The last few years have been spent doing studies and CCTV inspections to locate I&I issues with the intent to correct those deficiencies. In 2023 the Township undertook sewer spot repairs and sewer re-lining in priority areas of our sewer network to mitigate inflow and infiltration into the system. The treatment of extraneous flows into the sanitary system is very expensive. The other benefits of I&I removal include creating capacity for future development / growth, and to mitigate overflows into the natural environment. This year's budget will be used to continue with our I&I efforts, which may include further studies/flow monitoring, risk assessments, continuing with our inspection and any remedial work, and reviewing other possible I&I mitigation measures.

**Strategic Plan Theme** Build a safe, connected, caring and active community  
Champion strategic and responsible growth

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	500 - Inflow & Infiltration Reduction Program: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>	Multi year program designed to eliminate Inflow and Infiltration.				
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410405 - DC - WW	62,000	-	62,000	-	62,000	-	62,000	-	62,000	-
415301 - REGIONAL GRANTS	100,000	-	100,000	-	100,000	-	100,000	-	100,000	-
460119 - TSFR FROM SEWERS	38,000	-	38,000	-	38,000	-	38,000	-	38,000	-
<b>Total Funding Source</b>	<b>200,000</b>	<b>-</b>								
<b>Percent Increase</b>		(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)
<b>Expenditure</b>										
520652 - INFLOW & INFILTRATION REDUCTION PROGRAM	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-
<b>Total Expenditure</b>	<b>200,000</b>	<b>-</b>								
<b>Percent Increase</b>		(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)
<b>Net Total</b>	<b>-</b>	<b>-</b>								

# Project Summary

## 733 - Miscellaneous Wastewater Equipment

<b>Project Number</b>	733	<b>Title</b>	Miscellaneous Wastewater Equipment	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled Equipment	<b>Department</b>	Wastewater		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Various equipment used for the Wastewater department.				
<b>Justification</b>	This budget is used to purchase small equipment required throughout the year for the sewer department. Equipment includes pumps, hoses, drain clearing equipment, etc.				
<b>Strategic Plan</b>	Build a safe, connected, caring and active community				
<b>Theme</b>	Foundational: Advance organizational capacity and effectiveness				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	733 - Miscellaneous Wastewater Equipment: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>	Account for purchasing small equipment throughout the year.				
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000	7,000
<b>Total Funding Source</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>6,000</b>	<b>6,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>20.00%</b>	<b>0.00%</b>	<b>16.67%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Expenditure</b>										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000	7,000
<b>Total Expenditure</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>6,000</b>	<b>6,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>20.00%</b>	<b>0.00%</b>	<b>16.67%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 1032 - St. Ann's Road Reconstruction - Storm Sewer Portion

<b>Project Number</b>	1032	<b>Title</b>	St. Ann's Road Reconstruction - Storm Sewer Portion	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Storm Sewer	<b>Department</b>	Storm Sewer		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			

**Regions**

**Description** Installation of new storm sewer, manholes, and catchbasins to improve drainage as part of the St. Ann's Rd Reconstruction project.

**Justification** The installation of the storm sewers is part of the St. Ann's Rd reconstruction project. Storm sewers are part of the urbanization and reconstruction of St. Ann's Road. The cost of storm sewers is an ineligible cost under the Investing In Canada Infrastructure Program (ICIP). There is a deadline associated with this funding program, so this project needs to be included in the 2025 Capital Budget.

**Strategic Plan Theme** Build a safe, connected, caring and active community

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1032 - St. Ann's Road Reconstruction - Storm Sewer Portion: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes

**Description**

**Comments**

**Justification**

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
415205 - OCIF	366,000	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	334,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>700,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
630240 - ST.ANNS ROAD - DESIGN & RECONSTRUCTION	700,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>700,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1182 - Townline Storm Water Management Pond

<b>Project Number</b>	1182	<b>Title</b>	Townline Storm Water Management Pond	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Storm Sewer	<b>Department</b>	Storm Sewer		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2023
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Storm Water Management Pond sediment clean-out				
<b>Justification</b>	In 2023, the Township completed an assessment of all the Storm Water Management Pond facilities. Report PW 20-2024, presented to Council (all committee meetings) on August 12, 2024, identified this pond as a top priority to be cleaned out. In order to function properly and to be in compliance with the Township's Consolidated Infrastructure - Environmental Compliance Approval (CLI-ECA), these storm water management ponds require regular maintenance, which involves removal and disposal of the sediment build up, vegetation management, erosion repairs, and other asset renewal work as required.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1182 - Townline Storm Water Management Pond: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460105 - TSFR FROM CAPITAL	265,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>265,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	265,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>265,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1252 - Dufferin Street Watermain Replacement

<b>Project Number</b>	1252	<b>Title</b>	Dufferin Street Watermain Replacement	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Water Main	<b>Department</b>	Water		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2026-12-31	<b>Year Identified</b>	2025
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Replacement of existing Asbestos Cement watermain.				
<b>Justification</b>	The watermain needs to be replaced based on the age, condition, and existing material type of the existing asset. The sanitary sewer on Dufferin Street and the road are also in poor condition. The replacement of the sanitary sewer and road reconstruction will all take place as part of one construction project to take advantage of economy of scale and to mitigate disruption to the local residents. The funding allocation in 2025 is to complete the detailed design and contract documents. Construction funding is allocated in subsequent years.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1252 - Dufferin Street Watermain Replacement: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460124 - TSFR FROM WATER	60,000	500,000	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>60,000</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>733.33%</b>	<b>(100.00%)</b>	<b>0.00%</b>						
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	60,000	500,000	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>60,000</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>733.33%</b>	<b>(100.00%)</b>	<b>0.00%</b>						
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 324 - Water Rate Study and Financial Plan

<b>Project Number</b>	324	<b>Title</b>	Water Rate Study and Financial Plan	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Operating Study	<b>Department</b>	Water		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Water Rate Study and Financial Plan as required to renew the Townships Drinking Water License.				
<b>Justification</b>	This study is necessary as a requirement of the Township Drinking Water License. In order to get the Townships license renewed, a 10 year financial plan for the drinking water system must be completed. Also this study allows administration to ensure the water rates are set at appropriate levels.				
<b>Strategic Plan</b>	Champion strategic and responsible growth				
<b>Theme</b>	Foundational: Advance organizational capacity and effectiveness				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	324 - Water Rate Study and Financial Plan: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460124 - TSFR FROM WATER	60,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>60,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
520611 - WATER RATE STUDY & FIN PLAN	60,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>60,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

325 - Cube Van - To replace 2007 Chevrolet Van TR# 12004

<b>Project Number</b>	325	<b>Title</b>	Cube Van - To replace 2007 Chevrolet Van TR# 12004	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Van	<b>Department</b>	Water		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	The purchase of a cube van to replace the water department van TR# 12004.				
<b>Justification</b>	Water van TR# 12004 is reaching the end of it's useful life cycle and needs to be replaced. This is a purchase of a cube van to replace the existing water van as part of the Township's fleet. This vehicle will be better suited for operators in the field to complete maintenance and repairs on Township underground infrastructure.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community Champion strategic and responsible growth				

## Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	325 - Cube Van - To replace 2007 Chevrolet Van TR# 12004: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460124 - TSFR FROM WATER	80,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>80,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
625012 - VAN	80,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>80,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 420 - Water Meter Replacement Program

<b>Project Number</b>	420	<b>Title</b>	Water Meter Replacement Program	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Water Meters	<b>Department</b>	Water		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			

**Description** Replacement of old water meters

**Justification** As water meters get older, they experience operational issues. Newer meters have radio technology, which allows them to be read remotely. Older meters do not have radio technology and must be read manually. As part of the ongoing effort to reduce revenue water loss, the Township replaces old meters to ensure that we are keeping up with technological advances in relation to metering and also to replace old, damaged, leaking or broken meters.

**Strategic Plan Theme** Build a safe, connected, caring and active community

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	420 - Water Meter Replacement Program: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>	Account for purchasing new water meters to replace old meters.				
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460124 - TSFR FROM WATER	35,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000	60,000
<b>Total Funding Source</b>	<b>35,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b>Percent Increase</b>		<b>42.86%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>20.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Expenditure</b>										
635202 - WATER METERS-REPLACEMENT	35,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000	60,000
<b>Total Expenditure</b>	<b>35,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b>Percent Increase</b>		<b>42.86%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>20.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 723 - Miscellaneous Water Equipment

<b>Project Number</b>	723	<b>Title</b>	Miscellaneous Water Equipment	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled Equipment	<b>Department</b>	Water		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Various equipment used for the Water department.				
<b>Justification</b>	This budget is used to purchase small equipment required throughout the year for the water department. Equipment includes pumps, hoses, main repair tools, etc.				
<b>Strategic Plan</b>	Build a safe, connected, caring and active community				
<b>Theme</b>	Foundational: Advance organizational capacity and effectiveness				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	723 - Miscellaneous Water Equipment: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>	Account for purchasing small equipment used in the water distribution system.				
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000
<b>Total Funding Source</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>20.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Expenditure</b>										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000
<b>Total Expenditure</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>20.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 743 - Water Meters - New Installation

<b>Project Number</b>	743	<b>Title</b>	Water Meters - New Installation	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Water Meters	<b>Department</b>	Water		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Water meters for new properties.				
<b>Justification</b>	As development proceeds and new properties are built, they require a water meter. This budget is used to purchase the required meters to service these new residential, commercial and industrial sites.				
<b>Strategic Plan Theme</b>	Build a safe, connected, caring and active community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	743 - Water Meters - New Installation: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>	Account for purchasing water meters for new development.				
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460124 - TSFR FROM WATER	25,000	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500	44,000
<b>Total Funding Source</b>	<b>25,000</b>	<b>38,000</b>	<b>39,100</b>	<b>40,200</b>	<b>41,000</b>	<b>42,000</b>	<b>43,000</b>	<b>43,000</b>	<b>43,500</b>	<b>44,000</b>
<b>Percent Increase</b>		<b>52.00%</b>	<b>2.89%</b>	<b>2.81%</b>	<b>1.99%</b>	<b>2.44%</b>	<b>2.38%</b>	<b>0.00%</b>	<b>1.16%</b>	<b>1.15%</b>
<b>Expenditure</b>										
635201 - WATER METERS-NEW	25,000	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500	44,000
<b>Total Expenditure</b>	<b>25,000</b>	<b>38,000</b>	<b>39,100</b>	<b>40,200</b>	<b>41,000</b>	<b>42,000</b>	<b>43,000</b>	<b>43,000</b>	<b>43,500</b>	<b>44,000</b>
<b>Percent Increase</b>		<b>52.00%</b>	<b>2.89%</b>	<b>2.81%</b>	<b>1.99%</b>	<b>2.44%</b>	<b>2.38%</b>	<b>0.00%</b>	<b>1.16%</b>	<b>1.15%</b>
<b>Net Total</b>	<b>-</b>									

# Project Summary

## 1181 - New Wellandport Park & Shoreline Enhancements

<b>Project Number</b>	1181	<b>Title</b>	New Wellandport Park & Shoreline Enhancements	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Land Improvement	<b>Department</b>	Parks		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2030-12-31	<b>Year Identified</b>	2023
<b>Manager</b>		<b>Partner</b>			

**Regions**  
**Description** New Wellandport Park, with a recreational focus "play in nature" theme.

**Justification** The 2025 funding is to complete the detailed design for the open space parkland between the existing Wellandport Community Centre/Library facility and the Welland River. The redevelopment of this riverfront open space includes the following components: 1) Disc Golf; 2) Children's Play Area and Shade Structure; 3) Pickleball Courts; 4) Boat Launch with additional parking to accommodate vehicles with trailers; 5) Concrete Pad and Structure for canoe/kayak rentals and storage; 6) Fishing Platforms; 7) Habitat Creation to provide more recreational and community benefits; 8) Riparian and Shoreline Restoration; 9) Picnic Area; 10) Dock for canoe/kayak access; 11) Improved parking lot design for Community Centre; and 12) Driveway/Laneway improvements and access control features. Changing the setting of this wide open space will be a great way for children and adults alike to enjoy unstructured play, with the ultimate goal of empowering people of all ages to "Play in Nature". Construction funding is allocated in 2030; However, administration is currently seeking funding opportunities to move the timing of construction forward for this project.

**Strategic Plan Theme** BUILD - a safe, connected, caring, and active community

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410410 - DC - 5% IN LIEU OF PARKLND	97,500	-	-	-	-	191,000	-	-	-	-
410414 - DC - PARKS AND RECREATION SERVICES	52,500	-	-	-	-	642,250	-	-	-	-
460105 - TSFR FROM CAPITAL	-	-	-	-	-	1,001,750	-	-	-	-
<b>Total Funding Source</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,835,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	150,000	-	-	-	-	1,835,000	-	-	-	-
<b>Total Expenditure</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,835,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 138 - Miscellaneous Parks Equipment

<b>Project Number</b>	138	<b>Title</b>	Miscellaneous Parks Equipment	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled Equipment	<b>Department</b>	Parks	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Miscellaneous parks equipment to be purchased for the Parks and Recreation department				
<b>Justification</b>	The Recreation department has an annual capital allocation to purchase small equipment needed for the department. String trimmers, push mowers, chainsaws and other small equipment is purchased through this budget on an as needed basis.				
<b>Strategic Plan Theme</b>	BUILD - A Safe, Connected, Caring and Active Community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	138 - Miscellaneous Parks Equipment: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.				
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460109 - TSFR FROM EQUIPMENT	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500
<b>Total Funding Source</b>	<b>8,500</b>	<b>9,000</b>	<b>8,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>
<b>Percent Increase</b>		5.88%	(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
620103 - SMALL EQUIP POOL	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500
<b>Total Expenditure</b>	<b>8,500</b>	<b>9,000</b>	<b>8,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>
<b>Percent Increase</b>		5.88%	(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1159 - Miscellaneous Recreation Program Equipment

<b>Project Number</b>	1159	<b>Title</b>	Miscellaneous Recreation Program Equipment	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled Equipment	<b>Department</b>	Recreation Programs		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31	<b>Year Identified</b>	2023
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Gymnasium and program equipment				
<b>Justification</b>	Replacement of gymnasium and program equipment. Examples could be, but not limited to, things like volleyball nets and poles, basketball replacements, and pickleball equipment.				
<b>Strategic Plan Theme</b>	BUILD - A Safe, Connected, Caring and Active Community				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1159 - Miscellaneous Recreation Program Equipment: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460105 - TSFR FROM CAPITAL	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000
<b>Total Funding Source</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>10,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>100.00%</b>	<b>(50.00%)</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Expenditure</b>										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditure</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>10,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>100.00%</b>	<b>(50.00%)</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 1004 - Non Network Replacement Computers - Library Branches

<b>Project Number</b>	1004	<b>Title</b>	Non Network Replacement Computers - Library Branches	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled IT Hardware	<b>Department</b>	Libraries	<b>Year Identified</b>	2021
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Regular computer/hardware replacement of non-networked resources.				
<b>Justification</b>	Replace IT resources utilized by the public on a regular basis for efficiency and effective operation.				
<b>Strategic Plan Theme</b>	CHAMPION - Strategic and Responsible Growth				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1004 - Non Network Replacement Computers - Library Branches: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460115 - TSFR FROM LIBRARY	3,000	6,000	6,300	8,400	9,000	7,100	10,200	10,700	7,600	12,000
<b>Total Funding Source</b>	<b>3,000</b>	<b>6,000</b>	<b>6,300</b>	<b>8,400</b>	<b>9,000</b>	<b>7,100</b>	<b>10,200</b>	<b>10,700</b>	<b>7,600</b>	<b>12,000</b>
<b>Percent Increase</b>		100.00%	5.00%	33.33%	7.14%	(21.11%)	43.66%	4.90%	(28.97%)	57.89%
<b>Expenditure</b>										
620106 - IT HARDWARE POOL	3,000	6,000	6,300	8,400	9,000	7,100	10,200	10,700	7,600	12,000
<b>Total Expenditure</b>	<b>3,000</b>	<b>6,000</b>	<b>6,300</b>	<b>8,400</b>	<b>9,000</b>	<b>7,100</b>	<b>10,200</b>	<b>10,700</b>	<b>7,600</b>	<b>12,000</b>
<b>Percent Increase</b>		100.00%	5.00%	33.33%	7.14%	(21.11%)	43.66%	4.90%	(28.97%)	57.89%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1077 - Revitalization of Caistorville Branch

<b>Project Number</b>	1077	<b>Title</b>	Revitalization of Caistorville Branch	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	R&M Interior	<b>Department</b>	Libraries		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2022
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Replace flooring, paint walls, update washroom and kitchen facilities, staff workspaces and circulation desk. Upgrade shelving so it is movable for more functionality. Repair sidewalk and outside of facility.				
<b>Justification</b>	This project is slated for 2025. By this time an entire generation will have used this library. While some of the furnishings have been replaced it will be time to renew its interior.				
<b>Strategic Plan Theme</b>	ADVANCE - Organizational Capacity and Effectiveness				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1077 - Revitalization of Caistorville Branch: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460115 - TSFR FROM LIBRARY	100,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>100,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	100,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>100,000</b>	-	-	-	-	-	-	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1171 - Library Furniture Replacement

<b>Project Number</b>	1171	<b>Title</b>	Library Furniture Replacement	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Library Equipment	<b>Department</b>	Libraries		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31	<b>Year Identified</b>	2023
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Replace Library furniture that has become damaged from increased public use; purchase new furniture that better suits the needs of Library users and staff.				
<b>Justification</b>	With an increase in Library use, public furniture becomes worn out and damaged. Over time, some furniture becomes outdated and does not suit the needs of the Library. This furniture needs to be replaced in order to maintain our spaces.				
<b>Strategic Plan Theme</b>	ADVANCE - Organizational Capacity and Effectiveness				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1171 - Library Furniture Replacement: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460115 - TSFR FROM LIBRARY	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200
<b>Total Funding Source</b>	<b>6,100</b>	<b>6,200</b>	<b>6,350</b>	<b>6,500</b>	<b>6,600</b>	<b>6,750</b>	<b>6,900</b>	<b>7,000</b>	<b>7,100</b>	<b>7,200</b>
<b>Percent Increase</b>		<b>1.64%</b>	<b>2.42%</b>	<b>2.36%</b>	<b>1.54%</b>	<b>2.27%</b>	<b>2.22%</b>	<b>1.45%</b>	<b>1.43%</b>	<b>1.41%</b>
<b>Expenditure</b>										
620209 - OFFICE FURNITURE	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200
<b>Total Expenditure</b>	<b>6,100</b>	<b>6,200</b>	<b>6,350</b>	<b>6,500</b>	<b>6,600</b>	<b>6,750</b>	<b>6,900</b>	<b>7,000</b>	<b>7,100</b>	<b>7,200</b>
<b>Percent Increase</b>		<b>1.64%</b>	<b>2.42%</b>	<b>2.36%</b>	<b>1.54%</b>	<b>2.27%</b>	<b>2.22%</b>	<b>1.45%</b>	<b>1.43%</b>	<b>1.41%</b>
<b>Net Total</b>	<b>-</b>									

# Project Summary

1173 - Addition to Makerspace

<b>Project Number</b>	1173	<b>Title</b>	Addition to Makerspace	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Library Equipment	<b>Department</b>	Libraries		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2027-12-31	<b>Year Identified</b>	2023
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Additions to the MakerSpace, including 3D scanners, go pros, engraver and digital art tablets.				
<b>Justification</b>	Maker equipment gives library users the chance to use equipment such as 3D printers, vinyl cutters, building kits, robotics, sewing machines, tools and computers to help develop STEAM (science, technology, engineering, art, math) skills, this equipment can be supplemented with equipment such as 3D scanners, go pros, engraver and digital art tablets.				
<b>Strategic Plan Theme</b>	Champion strategic and responsible growth				

## Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1173 - Addition to Makerspace: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410409 - DC - LIBRARY	10,000	-	10,000	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	10,000	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 775 - Addition to Audio Visual Collection - All Library Branches

<b>Project Number</b>	775	<b>Title</b>	Addition to Audio Visual Collection - All Library Branches	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Audio Books and DVDs	<b>Department</b>	Libraries	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Electronic materials for library circulating collection				
<b>Justification</b>	Needed to maintain our current AV collection.				
<b>Strategic Plan Theme</b>	Champion Strategic and Responsible Growth				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	775 - Addition to Audio Visual Collection - All Library Branches: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410409 - DC - LIBRARY	15,600	15,900	16,250	16,600	16,700	16,700	16,700	16,700	16,700	-
460115 - TSFR FROM LIBRARY	-	-	-	-	200	500	900	1,200	1,600	18,700
<b>Total Funding Source</b>	<b>15,600</b>	<b>15,900</b>	<b>16,250</b>	<b>16,600</b>	<b>16,900</b>	<b>17,200</b>	<b>17,600</b>	<b>17,900</b>	<b>18,300</b>	<b>18,700</b>
<b>Percent Increase</b>		<b>1.92%</b>	<b>2.20%</b>	<b>2.15%</b>	<b>1.81%</b>	<b>1.78%</b>	<b>2.33%</b>	<b>1.70%</b>	<b>2.23%</b>	<b>2.19%</b>
<b>Expenditure</b>										
620101 - AUDIO BOOKS AND DVDS	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700
<b>Total Expenditure</b>	<b>15,600</b>	<b>15,900</b>	<b>16,250</b>	<b>16,600</b>	<b>16,900</b>	<b>17,200</b>	<b>17,600</b>	<b>17,900</b>	<b>18,300</b>	<b>18,700</b>
<b>Percent Increase</b>		<b>1.92%</b>	<b>2.20%</b>	<b>2.15%</b>	<b>1.81%</b>	<b>1.78%</b>	<b>2.33%</b>	<b>1.70%</b>	<b>2.23%</b>	<b>2.19%</b>
<b>Net Total</b>	<b>-</b>									

# Project Summary

## 776 - Addition to Printed Collection - Smithville Library Branch

<b>Project Number</b>	776	<b>Title</b>	Addition to Printed Collection - Smithville Library Branch	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Books Printed	<b>Department</b>	Libraries	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Printed materials for the library's circulating collection				
<b>Justification</b>	Needed to maintain our current print collection				
<b>Strategic Plan Theme</b>	Champion Strategic and Responsible Growth				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	776 - Addition to Printed Collection - Smithville Library Branch: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410409 - DC - LIBRARY	17,600	18,500	19,500	20,500	21,200	21,850	21,850	21,850	21,850	-
460115 - TSFR FROM LIBRARY	600	600	600	600	1,000	1,450	2,650	3,850	5,150	28,400
<b>Total Funding Source</b>	<b>18,200</b>	<b>19,100</b>	<b>20,100</b>	<b>21,100</b>	<b>22,200</b>	<b>23,300</b>	<b>24,500</b>	<b>25,700</b>	<b>27,000</b>	<b>28,400</b>
<b>Percent Increase</b>		<b>4.95%</b>	<b>5.24%</b>	<b>4.98%</b>	<b>5.21%</b>	<b>4.95%</b>	<b>5.15%</b>	<b>4.90%</b>	<b>5.06%</b>	<b>5.19%</b>
<b>Expenditure</b>										
620102 - BOOKS PRINTED	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400
<b>Total Expenditure</b>	<b>18,200</b>	<b>19,100</b>	<b>20,100</b>	<b>21,100</b>	<b>22,200</b>	<b>23,300</b>	<b>24,500</b>	<b>25,700</b>	<b>27,000</b>	<b>28,400</b>
<b>Percent Increase</b>		<b>4.95%</b>	<b>5.24%</b>	<b>4.98%</b>	<b>5.21%</b>	<b>4.95%</b>	<b>5.15%</b>	<b>4.90%</b>	<b>5.06%</b>	<b>5.19%</b>
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 777 - Replacement Computers - Library Branches

<b>Project Number</b>	777	<b>Title</b>	Replacement Computers - Library Branches	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Pooled IT Hardware	<b>Department</b>	Libraries		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31	<b>Year Identified</b>	2025
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	System hardware upgrades to Windows 11. Windows 10 is EOS (End of Support) in October 2025, and upgrades to Windows 11 are imperative				
<b>Justification</b>	Budget for IT replacement of network computers throughout Township IT department. New circulation computers will allow our staff to work more efficiently with our library members and our staff with their day to day work loads. The upgraded operating system will allow for better security. All staff will then be working with the same operating systems regardless of location or computer used which in itself will be a benefit.				
<b>Strategic Plan Theme</b>	ADVANCE - Organizational Capacity and Effectiveness				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	777 - Replacement Computers - Library Branches: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460115 - TSFR FROM LIBRARY	12,000	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800
<b>Total Funding Source</b>	<b>12,000</b>	<b>4,500</b>	<b>5,800</b>							
<b>Percent Increase</b>		(62.50%)	28.89%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
620106 - IT HARDWARE POOL	12,000	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800
<b>Total Expenditure</b>	<b>12,000</b>	<b>4,500</b>	<b>5,800</b>							
<b>Percent Increase</b>		(62.50%)	28.89%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 779 - Addition to Printed Collection - Caistorville Library Branch

<b>Project Number</b>	779	<b>Title</b>	Addition to Printed Collection - Caistorville Library Branch	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Books Printed	<b>Department</b>	Libraries	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Printed materials for the library's circulating collection				
<b>Justification</b>	Needed to maintain our current print collection				
<b>Strategic Plan Theme</b>	Champion Strategic and Responsible Growth				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	779 - Addition to Printed Collection - Caistorville Library Branch: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410409 - DC - LIBRARY	9,400	9,900	10,190	10,190	10,190	10,190	10,190	10,190	10,190	-
420401 - DONATIONS	-	-	510	1,010	1,000	-	-	-	-	-
460115 - TSFR FROM LIBRARY	300	300	-	-	610	2,210	2,810	3,510	4,210	15,100
<b>Total Funding Source</b>	<b>9,700</b>	<b>10,200</b>	<b>10,700</b>	<b>11,200</b>	<b>11,800</b>	<b>12,400</b>	<b>13,000</b>	<b>13,700</b>	<b>14,400</b>	<b>15,100</b>
<b>Percent Increase</b>		<b>5.15%</b>	<b>4.90%</b>	<b>4.67%</b>	<b>5.36%</b>	<b>5.08%</b>	<b>4.84%</b>	<b>5.38%</b>	<b>5.11%</b>	<b>4.86%</b>
<b>Expenditure</b>										
620102 - BOOKS PRINTED	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100
<b>Total Expenditure</b>	<b>9,700</b>	<b>10,200</b>	<b>10,700</b>	<b>11,200</b>	<b>11,800</b>	<b>12,400</b>	<b>13,000</b>	<b>13,700</b>	<b>14,400</b>	<b>15,100</b>
<b>Percent Increase</b>		<b>5.15%</b>	<b>4.90%</b>	<b>4.67%</b>	<b>5.36%</b>	<b>5.08%</b>	<b>4.84%</b>	<b>5.38%</b>	<b>5.11%</b>	<b>4.86%</b>
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

## 780 - Addition to Printed Collection - Wellandport Library Branch

<b>Project Number</b>	780	<b>Title</b>	Addition to Printed Collection - Wellandport Library Branch	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Books Printed	<b>Department</b>	Libraries	<b>Year Identified</b>	2020
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2034-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Printed materials for the library's circulating collection				
<b>Justification</b>	Needed to maintain our current print collection				
<b>Strategic Plan Theme</b>	Champion Strategic and Responsible Growth				

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	780 - Addition to Printed Collection - Wellandport Library Branch: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410409 - DC - LIBRARY	11,700	12,300	12,300	12,270	12,200	12,300	12,200	12,690	12,690	-
460115 - TSFR FROM LIBRARY	400	400	1,000	1,730	2,500	3,100	4,000	4,310	5,110	18,700
<b>Total Funding Source</b>	<b>12,100</b>	<b>12,700</b>	<b>13,300</b>	<b>14,000</b>	<b>14,700</b>	<b>15,400</b>	<b>16,200</b>	<b>17,000</b>	<b>17,800</b>	<b>18,700</b>
<b>Percent Increase</b>		<b>4.96%</b>	<b>4.72%</b>	<b>5.26%</b>	<b>5.00%</b>	<b>4.76%</b>	<b>5.19%</b>	<b>4.94%</b>	<b>4.71%</b>	<b>5.06%</b>
<b>Expenditure</b>										
620102 - BOOKS PRINTED	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700
<b>Total Expenditure</b>	<b>12,100</b>	<b>12,700</b>	<b>13,300</b>	<b>14,000</b>	<b>14,700</b>	<b>15,400</b>	<b>16,200</b>	<b>17,000</b>	<b>17,800</b>	<b>18,700</b>
<b>Percent Increase</b>		<b>4.96%</b>	<b>4.72%</b>	<b>5.26%</b>	<b>5.00%</b>	<b>4.76%</b>	<b>5.19%</b>	<b>4.94%</b>	<b>4.71%</b>	<b>5.06%</b>
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

# Project Summary

## 1213 - Affordable Housing Community Improvement Plan

<b>Project Number</b>	1213	<b>Title</b>	Affordable Housing Community Improvement Plan	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Operating Study	<b>Department</b>	Planning & Heritage		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2025-12-31	<b>Year Identified</b>	2023
<b>Manager</b>		<b>Partner</b>			

**Description** This budget item will cover the cost of hiring a consultant to assist the Township to create a CIP to stimulate and promote the creation and longevity of affordable housing in the Township of West Lincoln.

**Justification** An Affordable Housing Community Improvement Plan is an appropriate tool to assist the development community create affordable housing. The Province has now defined what is considered to be affordable. However the cost of environmental clean up, permit fees, planning application fees and other costs can only be waived by virtue of a CIP. In order to achieve affordable housing, incentives of this nature are still being requested by some members of the development community.

The Affordable Housing Community Improvement Plan will aim to establish a new housing partnership with multiple providers to address the Township's needs for affordable housing.

Once established, the Affordable Housing CIP will offer financial incentives to private property owners and non-profit housing providers who wish to build affordable housing in West Lincoln. This will also benefit the Township in helping to get closer to meeting its housing growth target.

**Strategic Plan Theme** BUILD - A Safe, Connected, Caring and Active Community

### Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1213 - Affordable Housing Community Improvement Plan: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					

### Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460116 - TSFR FROM PLANNING	15,000	-	-	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b>										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

1221 - Trees for All

<b>Project Number</b>	1221	<b>Title</b>	Trees for All	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Operating Program	<b>Department</b>	Planning & Heritage	<b>Year Identified</b>	2025
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2027-12-31		
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Funding for public and private planting through the NPCA led initiative "Trees for All".				
<b>Justification</b>	In 2023, the Niagara Peninsula Conservation Authority (NPCA) undertook a survey which identified 98 private land sites in West Lincoln representing about 320 acres of plantable area and with a total capacity of over 148,000 trees in the Township over the next five years.				

The total capacity is an expression of interest which even the Conservation Authority is not able to achieve. Initially this project seemed to be too costly for the Township to actively support. However, recent funding sources available to the NPCA (Trees Canada and Forests Ontario) have reduced prices. Depending on tree type (bareroot stock or potted stock) a first allocation of \$10,000 could see between 1000 and 1500 trees planted in West Lincoln in 2025. This will be a multi year project and Administration recommends \$10,000 for 2025, 2026 & 2027. NPCA Staff administer the program with assistance from Township staff in locating the trees.

**Strategic Plan Theme** Champion Strategic & Responsible Growth

## Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	1221 - Trees for All: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
460105 - TSFR FROM CAPITAL	10,000	10,000	10,000	-	-	-	-	-	-	-
<b>Total Funding Source</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>0.00%</b>	<b>(100.00%)</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Expenditure</b>										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	10,000	10,000	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Percent Increase</b>		<b>0.00%</b>	<b>0.00%</b>	<b>(100.00%)</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Net Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Project Summary

188 - Official Plan Update

<b>Project Number</b>	188	<b>Title</b>	Official Plan Update	<b>Lock Status</b>	Unlocked
<b>Asset Type</b>	Official Plan	<b>Department</b>	Planning & Heritage		
<b>Start Date</b>	2025-01-01	<b>Completion Date</b>	2031-12-31	<b>Year Identified</b>	2020
<b>Manager</b>		<b>Partner</b>			
<b>Regions</b>					
<b>Description</b>	Update of Township of West Lincoln Official Plan to align with the new Regional Official Plan and Provincial Planning Statement				
<b>Justification</b>	The Region of Niagara Official Plan was recently completed in 2022 and as a result the Township of West Lincoln is required to update our official Plan to align with Regional policy. The Official Plan update will also align the Township's Official Plan with the new Provincial Planning Statement, 2024 and a significant number of other changes in Planning legislation that have occurred over the past 10 years since the Official Plan was last updated. This project will focus on updates to the Township's Agricultural Policies and Urban Development Policies recently added through Official Plan Amendment 63.				
<b>Strategic Plan Theme</b>	Strategic, Responsible Growth				

## Scenario Details

<b>Budget Year</b>	2025	<b>Name</b>	188 - Official Plan Update: Main	<b>Lock Status</b>	Unlocked
<b>Project Status</b>	CAO Review			<b>Active</b>	Yes
<b>Description</b>					
<b>Comments</b>					
<b>Justification</b>					

## Project Forecast

Object	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>Funding Source</b>										
410402 - DC - GROWTH STUDIES	57,370	-	-	-	-	-	50,625	-	-	-
460116 - TSFR FROM PLANNING	27,630	-	-	-	-	-	24,375	-	-	-
<b>Total Funding Source</b>	<b>85,000</b>	-	-	-	-	-	<b>75,000</b>	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%
<b>Expenditure</b>										
520623 - OFFICIAL PLAN UPDATE	85,000	-	-	-	-	-	75,000	-	-	-
<b>Total Expenditure</b>	<b>85,000</b>	-	-	-	-	-	<b>75,000</b>	-	-	-
<b>Percent Increase</b>		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%
<b>Net Total</b>	-	-	-	-	-	-	-	-	-	-

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>410402 - DC - GROWTH STUDIES</b>	<b>88,870</b>	<b>92,000</b>	<b>101,500</b>	<b>175,000</b>	<b>266,200</b>	<b>27,900</b>	<b>73,125</b>	-	-	-	<b>824,595</b>
938 - Corporate Strategic Plan	-	-	22,500	-	-	-	22,500	-	-	-	45,000
1124 - Organizational Staffing Review	-	22,500	-	-	-	-	-	-	-	-	22,500
1267 - Growth Fiscal Impact Study	31,500	-	-	-	-	-	-	-	-	-	31,500
177 - Development Charge Study	-	-	-	85,000	-	-	-	-	-	-	85,000
666 - Transportation Master Plan	-	-	-	-	60,000	-	-	-	-	-	60,000
1264 - Sanitary Sewer Masterplan update	-	-	-	-	56,200	-	-	-	-	-	56,200
1265 - Water Master Plan Update	-	-	-	-	75,000	-	-	-	-	-	75,000
1266 - West Lincoln Parks, Recreation, Library Master Plan	-	-	-	-	75,000	-	-	-	-	-	75,000
175 - Economic Development Master Plan - Industrial Park	-	-	54,000	-	-	-	-	-	-	-	54,000
188 - Official Plan Update	57,370	-	-	-	-	-	50,625	-	-	-	107,995
453 - Municipal Comprehensive Review	-	-	-	90,000	-	-	-	-	-	-	90,000
455 - Smithville and Township Trails and Corridors Master Plan	-	15,500	-	-	-	-	-	-	-	-	15,500
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	-	27,900	-	-	-	-	27,900
1242 - Urban Forestry Strategy	-	-	25,000	-	-	-	-	-	-	-	25,000
1263 - Infill and Intensification Strategy	-	54,000	-	-	-	-	-	-	-	-	54,000
<b>410403 - DC - PROTECTION</b>	<b>90,000</b>	<b>75,000</b>	<b>100,000</b>	-	-	-	-	-	-	-	<b>265,000</b>
403 - New Aerial Truck	-	-	50,000	-	-	-	-	-	-	-	50,000
919 - Fire Protection Master Plan	-	75,000	-	-	-	-	-	-	-	-	75,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	90,000	-	-	-	-	-	-	-	-	-	90,000
1219 - SCBA Washer	-	-	50,000	-	-	-	-	-	-	-	50,000
<b>410404 - DC - ROADS</b>	<b>300,000</b>	<b>653,400</b>	<b>17,148,500</b>	-	<b>5,500,000</b>	<b>1,072,000</b>	<b>3,607,800</b>	-	<b>10,363,900</b>	<b>13,650,000</b>	<b>52,295,600</b>
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	170,000	-	-	-	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	-	60,000	-	-	-	-	60,000
655 - PW Ops Centre - New PWs Yard	-	150,000	-	-	5,500,000	-	-	-	-	-	5,650,000
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	300,000	-	-	-	-	-	-	-	-	-	300,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	-	4,900,000	-	-	-	-	-	-	-	4,900,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	500,000	5,000,000	-	-	-	-	-	-	-	5,500,000
1253 - Spring Creek Rd Extension (TWL-Road-01) South Grimsby Road 6 ROW to New Western Link	-	-	7,000,000	-	-	-	-	-	-	-	7,000,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	-	3,150,000	-	3,150,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	-	3,150,000	-	-	-	3,150,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-	-	-	3,150,000	3,150,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	-	7,000,000	-	7,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	-	10,500,000	10,500,000
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	78,500	-	-	-	-	-	-	-	78,500
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	-	-	7,800	-	-	-	7,800
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	3,400	-	-	-	-	-	-	-	-	3,400
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	-	-	-	-	-	450,000	-	-	-	450,000
1260 - RR14 Townline Rd Sidewalk; Canborough Street to South Grimsby Rd 6	-	-	-	-	-	-	-	-	213,900	-	213,900
1261 - RR14 Thirty Road Sidewalks; Young Street to RR20	-	-	-	-	-	920,000	-	-	-	-	920,000
1262 - RR20 West Street Sidewalks; South Grimsby Rd 5 to S Grimsby Rd 6 Roundabout	-	-	-	-	-	92,000	-	-	-	-	92,000
<b>410405 - DC - WW</b>	<b>167,200</b>	-	<b>62,000</b>	<b>50,000</b>	<b>62,000</b>	-	<b>62,000</b>	<b>3,500,000</b>	<b>660,600</b>	-	<b>4,563,800</b>
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	50,000	-	-	-	-	50,000	-	100,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	105,200	-	-	-	-	-	-	-	548,600	-	653,800
500 - Inflow & Infiltration Reduction Program	62,000	-	62,000	-	62,000	-	62,000	-	62,000	-	310,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	1,600,000	-	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	-	1,900,000	-	-	1,900,000
<b>410407 - DC - WATER</b>	-	-	<b>1,550,800</b>	-	-	-	-	-	-	-	<b>1,550,800</b>
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	-	171,000	-	-	-	-	-	-	-	171,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	-	400,000	-	-	-	-	-	-	-	400,000
683 - Frank Street Water Main - From: RR20 To: RR14	-	-	60,000	-	-	-	-	-	-	-	60,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	-	50,000	-	-	-	-	-	-	-	50,000
927 - Industrial Park Rd Water Main - From: Pearson Rd to New Urban Boundary	-	-	800,000	-	-	-	-	-	-	-	800,000
1275 - AMI Gateway Antennas	-	-	69,800	-	-	-	-	-	-	-	69,800
<b>410409 - DC - LIBRARY</b>	<b>64,300</b>	<b>56,600</b>	<b>78,240</b>	<b>79,700</b>	<b>73,730</b>	<b>96,380</b>	<b>70,440</b>	<b>61,430</b>	<b>61,430</b>	<b>7,600</b>	<b>649,850</b>
588 - Radio Frequency Identification	-	-	-	11,400	7,600	-	-	-	-	-	19,000
590 - Automated Sorter	-	-	-	-	4,700	-	-	-	-	-	4,700
775 - Addition to Audio Visual Collection - All Library Branches	15,600	15,900	16,250	16,600	16,700	16,700	16,700	16,700	16,700	-	147,850
776 - Addition to Printed Collection - Smithville Library Branch	17,600	18,500	19,500	20,500	21,200	21,850	21,850	21,850	21,850	-	184,700
779 - Addition to Printed Collection - Caisitorville Library Branch	9,400	9,900	10,190	10,190	10,190	10,190	10,190	10,190	10,190	-	90,630
780 - Addition to Printed Collection - Wellandport Library Branch	11,700	12,300	12,300	12,270	12,200	12,300	12,200	12,690	12,690	-	110,650
1069 - Library Strategic Planning	-	-	10,000	-	-	-	-	-	-	-	10,000
1155 - Caistor Library Outside Improvements	-	-	-	7,600	-	-	-	-	-	-	7,600
1168 - Bookmobile	-	-	-	-	-	34,200	-	-	-	-	34,200
1170 - StoryWalks	-	-	-	1,140	1,140	1,140	-	-	-	-	3,420
1173 - Addition to Makerspace	10,000	-	10,000	-	-	-	-	-	-	-	20,000
1268 - Book Vending Machine	-	-	-	-	-	-	9,500	-	-	-	9,500
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	-	7,600	7,600
<b>410410-5% IN LIEU OF PARKLAND</b>	<b>97,500</b>	-	<b>110,000</b>	-	<b>137,200</b>	<b>191,000</b>	-	-	-	-	<b>535,700</b>

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
147 - Leisureplex - New soccer field	-	-	-	-	137,200	-	-	-	-	-	137,200
1181 - New Wellandport Park & Shoreline Enhancements	97,500	-	-	-	-	191,000	-	-	-	-	288,500
1156 - Abingdon Ball Diamond Building	-	-	110,000	-	-	-	-	-	-	-	110,000
<b>410414 - DC - PARKS AND RECREATION SERVICES</b>	<b>52,500</b>	<b>180,000</b>	<b>180,000</b>	<b>-</b>	<b>62,800</b>	<b>642,250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,117,550</b>
147 - Leisureplex - New soccer field	-	-	-	-	62,800	-	-	-	-	-	62,800
934 - Station Meadows Playground	-	-	180,000	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
1181 - New Wellandport Park & Shoreline Enhancements	52,500	-	-	-	-	642,250	-	-	-	-	694,750
<b>415101 - FEDERAL GRANTS</b>	<b>1,999,375</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,999,375</b>
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	1,574,375	-	-	-	-	-	-	-	-	-	1,574,375
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	325,000	-	-	-	-	-	-	-	-	-	325,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	100,000	-	-	-	-	-	-	-	-	-	100,000
<b>415102 - CCBF</b>	<b>550,000</b>	<b>590,000</b>	<b>350,000</b>	<b>700,000</b>	<b>500,000</b>	<b>400,000</b>	<b>500,000</b>	<b>450,000</b>	<b>550,000</b>	<b>500,000</b>	<b>5,090,000</b>
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	-	-	-	500,000	-	-	-	-	-	500,000
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	125,000	-	-	-	125,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	400,000	-	-	-	-	400,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	450,000	-	-	450,000
1172 - 2033 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	550,000	-	550,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	550,000	-	-	-	-	-	-	-	-	-	550,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	500,000	500,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	110,000	-	-	-	-	-	-	-	110,000
1246 - Oakdale Storm Water Management Pond	-	590,000	-	-	-	-	-	-	-	-	590,000
1247 - Attema Storm Water Management Pond	-	-	240,000	-	-	-	-	-	-	-	240,000
1248 - Streamside Storm Water Management Pond	-	-	-	700,000	-	-	-	-	-	-	700,000
1249 - Sheridan Storm Water Management Pond	-	-	-	-	-	-	375,000	-	-	-	375,000
<b>415201 - PROVINCIAL GRANTS</b>	<b>1,332,783</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,332,783</b>
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	1,049,478	-	-	-	-	-	-	-	-	-	1,049,478
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	216,645	-	-	-	-	-	-	-	-	-	216,645
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	66,660	-	-	-	-	-	-	-	-	-	66,660
<b>415205 - OCIF</b>	<b>890,897</b>	<b>650,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>660,000</b>	<b>6,400,897</b>
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	524,897	-	-	-	-	-	-	-	-	-	524,897
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	600,000	-	-	-	-	-	600,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	600,000	-	-	-	-	600,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	600,000	-	-	-	600,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	600,000	-	-	600,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	250,000	-	-	-	-	-	-	-	-	250,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	-	600,000	-	-	-	-	-	-	600,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	500,000	-	-	-	-	-	-	-	500,000
1189 - Penny Lane Resurfacing	-	-	100,000	-	-	-	-	-	-	-	100,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	600,000	-	-	600,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	660,000	660,000
1251 - Dufferin Street Reconstruction	-	400,000	-	-	-	-	-	-	-	-	400,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	366,000	-	-	-	-	-	-	-	-	-	366,000
<b>415301 - REGIONAL GRANTS</b>	<b>100,000</b>	<b>-</b>	<b>200,000</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>600,000</b>
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	100,000	-	-	-	-	-	-	-	100,000
500 - Inflow & Infiltration Reduction Program	100,000	-	100,000	-	100,000	-	100,000	-	100,000	-	500,000
<b>420401 - DONATIONS</b>	<b>-</b>	<b>-</b>	<b>510</b>	<b>1,010</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,520</b>
779 - Addition to Printed Collection - Caistorville Library Branch	-	-	510	1,010	1,000	-	-	-	-	-	2,520
<b>440004 - PROCEEDS DEBENTURE</b>	<b>-</b>	<b>6,300,000</b>	<b>2,600,000</b>	<b>-</b>	<b>7,500,000</b>	<b>-</b>	<b>2,350,000</b>	<b>10,500,000</b>	<b>6,050,000</b>	<b>8,350,000</b>	<b>43,650,000</b>
655 - PW Ops Centre - New PWs Yard	-	-	-	-	5,500,000	-	-	-	-	-	5,500,000
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	6,300,000	-	-	-	-	-	-	-	-	6,300,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	-	2,100,000	-	-	-	-	-	-	-	2,100,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	-	1,350,000	-	1,350,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	-	1,350,000	-	-	-	1,350,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-	-	-	1,350,000	1,350,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	-	3,000,000	-	3,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	-	4,500,000	4,500,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	600,000	-	-	-	-	-	600,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	750,000	-	-	-	-	-	750,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	500,000	-	-	-	-	-	-	-	500,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	-	650,000	-	-	-	-	-	650,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	10,500,000	-	-	10,500,000
1192 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Watermain Replacement	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	-	-	-	1,700,000	-	1,700,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
1195 - Rock St., Silver St., Tara Pl., Ellis St., Davis St., & Mill St. Watermain Replacement	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
<b>460103 - TSFR FROM BRIDGE</b>	<b>108,355</b>	<b>450,000</b>	<b>380,000</b>	<b>400,000</b>	<b>-</b>	<b>800,000</b>	<b>750,000</b>	<b>1,250,000</b>	<b>200,000</b>	<b>600,000</b>	<b>4,938,355</b>
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	370,000	-	-	-	-	-	-	-	-	370,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	400,000	-	-	400,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	200,000	-	-	-	-	-	-	200,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	100,000	-	-	-	-	-	-	100,000
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	108,355	-	-	-	-	-	-	-	-	-	108,355
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	750,000	-	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	100,000	-	750,000	-	-	850,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	100,000	-	-	-	-	-	-	-	100,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	80,000	-	-	-	-	-	-	-	-	80,000
40 - Guard Rail Replacement (Various)	-	-	200,000	-	-	-	-	-	200,000	-	400,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	100,000	-	600,000	700,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	100,000	-	-	-	-	-	-	100,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	80,000	-	-	-	-	-	-	-	80,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	400,000	-	-	-	-	400,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	-	300,000	-	-	-	-	300,000
<b>460104 - TSFR FROM BUILDING</b>	-	<b>30,000</b>	-	<b>45,000</b>	-	-	-	-	-	-	<b>75,000</b>
708 - Vehicle	-	30,000	-	-	-	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	45,000	-	-	-	-	-	-	45,000
<b>460105 - TSFR FROM CAPITAL</b>	<b>1,744,340</b>	<b>645,850</b>	<b>1,043,500</b>	<b>447,000</b>	<b>1,615,200</b>	<b>1,435,750</b>	<b>3,074,200</b>	<b>2,185,000</b>	<b>2,611,100</b>	<b>376,000</b>	<b>15,177,940</b>
833 - Miscellaneous Corporate Management Equipment and Furniture	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	78,000
938 - Corporate Strategic Plan	-	-	27,500	-	-	-	27,500	-	-	-	55,000
1124 - Organizational Staffing Review	-	13,750	-	-	-	-	-	-	-	-	13,750
1207 - Electronic Records Management System (EDRMS)	-	-	-	70,000	-	-	-	-	-	-	70,000
1209 - Township Website	-	25,000	-	-	-	-	-	-	-	-	25,000
1210 - Digital Engagement Platform	-	-	-	20,000	-	-	-	-	-	-	20,000
1267 - Growth Fiscal Impact Study	38,500	-	-	-	-	-	-	-	-	-	38,500
1271 - M365 Migration	85,000	-	-	-	-	-	-	-	-	-	85,000
1272 - Comprehensive User Fees and Charges Study	-	-	50,000	-	-	-	-	-	-	-	50,000
1276 - (ERP)Enterprise Resource Planning Software	-	-	75,000	75,000	-	-	-	-	-	-	150,000
666 - Transportation Master Plan	-	-	-	-	20,000	-	-	-	-	-	20,000
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	-	-	145,000	-	-	-	-	145,000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	-	450,000	-	-	-	-	-	-	-	450,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	160,000	-	-	-	-	-	-	-	-	160,000
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	875,000	-	-	-	875,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	-	-	150,000	-	-	-	-	-	150,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	-	-	-	-	250,000	-	-	250,000
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	500,000	-	-	-	-	500,000
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	400,000	-	-	-	400,000
1028 - Concession 2: Hardtop Gravel Road From Westbrook Rd to Caistor Centre	-	-	-	-	-	-	-	1,300,000	-	-	1,300,000
1030 - Concession 4 Road Hardtop Gravel Road - From: Silverdale Rd To: Gun Club Entrance	-	-	-	-	280,000	-	-	-	-	-	280,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	-	450,000	-	-	-	-	-	450,000
1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	-	-	650,000	-	-	-	650,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	500,000	-	-	-	500,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	-	-	150,000	-	-	400,000	-	-	-	550,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	600,000	-	-	600,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,400,000	-	1,400,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	950,000	-	-	-	-	-	-	-	-	-	950,000
1188 - Abingdon Rd Resurfacing; from RR65 to Concession 5	-	-	250,000	-	-	-	-	-	-	-	250,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	400,000	-	-	-	-	-	-	-	-	400,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	-	700,000	-	700,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	340,000	340,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	-	-	17,200	-	-	-	17,200
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	130,000	-	-	-	-	-	-	-	130,000
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	7,600	-	-	-	-	-	-	-	-	7,600
713 - Signs - New & Replacement	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	201,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	33,340	-	-	-	-	-	-	-	-	-	33,340
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	-	-	-	-	-	450,000	-	-	-	450,000
1260 - RR14 Townline Rd Sidewalk; Canborough Street to South Grimsby Rd 6	-	-	-	-	-	-	-	-	476,100	-	476,100
295 - Storm Drainage Improvements-McMurchie Ln	-	-	-	-	15,000	-	110,000	-	-	-	125,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	334,000	-	-	-	-	-	-	-	-	-	334,000
1182 - Townline Storm Water Management Pond	265,000	-	-	-	-	-	-	-	-	-	265,000
22 - All Trails - Benches	-	-	10,000	-	-	-	-	-	-	-	10,000
1023 - Leisureplex Field 2 Soccer Lights - LED Conversion	-	-	-	100,000	-	-	-	-	-	-	100,000
1048 - Parks Furniture - Garbage Cans & Benches	-	-	10,000	-	-	-	10,000	-	-	-	20,000
1181 - New Wellandport Park & Shoreline Enhancements	-	-	-	-	-	1,001,750	-	-	-	-	1,001,750
1266 - West Lincoln Parks, Recreation, Library Master Plan	-	-	-	-	16,700	-	-	-	-	-	16,700
1159 - Miscellaneous Recreation Program Equipment	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	55,000
1221 - Trees for All	10,000	10,000	10,000	-	-	-	-	-	-	-	30,000
<b>460107 - TSFR FROM CONTINGENCY</b>	<b>75,000</b>	-	-	-	-	-	-	-	-	-	<b>75,000</b>
1278 - Information Technology Masterplan	75,000	-	-	-	-	-	-	-	-	-	75,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>460109 - TSFR FROM EQUIPMENT</b>	<b>995,500</b>	<b>495,000</b>	<b>163,000</b>	<b>572,000</b>	<b>118,000</b>	<b>1,267,500</b>	<b>299,500</b>	<b>749,500</b>	<b>674,500</b>	<b>808,000</b>	<b>6,142,500</b>
169 - Pickup - To replace 2015 GMC Pickup Truck TR# 10018	70,000	-	-	-	-	-	-	-	-	-	70,000
237 - Miscellaneous Road Equipment	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
264 - Equipment Float - To replace 1997 King	-	-	60,000	-	-	-	-	-	-	-	60,000
266 - SUV - To replace 2015 GMC TR# 15002	-	65,000	-	-	-	-	-	-	-	-	65,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	125,000	-	-	-	-	-	-	-	-	125,000
484 - Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036	400,000	-	-	-	-	-	-	-	-	-	400,000
485 - Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017	110,000	-	-	-	-	-	-	-	-	-	110,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	-	540,000	-	-	-	-	540,000
642 - Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037	400,000	-	-	-	-	-	-	-	-	-	400,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	255,000	-	-	-	-	-	-	255,000
867 - Pick up truck - To replace 2018 GMC Sierra TR#10019	-	-	-	70,000	-	-	-	-	-	-	70,000
868 - Pick up truck - To replace 2018 GMC Sierra TR# 10020	-	-	-	70,000	-	-	-	-	-	-	70,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	160,000	-	-	-	-	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	10,000	-	-	-	-	-	10,000
92 - Pickup Truck - To Replace TR# 10021	-	-	-	-	70,000	-	-	-	-	-	70,000
94 - Single Axle Trailer - Replacement	-	-	-	-	10,000	-	-	-	-	-	10,000
1125 - Replace Tandem Truck 20039	-	-	-	-	-	330,000	-	-	-	-	330,000
1126 - Replace Tandem Truck 20038	-	-	-	-	-	330,000	-	-	-	-	330,000
1127 - Replace Tandem Truck 20040	-	-	-	-	-	-	-	330,000	-	-	330,000
1128 - Replace Back Hoe 35019 and attachments	-	-	-	-	-	-	-	200,000	-	-	200,000
1129 - Replace Pick Up TR# 10024	-	-	-	-	-	-	70,000	-	-	-	70,000
1130 - Replace Pick Up TR# 10025	-	-	-	-	-	-	70,000	-	-	-	70,000
1131 - Replace Pick Up TR#10026	-	-	-	-	-	-	70,000	-	-	-	70,000
1132 - Replace Pick Up TR# 10027	-	-	-	-	-	-	70,000	-	-	-	70,000
1133 - Replace Tandem Dump Truck TR# 20041	-	-	-	-	-	-	-	-	335,000	-	335,000
1134 - Replace Single Axle Dump Truck TR# 20042	-	-	-	-	-	-	-	-	320,000	-	320,000
1135 - Replace 1 Ton Dump Truck TR# 25018	-	-	-	-	-	-	-	120,000	-	-	120,000
1180 - Replace Tandem Dump Truck TR# 20043	-	-	-	-	-	-	-	-	-	340,000	340,000
1227 - Sidewalk Tractor with plowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	-	120,000	120,000
1228 - Tractor with brushing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	-	240,000	240,000
1229 - 1/2 tonne pickup truck to replace 2024 Ford 150 Pickup	-	-	-	-	-	-	-	-	-	80,000	80,000
137 - Split Seeder	-	-	-	-	9,000	-	-	-	-	-	9,000
138 - Miscellaneous Parks Equipment	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	91,000
149 - Field Top Dresser - Replacement	-	-	-	-	-	-	-	-	-	8,500	8,500
161 - Replace JD (2013) Utility Tractor #41002	-	-	41,000	-	-	-	-	-	-	-	41,000
493 - Tractor - To replace John Deere (2016) #41003	-	-	-	-	-	48,000	-	-	-	-	48,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	40,000	-	-	-	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	-	15,000	-	-	15,000
624 - Field Paint Liner - To replace Simplistic	-	-	6,000	-	-	-	-	-	-	-	6,000
915 - Tractor - To replace JD (2020) Utility Tractor 41004	-	-	-	-	-	-	-	65,000	-	-	65,000
494 - Ice Edger	-	9,000	-	-	-	-	-	-	-	-	9,000
495 - Ice Resurfacers	-	280,000	-	-	-	-	-	-	-	-	280,000
<b>460110 - TSFR FROM FACILITIES</b>	<b>37,500</b>	<b>150,000</b>	<b>-</b>	<b>40,000</b>	<b>120,500</b>	<b>270,000</b>	<b>70,000</b>	<b>-</b>	<b>343,000</b>	<b>267,000</b>	<b>1,298,000</b>
1 - Town Hall - Paint interior	-	-	-	-	40,500	-	-	-	-	-	40,500
1217 - Council Chambers Tech Upgrades	30,000	-	-	-	-	-	-	-	-	-	30,000
1232 - Town Hall Accessible Washrooms	-	-	-	-	60,000	-	-	-	-	-	60,000
1277 - Townhall Security Cameras	7,500	-	-	-	-	-	-	-	-	-	7,500
400 - Rehabilitation of Town Hall Parking Lot	-	-	-	-	-	-	-	-	170,000	-	170,000
451 - Town Hall - New Roof - flat roof rework	-	-	-	40,000	-	-	-	-	-	-	40,000
1042 - Old firehall windows and overhead doors	-	-	-	-	20,000	-	-	-	-	-	20,000
1231 - Town Hall Building Upgrades	-	-	-	-	-	-	-	-	173,000	-	173,000
655 - PW Ops Centre - New PWs Yard	-	150,000	-	-	-	-	-	-	-	-	150,000
1230 - Leisureplex Washroom Building Upgrades	-	-	-	-	-	155,000	-	-	-	-	155,000
1233 - Abingdon Interior Upgrades	-	-	-	-	-	115,000	-	-	-	-	115,000
1234 - Abingdon Exterior Upgrades	-	-	-	-	-	-	-	-	-	115,000	115,000
1235 - Wellandport Community Center Accessible Upgrades	-	-	-	-	-	-	70,000	-	-	-	70,000
1236 - Wellandport Community Center Building Upgrades	-	-	-	-	-	-	-	-	-	152,000	152,000
<b>460111 - TSFR FROM FIRE</b>	<b>1,050,200</b>	<b>70,000</b>	<b>1,995,000</b>	<b>135,000</b>	<b>70,000</b>	<b>146,000</b>	<b>252,000</b>	<b>172,000</b>	<b>100,000</b>	<b>50,000</b>	<b>4,040,200</b>
403 - New Aerial Truck	-	-	1,950,000	-	-	-	-	-	-	-	1,950,000
56 - Fire Bunker Gear	35,000	35,000	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	363,000
689 - Replacement of Pumper Station # 1	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
83 - Replacement of Digital Pagers	-	-	-	40,000	-	-	-	-	50,000	-	90,000
850 - Replace Squad Truck Station # 1	-	-	-	-	-	100,000	-	-	-	-	100,000
919 - Fire Protection Master Plan	-	25,000	-	-	-	-	-	-	-	-	25,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	25,000	-	-	-	-	-	25,000
1121 - Station 1 SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	120,000	-	-	120,000
1122 - New Electronic Sign for Station 2	-	-	-	30,000	-	-	-	-	-	-	30,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	-	200,000	-	-	-	200,000
1214 - Tablets for Fire Vehicles	5,200	-	-	-	-	-	6,000	6,000	-	-	17,200
1222 - Wall Mounted HVAC units Replacement	-	-	-	20,000	-	-	-	-	-	-	20,000
<b>460115 - TSFR FROM LIBRARY</b>	<b>137,400</b>	<b>22,000</b>	<b>30,050</b>	<b>134,840</b>	<b>116,570</b>	<b>179,470</b>	<b>73,760</b>	<b>37,320</b>	<b>36,570</b>	<b>138,300</b>	<b>906,280</b>
1271 - M365 Migration	15,000	-	-	-	-	-	-	-	-	-	15,000
1266 - West Lincoln Parks, Recreation, Library Master Plan	-	-	-	-	8,300	-	-	-	-	-	8,300
588 - Radio Frequency Identification	-	-	-	48,600	32,400	-	-	-	-	-	81,000
590 - Automated Sorter	-	-	-	-	20,300	-	-	-	-	-	20,300
775 - Addition to Audio Visual Collection - All Library Branches	-	-	-	-	200	500	900	1,200	1,600	18,700	23,100
776 - Addition to Printed Collection - Smithville Library Branch	600	600	600	600	1,000	1,450	2,650	3,850	5,150	28,400	44,900
777 - Replacement Computers - Library Branches	12,000	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	62,900
779 - Addition to Printed Collection - Caistorville Library Branch	300	300	-	-	610	2,210	2,810	3,510	4,210	15,100	29,050
780 - Addition to Printed Collection - Wellandport Library Branch	400	400	1,000	1,730	2,500	3,100	4,000	4,310	5,110	18,700	41,250
967 - Smart TV	-	-	-	950	-	1,900	-	950	-	-	3,800
1004 - Non Network Replacement Computers - Library Branches	3,000	6,000	6,300	8,400	9,000	7,100	10,200	10,700	7,600	12,000	80,300
1069 - Library Strategic Planning	-	-	10,000	-	-	-	-	-	-	-	10,000
1077 - Revitalization of Caistorville Branch	100,000	-	-	-	-	-	-	-	-	-	100,000
1154 - Library Digital Signs	-	-	-	25,000	25,000	-	-	-	-	-	50,000
1155 - Caistor Library Outside Improvements	-	-	-	32,400	-	-	-	-	-	-	32,400
1167 - Front Desk Promotional TVs	-	4,000	-	-	-	-	-	-	-	-	4,000
1168 - Bookmobile	-	-	-	-	-	145,800	-	-	-	-	145,800
1170 - StoryWalks	-	-	-	4,860	4,860	4,860	-	-	-	-	14,580
1171 - Library Furniture Replacement	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	66,700
1268 - Book Vending Machine	-	-	-	-	-	-	40,500	-	-	-	40,500
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	-	32,400	32,400
<b>460116 - TSFR FROM PLANNING</b>	<b>42,630</b>	<b>74,250</b>	<b>91,000</b>	<b>10,000</b>	<b>85,000</b>	<b>72,100</b>	<b>24,375</b>	-	-	<b>12,000</b>	<b>411,355</b>
1124 - Organizational Staffing Review	-	13,750	-	-	-	-	-	-	-	-	13,750
175 - Economic Development Master Plan - Industrial Park	-	-	66,000	-	-	-	-	-	-	-	66,000
188 - Official Plan Update	27,630	-	-	-	-	-	24,375	-	-	-	52,005
453 - Municipal Comprehensive Review	-	-	-	10,000	-	-	-	-	-	-	10,000
454 - Zoning By-law Update	-	-	-	-	75,000	-	-	-	-	-	75,000
455 - Smithville and Township Trails and Corridors Master Plan	-	34,500	-	-	-	-	-	-	-	-	34,500
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	-	72,100	-	-	-	-	72,100
1213 - Affordable Housing Community Improvement Plan	15,000	-	-	-	-	-	-	-	-	-	15,000
1242 - Urban Forestry Strategy	-	-	25,000	-	-	-	-	-	-	-	25,000
1263 - Infill and Intensification Strategy	-	26,000	-	-	-	-	-	-	-	-	26,000
1273 - Energy Conservation & Demand Management Plan	-	-	-	-	10,000	-	-	-	-	12,000	22,000
<b>460119 - TSFR FROM SEWERS</b>	<b>197,800</b>	<b>555,000</b>	<b>43,000</b>	<b>55,000</b>	<b>61,800</b>	<b>6,000</b>	<b>44,000</b>	<b>7,000</b>	<b>589,400</b>	<b>7,000</b>	<b>1,566,000</b>
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	50,000	-	-	-	-	50,000	-	100,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	94,800	-	-	-	-	-	-	-	-	-	94,800
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	-	494,400	-	494,400
500 - Inflow & Infiltration Reduction Program	38,000	-	38,000	-	38,000	-	38,000	-	38,000	-	190,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000	7,000	58,000
1250 - Dufferin Street Sanitary Sewer Replacement	60,000	550,000	-	-	-	-	-	-	-	-	610,000
1264 - Sanitary Sewer Masterplan update	-	-	-	-	18,800	-	-	-	-	-	18,800
<b>460121 - TSFR FROM SIDEWALKS</b>	-	<b>175,000</b>	-	-	-	-	-	-	-	-	<b>175,000</b>
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	175,000	-	-	-	-	-	-	-	-	175,000
<b>460123 - TSFR FROM TECHNOLOGY</b>	<b>52,500</b>	<b>32,000</b>	<b>40,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>55,000</b>	<b>479,500</b>
564 - Information Technology Network Hardware and Computers	52,500	32,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	479,500
<b>460124 - TSFR FROM WATER</b>	<b>265,000</b>	<b>593,000</b>	<b>1,060,300</b>	<b>245,200</b>	<b>596,000</b>	<b>308,000</b>	<b>109,000</b>	<b>559,000</b>	<b>209,500</b>	<b>110,000</b>	<b>4,055,000</b>
322 - Leak Detection Program	-	-	-	-	-	-	-	-	100,000	-	100,000
324 - Water Rate Study and Financial Plan	60,000	-	-	-	-	-	-	-	-	-	60,000
325 - Cube Van - To replace 2007 Chevrolet Van TR# 12004	80,000	-	-	-	-	-	-	-	-	-	80,000
420 - Water Meter Replacement Program	35,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000	60,000	535,000
658 - Bulk Water Station - Replace roof shingles	-	-	10,000	-	-	-	-	-	-	-	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	-	171,000	-	-	-	-	-	-	-	171,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	-	400,000	-	-	-	-	-	-	-	400,000
683 - Frank Street Water Main - From: RR20 To: RR14	-	-	60,000	-	-	-	-	-	-	-	60,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	-	50,000	-	-	-	-	-	-	-	50,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	55,000
743 - Water Meters - New Installation	25,000	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500	44,000	398,800
943 - Water Loss Study	-	-	-	-	-	-	-	50,000	-	-	50,000
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement	-	-	100,000	-	500,000	-	-	-	-	-	600,000
1192 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Watermain Replacement	-	-	-	150,000	-	-	-	-	-	-	150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	200,000	-	-	-	-	200,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	150,000	-	-	150,000
1195 - Rock St., Silver St., Tara Pl., Ellis St., Davis St., & Mill St. Watermain Replacement	-	-	-	-	-	-	-	250,000	-	-	250,000
1243 - Water Valve Turning Machine	-	-	125,000	-	-	-	-	-	-	-	125,000
1252 - Dufferin Street Watermain Replacement	60,000	500,000	-	-	-	-	-	-	-	-	560,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
1275 - AMI Gateway Antennas	-	-	50,200	-	-	-	-	-	-	-	50,200
<b>460127 - TSFR FROM CEMETERY</b>	-	-	<b>25,000</b>	<b>35,000</b>	-	<b>240,000</b>	<b>60,000</b>	-	-	-	<b>360,000</b>
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	-	60,000	-	-	-	60,000
637 - Cemetery Software Implementation	-	-	25,000	-	-	-	-	-	-	-	25,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	-	40,000	-	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	-	50,000	-	-	-	-	50,000
1026 - Union Cemetery Expansion	-	-	-	35,000	-	150,000	-	-	-	-	185,000
<b>460129 - TSFR FROM WT COM FUND</b>	-	-	<b>271,500</b>	-	-	-	-	-	-	-	<b>271,500</b>
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	171,500	-	-	-	-	-	-	-	171,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	100,000	-	-	-	-	-	-	-	100,000
<b>TOTAL CAPITAL BUDGET FUNDING BY YEAR</b>	<b>10,439,650</b>	<b>11,889,100</b>	<b>28,223,900</b>	<b>3,774,750</b>	<b>17,636,000</b>	<b>7,804,350</b>	<b>12,170,200</b>	<b>20,121,250</b>	<b>23,200,000</b>	<b>25,590,900</b>	<b>160,850,100</b>

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>Corporate Services</b>	<b>340,500</b>	<b>113,000</b>	<b>222,000</b>	<b>222,000</b>	<b>158,500</b>	<b>58,000</b>	<b>108,500</b>	<b>59,000</b>	<b>59,000</b>	<b>65,000</b>	<b>848,000</b>
1 - Town Hall - Paint interior	-	-	-	-	40,500	-	-	-	-	-	40,500
564 - Information Technology Network Hardware and Computers	52,500	32,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	-
833 - Miscellaneous Corporate Management Equipment and Furniture	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	-
938 - Corporate Strategic Plan	-	-	50,000	-	-	-	50,000	-	-	-	100,000
1124 - Organizational Staffing Review	-	50,000	-	-	-	-	-	-	-	-	50,000
1207 - Electronic Records Management System (EDRMS)	-	-	-	70,000	-	-	-	-	-	-	70,000
1209 - Township Website	-	25,000	-	-	-	-	-	-	-	-	25,000
1210 - Digital Engagement Platform	-	-	-	20,000	-	-	-	-	-	-	20,000
1217 - Council Chambers Tech Upgrades	30,000	-	-	-	-	-	-	-	-	-	30,000
1232 - Town Hall Accessible Washrooms	-	-	-	-	60,000	-	-	-	-	-	60,000
1267 - Growth Fiscal Impact Study	70,000	-	-	-	-	-	-	-	-	-	70,000
1271 - M365 Migration	100,000	-	-	-	-	-	-	-	-	-	100,000
1272 - Comprehensive User Fees and Charges Study	-	-	50,000	-	-	-	-	-	-	-	50,000
1276 - (ERP)Enterprise Resource Planning Software	-	-	75,000	75,000	-	-	-	-	-	-	150,000
1277 - Townhall Security Cameras	7,500	-	-	-	-	-	-	-	-	-	7,500
1278 - Information Technology Masterplan	75,000	-	-	-	-	-	-	-	-	-	75,000
<b>Governance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>125,000</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>343,000</b>	<b>-</b>	<b>488,000</b>
177 - Development Charge Study	-	-	-	85,000	-	-	-	-	-	-	85,000
400 - Rehabilitation of Town Hall Parking Lot	-	-	-	-	-	-	-	-	170,000	-	170,000
451 - Town Hall - New Roof - flat roof rework	-	-	-	40,000	-	-	-	-	-	-	40,000
1042 - Old firehall windows and overhead doors	-	-	-	-	20,000	-	-	-	-	-	20,000
1231 - Town Hall Building Upgrades	-	-	-	-	-	-	-	-	173,000	-	173,000
<b>Fire</b>	<b>1,140,200</b>	<b>145,000</b>	<b>2,095,000</b>	<b>135,000</b>	<b>70,000</b>	<b>146,000</b>	<b>252,000</b>	<b>172,000</b>	<b>100,000</b>	<b>50,000</b>	<b>4,305,200</b>
403 - New Aerial Truck	-	-	2,000,000	-	-	-	-	-	-	-	2,000,000
56 - Fire Bunker Gear	35,000	35,000	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	363,000
689 - Replacement of Pumper Station # 1	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
83 - Replacement of Digital Pagers	-	-	-	40,000	-	-	-	-	50,000	-	90,000
850 - Replace Squad Truck Station # 1	-	-	-	-	-	100,000	-	-	-	-	100,000
919 - Fire Protection Master Plan	-	100,000	-	-	-	-	-	-	-	-	100,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	25,000	-	-	-	-	-	25,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	90,000	-	-	-	-	-	-	-	-	-	90,000
1121 - Station 1 SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	120,000	-	-	120,000
1122 - New Electronic Sign for Station 2	-	-	-	30,000	-	-	-	-	-	-	30,000
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	-	200,000	-	-	-	200,000
1214 - Tablets for Fire Vehicles	5,200	-	-	-	-	-	6,000	6,000	-	-	17,200
1219 - SCBA Washer	-	-	50,000	-	-	-	-	-	-	-	50,000
1222 - Wall Mounted HVAC units Replacement	-	-	-	20,000	-	-	-	-	-	-	20,000
<b>Building Permit &amp; Inspection Services</b>	<b>-</b>	<b>30,000</b>	<b>-</b>	<b>45,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75,000</b>
708 - Vehicle	-	30,000	-	-	-	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	45,000	-	-	-	-	-	-	45,000
<b>Transportation Services-General</b>	<b>987,000</b>	<b>497,000</b>	<b>238,000</b>	<b>563,000</b>	<b>11,180,000</b>	<b>1,270,000</b>	<b>290,000</b>	<b>660,000</b>	<b>665,000</b>	<b>790,000</b>	<b>17,140,000</b>
169 - Pickup - To replace 2015 GMC Pickup Truck TR# 10018	70,000	-	-	-	-	-	-	-	-	-	70,000
237 - Miscellaneous Road Equipment	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
264 - Equipment Float - To replace 1997 King	-	-	60,000	-	-	-	-	-	-	-	60,000
266 - SUV - To replace 2015 GMC TR# 15002	-	65,000	-	-	-	-	-	-	-	-	65,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	125,000	-	-	-	-	-	-	-	-	125,000
484 - Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036	400,000	-	-	-	-	-	-	-	-	-	400,000
485 - Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017	110,000	-	-	-	-	-	-	-	-	-	110,000
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	170,000	-	-	-	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	-	600,000	-	-	-	-	600,000
642 - Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037	400,000	-	-	-	-	-	-	-	-	-	400,000
655 - PW Ops Centre - New PWs Yard	-	300,000	-	-	-	11,000,000	-	-	-	-	11,300,000
666 - Transportation Master Plan	-	-	-	-	80,000	-	-	-	-	-	80,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	255,000	-	-	-	-	-	-	255,000
867 - Pick up truck - To replace 2018 GMC Sierra TR#10019	-	-	-	70,000	-	-	-	-	-	-	70,000
868 - Pick up truck - To replace 2018 GMC Sierra TR# 10020	-	-	-	70,000	-	-	-	-	-	-	70,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	160,000	-	-	-	-	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	10,000	-	-	-	-	-	10,000
92 - Pickup Truck - To Replace TR# 10021	-	-	-	-	70,000	-	-	-	-	-	70,000
94 - Single Axle Trailer - Replacement	-	-	-	-	10,000	-	-	-	-	-	10,000
1125 - Replace Tandem Truck 20039	-	-	-	-	-	330,000	-	-	-	-	330,000
1126 - Replace Tandem Truck 20038	-	-	-	-	-	330,000	-	-	-	-	330,000
1127 - Replace Tandem Truck 20040	-	-	-	-	-	-	-	330,000	-	-	330,000
1128 - Replace Back Hoe 35019 and attachments	-	-	-	-	-	-	-	200,000	-	-	200,000
1129 - Replace Pick Up TR# 10024	-	-	-	-	-	-	70,000	-	-	-	70,000
1130 - Replace Pick Up TR# 10025	-	-	-	-	-	-	70,000	-	-	-	70,000
1131 - Replace Pick Up TR#10026	-	-	-	-	-	-	70,000	-	-	-	70,000
1132 - Replace Pick Up TR# 10027	-	-	-	-	-	-	70,000	-	-	-	70,000
1133 - Replace Tandem Dump Truck TR# 20041	-	-	-	-	-	-	-	-	335,000	-	335,000
1134 - Replace Single Axle Dump Truck TR#20042	-	-	-	-	-	-	-	-	320,000	-	320,000
1135 - Replace 1 Ton Dump Truck TR# 25018	-	-	-	-	-	-	-	120,000	-	-	120,000
1180 - Replace Tandem Dump Truck TR# 20043	-	-	-	-	-	-	-	-	-	340,000	340,000
1227 - Sidewalk Tractor with plowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	-	120,000	120,000
1228 - Tractor with brushing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	-	240,000	240,000
1229 - 1/2 tonne pickup truck to replace 2024 Ford 150 Pickup	-	-	-	-	-	-	-	-	-	80,000	80,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>Roads Paved and Unpaved</b>	<b>4,948,750</b>	<b>8,010,000</b>	<b>20,300,000</b>	<b>750,000</b>	<b>2,625,000</b>	<b>1,400,000</b>	<b>7,650,000</b>	<b>3,200,000</b>	<b>17,750,000</b>	<b>21,000,000</b>	<b>87,633,750</b>
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline	-	-	-	-	145,000	-	-	-	-	-	145,000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	-	450,000	-	-	-	-	-	-	-	450,000
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	-	-	-	500,000	-	-	-	-	-	500,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	160,000	-	-	-	-	-	-	-	-	160,000
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	-	-	150,000	-	-	-	-	-	150,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	-	-	-	-	250,000	-	-	250,000
602 - Spring Creek Rd Extension - From Homak Rd to SG Rd 5	300,000	-	-	-	-	-	-	-	-	-	300,000
602 - Spring Creek Rd Extension - From Homak Rd to SG Rd 5	-	6,300,000	-	-	-	-	-	-	-	-	6,300,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	-	-	-	-	-	-	-	-	-	-
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	1,100,000	-	-	-	-	-	-	-	-	-	1,100,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	2,048,750	-	-	-	-	-	-	-	-	-	2,048,750
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	-	-	-	-	-	-	-	-	-	-
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	1,100,000	-	-	-	-	-	1,100,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	400,000	-	-	-	-	400,000
1028 - Concession 2: Hardtop Gravel Road From Westbrook Rd to Caistor Centre	-	-	-	-	-	-	-	1,300,000	-	-	1,300,000
1030 - Concession 4 Road Hardtop Gravel Road - From: Silverdale Rd To: Gun Club Entrance	-	-	-	-	280,000	-	-	-	-	-	280,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	-	450,000	-	-	-	-	-	450,000
1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	-	-	650,000	-	-	-	650,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	1,100,000	-	-	-	1,100,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	-	-	150,000	-	-	400,000	-	-	-	550,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	450,000	-	-	450,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	1,200,000	-	-	1,200,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	250,000	-	-	-	-	-	-	-	-	250,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	-	7,000,000	-	-	-	-	-	-	-	7,000,000
1172 - 2033 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	550,000	-	550,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,400,000	-	1,400,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	-	600,000	-	-	-	-	-	-	600,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	500,000	-	-	-	-	-	-	-	500,000
1188 - Abingdon Rd Resurfacing; from RR65 to Concession 5	-	-	250,000	-	-	-	-	-	-	-	250,000
1189 - Penny Lane Resurfacing	-	-	100,000	-	-	-	-	-	-	-	100,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	400,000	-	-	-	-	-	-	-	-	400,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	-	1,300,000	-	1,300,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	500,000	-	-	-	-	-	-	-	-	500,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	-	5,000,000	-	-	-	-	-	-	-	5,000,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
1251 - Dufferin Street Reconstruction	-	400,000	-	-	-	-	-	-	-	-	400,000
1253 - Spring Creek Rd Extension (TWL-Road-01) South Grimsby Road 6 ROW to New West	-	-	7,000,000	-	-	-	-	-	-	-	7,000,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	-	4,500,000	-	4,500,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	-	4,500,000	-	-	-	4,500,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-	-	-	4,500,000	4,500,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	-	10,000,000	-	10,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	-	15,000,000	15,000,000
<b>Bridges &amp; Culverts</b>	<b>650,000</b>	<b>450,000</b>	<b>880,000</b>	<b>400,000</b>	<b>2,000,000</b>	<b>800,000</b>	<b>750,000</b>	<b>1,250,000</b>	<b>200,000</b>	<b>600,000</b>	<b>7,980,000</b>
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	-	-	-	-	-	-	-	-	-
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	370,000	-	-	-	-	-	-	-	-	370,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	400,000	-	-	400,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	200,000	-	-	-	-	-	-	200,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	100,000	-	-	-	-	-	-	100,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	600,000	-	-	-	-	-	600,000
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	650,000	-	-	-	-	-	-	-	-	-	650,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	750,000	-	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	750,000	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	100,000	-	-	-	-	100,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	100,000	-	-	-	-	-	-	-	100,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	750,000	-	-	-	-	-	750,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	80,000	-	-	-	-	-	-	-	-	80,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	500,000	-	-	-	-	-	-	-	500,000
40 - Guard Rail Replacement (Various)	-	-	200,000	-	-	-	-	-	200,000	-	400,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	-	-	600,000	600,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	100,000	-	-	100,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	100,000	-	-	-	-	-	-	100,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	-	650,000	-	-	-	-	-	650,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	80,000	-	-	-	-	-	-	-	80,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	400,000	-	-	-	-	400,000
1073 - TWL-ID-C34 Krick Rd. - 0.8 kms south of Vaughan Rd.	-	-	-	-	-	300,000	-	-	-	-	300,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

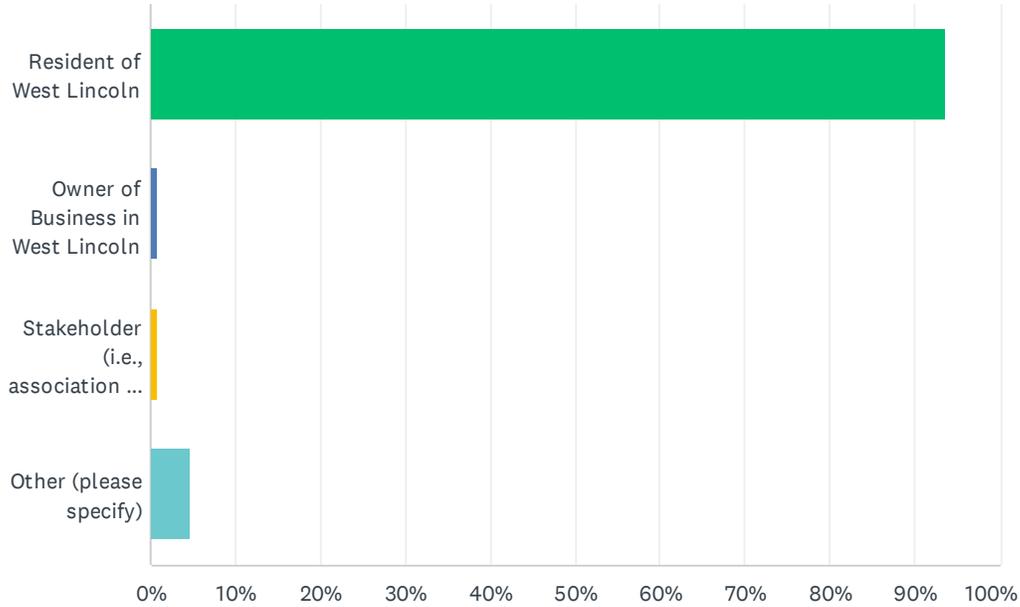
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>Traffic Operations &amp; Roadside Maintenance</b>	<b>218,000</b>	<b>204,500</b>	<b>709,000</b>	<b>20,000</b>	<b>20,500</b>	<b>1,033,000</b>	<b>946,000</b>	<b>21,000</b>	<b>711,000</b>	<b>21,000</b>	<b>3,904,000</b>
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	250,000	-	-	-	-	-	-	-	250,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	-	-	25,000	-	-	-	25,000
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	175,000	-	-	-	-	-	-	-	-	175,000
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	130,000	-	-	-	-	-	-	-	130,000
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	11,000	-	-	-	-	-	-	-	-	11,000
713 - Signs - New & Replacement	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	201,000
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	200,000	-	-	-	-	-	-	-	200,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	200,000	-	-	-	-	-	-	-	-	-	200,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	110,000	-	-	-	-	-	-	-	110,000
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	-	-	-	-	-	900,000	-	-	-	900,000
1260 - RR14 Townline Rd Sidewalk; Canborough Street to South Grimsby Rd 6	-	-	-	-	-	-	-	-	690,000	-	690,000
1261 - RR14 Thirty Road Sidewalks; Young Street to RR20	-	-	-	-	-	920,000	-	-	-	-	920,000
1262 - RR20 West Street Sidewalks; South Grimsby Rd 5 to S Grimsby Rd 6 Roundabout	-	-	-	-	-	92,000	-	-	-	-	92,000
<b>Wastewater</b>	<b>465,000</b>	<b>555,000</b>	<b>205,000</b>	<b>105,000</b>	<b>280,000</b>	<b>6,000</b>	<b>206,000</b>	<b>14,007,000</b>	<b>1,350,000</b>	<b>7,000</b>	<b>17,186,000</b>
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	100,000	-	-	-	-	100,000	-	200,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	200,000	-	-	-	-	-	-	-	1,043,000	-	1,243,000
500 - Inflow & Infiltration Reduction Program	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-	1,000,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000	7,000	58,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	10,500,000	-	-	10,500,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	1,600,000	-	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	-	1,900,000	-	-	1,900,000
1250 - Dufferin Street Sanitary Sewer Replacement	60,000	550,000	-	-	-	-	-	-	-	-	610,000
1264 - Sanitary Sewer Masterplan update	-	-	-	-	75,000	-	-	-	-	-	75,000
<b>Storm Sewer</b>	<b>965,000</b>	<b>590,000</b>	<b>240,000</b>	<b>700,000</b>	<b>15,000</b>	<b>-</b>	<b>485,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,995,000</b>
295 - Storm Drainage Improvements-McMurchie Ln	-	-	-	-	15,000	-	110,000	-	-	-	125,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	700,000	-	-	-	-	-	-	-	-	-	700,000
1182 - Townline Storm Water Management Pond	265,000	-	-	-	-	-	-	-	-	-	265,000
1246 - Oakdale Storm Water Management Pond	-	590,000	-	-	-	-	-	-	-	-	590,000
1247 - Atterma Storm Water Management Pond	-	-	240,000	-	-	-	-	-	-	-	240,000
1248 - Streamside Storm Water Management Pond	-	-	-	700,000	-	-	-	-	-	-	700,000
1249 - Sheridan Storm Water Management Pond	-	-	-	-	-	-	375,000	-	-	-	375,000
<b>Water</b>	<b>265,000</b>	<b>593,000</b>	<b>2,611,100</b>	<b>245,200</b>	<b>671,000</b>	<b>308,000</b>	<b>1,109,000</b>	<b>559,000</b>	<b>1,909,500</b>	<b>2,610,000</b>	<b>10,880,800</b>
322 - Leak Detection Program	-	-	-	-	-	-	-	-	100,000	-	100,000
324 - Water Rate Study and Financial Plan	60,000	-	-	-	-	-	-	-	-	-	60,000
325 - Cube Van - To replace 2007 Chevrolet Van TR# 12004	80,000	-	-	-	-	-	-	-	-	-	80,000
420 - Water Meter Replacement Program	35,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000	60,000	535,000
658 - Bulk Water Station - Replace roof shingles	-	-	10,000	-	-	-	-	-	-	-	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	-	342,000	-	-	-	-	-	-	-	342,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	-	800,000	-	-	-	-	-	-	-	800,000
683 - Frank Street Water Main - From: RR20 To: RR14	-	-	120,000	-	-	-	-	-	-	-	120,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	-	100,000	-	-	-	-	-	-	-	100,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	55,000
743 - Water Meters - New Installation	25,000	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500	44,000	398,800
927 - Industrial Park Rd Water Main - From: Pearson Rd to New Urban Boundary	-	-	800,000	-	-	-	-	-	-	-	800,000
943 - Water Loss Study	-	-	-	-	-	-	-	50,000	-	-	50,000
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement	-	-	100,000	-	500,000	-	-	-	-	-	600,000
1192 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Watermain Replacement	-	-	-	150,000	-	-	1,000,000	-	-	-	1,150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	200,000	-	-	1,700,000	-	1,900,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	150,000	-	1,000,000	1,150,000
1195 - Rock St., Silver St., Tara Pl., Ellis St., Davis St., & Mill St. Watermain Replacement	-	-	-	-	-	-	-	250,000	-	1,500,000	1,750,000
1243 - Water Valve Turning Machine	-	-	125,000	-	-	-	-	-	-	-	125,000
1252 - Dufferin Street Watermain Replacement	60,000	500,000	-	-	-	-	-	-	-	-	560,000
1265 - Water Master Plan Update	-	-	-	-	75,000	-	-	-	-	-	75,000
1275 - AMI Gateway Antennas	-	-	120,000	-	-	-	-	-	-	-	120,000
<b>Cemeteries</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>35,000</b>	<b>-</b>	<b>240,000</b>	<b>60,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>360,000</b>
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	-	60,000	-	-	-	60,000
637 - Cemetery Software Implementation	-	-	25,000	-	-	-	-	-	-	-	25,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	-	40,000	-	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	-	50,000	-	-	-	-	50,000
1026 - Union Cemetery Expansion	-	-	-	35,000	-	150,000	-	-	-	-	185,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>Parks</b>	<b>158,500</b>	<b>189,000</b>	<b>295,000</b>	<b>109,000</b>	<b>318,000</b>	<b>1,892,500</b>	<b>19,500</b>	<b>89,500</b>	<b>9,500</b>	<b>18,000</b>	<b>3,098,500</b>
137 - Split Seeder	-	-	-	-	9,000	-	-	-	-	-	9,000
138 - Miscellaneous Parks Equipment	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	91,000
147 - Leisureplex - New soccer field	-	-	-	-	200,000	-	-	-	-	-	200,000
149 - Field Top Dresser - Replacement	-	-	-	-	-	-	-	-	-	8,500	8,500
161 - Replace JD (2013) Utility Tractor #41002	-	-	41,000	-	-	-	-	-	-	-	41,000
22 - All Trails - Benches	-	-	10,000	-	-	-	-	-	-	-	10,000
493 - Tractor - To replace John Deere (2016) #41003	-	-	-	-	-	48,000	-	-	-	-	48,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	40,000	-	-	-	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	-	15,000	-	-	15,000
624 - Field Paint Liner - To replace Simplistic	-	-	6,000	-	-	-	-	-	-	-	6,000
915 - Tractor - To replace JD (2020) Utility Tractor 41004	-	-	-	-	-	-	-	65,000	-	-	65,000
934 - Station Meadows Playground	-	-	180,000	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
1023 - Leisureplex Field 2 Soccer Lights - LED Conversion	-	-	-	100,000	-	-	-	-	-	-	100,000
1048 - Parks Furniture - Garbage Cans & Benches	-	-	10,000	-	-	-	10,000	-	-	-	20,000
1181 - New Wellandport Park & Shoreline Enhancements	150,000	-	-	-	-	1,835,000	-	-	-	-	1,985,000
1266 - West Lincoln Parks, Recreation, Library Master Plan	-	-	-	-	100,000	-	-	-	-	-	100,000
<b>Recreation Programs</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>10,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>55,000</b>
1159 - Miscellaneous Recreation Program Equipment	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	55,000
<b>Recreation Facilities</b>	<b>-</b>	<b>289,000</b>	<b>110,000</b>	<b>-</b>	<b>-</b>	<b>270,000</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>267,000</b>	<b>1,006,000</b>
494 - Ice Edger	-	9,000	-	-	-	-	-	-	-	-	9,000
495 - Ice Resurfacers	-	280,000	-	-	-	-	-	-	-	-	280,000
1156 - Abingdon Ball Diamond Building	-	-	110,000	-	-	-	-	-	-	-	110,000
1230 - Leisureplex Washroom Building Upgrades	-	-	-	-	-	155,000	-	-	-	-	155,000
1233 - Abingdon Interior Upgrades	-	-	-	-	-	115,000	-	-	-	-	115,000
1234 - Abingdon Exterior Upgrades	-	-	-	-	-	-	-	-	-	115,000	115,000
1235 - Wellandport Community Center Accessible Upgrades	-	-	-	-	-	-	70,000	-	-	-	70,000
1236 - Wellandport Community Center Building Upgrades	-	-	-	-	-	-	-	-	-	152,000	152,000
<b>Libraries</b>	<b>186,700</b>	<b>78,600</b>	<b>108,800</b>	<b>215,550</b>	<b>183,000</b>	<b>275,850</b>	<b>144,200</b>	<b>98,750</b>	<b>98,000</b>	<b>145,900</b>	<b>1,535,350</b>
588 - Radio Frequency Identification	-	-	-	60,000	40,000	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	-	25,000	-	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700	170,950
776 - Addition to Printed Collection - Smithville Library Branch	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400	229,600
777 - Replacement Computers - Library Branches	12,000	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	62,900
779 - Addition to Printed Collection - Caistorville Library Branch	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100	122,200
780 - Addition to Printed Collection - Wellandport Library Branch	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700	151,900
967 - Smart TV	-	-	-	950	-	1,900	-	950	-	-	3,800
1004 - Non Network Replacement Computers - Library Branches	3,000	6,000	6,300	8,400	9,000	7,100	10,200	10,700	7,600	12,000	80,300
1069 - Library Strategic Planning	-	-	20,000	-	-	-	-	-	-	-	20,000
1077 - Revitalization of Caistorville Branch	100,000	-	-	-	-	-	-	-	-	-	100,000
1154 - Library Digital Signs	-	-	-	25,000	25,000	-	-	-	-	-	50,000
1155 - Caistor Library Outside Improvements	-	-	-	40,000	-	-	-	-	-	-	40,000
1167 - Front Desk Promotional TVs	-	4,000	-	-	-	-	-	-	-	-	4,000
1168 - Bookmobile	-	-	-	-	-	180,000	-	-	-	-	180,000
1170 - StoryWalks	-	-	-	6,000	6,000	6,000	-	-	-	-	18,000
1171 - Library Furniture Replacement	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	66,700
1173 - Addition to Makerspace	10,000	-	10,000	-	-	-	-	-	-	-	20,000
1268 - Book Vending Machine	-	-	-	-	-	-	50,000	-	-	-	50,000
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	-	40,000	40,000
<b>Planning &amp; Heritage</b>	<b>110,000</b>	<b>140,000</b>	<b>180,000</b>	<b>100,000</b>	<b>85,000</b>	<b>100,000</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>12,000</b>	<b>802,000</b>
175 - Economic Development Master Plan - Industrial Park	-	-	120,000	-	-	-	-	-	-	-	120,000
188 - Official Plan Update	85,000	-	-	-	-	-	75,000	-	-	-	160,000
453 - Municipal Comprehensive Review	-	-	-	100,000	-	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	-	-	-	75,000	-	-	-	-	-	75,000
455 - Smithville and Township Trails and Corridors Master Plan	-	50,000	-	-	-	-	-	-	-	-	50,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	-	100,000	-	-	-	-	100,000
1213 - Affordable Housing Community Improvement Plan	15,000	-	-	-	-	-	-	-	-	-	15,000
1221 - Trees for All	10,000	10,000	10,000	-	-	-	-	-	-	-	30,000
1242 - Urban Forestry Strategy	-	-	50,000	-	-	-	-	-	-	-	50,000
1263 - Infill and Intensification Strategy	-	80,000	-	-	-	-	-	-	-	-	80,000
1273 - Energy Conservation & Demand Management Plan	-	-	-	-	10,000	-	-	-	-	12,000	22,000
<b>TOTAL CAPITAL BUDGET BY YEAR</b>	<b>10,439,650</b>	<b>11,889,100</b>	<b>28,223,900</b>	<b>3,774,750</b>	<b>17,636,000</b>	<b>7,804,350</b>	<b>12,170,200</b>	<b>20,121,250</b>	<b>23,200,000</b>	<b>25,590,900</b>	<b>160,850,100</b>

### Q1 Are you responding to this survey as a:

Answered: 126 Skipped: 0

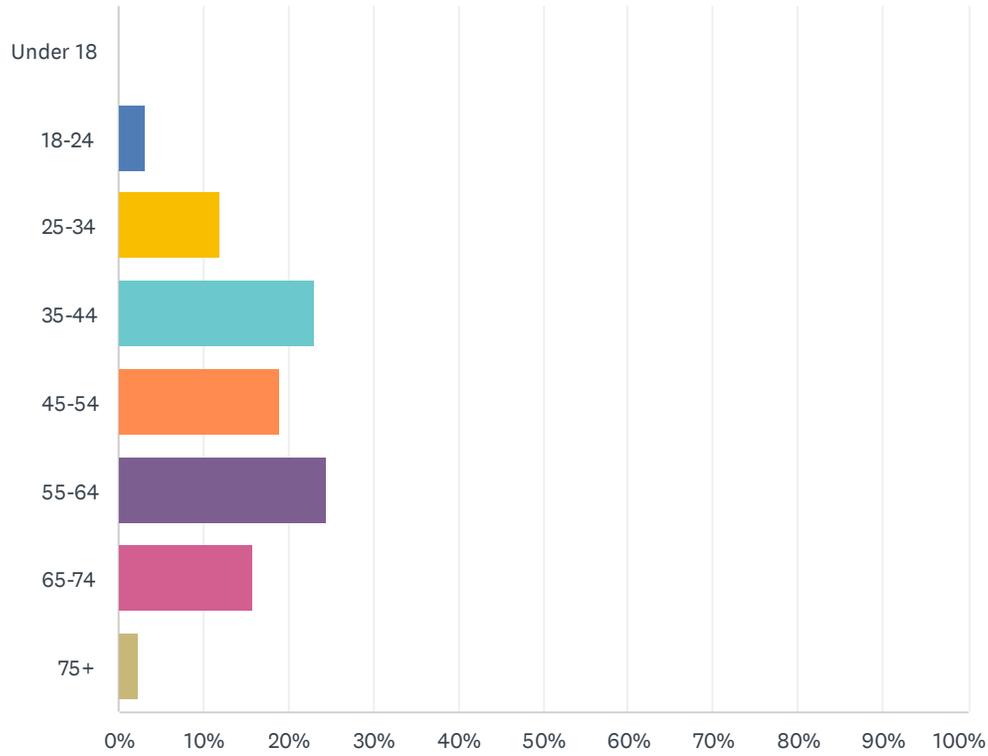


ANSWER CHOICES	RESPONSES
Resident of West Lincoln	93.65% 118
Owner of Business in West Lincoln	0.79% 1
Stakeholder (i.e., association or service club doing work in West Lincoln)	0.79% 1
Other (please specify)	4.76% 6
<b>TOTAL</b>	<b>126</b>

#	OTHER (PLEASE SPECIFY)	DATE
1	test	1/9/2025 1:19 PM
2	Resident and business owner	1/8/2025 10:54 AM
3	me	1/7/2025 9:51 PM
4	Owner of Property in West Lincoln	1/6/2025 4:18 PM
5	Resident and Business owner	12/14/2024 7:54 AM
6	employee	12/12/2024 1:04 PM

## Q2 Which age category do you fall into?

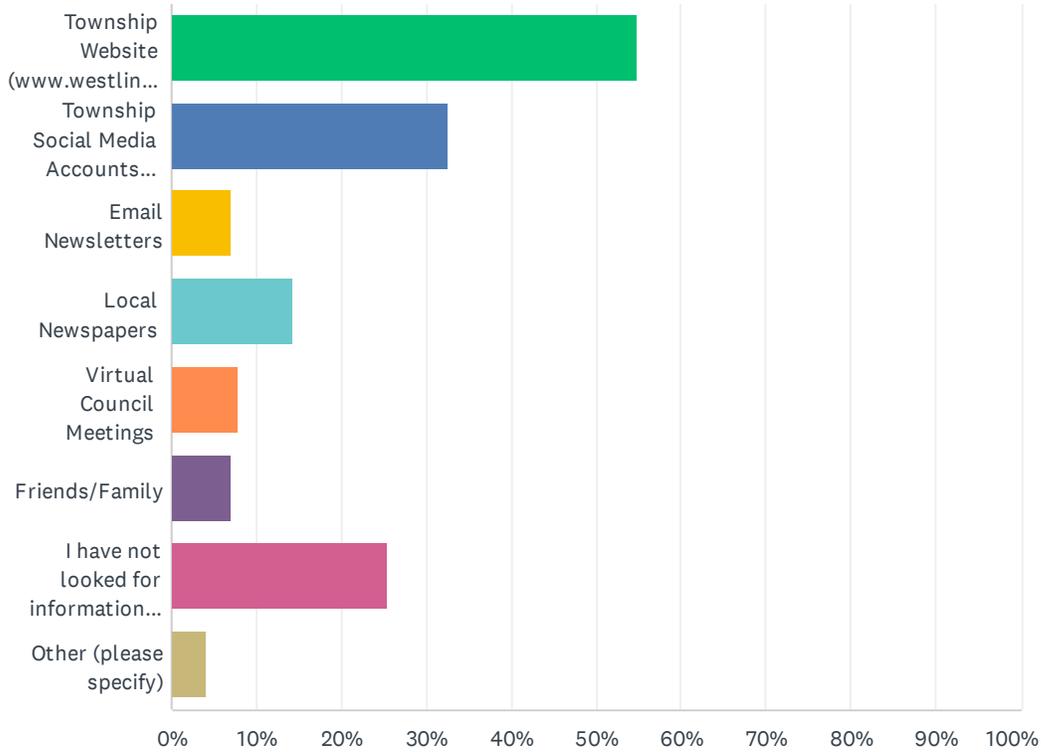
Answered: 126 Skipped: 0



ANSWER CHOICES	RESPONSES
Under 18	0.00% 0
18-24	3.17% 4
25-34	11.90% 15
35-44	23.02% 29
45-54	19.05% 24
55-64	24.60% 31
65-74	15.87% 20
75+	2.38% 3
<b>TOTAL</b>	<b>126</b>

### Q4 Where do you go to receive information about the Township's budget?

Answered: 126 Skipped: 0



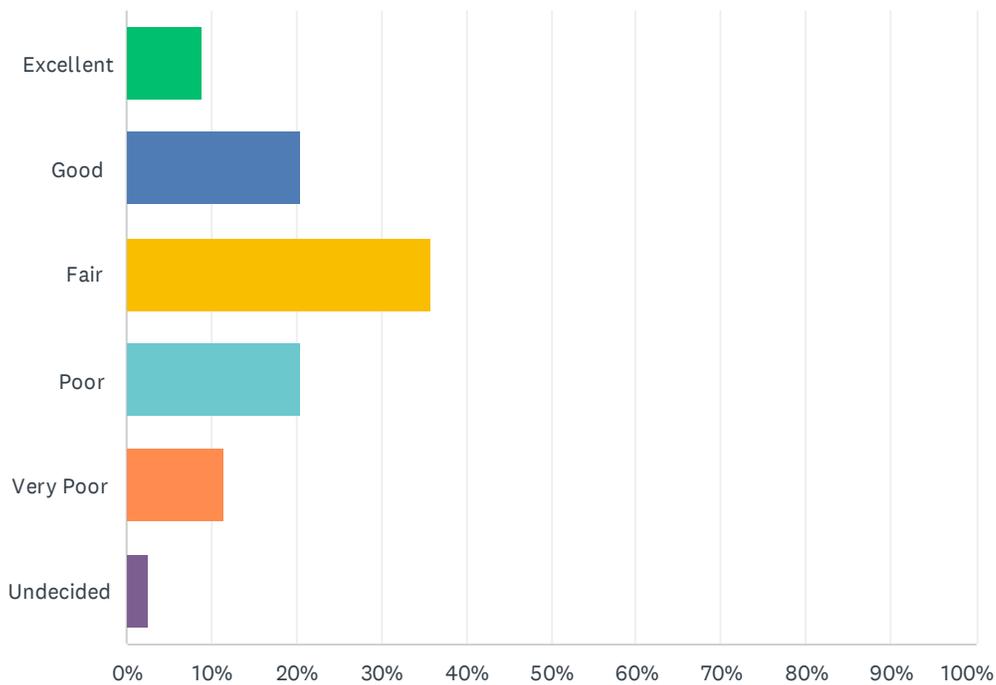
ANSWER CHOICES	RESPONSES
Township Website (www.westlincoln.ca)	54.76% 69
Township Social Media Accounts (Facebook, X, Instagram)	32.54% 41
Email Newsletters	7.14% 9
Local Newspapers	14.29% 18
Virtual Council Meetings	7.94% 10
Friends/Family	7.14% 9
I have not looked for information about the Township budget before	25.40% 32
Other (please specify)	3.97% 5
Total Respondents: 126	

#	OTHER (PLEASE SPECIFY)	DATE
1	Mailed notices	1/8/2025 10:54 AM
2	Sign in front of Township offices	12/24/2024 6:58 PM
3	Television news	12/16/2024 10:39 AM
4	Community FB page	12/13/2024 11:00 AM



Q5 In 2024, the average assessment for a single-family home in the Township of West Lincoln was \$388,600 (based on a 2016 assessment date). Total property taxes totaled \$5,160 for such a property, with the urban area of the Township paying an additional \$72 for sidewalks and streetlights, for a total of \$5,232. The Township keeps 33% of the total property taxes collected to provide municipal services, or \$1,689 and \$1,761 respectively. Overall, how would you rate the value you are receiving in municipal services from your tax dollars?

Answered: 78 Skipped: 48



ANSWER CHOICES	RESPONSES	
Excellent	8.97%	7
Good	20.51%	16
Fair	35.90%	28
Poor	20.51%	16
Very Poor	11.54%	9
Undecided	2.56%	2
<b>TOTAL</b>		<b>78</b>

## Q6 Please explain the reasons for your rating.

Answered: 52 Skipped: 74

#	RESPONSES	DATE
1	I don't receive any of the services where we live yet I have significantly high property tax.	1/10/2025 3:56 PM
2	have only been a resident for 1 year. My only complaint is the flies and smell of manure. You need to do something about this.	1/10/2025 1:48 PM
3	Council is biased	1/10/2025 1:01 PM
4	Every year taxes keep going up	1/9/2025 4:28 PM
5	No concerns except the taxes we pay are very high	1/9/2025 1:33 PM
6	The Township does a good job with the funds available.	1/9/2025 11:18 AM
7	Most Services have been satisfactory, however the condition of our road is horrendous, and has cost us thousands in car repairs. The road should be paved, and STOP wasting time and tax payers money on stone and grading that doesn't last more that 3 days.	1/9/2025 9:10 AM
8	I have no public transit, no professional fire department, no indoor swimming pool, no friendly outdoor spaces, no outdoor tennis or pickleball courts... As a condo corp. we own our own street, lights, sewers, and receive no snow removal. But we get no break in our taxes.	1/9/2025 8:44 AM
9	Goods and services don't match what we're paying.	1/8/2025 10:02 PM
10	Taxes are far too high for value recieved.	1/8/2025 6:05 PM
11	Feels like even though we have a community centre not a lot is offered for recreation or cancelled due to lack of involvement or awareness. If I want to participate in an exercise class I find myself driving to peach king centre	1/8/2025 4:43 PM
12	The only service I received was road clearing and garbage/recycling (which is regional, to town based).	1/8/2025 3:47 PM
13	In some ways I see the township making wise choices with the money like the roads, sidewalk, and watermain work done in the Killins area and the walkway by Ellis to Canborough, but in other ways, I see maintenance not being done well or properly when it comes to the gardens on the road boulevards and at parks. I would also like to see more funds, time, and energy focusing on repairs to roads and walkways and less on bureaucracy and by-laws	1/8/2025 2:49 PM
14	It is high compared to friends taxes in other areas who get more for their tax dollars.	1/8/2025 1:45 PM
15	We still live on a dirt road, no car wash in town, no transportation for seniors just in our town, internet/cell service is terrible in Niagara region.	1/8/2025 11:04 AM
16	We are in need of sewer and waterlines so that more houses can be built. Also affordable housing is desperately needed in this community.	1/7/2025 6:40 PM
17	I am rural and have to have water shipped in, roads not always plowed timely in winter.	1/7/2025 6:14 PM
18	We have very high property taxes and poorly plowed streets, very few amenities like tennis courts, the sign in town that identifies our municipality is spelled with a lower case S, the town does not draw businesses that add to the local culture or community.	1/7/2025 9:54 AM
19	I've lived on a gravel road for 29 years	1/6/2025 8:04 PM
20	West Lincoln is well taken care of, with a great community center.	1/6/2025 8:02 PM
21	I do not use any municipal services other than police. I am not on sewer or town services for water. I truck my water. I am on septic and for garbage removal I take care of it with sea service provider	1/6/2025 6:02 PM
22	Town does a great job on snow removal and fire protection services	1/6/2025 6:01 PM

## Township of West Lincoln 2025 Budget Survey

T-01-2025  
SCHEDULE G

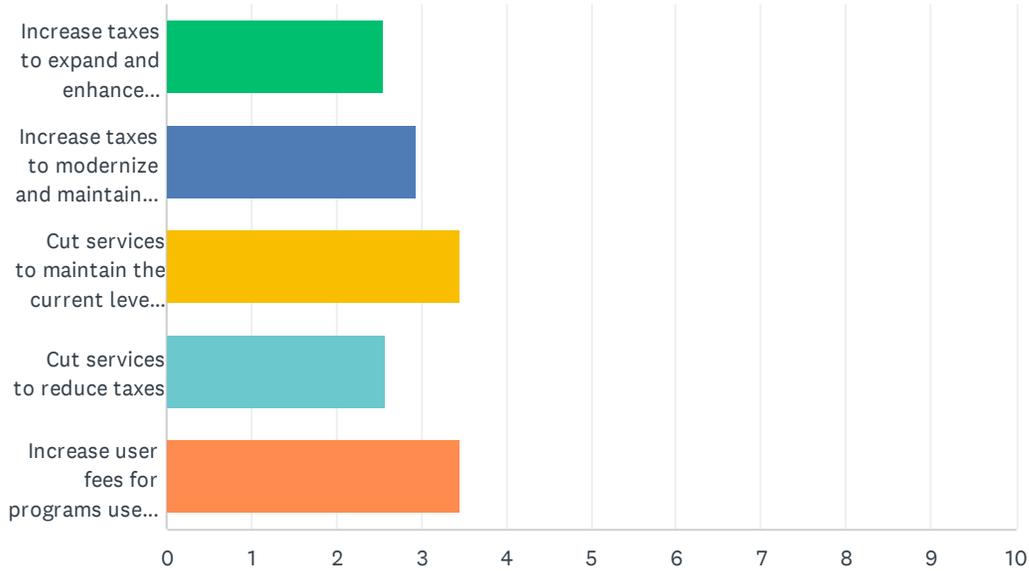
23	Owning a farm and reviving the farm tax credit makes a huge impact on our property taxes. If it weren't for this, I suspect our taxes would be significantly higher than necessary given what our neighbours pay for a 1/2 acre plot of land with a single family home.	1/6/2025 4:31 PM
24	There is usually a timely response to the needs in my subdivision, for example-snow clearing. I have had a couple of occasions needing to contact the Public Works Department and have not received a timely response or a response at all.	1/2/2025 8:41 AM
25	I own a country property. Although the township employees do a great job, the taxes have been going up staeadily with large increases and the value is no longer there.	1/1/2025 3:36 PM
26	I live in rural West Lincoln. It appears that urban services are prioritized in recent years and rural services are reduced or cut to help in balancing the budget. My area was promised road improvements several decades ago and still have not become any closer to reality. Rural infrastructure improvements have been scaled back and/or cancelled in recent years in order to complete major expenditures in the urban area that seem to get priority.	12/26/2024 9:42 AM
27	I think some of the money could be used in a better way	12/26/2024 12:03 AM
28	Rural road maintenance and winter cleaning.	12/25/2024 12:51 PM
29	We get lack of services for tax rates paid. Bi-monthly garbage pickup. Dirt roads, no water, sewer. What value am I getting? Nothing worth the cost. Neighbours who do not pay their fair share because their homes are still assessed at 1930 value yet have reno's without permits.	12/22/2024 1:41 PM
30	I feel basics seem covered with room for improvements	12/21/2024 2:09 PM
31	Always room to improve.	12/21/2024 10:28 AM
32	More sidewalks	12/21/2024 9:55 AM
33	I live in a condo community where the roads, sidewalks, lighting are privately owned. We pay for our own snow removal & road repairs. I believe we do not receive property tax discounts for this.	12/21/2024 8:17 AM
34	Our lane-way used to get plowed in the winter and graded in the summer, last couple years it has not.	12/17/2024 11:10 PM
35	Snowclearing roads and sidewalks. Use of the community centre. Canada Day celebrations.	12/17/2024 10:33 PM
36	Living in the country, it does not seem like we get many services. Besides snow removal and road maintenance, the municipal services are limited. Recreation services are centred in Smithville, so it is harder to access because of the distance. I do love and appreciate our local library branches and everything they do.	12/17/2024 10:06 PM
37	Our streets are kept clean, parks are kept neat, employees look like they are acutally working when out and about. good response when a letter of concern has been submitted.	12/17/2024 5:16 PM
38	considering how little the Township actually retains it does a good job	12/17/2024 9:46 AM
39	Very pleased with the services received for the taxes I currently receive.	12/16/2024 11:26 AM
40	We live in the hamlet of Boyle and feel like we receive very little service here.	12/16/2024 5:27 AM
41	Too much money for the services received	12/14/2024 7:04 PM
42	Since 2012 I've seen numerous new subdivisions which burden the existing infrastructure. The developers need to be charged higher fees for the additional pressure on existing infrastructure.	12/14/2024 2:02 PM
43	Times are tough right now.	12/14/2024 9:00 AM
44	We see very little publicized about where our taxes go, except for street lights and roundabouts and other unnecessary things when the money could be used better, such as damaged roads.	12/13/2024 8:58 PM
45	Taxes are too high do not want a increase	12/13/2024 8:53 PM
46	love where we live and the support we receive	12/13/2024 4:21 PM
47	I have no complaints about services. I am curious about staff salaries.	12/13/2024 11:26 AM

Township of West Lincoln 2025 Budget Survey

48	Not enough affordable housing for people wanting to downsize and our young people. We need some apartments. To many million \$ homes being built.	12/13/2024 9:35 AM
49	I enjoy my taxes going to improve services in our town.	12/13/2024 8:08 AM
50	.	12/12/2024 6:08 PM
51	Rural residents do not benefit from urban beautification and amenities.	12/12/2024 4:22 PM
52	i do not have any municipal services beyond road clearing. I pay for my own garbage removal services. We do not have sidewalks, sewage or water.	12/12/2024 1:12 PM

Q7 To balance the budget, as required by law, the Township has several options to consider. Please rank the following options in order of preference, 1 being the highest.

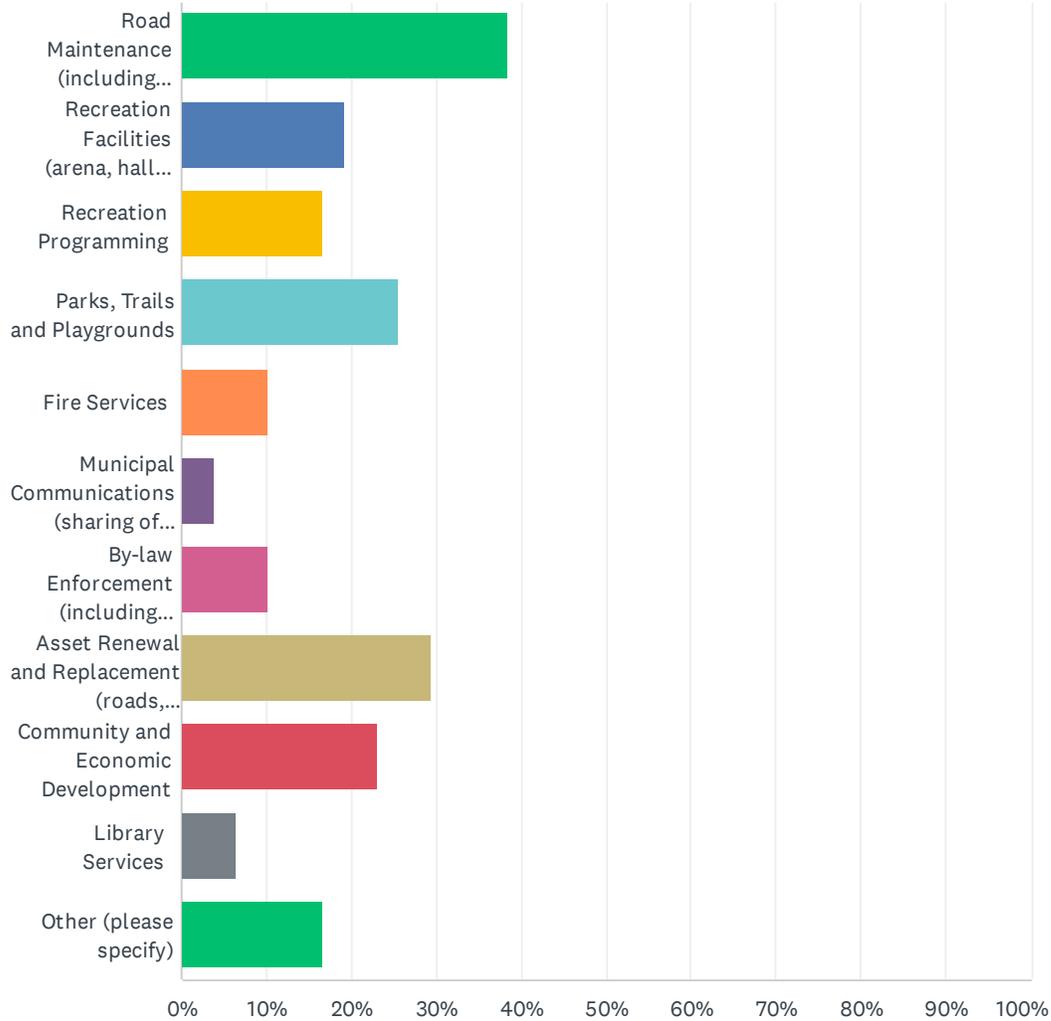
Answered: 78 Skipped: 48



	1	2	3	4	5	TOTAL	SCORE
Increase taxes to expand and enhance services	15.38% 12	12.82% 10	17.95% 14	20.51% 16	33.33% 26	78	2.56
Increase taxes to modernize and maintain services	15.38% 12	21.79% 17	19.23% 15	29.49% 23	14.10% 11	78	2.95
Cut services to maintain the current level of taxes	20.51% 16	34.62% 27	19.23% 15	20.51% 16	5.13% 4	78	3.45
Cut services to reduce taxes	11.54% 9	15.38% 12	20.51% 16	24.36% 19	28.21% 22	78	2.58
Increase user fees for programs used by residents and the broader community	37.18% 29	15.38% 12	23.08% 18	5.13% 4	19.23% 15	78	3.46

### Q8 Select two (2) service areas where you would like to see improvements, and therefore more tax dollars spent.

Answered: 78 Skipped: 48

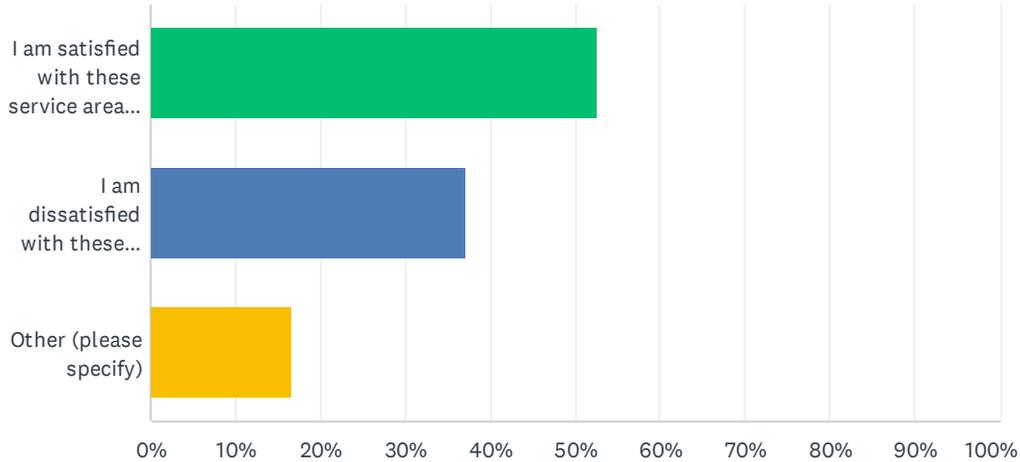


ANSWER CHOICES	RESPONSES	
Road Maintenance (including winter road maintenance)	38.46%	30
Recreation Facilities (arena, halls, sports fields, etc.)	19.23%	15
Recreation Programming	16.67%	13
Parks, Trails and Playgrounds	25.64%	20
Fire Services	10.26%	8
Municipal Communications (sharing of information and updates)	3.85%	3
By-law Enforcement (including parking enforcement and animal control)	10.26%	8
Asset Renewal and Replacement (roads, bridges, facilities, etc.)	29.49%	23
Community and Economic Development	23.08%	18
Library Services	6.41%	5
Other (please specify)	16.67%	13
Total Respondents: 78		

#	OTHER (PLEASE SPECIFY)	DATE
1	An indoor pool somewhere in the region. Outdoor parks that have more than just soccer fields.	1/9/2025 8:44 AM
2	Planning - increase permits and reduce the red tape to get things built. This is understood that as we are a 2 tier system there is more to this however it is important that this becomes an efficient and effective system with short timelines.	1/7/2025 6:40 PM
3	Pay your students who actually work an appropriate wage - don't give yourselves a pay wage to sit on your asses	1/6/2025 7:34 PM
4	Paving all existing Gravel Roads	1/6/2025 4:31 PM
5	Building affordable housing,	12/26/2024 12:03 AM
6	Would love to see the soccer fields prioritized. With now no working field lights and poor lawn maintenance and a large increase to the amount of youth players it would make sense to invest it in. Ideally a turf field would only help, bringing in income from neighboring townships via rental fees.	12/17/2024 11:10 PM
7	I do not feel there should be any increases. Maintain current	12/14/2024 8:12 AM
8	Run options out of caister center	12/14/2024 7:54 AM
9	Please don't increase taxes	12/13/2024 8:53 PM
10	Summer Care/March Break children availability- 1st offered to West Lincoln Residents Would love more walking/biking/rollerblading trails off the roads Love the fireworks and festivals	12/13/2024 4:21 PM
11	There is no need to spend more money for the sake of spending money	12/13/2024 10:19 AM
12	Rural high speed internet infrastructure	12/12/2024 4:22 PM
13	Efforts for new business start ups within the township to attract more businesses	12/12/2024 1:12 PM

### Q9 Please select why you believe more tax dollars should be spent on these two (2) service areas.

Answered: 78 Skipped: 48



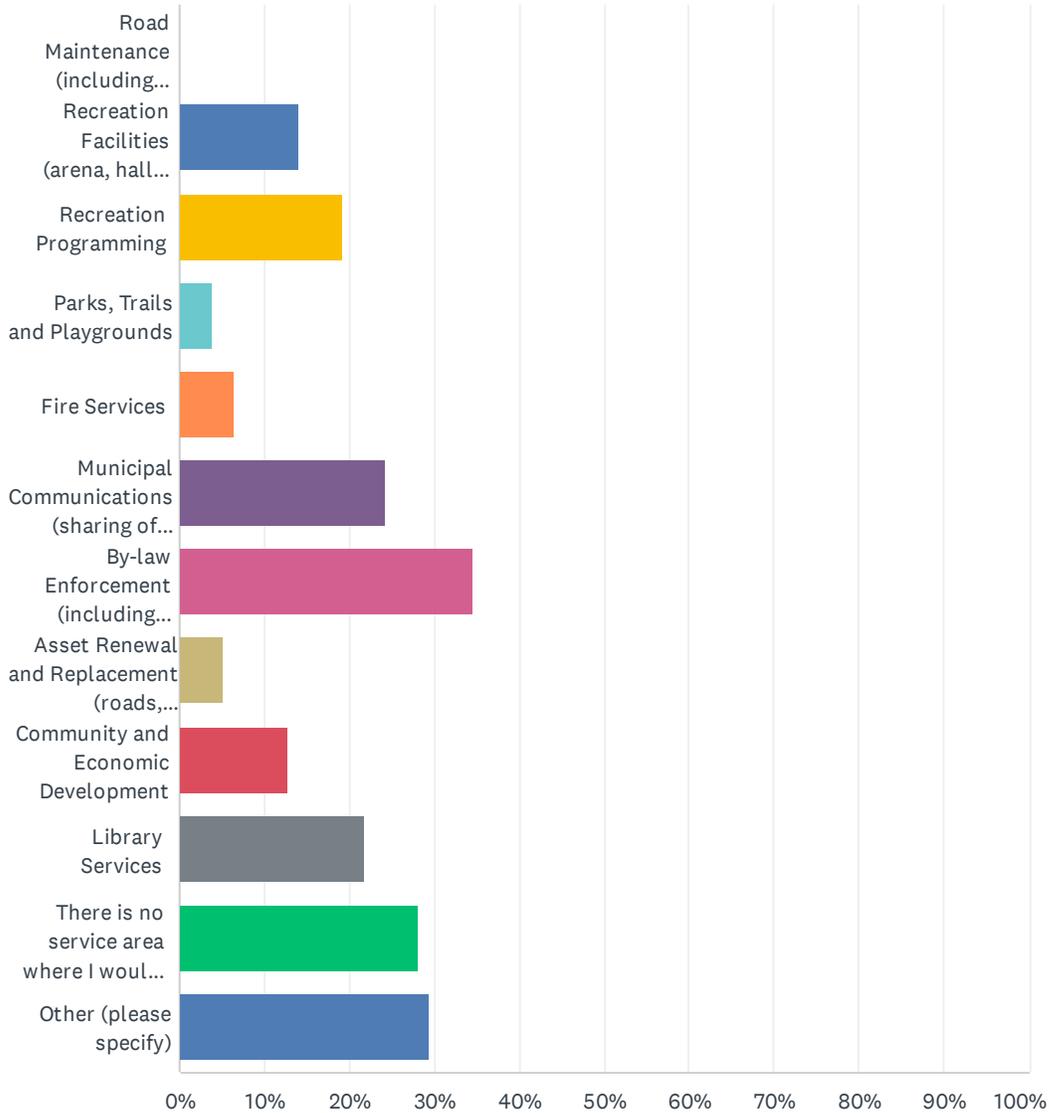
ANSWER CHOICES	RESPONSES
I am satisfied with these service areas, however, I would welcome further enhancements.	52.56% 41
I am dissatisfied with these services and think they need improvements.	37.18% 29
Other (please specify)	16.67% 13
Total Respondents: 78	

#	OTHER (PLEASE SPECIFY)	DATE
1	More affordable access to families vs private rec	1/10/2025 3:56 PM
2	walkins free. however you need safe trails. specifcally the gravel trail that ends in a ditch. playing field that has no sidewalk access. sidewalks that are uneven. speeding traffic	1/10/2025 1:01 PM
3	The heart of a town comes from quality infrastructure. Maintain what we have and make areas where improvements are needed better.	1/8/2025 3:47 PM
4	Need more recreation programs and an indoor pool.	1/7/2025 1:27 PM
5	As stated, I live on a gravel road still after 29 years	1/6/2025 8:04 PM
6	Only reasonable place to spend money	1/6/2025 6:02 PM
7	Road Maintenance is kept at a respectable level. I would like to see more buisness development to increase the tax base.	1/1/2025 3:36 PM
8	Recreation programs for all age groups and consistent availability of activity learning. Bylaw enforcement has been woeful in Smithville... particularly for noise... no enforcement.	12/17/2024 10:33 PM
9	I am satisfied with Fire Services, I just think they should have more funds. Regarding Recreation Facilities, we need something in the west end of the municipality -Caistor Area	12/17/2024 9:46 AM
10	More recreation services and activities needed for area senior citizens.	12/16/2024 11:26 AM
11	Hard to find trails in the area	12/14/2024 7:54 AM

12	Don't increase budget	12/13/2024 8:53 PM
13	I'm satisfied with services. No enhancement is required.	12/13/2024 10:19 AM

### Q10 Select two (2) service areas where you would like to see services reduced, and therefore fewer tax dollars spent.

Answered: 78 Skipped: 48



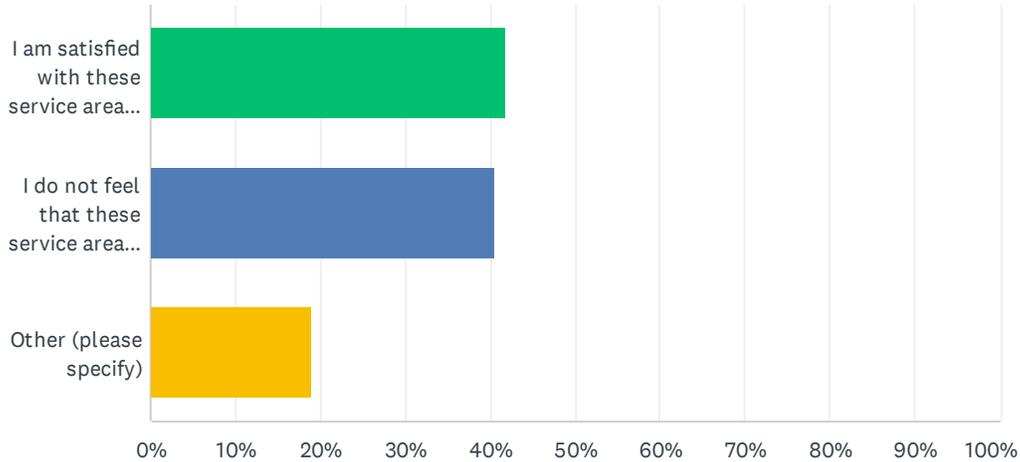
ANSWER CHOICES	RESPONSES
Road Maintenance (including winter road maintenance)	0.00% 0
Recreation Facilities (arena, halls, sports fields, etc.)	14.10% 11
Recreation Programming	19.23% 15
Parks, Trails and Playgrounds	3.85% 3
Fire Services	6.41% 5
Municipal Communications (sharing of information and updates)	24.36% 19
By-law Enforcement (including parking enforcement and animal control)	34.62% 27
Asset Renewal and Replacement (roads, bridges, facilities, etc.)	5.13% 4
Community and Economic Development	12.82% 10
Library Services	21.79% 17
There is no service area where I would like to see services reduced	28.21% 22
Other (please specify)	29.49% 23
Total Respondents: 78	

#	OTHER (PLEASE SPECIFY)	DATE
1	I don't feel there are enough services, so no need to reduce any	1/10/2025 1:48 PM
2	the arena is a huge debt hole	1/10/2025 1:01 PM
3	I don't want to see reductions	1/9/2025 11:18 AM
4	By-law is non existent in West Lincoln so we can eliminate that. Libraries are a thing of the past. Have a look inside our library at any time .... it's empty.	1/9/2025 8:44 AM
5	No comment	1/8/2025 4:43 PM
6	Don't want to see services reduced just kept local	1/8/2025 11:04 AM
7	Cutting anything will have cause and effect.	1/7/2025 6:40 PM
8	Most services are not even seen or used by rural people, some have no way of accessing them	1/7/2025 6:14 PM
9	n/a	1/7/2025 1:27 PM
10	As per the message above	1/6/2025 8:02 PM
11	Stop increasing taxes so you top hot shots get more money to do nothing. Pay the people who actually work an appropriate wage	1/6/2025 7:34 PM
12	Spending on woke propoganda	12/26/2024 12:03 AM
13	No service reduction	12/18/2024 9:09 PM
14	There is no service that I would want to reduce	12/17/2024 5:16 PM
15	I don't think any service area should be reduced	12/17/2024 9:46 AM
16	Cannot say i know enough	12/14/2024 7:04 PM
17	Don't reduce; leave as is.	12/14/2024 9:00 AM
18	Don't spend more	12/13/2024 8:53 PM
19	I like what we have to offer	12/13/2024 4:21 PM

20	Speed cameras	12/13/2024 11:28 AM
21	Staff salaries and benefits	12/13/2024 11:26 AM
22	Township staff	12/13/2024 9:35 AM
23	All these areas are important to maintain	12/13/2024 8:08 AM

### Q11 Please select why you believe fewer tax dollars should be spent on these two (2) service areas.

Answered: 74 Skipped: 52



ANSWER CHOICES	RESPONSES
I am satisfied with these service areas and think that tax dollars would be better used on other areas.	41.89% 31
I do not feel that these service areas require as much as attention as the Township is giving them.	40.54% 30
Other (please specify)	18.92% 14
Total Respondents: 74	

#	OTHER (PLEASE SPECIFY)	DATE
1	I don't want to see reductions	1/9/2025 11:18 AM
2	No comment	1/8/2025 4:43 PM
3	n/a	1/7/2025 1:27 PM
4	They require none of our money.	12/26/2024 12:03 AM
5	No need	12/22/2024 1:41 PM
6	I don't sense any area where spending can be reduced as I am unfamiliar with tge actual numbers	12/21/2024 2:09 PM
7	Parking is not enforced. Cars parked illegally for days and no tickets given.	12/19/2024 4:29 PM
8	I feel tax dollars are being spent properly	12/17/2024 5:16 PM
9	I don't think fewer dollars should be spent anywhere	12/17/2024 9:46 AM
10	We will not benefit from any tax increase in our area	12/16/2024 5:27 AM
11	Not sure but have to answer this question to continue	12/14/2024 7:04 PM
12	Increase fees on programs so they aren't subsidies and users pay for program	12/14/2024 7:54 AM
13	I am generally very pleased with services provided.	12/13/2024 11:26 AM
14	under utilized demonstrating lack of interest by townspeople	12/12/2024 1:12 PM

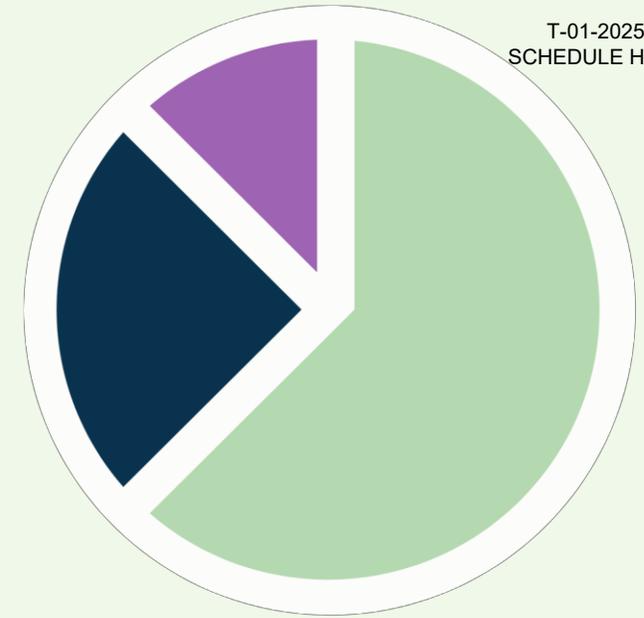
## Q12 Keeping in mind the Township is not responsible for waste collection, recycling, transit, police, ambulance, schools, health care or social housing, do you have any additional comments you would like to be considered in preparation of West Lincoln's 2025 budget?

Answered: 36 Skipped: 90

#	RESPONSES	DATE
1	The budget is the most important decision Council makes on an annual basis. I hope the Councillors take time to review and ask questions and be willing to make difficult decisions. Thank you for the opportunity to provide comments. Please spend our money wisely.	1/9/2025 11:18 AM
2	If the municipality is not responsible for all those things, then what are they going to? \$5000 per year is crazy for property taxes! It would be awesome to have them go down. Stretch the budget and penny pinch things to have the funds go further rather than constantly raising by significant percentages.	1/8/2025 10:02 PM
3	Please consider expanding the arena and building an indoor pool	1/8/2025 4:43 PM
4	I feel we could be doing more for local residents and stopping region from taking so much \$ from our township. Roads, transportation, senior living options etc	1/8/2025 11:04 AM
5	Affordable housing Application costs for developing.	1/7/2025 6:40 PM
6	Recreation programs are important. Also, investment and zoning for a multi business plaza with an affordable grocery store would be great.	1/7/2025 1:27 PM
7	The baseball diamond by the community centre needs work and to be fixed.	1/6/2025 9:04 PM
8	Pave our roads and maintain our roads!! Our roads are disgusting.	1/6/2025 8:04 PM
9	Give yourselves a pay cut and the employees who actually work more money. Don't spend thousands of dollars on a party tent cause "it's in the budget". Give your employees a bonus	1/6/2025 7:34 PM
10	Reduce staffing at office. You are bloated. There is no reason why a small township requires the number of administrative personnel who are not in the office.	1/6/2025 6:02 PM
11	Lower taxes. Since we moved in taxes have been going up every year	1/6/2025 6:01 PM
12	Continuous increases to our taxes year after year is unacceptable. Balancing the budget doesn't mean much if all that is being done to achieve this is increasing the limit to which money can be spent. It's time to trim "the fat" and get back to the basics.	1/6/2025 4:31 PM
13	Do not enhance NRT service within West Lincoln. It is a very costly venture already, which I would prefer the township not be a part of at all, but I also do understand some people do need it.	1/1/2025 3:36 PM
14	I feel that the creation of additional senior staff positions in excess of 300,000/year prior to the actual discussion of the complete 2025 budget was inappropriate. West Lincoln has very little assesment growth for 2025 and this extra annual expense is going to increase taxes substantially when combined with other increases in operational costs. Residents were already told in 2024 that the 2025 budget process would be difficult. Staffing increases of this magnitude are not appropriate at this time. It was also unacceptable to quietly have these staff positions pre-approved and hiring move forward prior to discussion on the complete budget. I appreciate that we have a new CAO with new ideas, but Council and the CAO must not lose site of the increasing annual costs to operate the municipality with only negligible increases in assessment.	12/26/2024 9:42 AM
15	I would like the the Township to seriously consider the negative impacts building more houses in our community brings including but not limited to: more traffic, more bad drivers, rise of theft including cars, abuse of wonderful services provided by the Township, longer wait times for services, bigger classroom sizes. Yes we would like to welcome more people to West Lincoln,	12/25/2024 6:26 PM

however we can see the effects of building too much too quickly in the GTA and should do all we can to avoid such poor planning. People who live in West Lincoln understand that there aren't a lot of amenities because we live in a small community so we will have to drive to them. We enjoy the small towns, how safe they are, how clean and well maintained they are. We want to keep that. We do not need to expand into huge cities like Hamilton, Mississauga, Toronto, etc

16	What value do I get for my taxes then? West Lincoln provides next to nothing then. Pave my road.	12/22/2024 1:41 PM
17	Nothing comes to mind	12/21/2024 2:09 PM
18	Bike/walking trails	12/21/2024 10:28 AM
19	Just more of a focus on the soccer facilities to accommodate the growing interest and need.	12/17/2024 11:10 PM
20	None	12/17/2024 10:33 PM
21	Our library branches provide equitable access to knowledge and resources that should be accessible by everyone. The many workshops and programs our libraries provide for free should be expanded. They are the heartbeat of our community.	12/17/2024 10:06 PM
22	This Township has been spending a lot of money on roads, I think our roads are fine. I would like to see Caistor have more recreation. Also, need to pressure Region to have police patrol our roads more.	12/17/2024 6:18 PM
23	a dog park would be nice, perhaps random adult supervision at the skate board area to control and diminish bad lanuage and the leaving of garbage, (water bottles, etc)	12/17/2024 5:16 PM
24	Focus on modernizing and being efficient- use our tax dollars wisely. Stop the fixation on roads, there is more than that to our Township	12/17/2024 9:46 AM
25	Build a designated Senior Citizen Centre, much like in Grimsby, Winona and Stoney Creek. Thus creating more opportunities for Seniors to socialize and share common interests. Need more than just the Smithville Legion and programs at the WLCC.	12/16/2024 11:26 AM
26	Maintain funding for recreation and libraries as these are the only community building activities available for families. Too far for us to attend but necessary for any healthy community	12/16/2024 5:27 AM
27	Each town within Niagara region needs a stronger voice on regional council. The regional tax increases over the last 10 years is absolutely unacceptable.	12/14/2024 2:02 PM
28	More police services are needed here.	12/14/2024 9:00 AM
29	A deep dive into services and identify where more efficiencies, use of time and resources could lead to a reduction in cost. Increasing our industrial and commercial tax revenue and allowing the development of residential areas to move forward should be a top priority. I feel property standards needs to be on top of the radar. I am noticed a lack of standard on many rural properties.	12/14/2024 8:12 AM
30	Moderate tax increases are not a huge problem. However, increases of nearly 1000 dollars in a year is frankly ridiculous for how little we see from it	12/13/2024 8:58 PM
31	Please be responsible with tax dollars	12/13/2024 8:53 PM
32	Salary increases need to slow down from what I have seen in the news. People in our community are struggling to make ends meet. Leaders should not be taking more from them for themselves	12/13/2024 11:26 AM
33	Please keep your roll in the community simple.	12/13/2024 10:19 AM
34	No	12/13/2024 8:08 AM
35	Stop wasteful spending on rural luxury roads with a dozen or less homes jacking up taxes and pushing seniors out of the community.	12/12/2024 6:08 PM
36	make it an affordable community. we live here because we prefer to be rural and typically are self-sufficient people. Any increase should be focused on those in the urban boundry where individuals are focused on infrastructure services.	12/12/2024 1:12 PM



# Township of West Lincoln

PRESENTATION OF DRAFT 2025 OPERATING AND CAPITAL BUDGET

January 27, 2025

Introduction and Background

2025 Operating Budget

2025 Capital and Special Projects

2025 Levy Impacts

Long Term Capital and Reserves Forecast



# Agenda



# Budget Principles

- Reserve contributions and withdrawals align with the Township Reserve Policy
- Infrastructure Funding Gap is being addressed
- Prepared with consideration to the Township's financial needs from 2025 to 2034
- Budget must be balanced (revenues = expenditures)
- Alignment to Township's Corporate Strategic Plan
- Concerted effort to keep operating budgets below or aligned with 2024 average inflation rate of 2.4%

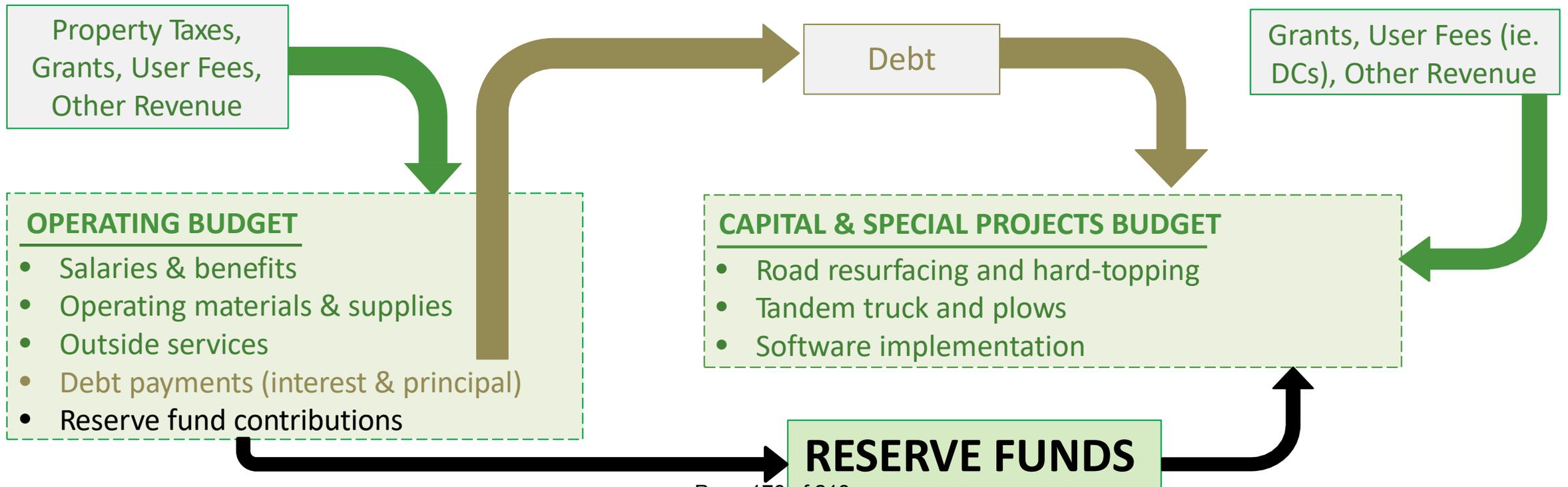


# Our Corporate Strategic Plan Themes

1. Build a safe, connected, caring and active community
2. Champion strategic and responsible growth
3. Enrich our strong agricultural legacy
4. Foundational: Advance organizational capacity and effectiveness

# How Do The Operating and Capital Budgets Work Together?

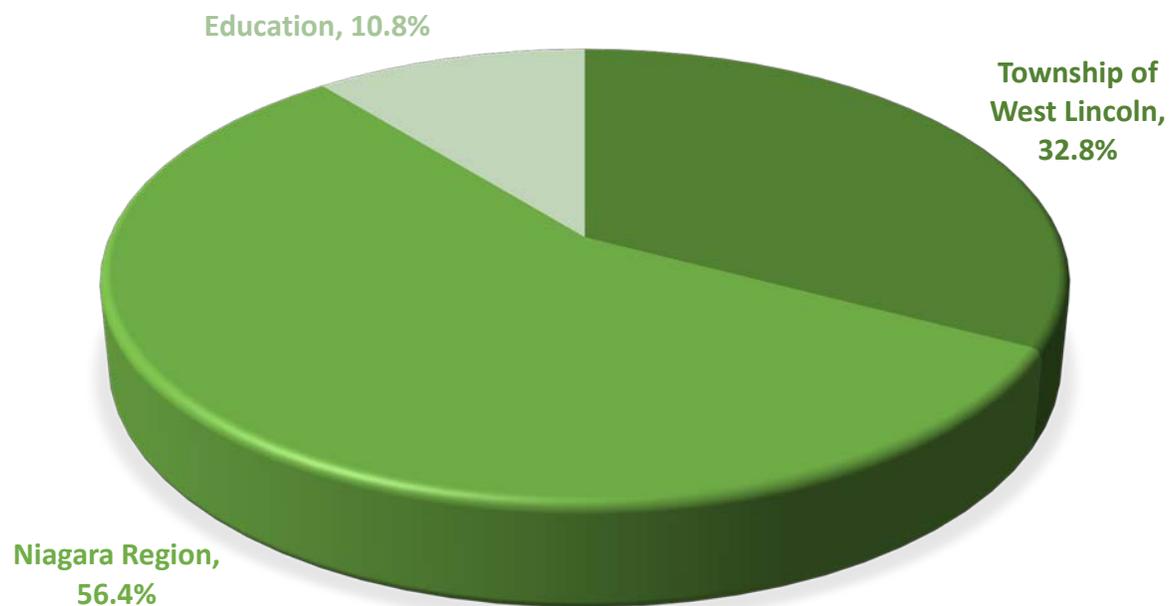
- Two budgets prepared by Administration: Operating and Capital & Special Projects



# Rate-Supported Service Areas

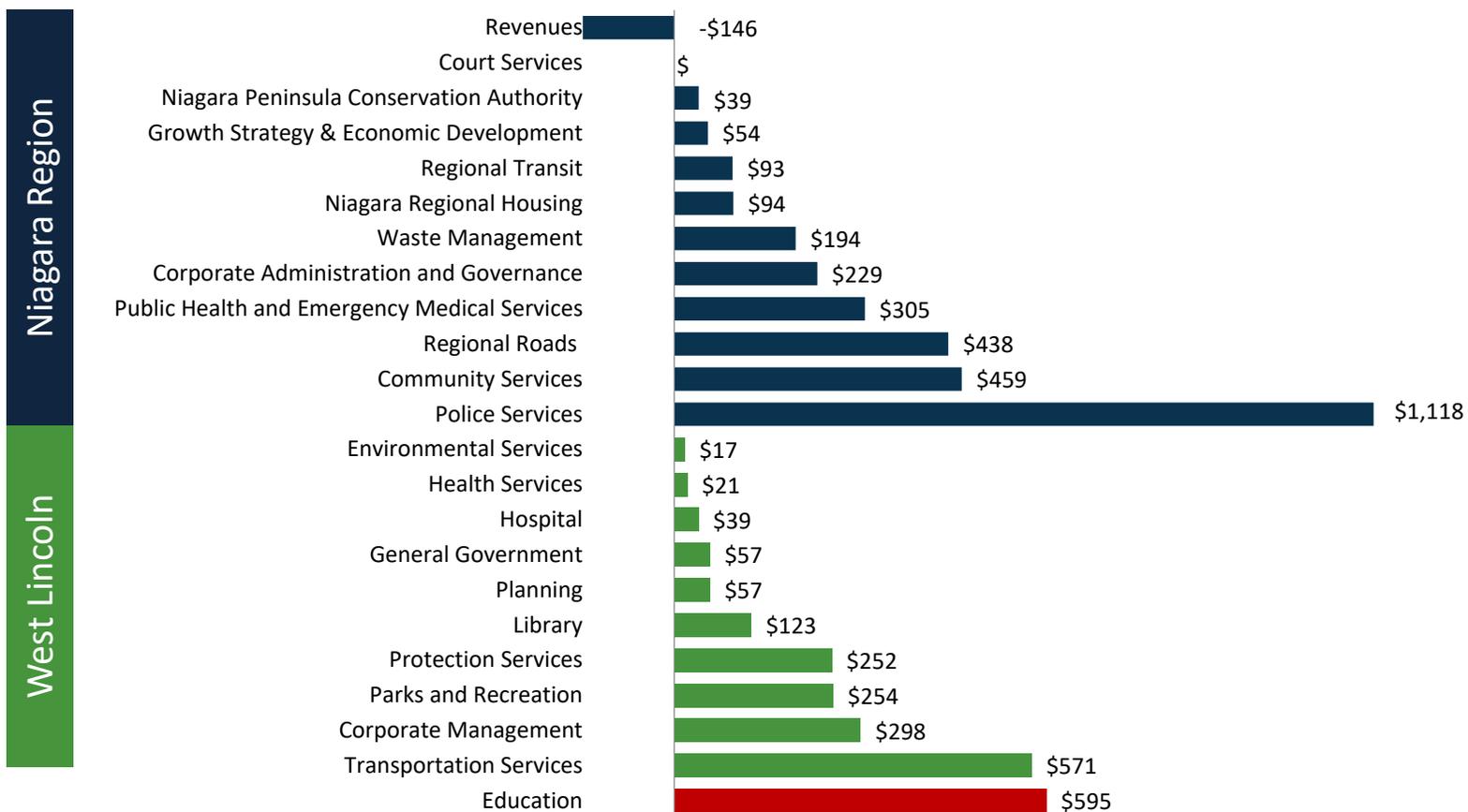
- The following service areas are self-funded, where revenues must cover expenditures:
  - Building, Water and Wastewater (sewer)
- Any surplus or deficit is either transferred to or from the appropriate reserves
- Equipment Costs are allocated to Road Maintenance, Winter Control, Arena, Water, Sewers, Recreation and Urban Sidewalks
- An allocation of overhead costs from Corporate Services and Transportation Services are charged to the rate-supported budgets

- The below chart represents the estimated breakdown of the 2025 property tax bill, by taxing authority:



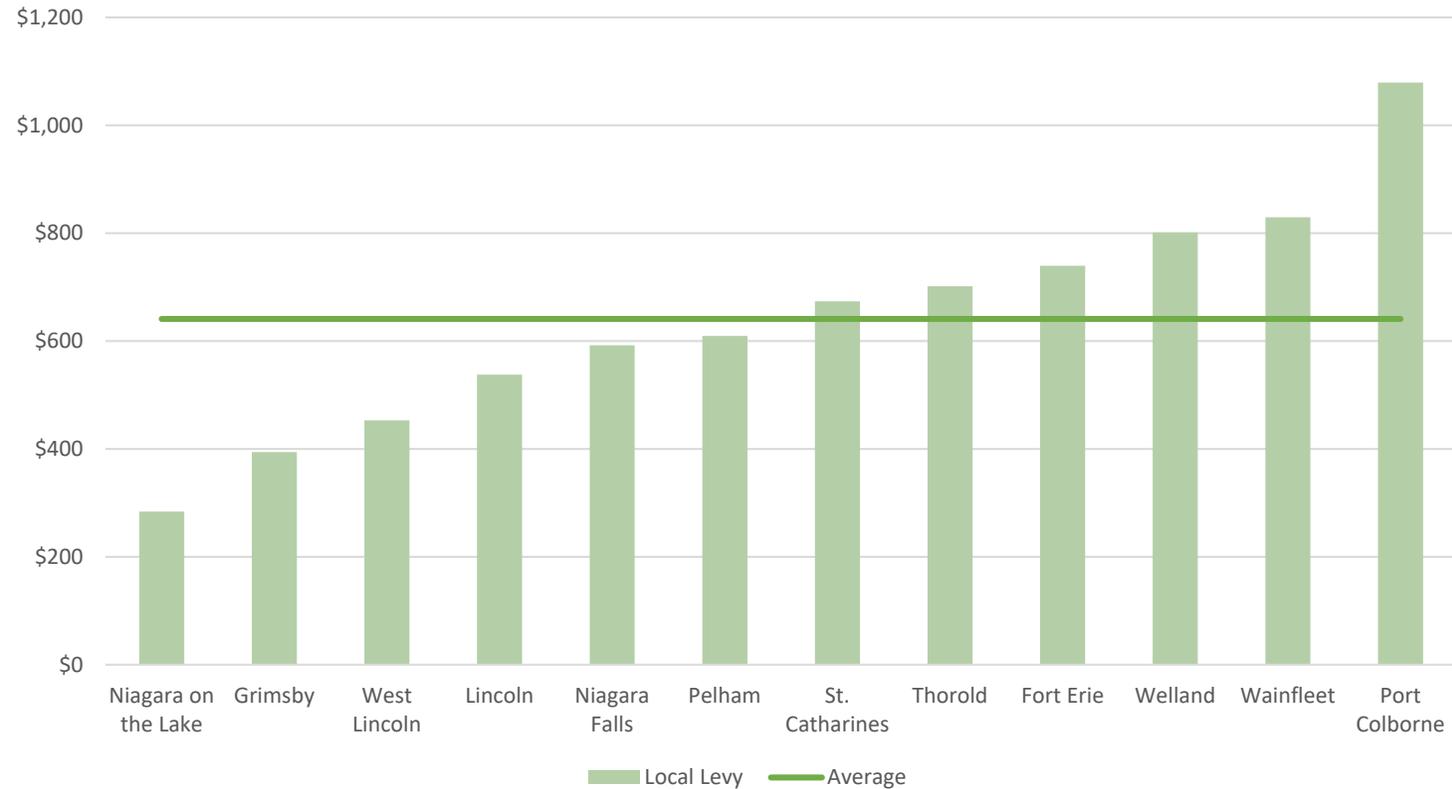
# 2025 Property Tax Distribution

# What Did 2024 Property Taxes Pay For?



# 2024 Property Tax Comparator

Local Levy (Residential) for \$100,000 of Assessment



# 2024 Affordability Metrics

Municipality	2024 Estimated Average Household Income	2024 Average Residential Property Taxes	Property Taxes as a % Household Income	Residential Water/Sewer Costs (average 200 m <sup>3</sup> )	Property Taxes & Water/Sewer as a % Household Income
<b>West Lincoln</b>	<b>\$136,336</b>	<b>\$4,922</b>	<b>3.6%</b>	<b>\$1,370</b>	<b>4.6%</b>
Grimsby	\$140,321	\$5,277	3.8%	\$890	4.4%
Pelham	\$152,722	\$5,822	3.8%	\$1,195	4.6%
Thorold	\$102,396	\$4,051	4.0%	\$1,363	5.3%
Lincoln	\$134,846	\$5,396	4.0%	\$1,536	5.1%
Niagara on the Lake	\$140,702	\$5,872	4.2%	\$1,392	5.2%
Fort Erie	\$97,431	\$4,205	4.3%	\$1,744	6.1%
Niagara Falls	\$96,975	\$4,196	4.3%	\$1,219	5.6%
Welland	\$90,426	\$3,940	4.4%	\$1,511	6.0%
St. Catharines	\$95,846	\$4,296	4.5%	\$1,254	5.8%
Port Colborne	\$94,647	\$4,327	4.6%	\$1,898	6.6%
Wainfleet	\$120,422	\$5,874	4.9%	\$0	4.9%
<b>Niagara Average</b>	<b>\$116,923</b>	<b>\$4,848</b>	<b>4.1%</b>	<b>\$6,129</b>	<b>5.2%</b>
<b>Provincial Average</b>	<b>\$124,639</b>	<b>\$4,522</b>	<b>3.7%</b>	<b>\$5,894</b>	<b>4.9%</b>

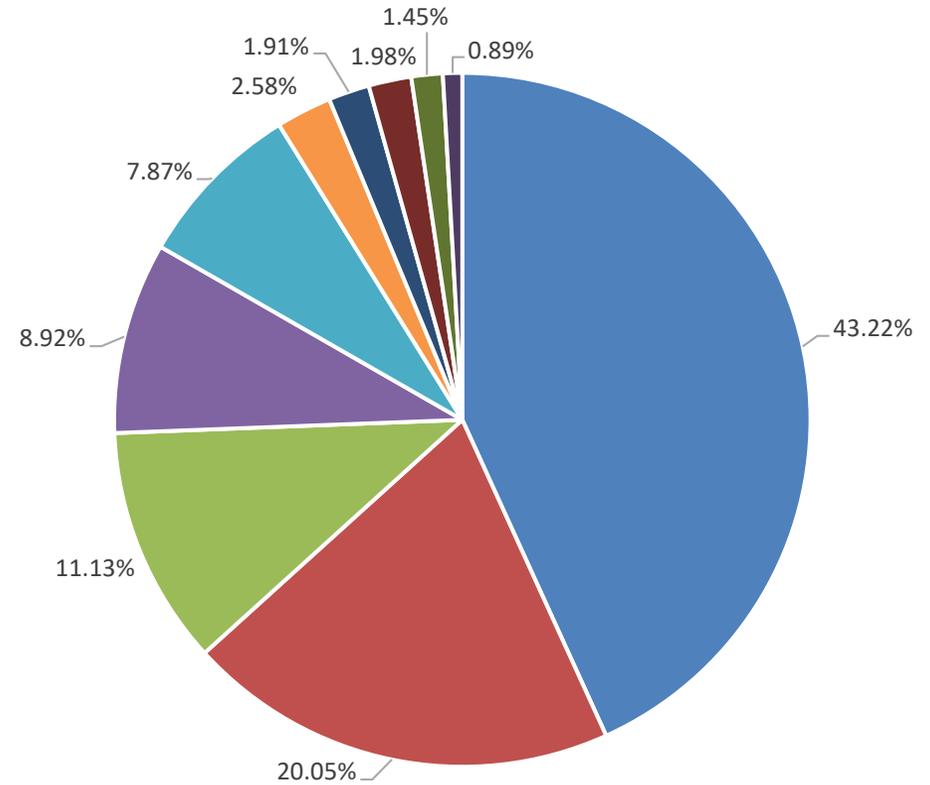
- West Lincoln has the **lowest** property taxes as a percentage of household income, in comparing against other local Niagara municipalities.
- West Lincoln is 3<sup>rd</sup> lowest when combined with water & sewer costs.

Data source: BMA Municipal Study 2024

# Budget 2025 – Key Factors

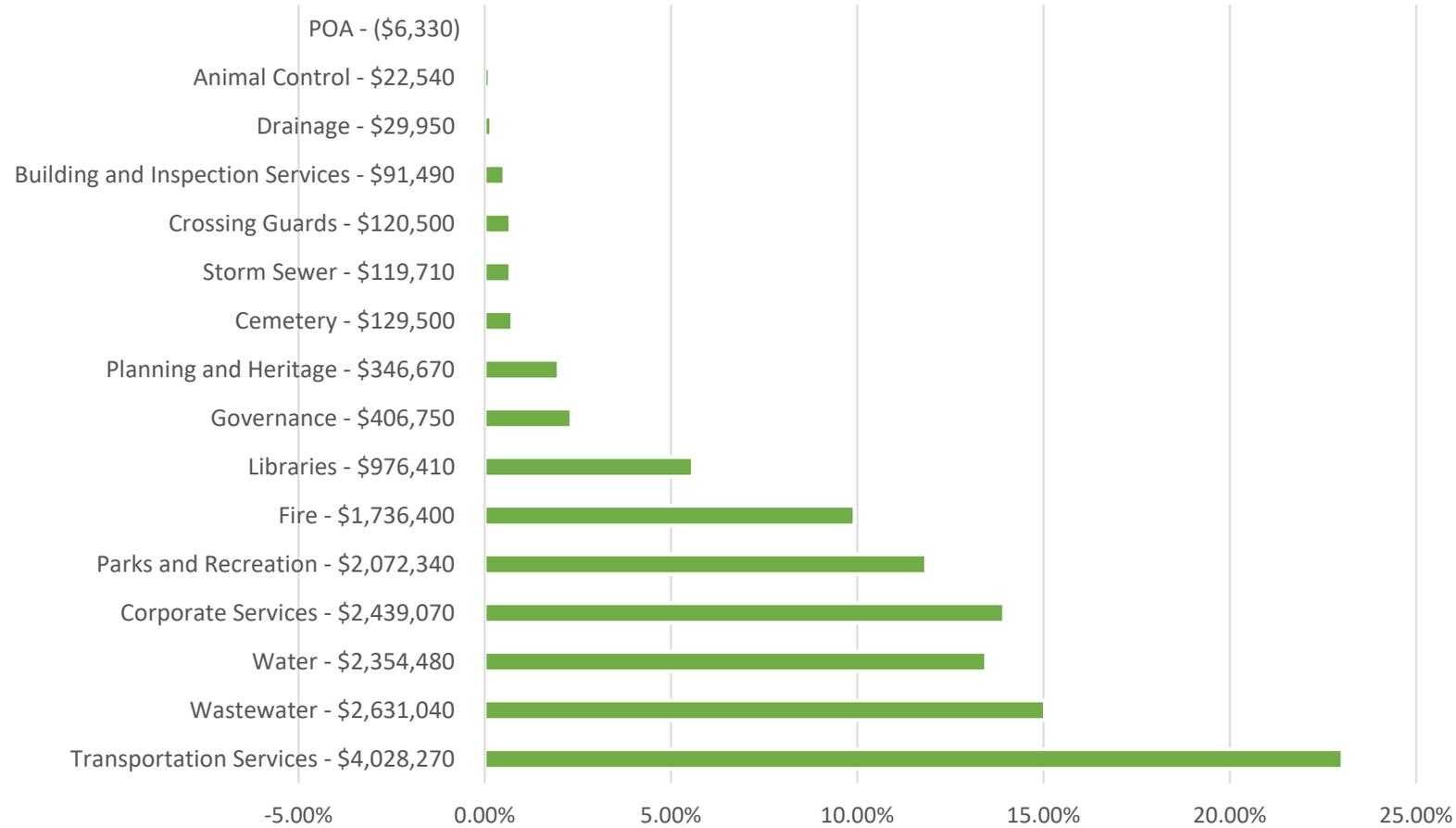
- Due to assessment growth of 1.01%, the first \$97,772 of increase to the overall tax levy has no impact to property owners
- An expenditure increase/decrease of \$97,091 equates to a 1% change in the tax levy
- A 1% change to the tax levy equates to an approximate \$16 change to the West Lincoln portion of taxes for an average residential home, with an assessment of \$390,400
- The Province continues to defer when a new assessment date will be introduced. This results in no assessment changes for the majority of property owners. Valuations are based on the assessment date of January 1, 2016

# 2025 Operating Budget Expenditures

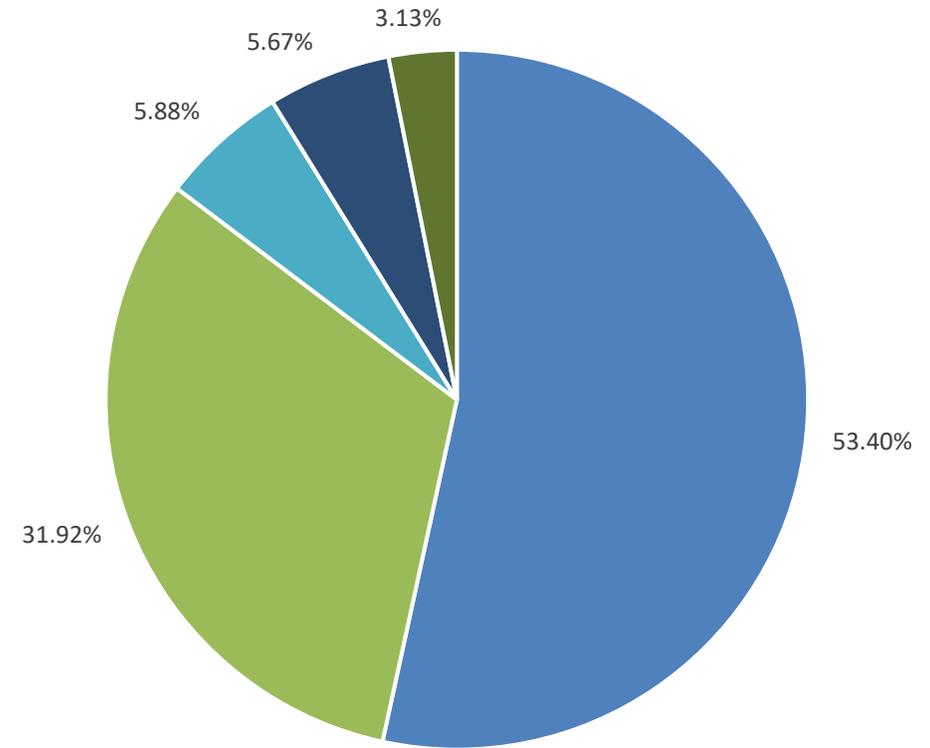


- Wages and Benefits - \$9,496,280
- Contracted Services - \$4,404,480
- Reserve Contributions - \$2,444,580
- Repairs and Maintenance - \$1,959,940
- Debenture Repayment - \$1,728,280
- Utilities - \$567,130
- Supplies and Equipment - \$419,310
- Insurance - \$436,050
- Administrative - \$319,610
- Other - \$196,400

# 2025 Expenditures by Department

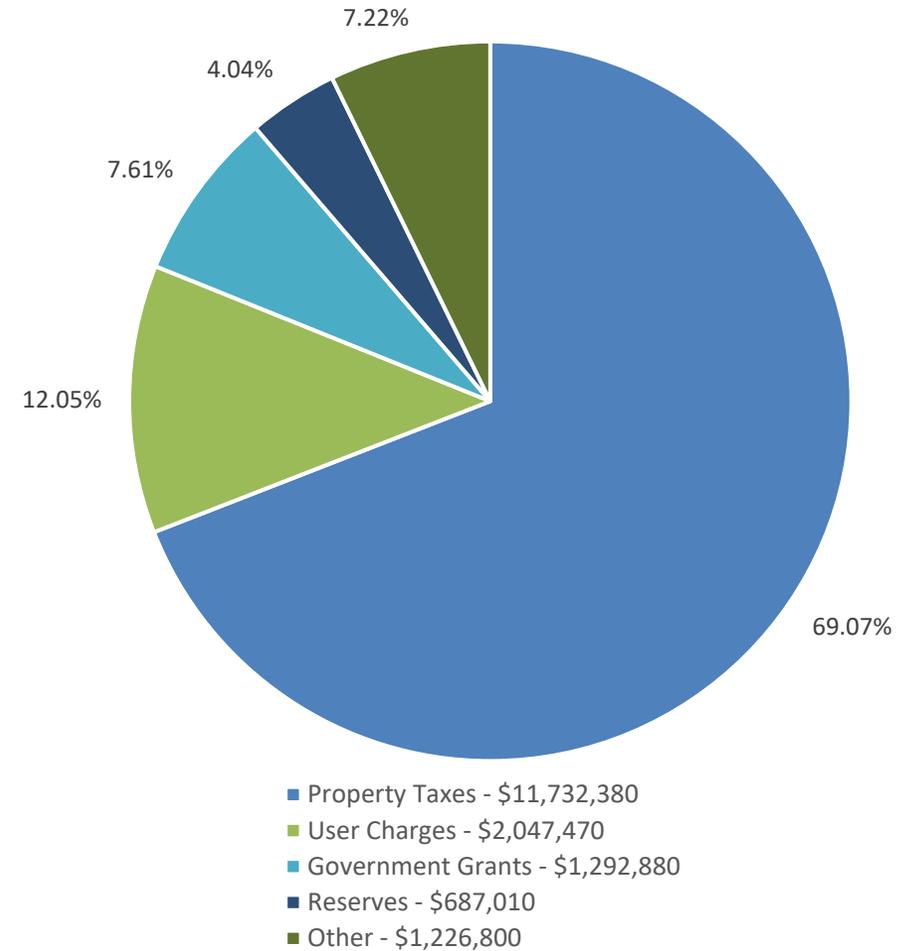


# 2025 Operating Budget Revenues



- Property Taxes - \$11,732,380
- User Charges - \$7,014,390
- Government Grants - \$1,292,880
- Other - \$1,245,400
- Reserves - \$687,010

# 2025 Operating Budget Revenues - Tax Supported



# Overview of 2025 Operating Budget - Pressures

## INVESTMENT IN INFRASTRUCTURE

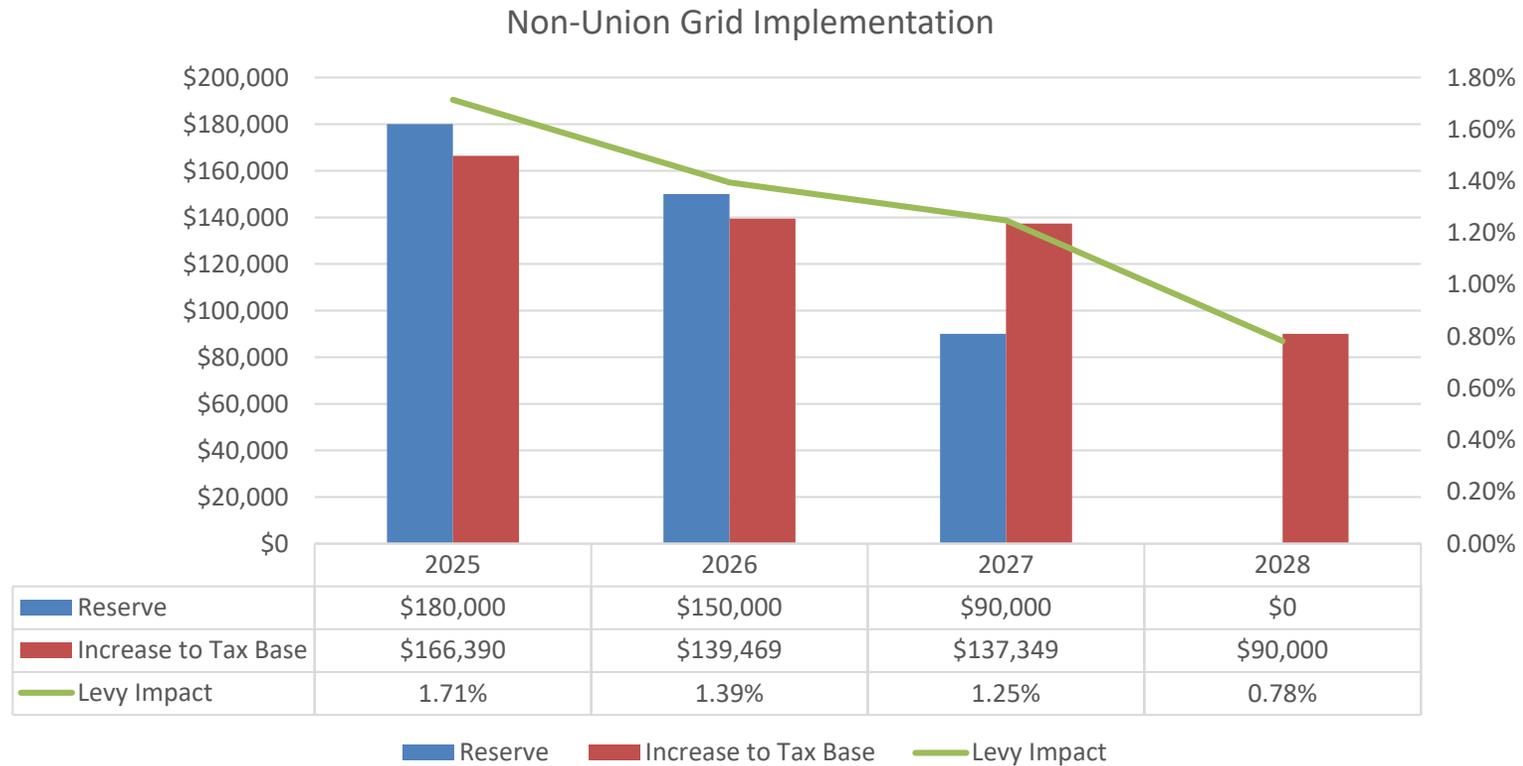
	<u>Budget Impact</u>	<u>Levy Impact</u>
• Reserve Increases to Fund Capital and Special Projects	• \$487,330	• 5.02%

# Overview of 2025 Operating Budget - Pressures

## INVESTMENT IN STAFF

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Cost of Living Adjustments	• \$231,710	• 2.39%
• Non-Union Grid Implementation	• \$166,390	• 1.71%

# Overview of 2025 Operating Budget - Pressures



# Overview of 2025 Operating Budget - Pressures

## INVESTMENT IN STAFF

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Cost of Living Adjustments	• \$231,710	• 2.39%
• Non-Union Grid Implementation	• \$166,390	• 1.71%
• Township of West Lincoln Staffing Level Enhancements:		
• Supervisor of Accounting – New FTE	• \$128,000	• 1.32%
• Director, Community and Protective Services – New FTE	• \$199,700	• 2.06%
• Loss of Developer Contribution for Planning Department Position	• \$60,000	• 0.62%
• Parks and Recreation Part Time Staff – Increase in Hours	• \$42,600	• 0.44%
• Reinstatement of Part Time Administrative Assistant (0.5 FTE)	• \$35,600	• 0.37%
• Library Board Staffing Level Enhancements:		
• Library Public Service Assistants – Increase in Hours and Rate	• \$41,300	• 0.43%

# Overview of 2025 Operating Budget - Pressures

## CONTRACTUAL OBLIGATIONS & GENERAL INFLATION

	<u>Budget Impact</u>	<u>Levy Impact</u>
• General Expenditure Inflation Increase	• \$95,200	• 0.98%
• Software Cost Increases	• \$41,350	• 0.43%

# Overview of 2025 Operating Budget - Pressures

## SERVICE LEVEL ENHANCEMENTS

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Fire Services Emergency Services Coordination	• \$25,520	• 0.26%

# Overview of 2025 Operating Budget - Mitigation

## MITIGATING FACTORS

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Increase to OMPF Grant	• \$(186,700)	• (1.92)%
• Increase to Property Tax Penalty and Interest Revenue	• \$(40,000)	• (0.41)%
• Planning Department Increase in Revenues	• \$(23,210)	• (0.24)%
• Increase to Budgeted Dividend Revenue from PWPI	• \$(40,000)	• (0.41)%
• Increase to Recreation Programming and Facility User Fees	• \$(65,800)	• (0.68)%
• Increase in DC Funding for Fire Station 2 Debenture	• \$(76,330)	• (0.79)%
• Increase in DC Funding for Recreation Centre Debenture	• \$(263,300)	• (2.71)%
• Increase to Budgeted Donation from Wind Turbine Agreement	• \$(30,000)	• (0.31)%

# 2025 Water & Wastewater Rates

- This chart reflects the proposed water and wastewater (sewer) rate changes, to come into effect July 1, 2025.
- The consumptive rates are charged based on volume consumed.
- The water and sewer base rates are fixed and charged with each quarterly bill.

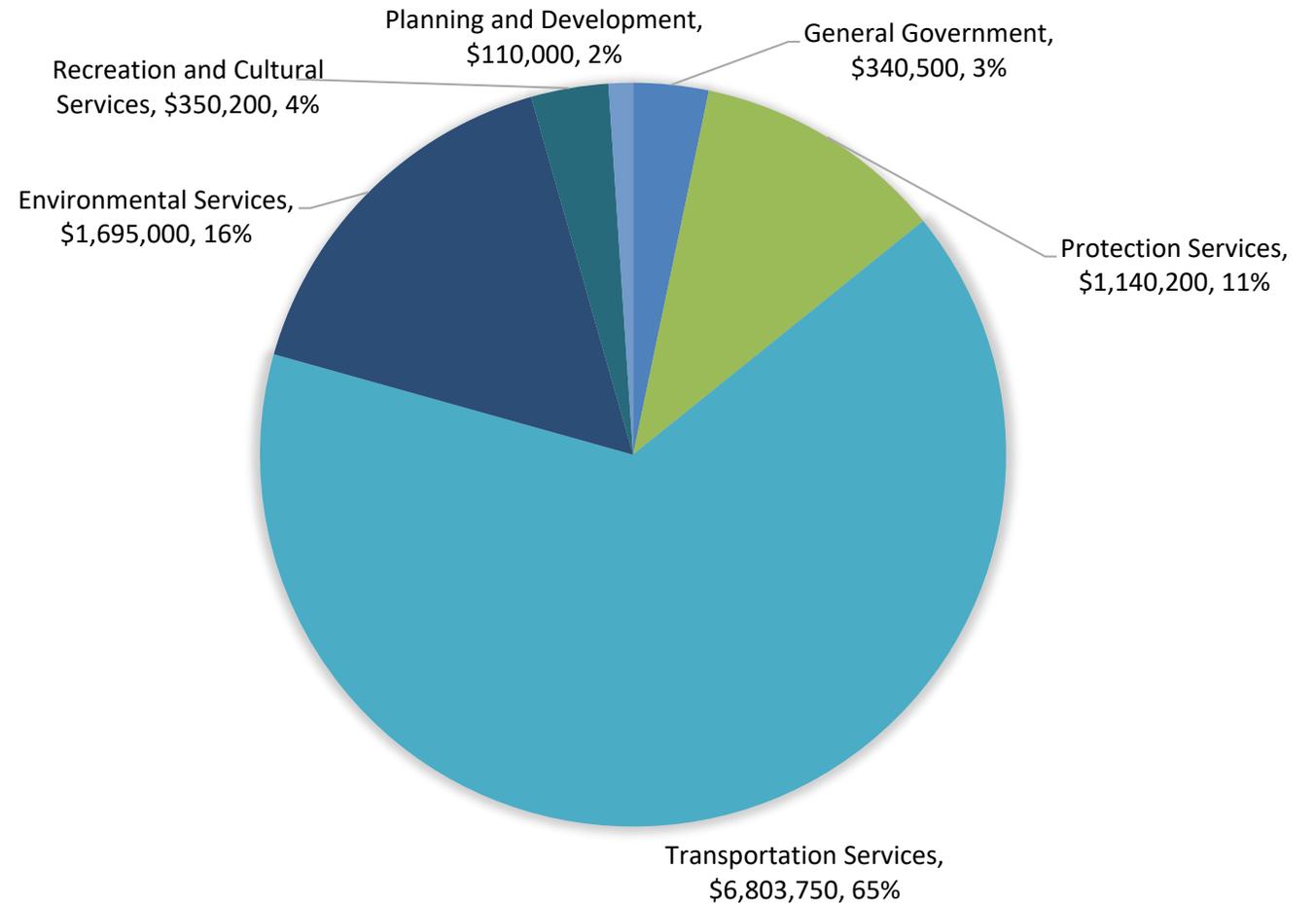
	July 2025	Current
Water Consumptive (per m <sup>3</sup> )	\$ 1.81	\$ 1.71
Sewer Consumptive (per m <sup>3</sup> )	\$ 2.09	\$ 1.97
Water Base	\$ 50.87	\$ 47.99
Sewer Base	\$ 117.26	\$ 110.62

# Impact of Proposed Water & Wastewater Rates

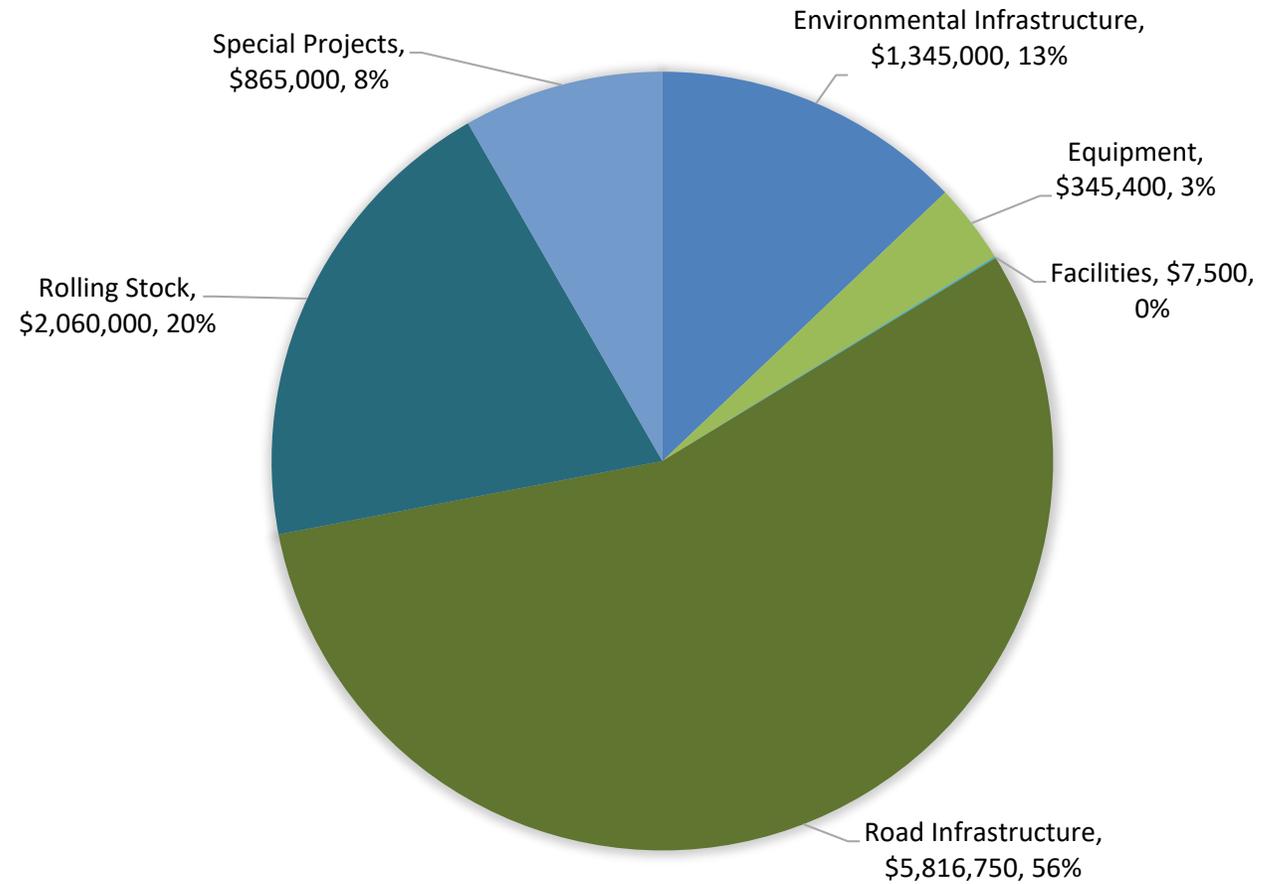
- Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually:
  - Quarterly Bill increasing by \$19.42
  - Impact in 2025 is \$38.84

	Quarterly Charge	
	July 2025	Current
Water Consumptive	\$ 81.45	\$ 76.95
Sewer Consumptive	\$ 94.08	\$ 88.65
Water Base	\$ 50.87	\$ 47.99
Sewer Base	\$ 117.26	\$ 110.62
<b>Total</b>	<b>\$ 343.63</b>	<b>\$ 324.21</b>

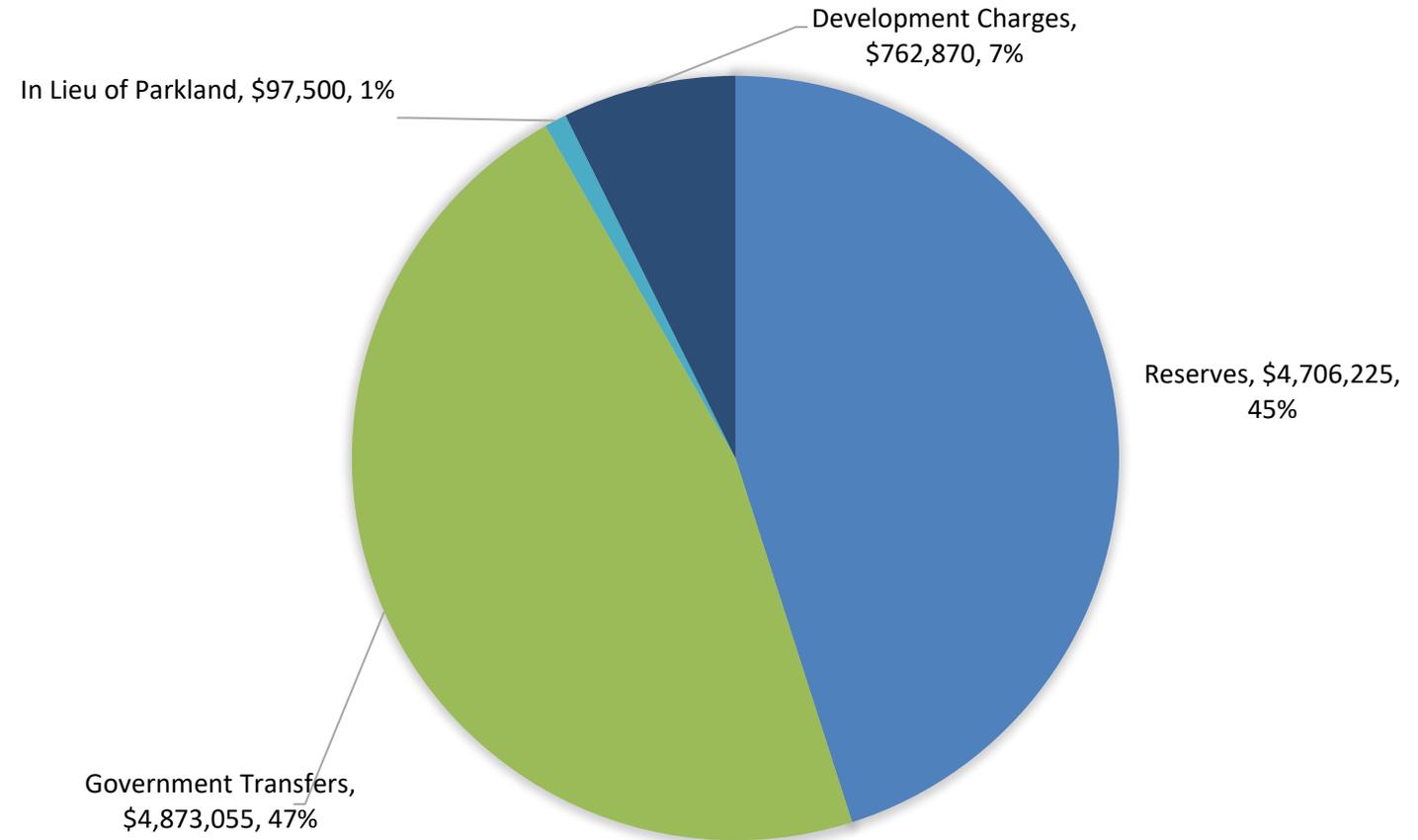
# 2025 Capital & Special Projects by Department



# 2025 Capital Projects by Asset Type



# Funding of 2025 Capital & Special Projects



# 2025 Corporate Services Projects - \$340,500

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1217 - Council Chambers Tech Upgrades	\$ 30,000			
1267 - Growth Fiscal Impact Study			\$ 70,000	
1271 - M365 Migration		\$ 100,000		
1277 - Townhall Security Cameras				\$ 7,500
1278 - Information Technology Masterplan				\$ 75,000
564 - Information Technology Network Hardware and Computers	\$ 52,500			
833 - Miscellaneous Corporate Management Equipment and Furniture	\$ 5,500			
	\$ 88,000	\$ 100,000	\$ 70,000	\$ 82,500

# 2025 Fire Services Projects - \$1,140,200

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1088 - Miscellaneous Fire Equipment	\$ 10,000			
1120 - Station 2 SBCA Cylinder Compressor and Filling Station			\$ 90,000	
1214 - Tablets for Fire Vehicles				\$ 5,200
56 - Fire Bunker Gear		\$ 35,000		
689 - Replacement of Pumper Station # 1	\$ 1,000,000			
	\$ 1,010,000	\$ 35,000	\$ 90,000	\$ 5,200

# 2025 Transportation Services Projects - \$6,803,750

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	\$ 1,500,000			
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5			\$ 300,000	
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	\$ 3,148,750			
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	\$ 650,000			
169 - Pickup - To replace 2015 GMC Pickup Truck TR# 10018	\$ 70,000			
237 - Miscellaneous Road Equipment	\$ 7,000			
484 - Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036	\$ 400,000			
485 - Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017	\$ 110,000			
642 - Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037	\$ 400,000			
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	\$ 200,000			
713 - Signs - New & Replacement	\$ 18,000			
	\$ 6,503,750	\$ -	\$ 300,000	\$ -

# 2025 Environmental Services Projects - \$1,695,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1252 - Dufferin Street Watermain Replacement	\$ 60,000			
324 - Water Rate Study and Financial Plan		\$ 60,000		
325 - Cube Van - To replace 2007 Chevrolet Van TR# 12004	\$ 80,000			
420 - Water Meter Replacement Program	\$ 35,000			
723 - Miscellaneous Water Equipment	\$ 5,000			
743 - Water Meters - New Installation			\$ 25,000	
1250 - Dufferin Street Sanitary Sewer Replacement	\$ 60,000			
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)			\$ 200,000	
500 - Inflow & Infiltration Reduction Program	\$ 200,000			
733 - Miscellaneous Wastewater Equipment	\$ 5,000			
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	\$ 700,000			
1182 - Townline Storm Water Management Pond		\$ 265,000		
	\$ 1,145,000	\$ 325,000	\$ 225,000	\$ -

# 2025 Parks and Recreation Projects - \$163,500

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1159 - Miscellaneous Recreation Program Equipment	\$ 5,000			
1181 - New Wellandport Park & Shoreline Enhancements				\$ 150,000
138 - Miscellaneous Parks Equipment	\$ 8,500			
	\$ 13,500	\$ -	\$ -	\$ 150,000

# 2025 Library Services Projects - \$186,700

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1004 - Non Network Replacement Computers - Library Branches	\$ 3,000			
1077 - Revitalization of Caistorville Branch	\$ 100,000			
1171 - Library Furniture Replacement	\$ 6,100			
1173 - Addition to Makerspace			\$ 10,000	
775 - Addition to Audio Visual Collection - All Library Branches			\$ 15,600	
776 - Addition to Printed Collection - Smithville Library Branch			\$ 18,200	
777 - Replacement Computers - Library Branches	\$ 12,000			
779 - Addition to Printed Collection - Caistorville Library Branch			\$ 9,700	
780 - Addition to Printed Collection - Wellandport Library Branch			\$ 12,100	
	\$ 121,100	\$ -	\$ 65,600	\$ -

# 2025 Planning Projects - \$110,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1213 - Affordable Housing Community Improvement Plan				\$ 15,000
1221 - Trees for All				\$ 10,000
188 - Official Plan Update		\$ 85,000		
	\$ -	\$ 85,000	\$ -	\$ 25,000

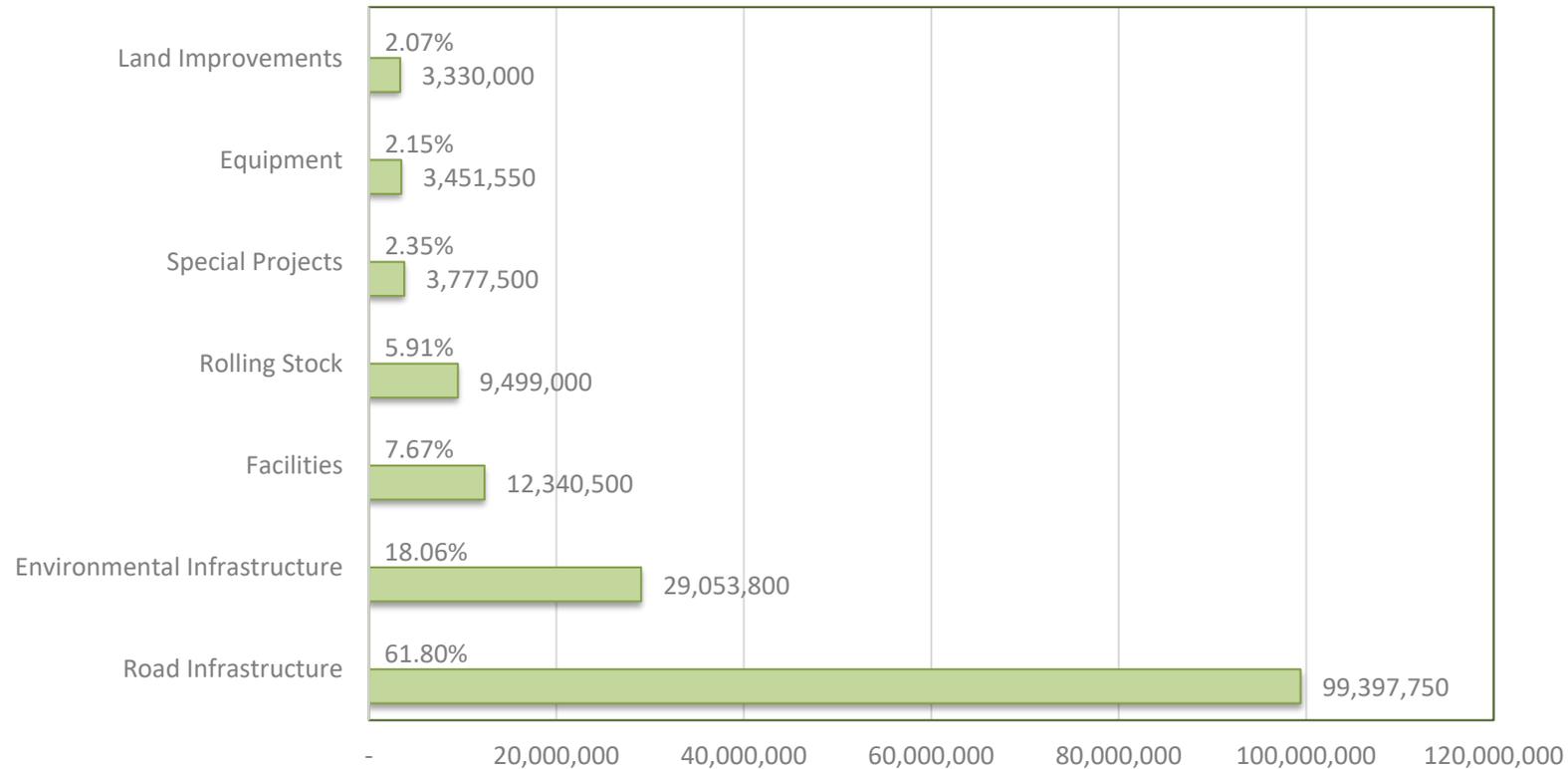
# 2025 Base Operating and Capital Budget Levy – Township Portion

	2024 Total Taxes	2025 Total Taxes (Proposed)	\$ Change	% Change
<b>Assessment</b>	\$390,400	\$390,400	\$0	0.00%
Municipal	\$1,657.99	\$1,782.37	\$124.38	7.50%
Hospital	\$38.68	\$34.98	-\$3.70	-9.57%
<b>TOTAL</b>	<b>\$1,696.67</b>	<b>\$1,817.35</b>	<b>\$120.68</b>	<b>7.11%</b>
Urban Service Area	\$72.60	\$76.83	\$4.23	5.83%
<b>TOTAL WITH URBAN SERVICE AREA</b>	<b>\$1,769.27</b>	<b>\$1,894.18</b>	<b>\$124.91</b>	<b>7.06%</b>

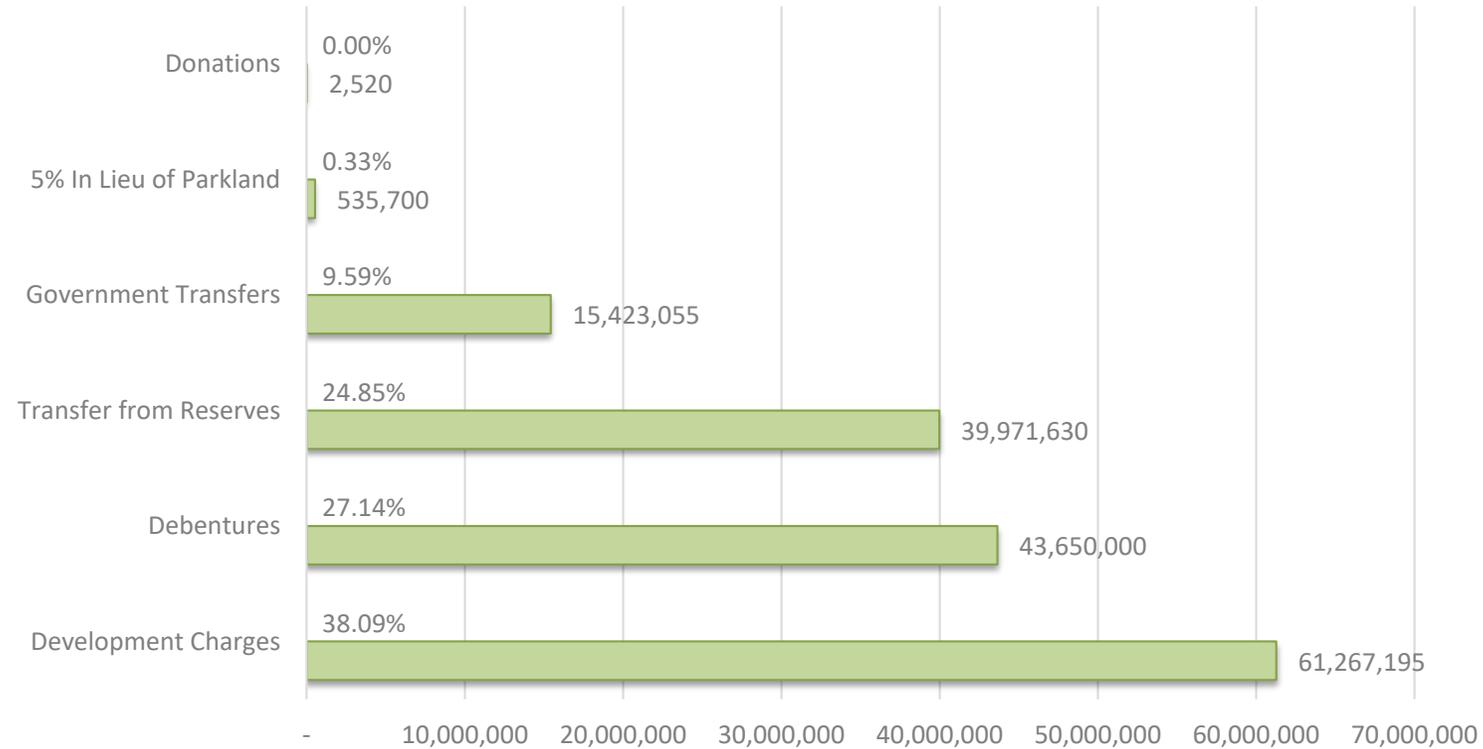
# 2025 Base Operating and Capital Budget Levy – Blended Rate

	2024 Total Taxes	2025 Total Taxes (Proposed)	\$ Change	% Change
<b>Assessment</b>	\$390,400	\$390,400	\$0	0.00%
Municipal	\$1,657.99	\$1,782.37	\$124.38	7.50%
Hospital	\$38.68	\$34.98	-\$3.70	-9.57%
<b>Total Township</b>	\$1,696.67	\$1,817.35	\$120.68	7.11%
Region	\$2,889.18	\$3,128.40	\$239.22	8.28%
Education	\$597.31	\$597.31	\$0.00	0.00%
<b>TOTAL</b>	<b>\$5,183.16</b>	<b>\$5,543.06</b>	<b>\$359.90</b>	<b>6.94%</b>
Urban Service Area	\$72.60	\$76.83	\$4.23	5.83%
<b>TOTAL WITH URBAN SERVICE AREA</b>	<b>\$5,255.76</b>	<b>\$5,619.89</b>	<b>\$364.13</b>	<b>6.93%</b>

# Ten Year Capital Plan - Expenditures



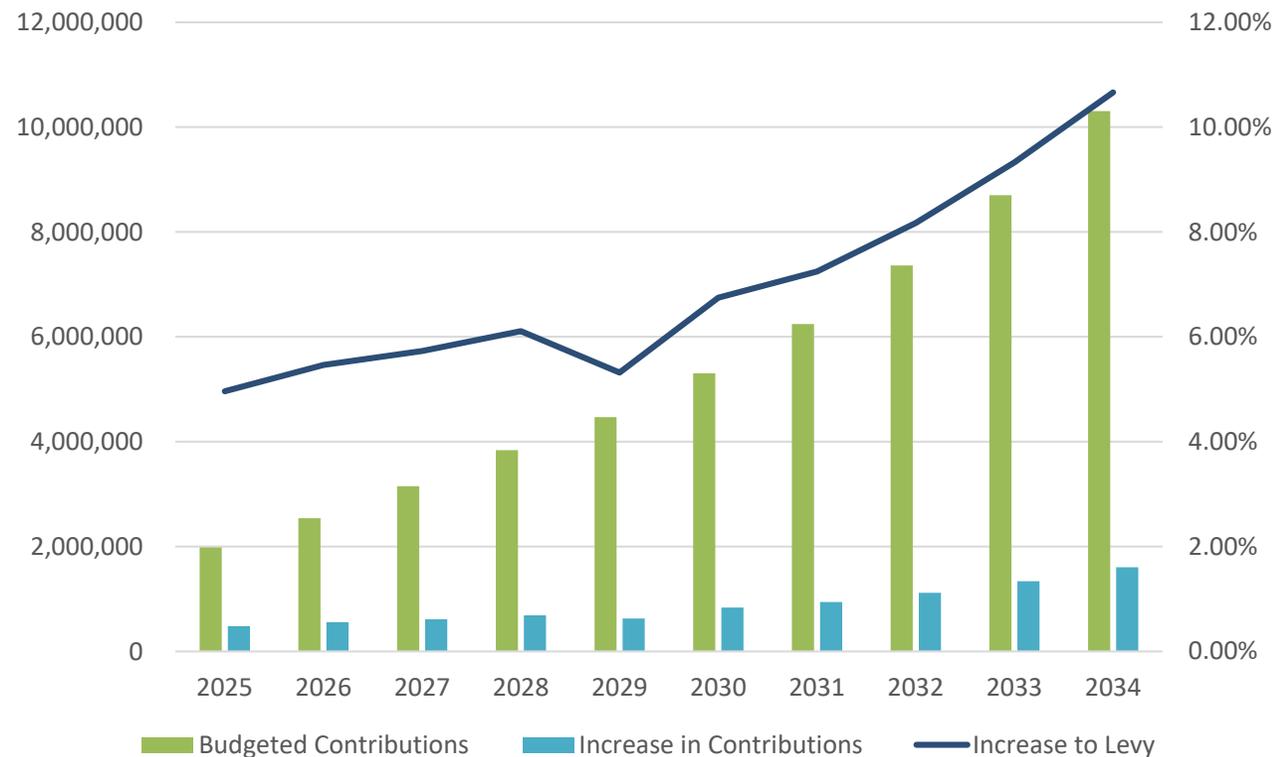
# Ten Year Capital Plan - Funding



# Forecast of Levy-Supported Reserve Closing Balances over Ten Year Capital Plan

Reserve	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Capital	1,358,800	153,860	466,210	680,910	1,792,110	1,511,810	1,780,560	852,460	1,341,660	2,036,460	5,722,460
Fire	1,368,200	732,000	1,158,800	(240,040)	340,352	1,128,822	2,012,987	2,997,184	4,308,621	5,988,745	8,074,894
Planning	311,950	288,370	237,120	173,720	196,820	151,520	127,020	159,745	228,245	310,445	397,045
Bridges	261,900	367,645	197,145	180,495	210,550	783,212	571,691	574,327	272,851	1,255,778	2,118,792
Facilities	284,600	272,100	157,100	206,100	234,700	210,300	74,900	193,400	438,500	414,200	561,600
Equipment	214,900	(205,600)	(39,300)	558,200	860,800	1,661,200	1,358,100	2,071,300	2,385,200	2,827,300	3,191,800
Cemetery	111,400	131,390	156,390	162,690	166,790	215,690	36,790	53,190	148,690	268,090	417,390
Library	475,200	362,600	368,100	368,300	268,250	191,690	58,240	37,410	60,960	94,400	36,620
Sidewalks	122,600	127,600	(41,900)	(35,800)	(29,100)	(21,700)	(13,600)	(4,700)	5,100	15,900	27,800
Technology	121,500	94,020	89,520	79,770	66,070	59,630	61,902	74,628	99,900	140,226	193,617
Closing	4,631,050	2,323,985	2,749,185	2,134,345	4,107,342	5,892,174	6,068,590	7,008,945	9,289,727	13,351,545	20,742,018

# Estimated Reserve Transfer Related Levy Increases over Ten Year Capital Plan





# Questions/Comments

**THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN**

**BY-LAW NO. 2025-01**

**A BY-LAW TO AMEND BY-LAW 2023-03 WHICH CONFIRMED  
VARIOUS APPOINTMENTS AND/OR RECOMMENDATIONS  
FOR APPOINTMENTS TO BOARDS, COMMITTEES &  
MUNICIPAL POSITIONS**

**WHEREAS** the Council of the Corporation of the Township of West Lincoln enacted By-law 2023-03 which confirmed various appointments and/or recommendations for appointments to Boards, Committees and Municipal positions;

**NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN ENACTS AS FOLLOWS:**

1. That, Schedule A of By-law 2023-03 be deleted and replaced with the new attached amended Schedule A, Age Friendly Committee, which removed former committee member Martina Jol.

**READ A FIRST, SECOND AND THIRD  
TIME AND FINALLY PASSED THIS  
27 DAY OF JANUARY, 2025.**

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**MAYOR CHERYL GANANN**

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**JUSTIN PAYLOVE, CLERK**

**SCHEDULE "A" TO BY-LAW 2023-03  
(As Amended by By-Law 2024-69)**

**APPOINTMENTS TO THE WEST LINCOLN AGE FRIENDLY COMMITTEE**

That, the following persons be and are hereby appointed to serve as members on the West Lincoln Age Friendly Committee for the 2022-2026 term, or until their successors are appointed:

Denise Lipiec  
Sue Langdon  
Linda Sivyer  
Antoinette (Toni) Mills  
John Ganann  
Kitty McGrail  
Karen Parker  
Stuart Lord  
Debbie Thomas

Council Representative: Councillor Greg Maychak

**THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN**

**BY-LAW NO. 2025-02**

**A BY-LAW TO DELEGATE POWERS AND DUTIES TO OFFICERS,  
EMPLOYEES AND AGENTS OF THE CORPORATION OF THE  
TOWNSHIP OF WEST LINCOLN.**

**WHEREAS** Section 2 of the *Municipal Act, 2001*, S.O. 2001, c.25 indicates that the purpose of a municipality is to be a responsible and accountable government with respect to matters within its jurisdiction and each municipality is given powers and duties under the *Municipal Act, 2001*, and many other Acts for the purpose of providing good government with respect to those matters;

**AND WHEREAS** paragraph 11(2)7 of the *Municipal Act, 2001*, S.O. 2001, c.25 authorizes a municipality to pass By-Laws respecting services and things that the municipality is authorized to provide;

**AND WHEREAS** section 23.1 of the *Municipal Act, 2001*, S.O. 2001, c.25 authorizes Council to delegate its power and duties;

**AND WHEREAS**, Section 270 (1) of the *Municipal Act, 2001*, S.O. 2001, requires, in part, that a municipality adopt and maintain policies with respect to the delegation of its powers and duties;

**AND WHEREAS** the Council of the Corporation of the Township of West Lincoln adopted By-Law 2007-143 which adopted a policy with respect to delegation of powers and duties for the Corporation of the Township of West Lincoln which requires that all delegations be authorized by By-Law;

**AND WHEREAS** the Council of the Corporation of the Township of West Lincoln deems it expedient to enact a Consolidated Delegated Authority By-Law to outline all authorities that have been delegated to Officers, Employees and Agents of the Corporation of the Township of West Lincoln.

**NOW THEREFORE THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN  
ENACTS AS FOLLOWS:**

1. That authority is delegated to specified Officers, Employees and Agents to act, subject to limits and restrictions, as described in all Schedules attached to this By-Law, which forms part of this By-Law; and,
2. That any delegated authority is granted only to the Officer, Employee or Agent holding the corresponding Officer, Employee or Agent position listed under the "Delegate" column in each Schedule and includes any Officer, Employee or Agent holding that position on a permanent, temporary or acting basis. In addition, the delegation is also granted to the corresponding Officer, Employee or Agent's direct supervisor, and each direct supervisor above that position in the corporate structure, up to and including the Chief Administrative Officer; and,
3. That where any delegation of authority to any Officer, Employee or Agent or their supervisor is not permissible at law, such as in the instance where a professional qualification or licence is required to exercise the authority, then the delegation is deemed not granted to that Officer, Employee or Agent or their supervisor but

does not affect the delegation of any other Officer, Employee or Agent or their supervisor; and,

4. That no further delegation of the authorities contained in this By-Law is permitted without Council approval, either with respect to the authority and limits of the delegation or the persons to whom the delegation is sought; and,
5. That where a delegated authority involves the expenditure of funds and/or commitment of resources, the delegated authority must be exercised within the Council approved budget for that matter; and,
6. That where a delegated authority has a fixed dollar amount, the value is deemed to be exclusive of taxes; and,
7. That Officers, Employees and Agents with delegated authority under this By-Law shall exercise their authority responsibly and shall be accountable and responsible for their actions and decisions; and,
8. That if an Officer, Employee or Agent has a conflict of interest, as per the Employee Code of Conduct, related to a delegated authority, the Officer, Employee or Agent must not exercise their delegated authority and must report the conflict of interest to their supervisor; and,
9. That this By-Law supersede any previous By-Laws that have not yet been repealed or amended and that which contradict the delegated authorities detailed within the Schedules attached to this By-Law; and,
10. That this By-Law be superseded by any active contracts, service agreements, or any other legally-binding documents wherein any powers or duties of the Corporation of the Township of West Lincoln have been delegated to an Agent or any other third-party contractor or service provider of any kind; and,
11. That in the event of any inconsistency between this By-Law and any other By-Law of the Municipality, the provision that more effectively delegates authority prevails to the extent of the inconsistency; and
12. That the delegation in this By-Law is subject to any restrictions on such delegation under the *Municipal Act, 2001*, S.O. 2001, c.25 or any other Act.

**READ A FIRST, SECOND AND THIRD  
TIME AND FINALLY PASSED THIS 27  
DAY OF JANUARY, 2025.**

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**MAYOR CHERYL GANANN**

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**JUSTIN PAYLOVE, CLERK**

**Schedule "A"**  
**Delegated Municipal Powers and Duties**

	<b>Delegation</b>	<b>Delegate</b>	<b>Limitation</b>
<b>CAO OFFICE</b>			
<b>Chief Administrative</b>			
1	A by-law to provide for the appointed office of Chief Administrative Officer and to define the duties and responsibilities of the position	CAO	Subject to the limitations set out in the by-law. <b>By-law 2024-38</b>
2	Apply for, negotiate, enter into, and execute grant agreements and applications for federal, provincial or other grant funding to the town in amounts over \$250,000.00	CAO  Director of Corporate Services and CFO to be secondary signature	Relevant department to review and prepare grant application in consultation with Finance and Legal
3	Execute agreements and other documents related to the general management of the affairs of the Township and negotiate, and enter into and execute agreements for the purposes of a capital project as required to implement an approved capital project, up to \$100,000.	CAO / Clerk	Relevant department to review and prepare document in consultation with Finance and Legal.  Capital project approved by Council through the budget process or other means, alignment with Purchasing Policy
4	The hiring, dismissal, and negotiation related to any employee of the Township (Excluding Statutory Officers without Council Approval)	CAO	(Excluding Statutory Officers without Council Approval)
5	Administer the salaries and performance review of any direct report staff, oversee the collective bargaining process, and adjust staffing levels to maintain Council approved programs and services.	CAO	
6	Authority to make any expenditures or incur liability which exceeds \$50,000, up to \$75,000, that was not included in the most recent budget adopted by the council before nomination day in the election.	CAO	

# THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN

## BY-LAW NO. 2025-03

### A BY-LAW TO ADOPT, CONFIRM AND RATIFY MATTERS DEALT WITH BY COUNCIL RESOLUTION

**WHEREAS** the Municipal Act 2001, S.O. 2001, Chapter 25, as amended, Section 5(1), provides that the powers of a municipal corporation shall be exercised by its Council;

**AND WHEREAS** the Municipal Act 2001, S.O. 2001, Chapter 25, as amended, Section 5(3) provides that a municipal power, including a municipality's capacity, rights, powers and privileges, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise;

**AND WHEREAS** Section 11(2) of the said Act provides that a lower tier municipality may pass by-laws respecting matters within the spheres of jurisdiction as set out in the said Act;

**AND WHEREAS** in many cases, action which is taken or authorized to be taken by Council does not lend itself to the passage of an individual by-law;

### **NOW THEREFORE, THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN ENACTS AS FOLLOWS:**

1. That, the actions of the Council at its regular meetings of January 27, 2025 in respect of which recommendations contained in the reports of the committees considered at each meeting and in respect of each motion, resolution and other action taken by the Council at its meeting are, except where the prior approval of the Ontario Land Tribunal or other authority is required by law, hereby adopted, ratified and confirmed as if all such proceedings were expressly embodied in this By-law.
2. That, where no individual by-law has been or is passed with respect to the taking of any action authorized in or by the above mentioned minutes or with respect to the exercise of any powers by the Council in the above mentioned minutes, then this By-law shall be deemed for all purposes to be the By-law required for approving and authorizing and taking of any action authorized therein or thereby, or required for the exercise of any powers therein by the Council.
3. That, the Mayor and the proper officers of the Corporation of the Township of West Lincoln are hereby authorized and directed to do all things necessary to give effect to the said action of the Council or to obtain approvals where required and, except where otherwise provided, the Mayor, Clerk, and/or the Administrator are hereby directed to execute all documents necessary on behalf of the Corporation of the Township of West Lincoln and to affix thereto the corporate seal of the Corporation of the Township of West Lincoln.
4. That, this By-law shall come into force and take effect on the date of its final passing.

**READ A FIRST, SECOND AND THIRD  
TIME AND FINALLY PASSED THIS  
27<sup>th</sup> DAY OF JANUARY, 2025.**

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**MAYOR CHERYL GANANN**

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**JUSTIN PAYLOVE, CLERK**