

THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN COUNCIL AGENDA

Monday, November 24, 2025, 6:30 p.m. Township Administration Building 318 Canborough Street, Smithville, Ontario

NOTE TO MEMBERS OF THE PUBLIC: All Cell Phones, Pagers and/or PDAs to be turned off. Members of the public who are attending and participating virtually are reminded to keep their microphones muted until they are acknowledged to speak. Additionally, for your information, please be advised that this meeting will be livestreamed as well as recorded and will be available on the Township's website.

Pages

SINGING OF "O CANADA" - Caistor Central Public School Prior to commencing with the Council meeting, Mayor Ganann will provide the

following announcements:

- The public may submit comments for matters that are on the agenda to jpaylove@westlincoln.ca before 4:30 pm. on the day of the meeting. Comments submitted will be considered as public information and read into public record.
- This meeting is being livestreamed as well as recorded and will be available on the Township's website.

2. LAND ACKNOWLEDGEMENT STATEMENT

The Township of West Lincoln, being part of Niagara Region is situated on treaty land. This land is steeped in the rich history of the First Nations such as the Hatiwendaronk, the Haudenosaunee, and the Anishinaabe, including the Mississaugas of the Credit First Nation. There are many First Nations, Métis, and Inuit from across Turtle Island that live and work in Niagara today. The Township of West Lincoln, as part of the Regional Municipality of Niagara, stands with all Indigenous people, past and present, in promoting the wise stewardship of the lands on which we live.

- 3. OPENING PETITION Councillor Jason Trombetta
- 4. CHANGE IN ORDER OF ITEMS ON AGENDA
- 5. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST

6. REQUEST TO ADDRESS ITEMS ON THE AGENDA

NOTE: Requests to address items on the agenda are restricted to specific items as follows per Section 6.7 of the Procedural By-law:

6.7 Public Comment at Council

There shall be no comments from the public permitted at Council unless:

- (a) a specific appointment has been scheduled; or,
- (b) an item is included under the "Other Business" or "Communications" or "Appointments" section of the agenda and relates to a matter which would normally be dealt with at Committee.

Chair to inquire if there are any members of the public present who wish to address a specific item on the agenda as permitted by Section 6.7 of the Procedural By-law.

7. APPOINTMENTS/PRESENTATIONS

There are no appointments/presentations

8. REGIONAL COUNCILLOR'S REMARKS

9. CONFIRMATION OF MINUTES

9.1 Council Minutes

Re: Minutes - October 28, 2025

CONFIDENTIAL MINUTES UNDER SEPARATE COVER

Moved By Councillor Mike Rehner

- 1. That, the minutes relating to the October 28, 2025, Council Meeting, and the recommendations contained therein, be accepted; and,
- That the confidential minutes relating to the closed session portion of the October 28, 2025, Council Meeting be accepted; and that the minutes remain confidential and restricted from public disclosure in accordance with exemptions provided in Section 239 of the Municipal Act.
- 9.2 Public Meeting Under the Planning ActRe: Minutes November 10, 2025

Moved By Councillor Joann Chechalk

1. That the minutes relating to the November 10, 2025, Public Meetings, be accepted.

STAFF REPORTS

Director, Legal and Legislative Services (Jessica Dyson)
 Re: Recommendation Report LLS-13-2025 - Extension of Animal
 Control Services Agreement - 2026

39

6

49

Moved By Councillor Shelley Bradaric

- That Recommendation Report LLS-13-2025 titled "Extension of Animal Control Services Agreement – 2026", dated November 24, 2025, be received; and,
- That, Council authorize the Mayor and Clerk to enter into an agreement with the Niagara SPCA and Humane Society for a period of one (1) year, effective January 1, 2026 to December 31, 2026, to allow time for area municipalities to undertake a joint procurement process for Animal Control Services commencing in 2027.

11. COMMUNICATIONS

There are no Communications.

12. MAYOR'S REMARKS

13. REPORT OF COMMITTEE

13.1 Growth and Sustainability Committee Re: Minutes - November 10, 2025

Moved By Councillor Jason Trombetta

- 1. That, the minutes relating to the November 10, 2025, Growth and Sustainability Committee Meeting, and the recommendations contained therein, be accepted.
- 13.2 Corporate Services Committee
 Re: Minutes November 17, 2025

Moved By Councillor Shelley Bradaric

That, the minutes relating to the November 17, 2025, Corporate Services Committee Meeting, and the recommendations contained therein, be accepted.

14. RECONSIDERATION

("Definition") This section is for a Member of Council to introduce a motion to reconsider action taken at this Council Meeting or the previous regular Council meeting. A motion to reconsider must be made by a Council Member who voted in the majority on the matter to be reconsidered. The Chair may rule that a motion to reconsider will be dealt with at the next following Council Meeting if for some reason it cannot be dealt with at this meeting.

15. NOTICE OF MOTION TO RESCIND

("Definition") This section is for Council Members to serve notice of intent to introduce a motion to rescind action taken previously by Council. Notice served at this meeting will be for a motion to rescind at the next regular meeting.

16. OTHER BUSINESS

16.1 Members of Council

52

68

Re: Council Remarks

17. NEW ITEMS OF BUSINESS

NOTE: Only for items that require immediate attention/direction from Council and must first approve a motion to introduce a new item of business.

18. CONFIDENTIAL MATTERS

Moved By Councillor Jason Trombetta

That, the next portion of this meeting be closed to the public to consider the following pursuant to Section 239(2) of the Municipal Act 2001:

18.1 Mayor Cheryl Ganann

Re: CAO Performance Evaluation

PHSYICAL COPIES TO BE DISTRIBUTED

Applicable closed session exemption(s):

- Personal matters about an identifiable individual, including municipal or local board employee(s).
- 18.1 Mayor Cheryl Ganann

Re: CAO Performance Evaluation

PHYSICAL COPIES TO BE DISTRIBUTED

19. DISCLOSURE OF CONFIDENTIAL MATTERS

20. BY-LAWS

Moved By Councillor Greg Maychak

- 1. That leave be granted to introduce By-Laws 2025-66, 2025-67, 2025-68, 2025-69, and 2025-70, and that the same shall be considered to have been read a first, second, and third time with one reading, and are hereby adopted; and,
- That the Mayor and Clerk be and are hereby authorized to sign and affix the Corporate Seal thereto, any rule of this Council to the contrary notwithstanding.

20.1 BY-LAW 2025-66

230

A By-law to authorize a Site Alteration Agreement between the Corporation of the Township of West Lincoln and Sikender Gulacha and Karam Gulacha, for lands legally described as Concession Gore A Part Lot 16 Part Lot 17 road allowance South Grimsby, West Lincoln, Municipally known as 3118 Grassie Road, in the Township of West Lincoln.

20.2 BY-LAW 2025-67

231

A By-law to authorize a Site Alteration Agreement between the Corporation of the Township of West Lincoln and Wayne Vincent Dutton and Maria Dutton, for lands legally described as Concession 6 Part Lot

Council - November 24, 2025

21.

	10 in the former Township of Caistor, in the Township of West Lincoln, Municipally known as 8427 Concession 5 Road	
20.3	BY-LAW 2025-68 A By-law to authorize a Site Alteration Agreement between the Corporation of the Township of West Lincoln and Marz Homes (Smithville West) Inc., for lands legally described as Lot 7, Plan M98, in the Township of West Lincoln	232
20.4	BY-LAW 2025-69 A By-law to Amend Zoning By-law No. 2017-70, as amended, of the Township of West Lincoln. (1185 Port Davidson Road)	233
20.5	BY-LAW 2025-70 A By-law to adopt, confirm and ratify matters dealt with by Council resolution.	237
	JRNMENT ayor to declare this meeting adjourned at the hour of	



THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN COUNCIL MINUTES

MEETING NO. FOURTEEN
October 28, 2025, 6:30 p.m.
Township Administration Building
318 Canborough Street, Smithville, Ontario

Council:

Mayor Cheryl Ganann, Chair Councillor Shelley Bradaric Councillor Mike Rehner Councillor William Reilly Councillor Jason Trombetta Councillor Joann Chechalk Councillor Greg Maychak

Staff:

Justin Paylove, Manager, Legislative Services/Clerk

Truper McBride, CAO

Kevin Geoghegan, IT Help Desk Analyst Mike DiPaola, Director, Infrastructure

Cynthia Summers, Director, Community and Protective Services

Jessica Dyson, Director, Legal and Legislative Services

Attendees:

Albert Witteveen, Regional Councillor*

Grace and Tyler Simpson*

*Attended Part-time

1. SINGING OF "O CANADA" - Smithville Christian High School

Prior to commencing with the Council meeting, Mayor Ganann will provide the following announcements:

1. The public may submit comments for matters that are on the agenda to ipaylove@westlincoln.ca before 4:30 pm. on the day of the meeting.

Comments submitted will be considered as public information and read into public record.

2. This meeting is being livestreamed as well as recorded and will be available on the Township's website.

2. LAND ACKNOWLEDGEMENT STATEMENT

The Township of West Lincoln, being part of Niagara Region is situated on treaty land. This land is steeped in the rich history of the First Nations such as the Hatiwendaronk, the Haudenosaunee, and the Anishinaabe, including the Mississaugas of the Credit First Nation. There are many First Nations, Métis, and Inuit from across Turtle Island that live and work in Niagara today. The Township of West Lincoln, as part of the Regional Municipality of Niagara, stands with all Indigenous people, past and present, in promoting the wise stewardship of the lands on which we live.

3. OPENING PETITION – Councillor Joann Chechalk

Councillor Chechalk read from a prepared statement

4. CHANGE IN ORDER OF ITEMS ON AGENDA

There were no changes in order of items on the agenda

5. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST

NOTE: Items for which conflicts were recently declared at Committee Meeting(s)

There were no pecuniary interest and/or conflict of interest disclosed

6. REQUEST TO ADDRESS ITEMS ON THE AGENDA

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6.7 Public Comment at Council

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Chair to inquire if there are any members of the public present who wish to address a specific item on the agenda as permitted by Section 6.7 of the Procedural By-law.

7. APPOINTMENTS/PRESENTATIONS

7.1 Grace Simpson

Re: Traffic Calming Measures - South Chippawa Rd

POWERPOINT PRESENTATION

Grace Simpson presented a brief powerpoint presentation regarding South Chippawa Road (as attached as Schedule "A").

7.2 Truper McBride, CAO

Re: 2025 Administration Goals and Accomplishments

POWERPOINT PRESENTATION

Truper McBride, CAO, presented a brief powerpoint presentation regarding the 2025 Administration Goal and the Accomplishments done this year (as attached as Schedule "B").

8. REGIONAL COUNCILLOR'S REMARKS

Regional Councillor Albert Witteveen read from a prepared statement (as attached as Schedule "C").

9. CONFIRMATION OF MINUTES

9.1 Council Minutes

Re: Minutes - September 22, 2025

Moved By Councillor Greg Maychak Seconded By Councillor William Reilly

 That, the minutes relating to the September 22, 2025, Council Meeting, and the recommendations contained therein, be accepted.

Carried

9.2 Public Meeting Under the Planning Act

Re: Minutes - October 14, 2025

Moved By Councillor Joann Chechalk Seconded By Councillor Jason Trombetta

 That the minutes relating to the October 14, 2025, Public Meeting, be accepted.

Carried

10. COMMUNICATIONS

There were no communications

11. MAYOR'S REMARKS

The Mayor read from a prepared statement, (as attached as Schedule "D").

12. STAFF REPORTS

12.1 Manager, Legislative Services/Clerk (Justin Paylove)

Re: Recommendation Report LLS-12-2025 - Economic Development Roundtable Update and Findings

Moved By Councillor Shelley Bradaric Seconded By Councillor Greg Maychak

- 1. That, Recommendation Report LLS-12-2025 titled "Economic Development Roundtable Update and Findings" dated October 28, 2025, be received; and,
- 2. That, Administration proceed with pursuing the Planning and Building software upgrade in the 2026 Draft budget.

Carried

13. REPORT OF COMMITTEE

13.1 Growth and Sustainability Committee

Re: October 14, 2025 - Minutes

CONFIDENTIAL MINUTES UNDER SEPARATE COVER

Moved By Councillor Joann Chechalk Seconded By Councillor Jason Trombetta

- 1. That, the minutes relating to the October 14 2025, Growth and Sustainability Committee Meeting, and the recommendations contained therein, be accepted.
- That the confidential minutes relating to the closed session portion of the October 14, 2025, Growth and Sustainability Committee Meeting be accepted; and that the minutes remain confidential and restricted from public disclosure in accordance with exemptions provided in Section 239 of the Municipal Act.

Carried

13.2 Corporate Services Committee

Re: Minutes - October 20, 2025

CONFIDENTIAL MINUTES UNDER SEPARATE COVER

Moved By Councillor Shelley Bradaric Seconded By Councillor Joann Chechalk

- 1. That, the minutes relating to the October 20 2025, Corporate Services Committee Meeting, and the recommendations contained therein, be accepted.
- That the confidential minutes relating to the closed session portion of the October 20, 2025, Corporate Services Committee Meeting be accepted; and that the minutes remain confidential and restricted from public disclosure in accordance with exemptions provided in Section 239 of the Municipal Act.

Carried

13.3 Infrastructure Committee

Re: Minutes - October14, 2025

Moved By Councillor William Reilly Seconded By Councillor Shelley Bradaric

 That, the minutes relating to the October 14 2025, Infrastructure Committee Meeting, and the recommendations contained therein, be accepted.

Carried

13.4 Community and Protective Services Committee

Re: Minutes - October 20, 2025

Moved By Councillor Jason Trombetta Seconded By Councillor Joann Chechalk

 That, the minutes relating to the October 20, 2025, Community and Protective Services Committee Meeting, and the recommendations contained therein, be accepted.

Carried

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16. OTHER BUSINESS

16.1 Members of Council

Re: Council Remarks

Councillor Bradaric

Re: Public Library Week, launched new logo and branding for West

Lincoln Libraries

Success of Trivia Night at the Smithville Library

Councillor Reilly

Re: Support the Blue Jays in the World Series

Councillor Chechalk

Re: Trivia Night at the Smithville Library

17. NEW ITEMS OF BUSINESS

NOTE: Only for items that require immediate attention/direction from Council and must first approve a motion to introduce a new item of business.

18. CONFIDENTIAL MATTERS

Moved By Councillor Shelley Bradaric Seconded By Councillor Greg Maychak

That, the next portion of this meeting be closed to the public to consider the following pursuant to Section 239(2) of the Municipal Act 2001:

18.1 Mayor Cheryl Ganann

Re: CAO Performance Evaluation

Applicable closed session exemption(s):

 Personal matters about an identifiable individual, including municipal or local board employee(s).

Carried

18.1 Mayor Cheryl Ganann

19. DISCLOSURE OF CONFIDENTIAL MATTERS

20. BY-LAWS

Moved By Councillor Jason Trombetta **Seconded By** Councillor Mike Rehner

- 1. That leave be granted to introduce By-Laws 2025-59, 2025-60, 2025-61, 2025-62, 2025-63, 2025-64 and 2025-65 and that the same shall be considered to have been read a first, second, and third time with one reading, and are hereby adopted; and,
- 2. That the Mayor and Clerk be and are hereby authorized to sign and affix the Corporate Seal thereto, any rule of this Council to the contrary notwithstanding.

Carried

20.1 BY-LAW 2025-59

A By-law to Amend Zoning By-law No. 2017-70, as amended, of the Township of West Lincoln.

20.2 BY-LAW 2025-60

A By-law to Amend Zoning By-law No. 2017-70, as amended, of the Township of West Lincoln.

20.3 BY-LAW 2025-61

A By-law to Amend Zoning By-law No. 2017-70, as amended, of the Township of West Lincoln.

20.4 BY-LAW 2025-62

A By-law to amend By-law 2025 to amend By-law 2025-02 Delegation to the CAO by amending Schedule A

20.5 BY-LAW 2025-63

A By-law to amend By-law 2025-02 Delegate Powers and Duties to Officers, to add Schedule "E", Manager, Legislative Services/Clerk and

Schedule "F", Director, Community and Protective Services and Schedule "G" Director, Legal and Legislative Services

20.6 BY-LAW 2025-64

Being a By-law to provide for a Drainage Works in the Township of West Lincoln, Region of Niagara, known as the Mill Creek Drain be deemed not required

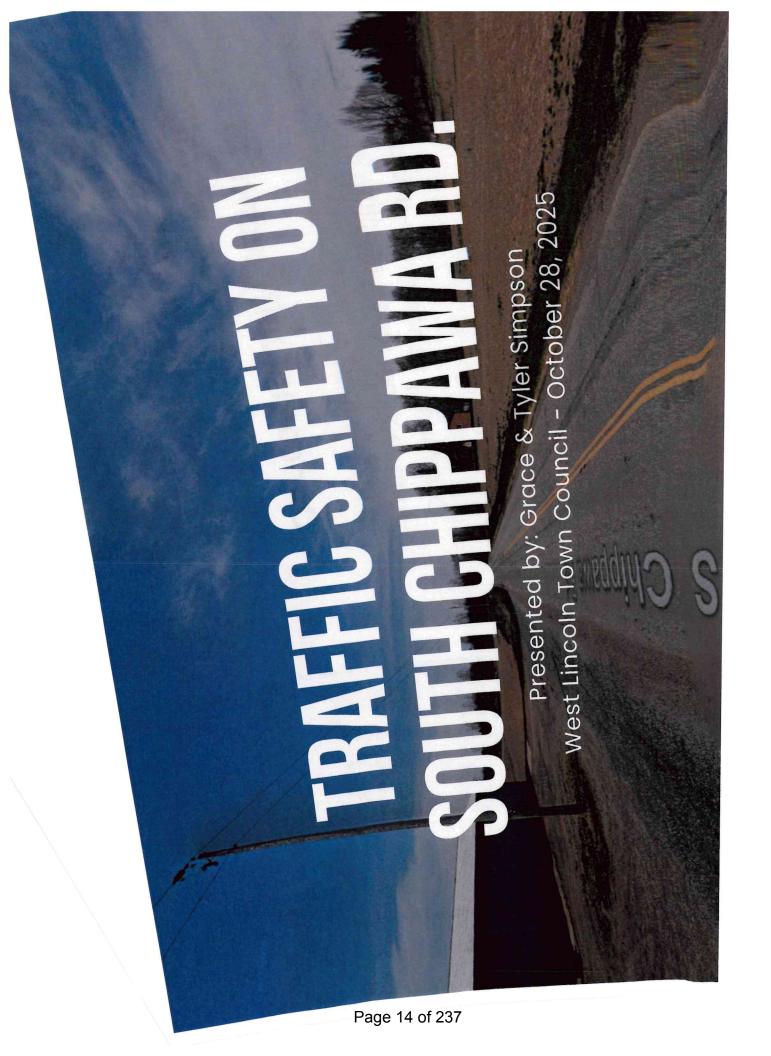
20.7 BY-LAW 2025-65

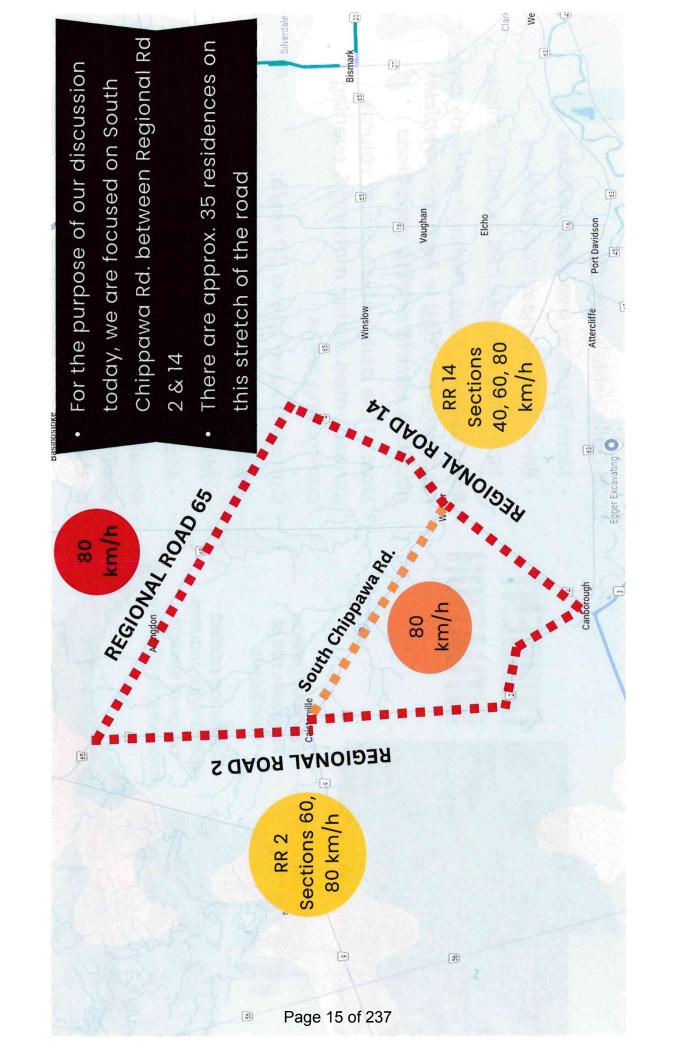
A By-law to adopt, confirm and ratify matters dealt with by Council resolution.

21. ADJOURNMENT

The Mayor to declare this meeting adjourned at the hour of 8:40 p.m.

JUSTIN PAYLOVE, MANAGER,	MAYOR CHERYL GANANN	
LEGISLATIVE SERVICES/CLERK		





DRIVING CHANGE

Actively working with community partners to become active citizens in driving meaningful change

- In April 2025, requested historic traffic volume data & had updated traffic counts taken
- enforcement & noted Township responsible for traffic calming In May 2025, Niagara Regional Police engaged in speed medsures
- · In July 2025, met with Mayor, CAO & Director of Infrastructure to discuss concerns & 60 km/hr pilot was suggested to present to Council
- In August CAO noted fall 2025 pilot not going forward instead road included in Road Action Safety Plan as a pilot
- Late August 2025, provided town with petition with nearly 90% of respondents as either supportive or not opposed to traffic calming measures
- In October 2025, attended town council meeting to learn about road safety action plan

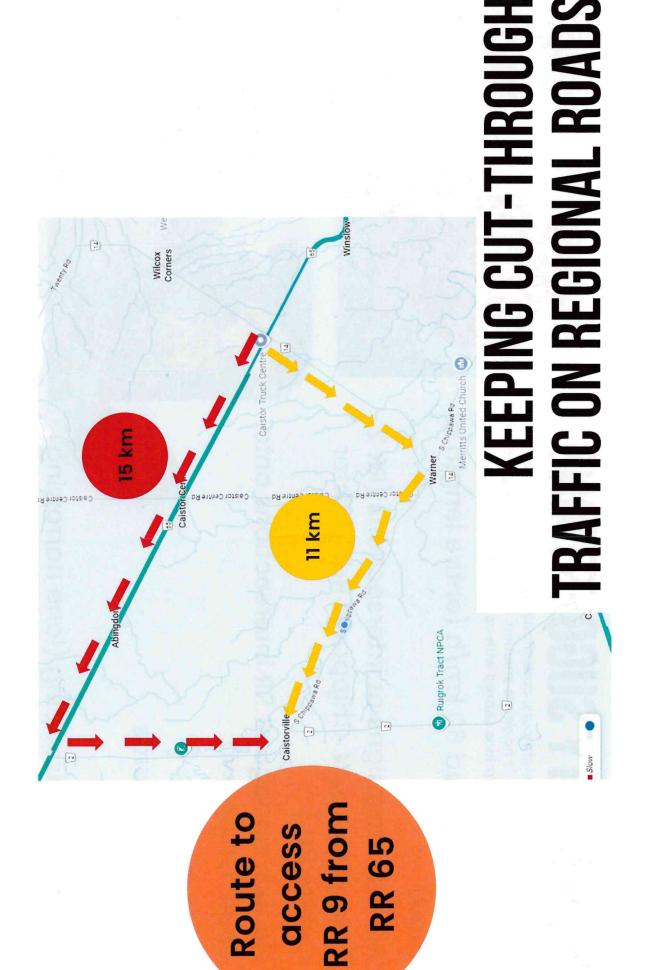
Traffic Calming Measures Petition: Township West Linco

Residents of South Chippawa Rd., West Lincoln

Donislants

South Chippawa Rd. between Regional Road 2 (<u>Caistorville</u> Rd.) and Regional Road 14 (Smithwite Rd.) is bang used as a cultritudglib y non-residence which has significantly increased the volume and speed of traffic on this portion of South Chippawa Rd. The Township of West Lincoln conducted a traffic data study from April 10° to 14° in 2025. A counter that measures number of vehicles a seed of vehicles was placed on South Chippawa Rd. east of Regional Road 2 (<u>Caistorville</u> Rd.) and shoek one west of Abingtion Rad. Below is a summary of the data and we would be happy to share the PDF data set via email (<u>Sampson gacos @gmanal.com</u>) or alternatively you could reach out to the Township of West Lincoln to obtain the data set (<u>Inpressigneesting of the Common of the Common of the Township of West Lincoln to obtain the data set (<u>Inpressigneesting of the Common of the Common of the Township of West Lincoln to obtain the data set (<u>Inpressigneesting of the Common of the Com</u></u></u>





RR 65

Page 17 of 237

OUR ASK — COUNCILOR BRINGS FORTH A MOTION:

- from mapping routes as vehicles are using road as cut-through, resulting in Town staff write a letter to Google asking South Chippawa Rd. be removed unsafe driving & speeding, &
- South Chippawa Rd. as per the petition (residents pay associated costs), **OR** Support recommendation for South Chippawa Rd. as a pilot road during the bure upcoming Road Safety Action Plan Town staff to implement 60 km/h speed signs & all-way stop signs along





2025 Accomplishments and the Road Ahead

Office of the CAO
October 7th 2025

Page 19 of 237

Overview

- 2025 Accomplishments to date
- **Corporate Transformation Projects**
- Organizational Goals

West Lincoln
Your Future Naturally

Page 20 of 237

2025 Accomplishments



Office of the CAO

Functions

General Administration
Human Resources
Labour Relations

Strategic Planning



- Organizational Restructuring
- Strategic Plan reporting
- Performance Review Process
- **Human Resource Policy**
- Vacation
- **Short Term Disability**
- Discipline
- Non-Union Wage Review



egal and Legislative Services

Functions

Legal Services

Legislative Services

Bylaw Services

Records Management

Freedom of Information

Elections

Marriage Licenses

Communications

- November 2024 Bi-Election
- New General Counsel / Legal Services Model
- West Lincoln Promotional Video
- Business View Magazine Profile of West Lincoln
- Animal Control Bylaw
- Delegation of Authority Bylaws
- 72% increase in website subscriptions
- 12.5% increase on social media channels
- Marriage Licenses
- 63% of Bylaw Complaints resolved through voluntary compliance



Growth and Sustainability

Functions

Development Approvals

Urban Design

Buildings Services

Environmental Planning

Long Range Planning

Civil Land Development Engineering Services

New Planning Service Delivery Model

- HEWSF Grant Award, \$4 million (joint with Infrastructure and Corporate Services)
- New Developers' Roundtable Sessions
- and Action Report Three Economic Development Roundtables
- with Enbridge Ongoing advocacy for natural gas expansion
- Trees for All Program
- Planning and Building Fee Review
- Parks and Recreation Master Plan



Corporate Services

Functions

Accounting

Revenue

Information Technology

GIS

Audits

Procurement

Reception

Payroll

Property Taxation

Water Billing

Budgets, Financial Analysis and Long-Term Planning

- IT Strategic Plan underway
- Budget Process and Schedule advanced to support in-year decision making and earlier public engagement
- WLMH hospital contribution finalized and debenture issued
- · Wellandport Library fibre-optic internet upgrade collaboration
- Support of departmental user fees and charges reviews and studies
- Implementation of new Public Sector Accounting Standards
- Water and property tax paperless billing enrollment increased 14% from December 2024 (total of 1,250 paperless customers, to date)
- Windows 11 upgrade
- Microsoft 365 implementation and Go Live
- Implementation of E-Transfer Payment Option
- Adoption of new IT Service Model
- Succession Planning and Training
- Computer and device lifecycling



Community and Protective Services

Parks

Recreation

Fire Suppression

Fire Prevention

Emergency Management

Facilities

Programming

Festivals and Events

Functions

Parks and Recreation Strategic Plan

- Service Delivery Model being reviewed
- Formalized emergency management coordination
- International Plowing Match Support and Coordination
- IPM Line Dances / WL Community Care donation at the IPM IPM First place winner of the Beautification Competition
- Recreation Fee Review
- Fire Service Pumper replacement
- Summer camp spaces were increased from 65 spots to 80 spots in 2025. We provided early registration for West Lincoln families for the first time ever. Every spot was filled with a West Lincoln child.
- Community Centre programs went from 10 weekly registered programs in Fall 2024 to 13 in 2025
- Increased from one weekly program at Community Centre in 2024 to six in 2025
- Harvest Routes has grown from 12 programs in 2024 to 20 in 2025
- Offering of the CC Arena non-prime ice rentals have gone from 7 weekly hours to 12.5 weekly hours



Infrastructure

Functions

Road maintenance

Road reconstruction/conversion

Capital projects

Water/Wastewater

Fleet Management

Winter Control

Bridges

Drainage

Year in Review Accomplishments

- Agile Reporting on Water/Wastewater capacity
- Road Safety Action Plan Commenced
- Water/wastewater fee review
- Silverdale Road Resurfacing
- St. Ann's Road reconstruction and Bridge rehabilitation
- Spring Creek Rd Extension & South Grimsby Road 5 Budget is approved for Detailed DesingOngoing I&I reduction work
- Upsizing existing gravity sewer on Townline Road Budget is approved for Detailed Design
- **Dufferin Street Sanitary Sewer Replacement and Watermain Replacement**
- Townline Storm Water Management Pond cleanout complete in 2026
- Detailed Design work underway for Wallandport Park and Shoreline Enhancement
- Regional Road 20 (West St) and Wade Road Sanitary and Watermain upsizing HEWSF
- Barbara St, Brooks Cir, and Killins Street Watermain Replacement and Road Rehabiliation
- Abingdon Road (North Chippawa to Concession Road 2) Resurfacing
- Hard Topping of Vaughan Road (Wellandport Rd to Heaslip Rd) Concession 3 Road (Smithville Rd to Caistor Gainsborough Townline Rd) Resurfacing
- Campbell Bridge Rehabilitation

15 Mile Municipal Drain (Rosedene Branch) Clean Out

- Synder Bridge Rehabilitation Detailed Design budget is approved, Design is proceeding
- Pavement Management System Update / Condition Inspections
- Biennial Bridge Inspections and Bridge Management System Update



2022 to 2026 Term of Office Capital Achievements

22.6km of paved roads
10.4km of gravel roads converted
123km asphalt edging
9,000 potholes repaired
130 new/replaced traffic signs
41 winter events

308 km pavement markings painted



Corporate Transformation Projects Upcoming

- IT Strategic Plan
- Official Plan
- Parks / Recreation Plan Implementation
- Fire Master Plan
- Service Automation Planning / Buildings



Organizational Goals for 2026

Technology and Automation

IT Strategic Plan to provide a road map for automating repetitive tasks and reduce the need for future staffing requirements

Service Review Community Centre

Establishing a stronger cost recovery model for the West Lincoln Community Centre and working to activate it as the activity and social hub for the municipality

Long Range Planning

Establishing a clear competitive brand identity for West Lincoln to tell our story

Building a one community vision and new Official Plan

People and Culture

Advancing a people strategy

Succession Planning

Establishing a 'One Team' approach

Election Preparations and Execution

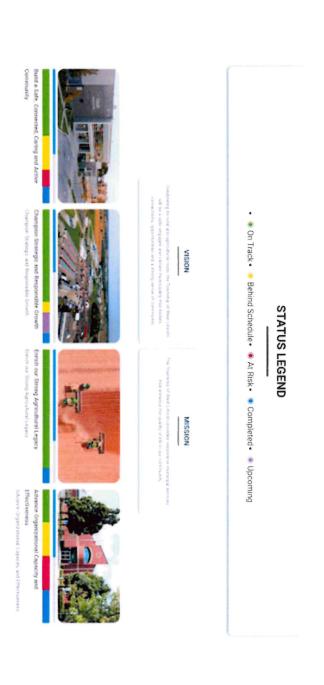


New Website Enhancement for Communication

- New online Strategic Plan reporting
- West Lincoln Council Progress Report released with next billing
- Beginning next term, the public will be able to follow projects identified in the strategic plan online for progress updates

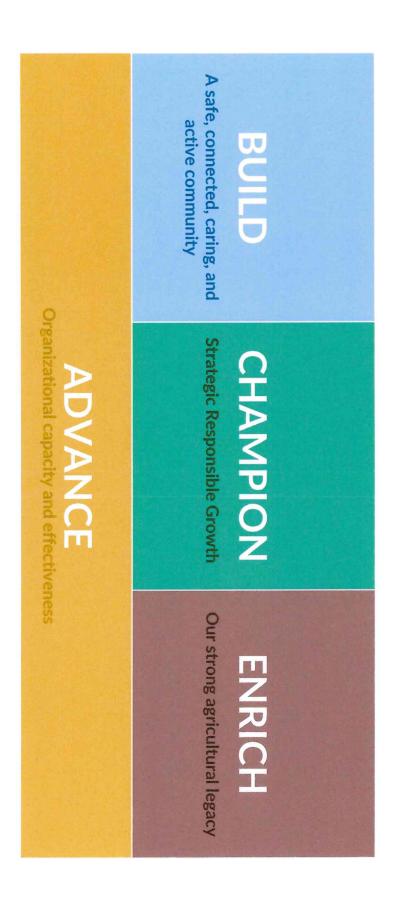


Public Reporting on Progress





West Lincoln Corporate Strategy





Good evening Mayor, members of council, staff and the public, I would like to start by highlighting some updates from the past month.

As most of you have seen there is going to be changes on the waste-front this has to do with non-eligible sources which are recyclables in BIA, DIA areas in which the contractor is not obligated to collect recyclables as of January 1 2026. This has been very frustrating for council as we see this as an important service to our downtown businesses. Plenty of lobbying to the Provincial government has fallen on deaf ears. At the November Public Works meeting we will receive a full report on the options of to collect on our own or not. This will have an associated cost that we must carefully consider during the budget process to stay on our goal for the 2026 budget. I will update council in my next report when further discussion and a decision has been made.

At our Public Health meeting we were presented with a Niagara

Community substance use strategy. The current state in Niagara goes

like this, Niagara has more current drinkers than the provincial average

and it is most seen substance in our emergency departments. Cannabis

related emergency visits exceed Ontario's rate. In Niagara there were 111

deaths due to opioid toxicity in 2024. I just want to say this is probably

reflective of our community as well.

So the Strategy recommends that we Build resilience in childern, youth and families. The we Promote harm reduction principals broadly and reduce stigma. We strengthen partnerships across all sectors/ health education, justice and community services. Improve access to treatment and services/ we need to work together to make sure people that face barriers get the appropriate help they need. And lastly to support safer communities for everyone through outreach to connect people to services and foster belonging. All this is important to us as we need to build strong communities to support those with the greatest needs. I just want to say that I have experienced the out pouring of generosity in this community to support fundraising events to support those with needs.

And lastly I had the opportunity to go to Queens Park on Monday to delegate on behalf of the Niagara Region. This was Niagara Week at Queens Park which is an annual event that we participate in. We met with MinisterTodd McCarthy from MECP in which he was also filling in for Minister Surma in which she is off on maternity leave. We discussed infastructure needs for the South Niagara Waste Water treatment plant and also the funding we received to expand and update a portion of our infastructure project. I had the opportunity to thank him and would look forward in partnering in future projects with the Province. Other

Page 35 of 237

delegation topics were Consolidated Housing Master Plan, Two-way, all day GO, Shared services- Municipal Modernization Program, Highly Supportive Housing and Police Funding. So all in all a busy time lobbing our MPP's for the needs for Niagara.

This is the end my presentation if any councillors have any questions on my report I will gladly answer them for you,

Albert Witteveen

October 28 Council - Mayor's Remarks

Since our last Council meeting on September 22, my schedule has been quite busy, starting with being able to welcome local large business representatives to the Economic Development Roundtable discussions facilitated by Director of Growth and Sustainability, Gerrit Boerema and Manager of Legislative Services, Justin Paylove. Since that time, when meeting various local business owners, there have been many extremely positive comments made to me regarding the Township's position of taking the lead in this area to support our local business community.

September 26 was our Seniors Active Living and Information Fair with over 200 people in attendance. The final report after the event has been submitted and we are awaiting our final payment after satisfying all conditions of the grant. Our local Age-Friendly Advisory Committee did an excellent job of organizing and running this event and I sincerely thank these volunteers for their efforts.

Out of respect, that same day our flags were lowered to half-mast in acknowledgement of the passing of Regional Chair Jim Bradley. Jim was a kind, fair and greatly respected politician for a great many years, sitting as a Liberal MPP representing St. Catharines, long before becoming Chair of Niagara Region..

On September 29th, we raised and then lowered to half-mast as appropriate, the Every Child Matters Flag, in recognition of both Orange Shirt Day and National Truth and Reconciliation Day, September 30.

On October 1st, we celebrated the hard work and dedication that so many various staff members demonstrated in our hospitality tent at the International Plowing Match and Rural Expo. The T-shirt donations and the winning of the Beautification contest meant that we were able to present a cheque in the amazing amount of \$4500 to West Lincoln Community Care to help them support those in our community in need of such support.

Friday, October 3, was the day selected by Hamilton Health Services for the councils of Grimsby, Lincoln and West Lincoln to each have Council Tours of our new West Lincoln Memorial Hospital. Director of Community and Protective Services, Cynthia Summers, Councillors Chechalk, Maychak, Reilly and I were able to attend and were all very-much impressed with this new building. Our community will be very well served when this new long-awaited hospital officially opens to the public next month.

October 3 and 4th was Harvest Routes in West Lincoln. Recreation and Library Staff did an amazing job, booking fall activities for participants and garnering a great many vendors for the Fall Market. I was able to briefly attend the Market Place on Saturday morning, as later that same day, CAO McBride and John and I represented West Lincoln at Jim' Bradley's funeral.

On October 7th, I attended, by invitation, the 50th Anniversary Celebration of the Smithville CIBC Branch, bringing congratulations from the Township of West Lincoln.. Councillor Chechalk was also in attendance at that event and offered her congratulations as a long-time client, as well.

On the morning of October 9th, along with the Mayors of each of the 12 Niagara municipalities, I attended the Niagara Health- "Transforming Care" event at Amici's Banquet Centre, to learn of various upcoming hospital initiatives connected mainly to modernizing their approach to patient care and methods of staff retention/avoidance of staff burn-out.

Saturday, October 11th, I had the pleasure of attending the 90th Birthday Celebration for long-time resident Deannie Switzer and delivering a Township Certificate recognizing this special day for Deannie and her family.

On October 14th, I attended, once again after an invitation to do so, the 100th Year Celebration of the Niagara North Plowing Match. It was a beautiful fall day and a great event on the property of Bob Comfort - the Comforts being a long-time West Lincoln family who trace their roots in West Lincoln back to the late 1700s.

October 17th was the West Lincoln Chamber of Commerce Business Awards. It proved to be a wonderful opportunity to not only celebrate the many West Lincoln businesses who were nominated and additionally those who were the

winners in the various categories, but it was also an opportunity to either establish or firm up relationships with our business community at large. Representing West Lincoln were CAO McBride, Regional Councillor Witteveen, Councillors Chechalk and Reilly and myself and additionally, staff who meet regularly with our local businesses, Director Gerrit Boerema, and Managers, Justin Paylove and Susan Smyth.

Just this past week, on October 21, we had our Community Recognition Awards celebration with well over 100 people in attendance. I am very pleased that this event was so very well attended by our Council, with Councillors Bradaric, Chechalk, Maychak, Reilly and Trombetta in attendance as well as our Director of Community and Protective Services, Cynthia Summers. Residents and Award winners were all very pleased to see their Councillors and Senior Staff in attendance to demonstrate their support and to thank them for their various contributions to the betterment of our community.

It took a lot of hands to pull this event together, so I would like to thank the staff at the Community Centre for setting up and taking down the chairs and tables, Beth for her wonderful photos posted on social media, and the Js - Jacquie, Justin, Janine, John and Joann for all of their help with food and decor support.

I was very proud to have been able to recognize 12 outstanding community volunteers this year and am looking forward to seeing a great number of nominations come in for 2026. I know that we have a great many volunteers in our community who are continuing to make West Lincoln better for all of us!

Councillor Chechalk, as a member of the Grand Erie Business Centre Board arranged for a tour of Stanpac for board members, on October 18th. Director Gerrit Boerema and I were invited to attend that tour and also to enjoy lunch with the board members at the NPEI building in our Industrial Park. It is always my pleasure to meet with the board members, to be able to welcome them to West Lincoln and to have them tour various businesses in our community, as part of their meeting structure.

With October 20-24, being both Local Government Week and Ontario Public Library Week, I was happy to be invited to be the guest "story reader" for Story Time at the Smithville Library Branch on the morning of October 23rd. It has been a while since I needed to keep wiggly little children engaged in and listening to a story or two, so I was pleased that some of the tried and true actions and finger plays designed to keep the attention of little ones, came back to my memory quickly when needed and they definitely were needed!

Saturday morning, October 25th, Regional Councillor Albert Witteveen, Pelham Mayor Marvin Junkin and Pelham Regional Councillor Wayne Olson and I were in attendance at a breakfast meeting at the Smithville Legion for the AGM of the Niagara West Riding including a verbal presentation by MPP Sam Oosterhoff.

October 27-29 is referred to as Niagara Week at Queen's Park where delegation meetings are much longer than at either ROMA or AMO and are exclusive to topics regarding the overall Region of Niagara. As Chair of Public Works, Regional Councillor Witteveen is taking part in some of those delegation meetings. CAO McBride and I were in attendance only for Monday afternoon and early evening. As always, this was another great opportunity for face to-face conversations with various Ministers and Parliamentary Assistants. Continuing to build good relationships with all levels of government remains important to addressing the needs of West Lincoln as we move forward.



TOWNSHIP OF WEST LINCOLN

PUBLIC MEETING UNDER THE PLANNING ACT MINUTES

AMENDMENT TO TOWNSHIP OF WEST LINCOLN'S ZONING BY-LAW (Temporary Use Bylaw) and Site Alteration

November 10, 2025, 6:30 p.m. Township Administration Building 318 Canborough Street, Smithville, Ontario

Council: Councillor Joann Chechalk, Chair

Councillor Greg Maychak Councillor Shelley Bradaric

Mayor Cheryl Ganann

Councillor Jason Trombetta
Councillor William Reilly

Staff: Gerrit Boerema, Director, Growth and

Sustainability

Robin Shugan, Senior Planner

Truper McBride, CAO

Justin Paylove, Manager, Legislative

Services/Clerk

Kevin Geoghegan, IT Help Desk Analyst

Cindy Weir, CEO, Library Services

Absent with regret: Councillor Mike Rehner, notification provided

Attendees: Anthony Chiarella, Marz Homes

Brian Owens Rudy Kerec

Albert Witteveen, Regional Councillor

Wayne Dutton

Attended part-time*

1. Application for Zoning By-law Amendment (Temporary Use By-law)

The Chair advised that this is a public meeting to consider an application for a Temporary Use By-law to the Township of West Lincoln's Zoning By-law under Section 34 of the Planning Act.

2. EXPLANATION OF THE PURPOSE AND EFFECT OF THE APPLICATION

The intent of this application submitted by Rudy and Janine Kerec was for a temporary use, to temporarily permit an accessory dwelling unit (garden suite) with a floor area of 57.5m2 for 20 years to allow a relative to live close to their family members who reside on the property. This meeting was rescheduled to November 10, 2025 from October 14th, 2025 to allow the applicant to make changes to the proposed garden suite.

3. Purpose of the Public Meeting

The Chair stated that Council must hold a public meeting for the purpose of informing the public.

The purpose of this public meeting is to receive comments from the public and is the only opportunity to provide Council feedback with respect to the application.

It is the function of Council to listen to public comments and ask questions of clarification only. It is not the function of Council to debate the merits of the application during the public meeting or respond to questions posed by the public during this public meeting. Should the public have any questions on the application, please contact Planning staff and they will provide any information being requested.

We stress that, at this point, no decision has been made on the proposed amendment and any comments received will be taken into consideration by Council.

4. Public Meeting

The Chair stated that in accordance with the Planning Act and the Minister, the applicant or specified person, public body or registered landowner of any land to which the by-law amendment will apply who made oral submissions at a public meeting or written submissions to Council prior to the adoption and/or passage of the by-law may appeal the by-law amendment to the Ontario Land Tribunal.

The Chair inquired to the Manager, Legislative Services/Clerk Justin Paylove about the method and dates by which notice of the public meeting was given.

In response to the Chair, the Manager, Legislative Services/Clerk Justin Paylove explained that proper notice was given.

The Chair asked the Senior Planner, Robin Shugan please explain the purpose and reason for the proposed Temporary Use By-Law.

In response to the Chair, Senior Planner, Robin Shugan gave a brief explanation in regard to the purpose and reason for the proposed Temporary Use By-law.

The Chair asked if Council had questions to Administration.

Councillor Trombetta had a question regarding if these types of applications continue to come to Council or if they could be delegated.

In response to Councillor Trombetta, CAO Truper McBride explained that Zoning cannot be delegated. He noted that temporary use by-laws can be looked at, but was unsure of the legislation around that, he noted that the Director, Growth, Sustainability Gerrit Boerema may be able to explain further.

In response to the Councillor Trombetta, Director, Growth and Sustainability, Gerrit Boerema further explained that in 2024 Council passed an Official Plan Amendment approving policies for the ability to have temporary use by-laws delegated. He further noted that a by-law could be brought forward to delegate minor less controversial by-law amendments from the recent changes to the Planning Act.

Council Maychak inquired what a Garden Suite was.

In response to Councillor Maychak, Senior Planner Robin Shugan, briefly explained that a garden suite is a mobile home, temporary in nature, that are habitable. She also noted that there is a standard 20-year agreement.

The Chair asked if the applicant or their authorized agent present to speak to the application?

Rudy Kerec

Rudy Kerec, owner/applicant was present but provided no comment to the application.

The Chair asked if there are any questions of clarification from Council to the applicant?

There were no questions from Council to the applicant.

The Chair stated that the floor is now open for members of the public to come forward and provide Council with any oral or written submissions (either inperson or on Zoom) pertaining to the proposed temporary use by-law When coming forward to speak, please provide your full name and Speakers will be allowed up to five (5) minutes to make comments to Council, after which Council.

may ask questions of clarification related to the submission. Individuals are allowed to speak once to an application.

The Chair asked if there anyone online that would like to make any oral or written submissions regarding the proposed temporary use by-law?

There were no oral or written comments in regard to the temporary use by-law.

The Chair asked the applicant is now invited to provide any closing comments to respond to any new information presented during this public meeting

The applicant did not provide any closing comments.

The Chair asked if any Members of Committee have any final questions of clarification only to Administration or written submissions on the proposed Temporary Use By-law?

There were no final questions or clarification to Administration.

5. Adjournment

The Chair declared the meeting is adjourned at the hour of 6:49 p.m.

6. Application for Site Alteration

The Chair advised that this is a public meeting to consider an application for a Site Alteration Application.

7. EXPLANATION OF THE PURPOSE AND EFFECT OF THE APPLICATION

A Site Alteration Permit application was submitted by Marz Homes (Smithville West) Inc. (owners) of Lot 7 South Grimsby Road 5, West Lincoln (Plan M98, Lot 7) to permit for the importation of 10,000 cubic metres of clean fill materials from water main work on South Grimsby Road 5 and Spring Creek Road. All fill materials will be stockpiled for the future development of the property. A permit to allow for under 1,000 cubic material was approved by the Director, as per the Township's Site Alteration By-law.

A site alteration permit approved by Council is required for site alteration over 1,000 cubic metres.

8. Purpose of the Public Meeting

The Chair stated that Council must hold a public meeting for the purpose of informing the public.

The purpose of this public meeting is to receive comments from the public and is the only opportunity to provide Council feedback with respect to the application.

It is the function of Council to listen to public comments and ask questions of clarification only. It is not the function of Council to debate the merits of the application during the public meeting or respond to questions posed by the public during this public meeting. Should the public have any questions on the application, please contact Planning staff and they will provide any information being requested.

We stress that, at this point, no decision has been made on the proposed amendment and any comments received will be taken into consideration by Council.

9. Public Meeting

The Chair inquired to the Manager, Legislative Services/Clerk Justin Paylove about the method and dates by which notice of the public meeting was given.

In response to the Chair, the Manager, Legislative Services/Clerk Justin Paylove explained that proper notice was given.

The Chair asked the Director, Growth and Sustainability Gerrit Boerema to please explain the purpose and reason for the proposed Site Alteration Application.

In response to the Chair, Director, Growth and Sustainability Gerrit Boerema gave a brief explanation in regard to the purpose and reason for the proposed Site Alteration Application.

The Chair asked if Council had questions to Administration.

Councillor Bradaric had a question to the Director, Growth and Sustainability Gerrit Boerema regarding how the communication will be with the residents on South Grimsby Road 5 of the work that will be taking place.

In response to Councillor Bradaric's question the Director, Growth and Sustainability Gerrit Boerema explained that in the Site Plan Agreement it is stated that the applicant is required to notify the residents along the truck routes and the surrounding properties of when they are to start initiating the project.

Councillor Bradaric had a further question to the Director, Growth and Sustainability Gerrit Boerema on how many trucks would 10,000 cubic metres be.

In response to Councillor Bradaric, the Director, Growth and Sustainability Gerrit Boerema explained that it is about 10 cubic metres per truck so that would be approximately 1,000 truck loads.

Councillor Bradaric further questioned if these trucks would be crossing on the train tracks on South Grimsby Road 5 and would that be an issue.

In response to Councillor Bradaric, the Director, Growth and Sustainability Gerrit Boerema explained that he did not believe that all trucks would be coming over the tracks, a lot of the material was coming from the road allowance from the north of the tracks. He also noted that CP Rail was circulated, and the Township did not receive any comments, he further noted that when the development occurs South Grimsby Road 5 will be upgraded to an urban cross section, CP rail looks after their crossing, but this is something that can be looked into.

Councillor Trombetta had a question to the Director, Growth and Sustainability Gerrit Boerema in regard to whether this project coincides with the water main project at South Grimsby Road 5 and Springcreek.

In response to Councillor Trombetta, Director, Growth and Sustainability Gerrit Boerema explained that he believed that these projects do coincide and that the materials are coming from the water main project.

Councillor Reilly had a concern in regard to the site if it had brought soil in before.

In response to Director, Growth and Sustainability Gerrit Boerema explained that this site has never been altered but the Thrive development did receive fill and to the east, Budd Developments site also had a Site Alteration permit.

Councillor Reilly also had a concern regarding the dust and mud.

In response to Councillor Reilly, the Director, Growth and Sustainability Gerrit Boerema explained that in the Site Plan Agreement there is a section in regard to settlement, erosion, mud, that Marz Homes would agree to clean the roadway.

Councillor Chechalk also had a concern with the dust control and mud and if they are wanting to continue to bring in the material now.

In response to Councillor Chechalk, the Director, Growth and Sustainability Gerrit Boerema explained that he was not sure if they had started the works yet. The permit was just issued a week ago, but did note that they would like to start this project right away. He stated part of the original permit was subject to conditions, if Council grants approval the other permit will become null and void, Marz homes will need to enter into a new agreement due to the amount of fill being brought into the property.

The Chair asked if the applicant or their authorized agent present to speak to the application.

Anthony Chiarella, Marz Homes,

Anthony Chiarella, of Marz Homes, had no comment to this application.

The Chair asked if there are any questions of clarification from Council to the applicant.

There were no questions or clarifications from Council to the applicant.

The Chair stated that the floor is now open for members of the public to come forward and provide Council with any oral or written submissions (either inperson or on Zoom) pertaining to the proposed Site Alteration Application. When coming forward to speak, please provide your full name and Speakers will be allowed up to five (5) minutes to make comments to Council, after which Council may ask questions of clarification related to the submission. Individuals are allowed to speak once to an application.

The Chair asked if there anyone online that would like to make any oral or written submissions regarding the proposed Site Alteration?

There were no oral or written submissions to the Site Alteration Application.

The Chair asked the applicant is now invited to provide any closing comments to respond to any new information presented during this public meeting

There were no closing comments from the applicant Anthony Chiarella from Marz Homes.

The Chair asked if any Members of Committee have any final questions of clarification only to Administration or written submissions on the proposed Site Alteration?

There were no final questions or clarification to Administration.

The Chair states please be advised that a recommendation Report will come forward later in the evening whereby Council will debate the merits of this application.

10. Adjournment

The Chair declared that meeting adjourned at the hour of 7:06 p.m.

JUSTIN PAYLOVE,	MANAGER,
LEGISLATIVE SER	VCES/CLERK

COUNCILLOR JOANN CHECHALK, CHAIR

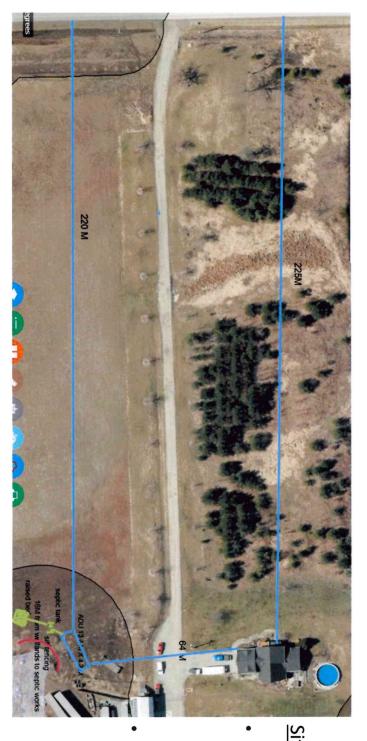
Zoning By-law Amendment

Application 1601-008-25— Temporary Use By-law 1185 Port Davidson Road



Page 47 of 237

Site Plan



Site Specifics

- Increase maximum distance of the garden suite to the main dwelling unit from 50 metres to 65 metres
- Permit the garden suite to be located closer to the front lot line (220 metres) then the main dwelling unit (225 metres).







DATE: November 24, 2025

REPORT NO: LLS-13-2025

SUBJECT: Extension of Animal Control Services Agreement – 2026

CONTACT: Jessica Dyson, Director, Legal and Legislative Services

OVERVIEW:

 This report seeks Council's approval to extend the municipality's Animal Control Services Agreement with Niagara SPCA and Humane Society for a one-year period, from January 1, 2026 to December 31, 2026.

 The extension will ensure continuity of essential animal control services while providing sufficient time for staff to collaborate with area municipalities on the development of a joint procurement process for Animal Control Services commencing in 2027.

RECOMMENDATION:

- 1. That Recommendation Report LLS-13-2025 titled "Extension of Animal Control Services Agreement 2026", dated November 24, 2025, be received; and,
- 2. That, Council authorize the Mayor and Clerk to enter into an agreement with the Niagara SPCA and Humane Society for a period of one (1) year, effective January 1, 2026 to December 31, 2026, to allow time for area municipalities to undertake a joint procurement process for Animal Control Services commencing in 2027.

ALIGNMENT TO STRATEGIC PLAN:

Theme #4

Advance – organizational capacity and effectiveness

BACKGROUND:

The Township currently contracts Niagara SPCA and Humane Society to provide animal control services, including by-law enforcement, animal impoundment, sheltering, and related duties. The existing agreement is set to expire on December 31, 2025.

In recent discussions among area municipalities, there has been interest in exploring a joint procurement process for animal control services beginning in 2027. The intent is to achieve operational efficiencies, reduce administrative duplication, and ensure consistent service levels across the region.

CURRENT SITUATION:

The Township's current animal control services have been delivered effectively under the existing agreement, with Niagara SPCA and Humane Society meeting contractual requirements and maintaining compliance with applicable municipal by-laws.

Administration has engaged in preliminary discussions with neighbouring municipalities who have expressed a shared interest in developing a joint Request for Proposal (RFP) in 2026, for services commencing 2027. This coordinated approach would allow participating municipalities to collectively define service standards, explore potential cost-sharing arrangements, and review contract terms.

Sufficient time is required to coordinate this process, develop common service expectations, and undertake the formal procurement steps in accordance with municipal purchasing policies. Therefore, a one-year extension of services with the Niagara SPCA and Humane Society is necessary to maintain service continuity through 2026 while the joint process is prepared.

A new agreement document will be prepared to reflect the one-year extension and to incorporate administrative updates, such as revisions to names, contact information, and other non-substantive details. The scope of services and level of delivery will remain unchanged from the existing agreement. The Niagara SPCA and Humane Society has confirmed willingness to continue providing services under the same scope, standards, and pricing structure for the one-year period.

FINANCIAL IMPLICATIONS:

The cost of the one-year extension will be accommodated within the 2026 Operating Budget for Animal Control Services. No additional financial impact is anticipated.

INTER-DEPARTMENTAL COMMENTS:

This report was reviewed by the Legislative Services division, Director of Corporate Services/CFO and the CAO.

CONCLUSION:

Approving a one-year Animal Control Services Agreement with Niagara SPCA and Humane Society will ensure uninterrupted service delivery through 2026, allow for administrative updates, and provide the necessary time to prepare a joint procurement process in 2026 for services starting 2027. Administration recommends that Council authorize execution of the one-year agreement under the same scope and service conditions.

ATTACHMENT(S):

N/A

Prepared & Submitted by: Approved by:

Jessica Dyson Director, Legal and Legislative Services **Truper McBride** CAO



TOWNSHIP OF WEST LINCOLN GROWTH AND SUSTAINABILITY COMMITTEE MINUTES

November 10, 2025, 6:30 p.m. Township Administration Building 318 Canborough Street, Smithville, Ontario

Council: Councillor Joann Chechalk, Chair

Councillor Shelley Bradaric

Mayor Cheryl Ganann

Councillor Jason Trombetta Councillor William Reilly Councillor Greg Maychak

Staff: Gerrit Boerema, Director, Growth and Sustainability

Robin Shugan, Senior Planner*

Truper McBride, CAO

Justin Paylove, Manager, Legislative Services/Clerk

Kevin Geoghegan, IT Help Desk Analyst

Cindy Weir, CEO, Library Services*

Absent with Regret: Councillor Mike Rehner, Notification Provided

Attendees: Brian Owens

Wayne Dutton

Albert Witteveen, Regional Councillor

Anthony Chiarella, Marz Homes

Rudy Kerec

Attended part-time*

1. CHAIR - Councillor Joann Chechalk

Prior to commencing with the Growth and Sustainability meeting agenda, Chair Chechalk will provide the following announcements:

- Comments can be made from members of the public for a matter that is on the agenda by advising the Chair during the "Request to Address an Item on the Agenda" Section of the agenda.
- 2. The public may submit written comments for matters that are on the agenda to jpaylove@westlincoln.ca before 4:30 p.m. on the day of the meeting for consideration by the Committee. Comments received after 4:30 p.m. on the day of the Committee meeting will be considered at the following Council meeting. Comments submitted are included in the record.
- 3. This meeting will be livestreamed as well as recorded and available on the Township's website.

2. LAND ACKNOWLEDGEMENT STATEMENT

The Township of West Lincoln, being part of Niagara Region is situated on treaty land. This land is steeped in the rich history of the First Nations such as the Hatiwendaronk, the Haudenosaunee, and the Anishinaabe, including the Mississaugas of the Credit First Nation. There are many First Nations, Métis, and Inuit from across Turtle Island that live and work in Niagara today. The Township of West Lincoln, as part of the Regional Municipality of Niagara, stands with all Indigenous people, past and present, in promoting the wise stewardship of the lands on which we live.

3. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST

3.1 Councillor Greg Maychak - ITEM GS50-25

Was not in attendance of the public meeting on October 14, 2025

Public Meeting(s)

4. PUBLIC MEETING(S)

4.1 1185 Port Davidson Road - Rudy and Janine Kerec (owner) - Temporary Use By-law to permit a garden suite on the subject property, File No: 1601-008-25

Re: An application for a Temporary Use By-law was submitted by Rudy and Janine Kerec to add a temporary use (Garden Suite) to the property legally described as Concession 2 Road, Part lot 5 RP 30R506; Part 1, municipally known as 1185 Port Davidson Road. This meeting was rescheduled to November 10, 2025, from October 14th, 2025 to allow the applicant to make changes to the proposed garden suite.

4.2 Lot 7 South Grimsby Road 5, West Lincoln (Plan M98, Lot 7) - Marz Homes (Smithville West) Inc. (owner) - (Site Alteration Application) File No: 3000-009-25

Re: A Site Alteration Permit application has been submitted by Marz Homes (Smithville West) Inc. (owners) of Lot 7 South Grimsby Road 5, West Lincoln (Plan M98, Lot 7) to permit for the importation of 10,000 cubic metres of clean fill materials from water main work on South Grimsby Road 5 and Spring Creek Road. All fill materials will be stockpiled for the future development of the property. A permit to allow for under 1,000 cubic material was approved by the Director, as per the Townships Site Alteration By-law.

A site alteration permit approved by Council is required for site alteration over 1,000 cubic metres.

5. CHANGE IN ORDER OF ITEMS ON AGENDA

Council approved the change in order of items 9.2 and 9.3 to occur prior to 6.1 appointments and presentations.

6. APPOINTMENTS

6.1 ITEM GS46-25

Cindy Wier, CEO, Library Services

Re: Library Budget

POWERPOINT PRESENTATION

Cindy Wier, CEO, Library Services presented a brief presentation attached hereto as Schedule "A" to these minutes.

7. REQUEST TO ADDRESS ITEMS ON THE AGENDA

NOTE: Section 10.13 (5) & (6) – General Rules

One (1) hour in total shall be allocated for this section of the agenda and each individual person shall only be provided with **five (5) minutes** to address their issue (some exceptions apply). A response may not be provided and the matter may be referred to staff. A person who wishes to discuss a planning application or a matter that can be appealed, will be permitted to speak for ten (10) minutes.

Chair to inquire if there are any members of the public present who wish to address any items on the Growth and Sustainability Committee agenda.

8. COMMUNICATIONS

There were no communications

9. STAFF REPORTS

9.1 ITEM GS47-25

Chief Building Official (Ben Agro) and Director, Growth and Sustainability (Gerrit Boerema)

Re: Recommendation Report BLDG-10-1-2025 - Site Alteration Application - 3118 Grassie Road, File No. 3000-007-25

Moved By Councillor Shelley Bradaric Seconded By Councillor Greg Maychak

- That, Recommendation Report BLDG-10-2025 titled "Site Alteration Application – 3118 Grassie Road, File No. 3000-007-25", dated November 10, 2025, be received; and,
- 2. That, Council permit the additional 119 loads of material that has already been imported to the property, subject to the applicants entering into a site alteration agreement within 20 business days of Council's decision; and,
- 3. That, such an agreement with the Township will provide \$10,000 performance security and compliance with the approved grading plan; and,
- 4. That, Council pass a bylaw to Authorize the Mayor and Clerk to sign and enter into the site alteration agreement with the owners, as found in Schedule C.

Carried

9.2 ITEM GS48-25

Director, Growth and Sustainability (Gerrit Boerema)

Re: Recommendation Report PD-42-2025 - Marz Homes (Smithville West) Inc. – Dunloe Site Alteration File No. 3000-12-2025

Moved By Councillor William Reilly Seconded By Councillor Shelley Bradaric

- 1. That, Recommendation Report PD-42-2025 titled "Marz Homes (Smithville West) Inc. Dunloe Site Alteration File No. 3000-012-25", dated November 10, 2025, be received; and,
- 2. That, Council permit a site alteration permit for 10,000 cubic metres to be imported to the property, subject to the applicants entering

into a site alteration agreement prior to the issuance of a permit; and,

That, Council pass a bylaw to Authorize the Mayor and Clerk to sign and enter into the site alteration agreement with the owners, as found in Schedule C.

Carried

9.3 ITEM GS49-25

Senior Planner (Robin Shugan) and Manager, Community Planning and Design (Susan Smyth)

Re: Recommendation Report Zoning By-law Amendment (Temporary Use) for 1185 Port Davidson Road (File No. 1601-008-25)

Moved By Mayor Cheryl Ganann Seconded By Councillor William Reilly

- That, Recommendation Report PD-40-2025, titled "Recommendation Report-Zoning By-law Amendment (Temporary Use) for 1185 Port Davidson Road (File No.1601-008-25)" dated November 10, 2025, be received; and,
- 2. That, the Application for the Zoning By-law Amendment File No. 1601-008-25 to rezone the Agriculture (A) to the site-specific Temporary Use T-XX to permit the use of Garden Suite for a maximum of 20 years contained in Schedule C, be approved in accordance with the attached amending Zoning By-law and Schedule, and that Council authorize the Mayor and Clerk to sign the necessary by-law.

Carried

9.4 ITEM GS50-25

Chief Building Official (Ben Agro) and Director, Growth and Sustainability (Gerrit Boerema)

Re: Recommendation Report BLDG-09-2025 - Site Alteration Application – 8427 Concession 5, Caistor Centre File No. 3000-006-25

Councillor Greg Maychak declared a conflict on this item. (Was not in attendance of the public meeting.)

Moved By Mayor Cheryl Ganann Seconded By Councillor Shelley Bradaric

- That, Recommendation Report BLDG-09-2025 titled "Site Alteration Application – 8427 Concession 5, Caistor Centre File No. 3000-006-25", dated November 10, 2025, be received; and,
- 2. That, the application for site alteration for the aggregate fill material be accepted, and,
- 3. That, Council permit the 2200 cubic metres (220 loads) of material that has already been imported to the property, subject to the applicants entering into a site alteration agreement within 20 business days of Council's decision; and,
- 4. That, such an agreement with the Township requires the material to be used for the driveway and proposed building; and,
- 5. That, Council pass a bylaw to Authorize the Mayor and Clerk to sign and enter into the site alteration agreement with the owners, as found in Schedule C.

Carried

10. OTHER BUSINESS

10.1 ITEM GS51-25

Members of Committee

Re: Other Business Matters of an Informative Nature

11. NEW BUSINESS

NOTE: Only for items that require immediate attention/direction and must first approve a motion to introduce a new item of business (Motion Required).

12. CONFIDENTIAL MATTERS

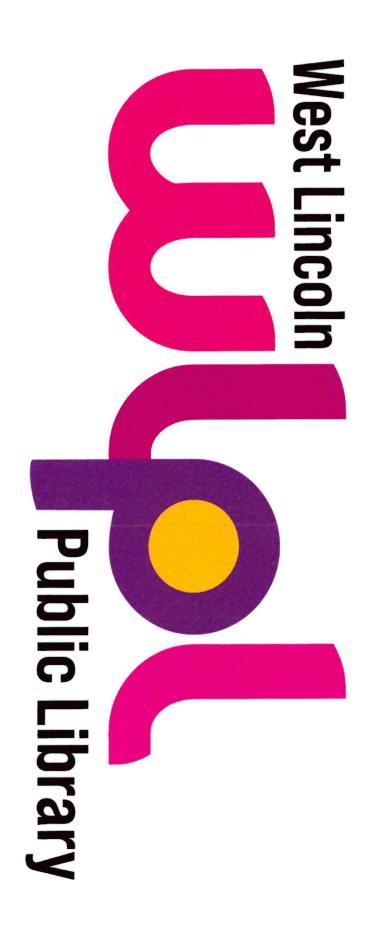
There were no confidential matters

13. ADJOURNMENT

The Chair declared the meeting adjourned at the hour of 8:06 p.m.

JUSTIN PAYLOVE, MANAGER,
LEGISLATIVE SERVICES/CLERK

COUNCILLOR JOANN CHECHALK, CHAIR





Thank you

- For past financial support
- For advocating on behalf of libraries and funding at ROMA and AMO
 For ensuring, over the years, excellent Council representation on the Library Board

Your Portal to Wonder



Library Strategic Pillars

Grow – Library Service and Collaboration

Increase – the Library's Visibility and Reach

Build – a Strong and Sustainable Organization Poised for Growth

Your Portal to Wonder

Library Snapshot Comparison 2024 and 2025

2024

2025 - so far

- Active members 2114
- Circulation 70,614
- Reference questions answered 2,421
- Computers accessed by the public 4,431 times
- Programs presented 728
- Program attendance 8,880

- People through the doors 39,201
- Active members 2,221 (last 12 months)
- Circulation -61,053
- Reference questions answered 1,413
- Computers accessed by the public 4,766 times
- Programs presented -362
- Program attendance 7,698
- Room rentals 133





Public Libraries Act

- One the many pieces of legislation that guide us It ensures that everyone has access to all that a library

has to offer, information, community, safe place,

- education
- It provides us with a governing board
- A CEO to run the corporation

Your Portal to Wonder



2026 Operating Budget Pressure Points

- Software Fees up \$5,080 or 42% cost of Microsoft 365 = \$4,800
- Inflationary pressures Hydro is up 10%, Insurance up 9%, Water 11.63%
- Payroll affected by retention increase for employees on and off the non-union grid, and

the additional increase in hours suggested



Reductions

- Pushed revitalization of Caistorville out to 2028 (Capital)
- Removed changes to the HVAC system at Wellandport (Capital)
- Looked at removing MakerSpace (Capital)
- Change to the contribution amount going to the library reserves same as 2025
- We had already decreased or not increased many budget lines; we moved some money now been cut from lines to be able to increase other lines. Program supplies is an example. That has
- Payroll removed the extra hours completely at both Caistorville and Wellandport
- Reduced some lines with minor changes \$300 from courier, \$1,200 from Outside Services – Smithville.



Where are we now?

2026 total contribution ask is \$1,008,820; an increase of \$55,990

an increase of \$0.78 per month. over 2025 Increase to an average residential homeowner of \$9.36 over 2025. or

Your Portal to Wonder



Thank you

To Mayor and Council for your time and attention tonight

And thank you to the Chief Financial Officer for all your assistance





TOWNSHIP OF WEST LINCOLN CORPORATE SERVICES COMMITTEE MINUTES

MEETING NO. EIGHT November 17, 2025, 6:30 p.m. Township Administration Building 318 Canborough Street, Smithville, Ontario

Council: Councillor Shelley Bradaric, Chair

Councillor Jason Trombetta

Mayor Cheryl Ganann, Chair (Budget Proposal)

Councillor Mike Rehner Councillor William Reilly Councillor Joann Chechalk Councillor Greg Maychak

Staff: Mike DiPaola, Director, Infrastructure

Cindy Weir, Library CEO

Justin Paylove, Manager, Legislative Services/Clerk Gerrit Boerema, Director, Growth and Sustainability Katelyn Repovs, Director, Corporate Services/CFO

Tim Hofsink, Fire Chief

Jessica Dyson, Director of Legal and Legislative Services

Kevin Geoghegan, IT Help Desk Analyst

Cynthia Summers, Director, Community and Protective Services

Truper McBride, CAO

Attendees: Rob Cosby

John Ganann

1. CHAIR - Councillor Shelley Bradaric

Prior to commencing with the Corporate Services Committee meeting agenda, Chair Bradaric will note the following:

- 1. Comments can be made from members of the public for a matter that is on the agenda by advising the Chair during the "Request to Address an Item on the Agenda" Section of the agenda.
- 2. The public may submit written comments for matters that are on the agenda to jpaylove@westlincoln.ca before 4:30 p.m. on the day of the meeting for consideration by the Committee. Comments received after 4:30 p.m. on the day of the Committee meeting will be considered at the following Council meeting. Comments submitted are included in the record.
- 3. This meeting will be livestreamed as well as recorded and available on the Township's website.

2. LAND ACKNOWLEDGEMENT STATEMENT

The Township of West Lincoln, being part of Niagara Region is situated on treaty land. This land is steeped in the rich history of the First Nations such as the Hatiwendaronk, the Haudenosaunee, and the Anishinaabe, including the Mississaugas of the Credit First Nation. There are many First Nations, Métis, and Inuit from across Turtle Island that live and work in Niagara today. The Township of West Lincoln, as part of the Regional Municipality of Niagara, stands with all Indigenous people, past and present, in promoting the wise stewardship of the lands on which we live.

3. CHANGE IN ORDER OF ITEMS ON AGENDA

There were no change in order of Items on Agenda

4. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST There were no disclosure of pecuniary interest and/or conflict of interest

5. APPOINTMENTS

5.1 ITEM CS64-25

Steven Soos

Re: Sex Offender Registry

Steven Soos explained that he would like to see West Lincoln Council support the Public Sex Offender Registry List for Ontario and International.

6. REQUEST TO ADDRESS ITEMS ON THE AGENDA

NOTE: Procedural By-law Section 10.13(5) – General Rules

One (1) hour in total shall be allocated for this section of the agenda and each individual person shall only be provided with **five (5) minutes** to address their issue (some exceptions apply). A response may not be provided and the matter may be referred to staff.

Chair to inquire if there are any members of the public present who wish to address any items on the Corporate Services Committee agenda.

There were no members of the public present who wished to address any items on the Corporate Services Committee

7. COMMUNICATIONS

7.1 ITEM CS65-25

Mayor Cheryl Ganann

Re: Strengthen Laws, Sentencing and Parole Restrictions

Moved By Mayor Cheryl Ganann Seconded By Councillor William Reilly

WHEREAS the City of Welland and the broader Niagara Region have been deeply shaken by the recent violent sexual assault of a toddler in Welland:

WHEREAS court documents confirm the accused was previously convicted of sexual assault of a minor, ordered to register as a sex offender, but was released from his original sentence months early with limited conditions;

WHEREAS the release of repeat sexual offenders into our communities poses an unacceptable risk to children, families, and public safety; WHEREAS municipalities lack the authority to legislate sentencing and offender release policies, but the Province of Ontario and the Government of Canada hold responsibility for ensuring that laws, sentencing guidelines, parole, and release practices protect the public from repeat violent

and sexual offenders;

WHEREAS Canada's existing criminal justice system has permitted offenders convicted of the most serious crimes, including crimes against children, to be released prematurely despite ongoing risks to the community, and such leniencies in bail, sentencing, and release conditions have contributed to repeat victimization of children and other vulnerable Canadians; and

WHEREAS Niagara South Member of Parliament Fred Davies is

presenting a petition to the House of Commons demanding changes to the Criminal Code to make bail and early release provisions more restrictive for repeat violent and child sex offenders.

NOW THEREFORE BE IT RESOLVED:

- That West Lincoln Council FORMALLY CALL on the Governments
 of Ontario and Canada to review and strengthen laws, sentencing
 provisions, and parole eligibility for individuals convicted of sexual
 offences, ensuring that repeat offenders are not prematurely
 released into communities where they pose an ongoing threat;
- 2. That Township of West Lincoln Council REQUEST that the Province of Ontario establish stricter monitoring measures, including mandatory long-term supervision orders, GPS monitoring, and enhanced public safety provisions for all individuals convicted of sexual offences:
- That Township of West Lincoln Council REQUEST that the Attorney General of Ontario, the Ministry of the Solicitor General, and the Ministry of Children, Community and Social Services report back to municipalities on steps being taken to address gaps in legislation, sentencing, and supervision of repeat sex offenders;
- 4. That Township of West Lincoln Council EXPRESS its support for amendments to the Criminal Code of Canada to make bail, sentencing, and release conditions more restrictive for repeat violent offenders, particularly sex offenders, and that this support be communicated to MP Fred Davies for inclusion in his petition to the House of Commons; and;
- 5. That a copy of this motion BE SENT to:
- The Premier of Ontario;
- The Attorney General of Ontario;
- The Minister of Children, Community and Social Services;
- The Prime Minister of Canada:
- The Minister of Justice and Attorney General of Canada;
- The Minister of Public Safety, Democratic Institutions and Intergovernmental Affairs;
- All Niagara-area Members of Provincial Parliament (MPPs);

- All Niagara-area Members of Parliament (MPs); and
- All local area municipalities.

	For	Against	Conflict
Councillor Jason Trombetta	X		
Councillor Shelley Bradaric	X		
Mayor Cheryl Ganann	X		
Councillor Mike Rehner	X		
Councillor William Reilly	X		
Councillor Joann Chechalk	X		
Councillor Greg Maychak	X		
Results	7	0	0

Carried (7 to 0)

7.2 ITEM CS66-25

West Lincoln Age Friendly Re: Minutes - October 3, 2025

Moved By Councillor Greg Maychak **Seconded By** Councillor Jason Trombetta

1. That, the minutes from the West Lincoln Age Friendly Committee dated October 3, 2025; be received

Carried

8. STAFF REPORTS

8.1 ITEM CS67-25

Director, Corporate Services/CFO (Katelyn Repovs)

Re: Recommendation Report T-18-2025 - Quarter 3 2025 Financial

Update & Request for Approval of Budget Amendment (BA 2025-11).

Moved By Mayor Cheryl Ganann Seconded By Councillor Joann Chechalk

- 1. That, Recommendation Report T-18-2025, titled "Quarter 3 2025 Financial Update & Request for Approval of Budget Amendment (BA 2025-11)", dated November 17, 2025, be received; and,
- 2. That, a new capital project be established in order for Administration to undertake the work required for the Planning and Development Engineering Fee Review project; and,
- 3. That, Budget Amendment BA 2025-11 for an amount of \$60,000, funded through the Planning Reserve, be approved by Council.

Carried

8.2 ITEM CS68-25

Fire Chief (Tim Hofsink)

Re: Information Report WLFD-10-2025 - Monthly Update - October 2025

Moved By Councillor Mike Rehner **Seconded By** Councillor William Reilly

1. That, Information Report WLFD-10-2025, titled "Monthly Update – October 2025" dated November 17, 2025, be received.

Carried

9. OTHER BUSINESS

9.1 ITEM CS69-25

Members of Committee

Re: Verbal Updates from Members of Boards and Committees - If required

9.2 ITEM CS70-25

Members of Council

Re: Other Business Items of an Informative Nature

Mayor Ganann

Re: Tree Lighting November 26, 2025

Annual Parade

Opening of the West Lincoln Hospital – November 24, 2025

Councillor Chechalk Re: Tree Lighting

Councillor Bradaric

Re: Thanked Cindy Wier, Interim CEO of the West Lincoln Libraries for her services.

10. NEW BUSINESS

NOTE: Only for items that require immediate attention/direction and must first approve a motion to introduce a new item of business. (Motion Required)

11. CONFIDENTIAL MATTERS

There are no Confidential Matters

12. DISCLOSURE OF CONFIDENTIAL MATTERS

13. 2026 DRAFT OPERATING AND CAPITAL BUDGET

Mayor Ganann proposed the 2026 Draft Operating and Capital Budget.

14. ADJOURNMENT

The Chair declared the meeting adjourned at the hour of 9:35 p.m.

JUSTIN PAYLOVE, MANAGER	COUNCILLOR SHELLEY
LEGISLATIVE SERVICES/CLERK	BRADARIC, CHAIR

DATE: November 17, 2025

REPORT NO: T-19-2025

SUBJECT: 2026 Proposed Operating and Capital Budget

CONTACT: Katelyn Repovs, CPA, CA, Director, Corporate Services/CFO

OVERVIEW:

- The Proposed 2026 Operating Budget supports \$26 million in operating expenditures, funded through property tax, user fees, grants and reserve transfers.
- The Proposed 2026 Capital Budget includes 52 Capital & Special Projects that are aligned to the Corporate Strategic Plan, at a total value of \$4.5 million, with the largest investment being in Transportation Infrastructure totaling \$1.9 million.
- The Proposed 2026 Budget is supported by a proposed base tax levy of \$10,790,000 and a hospital levy of \$206,000. The total proposed levy, after estimated 1.15% assessment growth, represents a 3.98% increase over 2025.
- The estimated annual increase in the West Lincoln portion of the tax bill, for an average residential home in the non-urban area, is \$69.21.
- The urban service area levy is proposed at \$193,410, an increase of \$6,820 over 2025. For an average residential home in the urban area of Smithville, this represents an estimated annual increase of \$2.63 from 2025.
- Every \$102,551 of additional expenditures or savings added to this proposed budget equates to a 1% base tax levy adjustment, which translates to a \$17 adjustment in taxes to the average residential home.
- This is the Township's first budget prepared under the direction of the Strong Mayor Powers framework, in accordance with Part VI.1 of the Municipal Act, 2001.
- The next budget meeting, to consider and vote on Council's budget amendment submissions, will take place at the All-Committees meeting scheduled for January 12, 2026, with an additional date set for January 13, 2026, if required.

ALIGNMENT TO STRATEGIC PLAN:

The 2026 Proposed Operating and Capital Budget supports the following Strategic Plan Themes:

- Build a safe, connected, caring and active community
- Champion strategic and responsible growth
- Enrich our strong agricultural legacy
- Advance organizational capacity and effectiveness

BACKGROUND:

Per Section 290 of the Municipal Act, a local municipality must prepare and adopt a balanced budget every year. The budget results in the determination of the overall tax levy requirement necessary to provide required services to the residents and businesses of West Lincoln. This tax levy requirement is used to determine tax rates and ultimately the amount of property taxes collected from property owners. Property owners in West Lincoln receive a tax bill from the Township that includes taxes levied by the Township, Niagara Region and Province of Ontario (for Education). In addition, the annual budget is designed to reflect Council's priorities and be consistent with the Corporate Strategic Plan.

Strong Mayor Legislation

The 2026 budget is the Township's first budget prepared under the Province's Strong Mayor Powers legislation, in accordance with Section 284.16 of the Municipal Act, and Section 7 of O. Reg 530/22. On May 1, 2025, Mayor Ganann issued a Strong Mayor Directive (SMD 2025-03) that directed the 2026 budget process to Township Administration, to prepare a 2026 Budget for consideration. Further information on the applicable changes to the budget process was shared via Reports T-11-2025 and T-15-2025. Council adopted the 2026 Budget Schedule through Report T-15-2025, and is also included in the 2026 Proposed Budget Presentation, attached as **Schedule I**.

Following presentation of the 2026 Proposed Budget at the November 17, 2025 meeting, the Council Amendment Period will begin. Members of Council will be provided with a Budget Amendment Form, to document each of their proposed budget amendments. Administration will be available to answer questions of Council during this period. The 30 business day period will conclude on December 31, 2025, which represents the deadline to submit budget amendments.

The next budget meeting, to consider and vote on Council's budget amendment submissions, will take place at the All Committee meeting scheduled for Monday, January 12, 2026, with an additional date set for Tuesday, January 13, 2026, if required. The

budget amendment submissions will be reviewed individually and Council may pass resolutions to include the amendment as part of the budget, with a majority vote.

If amendments are passed by Council on January 12/13, 2026 and the Mayor waives the right to veto those amendments, or if there are no amendments, the process stops after January 12/13, 2026 and the Budget will be deemed adopted. There will be no resolution to pass the budget.

If amendments are passed by Council on January 12/13, 2026 that the Mayor wants to veto, the process will be as follows:

- Mayor Veto Period is between January 13/14, 2026 January 27/28, 2026 (10 business days)
- Post-Mayor Veto/Council Override period is between January 27/28, 2026 February 17/18, 2026 (15 business days)

Further information will be shared on the subsequent process for the Mayor Veto period and Post-Mayor Veto/Council Override Periods, as needed.

The purpose of this report is to give Council an opportunity to review the proposed 2026 budget prior to the Budget Amendment Period. The 2026 budget includes approximately \$26 million of operating expenditures and approximately \$4.5 million in Capital and Special Projects. These expenditure items are mainly funded through user fees, grants, reserve transfers, and the tax levy.

Every \$102,551 increase or decrease in the tax-funded budget equates to a 1% general tax levy adjustment, which translates to an approximate \$17 adjustment in taxes paid on an average residential home assessed at \$390,400. The increase in the amount needed from the tax base does not directly relate to an increase in taxes on a residential home, but rather it is the increase in the overall tax levy required year over year.

This information is provided to assist Council in understanding the estimated effects of the draft budget as presented and alternatively how adjustments to the amount needed from the tax levy impacts the average residence. The average value of \$390,400 is based on MPAC (Municipal Property Assessment Corporation) data and is reflective of 2016 market values. At the time of writing this report, there has been no announcement from the Province as to when a new assessment date may be introduced.

To foster public engagement in the budget process, a Budget Engagement Survey was launched in June 2025 to gather community input, with the detailed findings reported through Report T-14-2025.

CURRENT SITUATION:

OPERATING BUDGET

The operating budget provides funding for the Township's day-to-day costs of delivering

services. In addition, the operating levy provides funding for Capital and Special Projects through reserve transfers and debt repayment. The 2026 proposed base budget requires a tax levy of \$10,790,000, which represents a 4.07% (or \$534,880) levy increase over 2025, after factoring in estimated assessment growth of 1.15%.

Assessment growth represents new assessment that is brought on the tax roll from new builds, improvements or additions. Assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2026 budget, assessment growth is valued at \$117,534 (1.15%), which is a result of estimated 2026 increases in the industrial and residential assessment bases compared to 2025. This means that of the \$534,880 increase in the required tax levy, the first \$117,534 of that increase does not increase the taxes paid by property owners.

In past years, Administration has known the exact assessment growth for the upcoming year, as the budget was historically presented after the Assessment Roll had been released. In preparing the 2026 Budget, Administration has used the most recent assessment information available from MPAC as of October 28, 2025. The Assessment Roll for the 2026 Tax Year will be delivered by MPAC to the Township by December 9, 2025.

The 2026 Proposed Budget Presentation, attached as **Schedule I**, outlines the major pressures contributing to the 2026 levy increase, along with the significant mitigating factors that reduce the impact of the pressures.

Further information regarding the 2026 Operating Budget can be found in **Schedule A**, which provides a summary of net expenditures broken down by each department for the current and previous budget years. **Schedule B** provides a more detailed breakdown of expenses and revenues, organized by department, comparing the current and previous budget years.

In the 2026 Budget, the Corporate Management functions (which include Office of the CAO, Legal & Legislative Services, Corporate Services, and the Townhall Administration Facility) have been restructured from a previously consolidated presentation, into individual sub functions. In the 2025 Budget, all Corporate Management revenues and expenditures were reflected under one sub function. This change enhances accountability and transparency by allowing a clearer view of specific operational areas, resource allocation, and performance outcomes. Separating out these functions enables more precise financial reporting, improved oversight, and better alignment of resources with strategic priorities.

Tax Stabilization under Strong Mayor Directive (SMD 2025-09)

On November 12, 2025, Mayor Ganann issued a Strong Mayor Directive (SMD 2025-09) that directed Administration to establish further tax stabilization measures within the 2026 budget. Through this, the 2026 budget includes an increase in the funding from reserves regarding the prior year surplus to \$250,000, an increase of \$100,000 from 2025. This resulted in a decrease to the required levy by 0.98%.

The base budget amount of \$150,000 represented a portion of the 2024 surplus brought into

income for the 2026 budget, as approved through Report T-17-2025. The additional amount of \$100,000 represents a portion of the anticipated 2025 surplus, to be used towards the 2026 budget. Administration is anticipating a 2025 surplus of approximately \$450,000, as discussed in Report T-18-2025. Once the audit of the 2025 financial statements is completed, Administration will bring a report outlining the finalized 2025 surplus, the items contributing to the 2025 surplus and further recommendations. Administration will also research tax stabilization measures further and report back to Council next year.

INVESTMENT IN STAFF REQUESTS

The 2026 Proposed Budget Presentation, attached as **Schedule I**, outlines the requested 2026 staffing investments and the financial impact of each. Further information regarding the requests can be found in **Schedule H**. It should be noted that the Supervisor, Regulatory Compliance position is funded through Water and Wastewater rates, so there is no levy impact. Further, the Municipal Election Assistant role is funded through a transfer from the Election Reserve. In addition, the Special Events Coordinator budget impact is offset by an increase in Recreation User Fees revenue.

HOSPITAL LEVY

As part of the 2021 Budget, a new hospital levy was introduced and approved, with yearly levy increases up to 2024. This hospital levy is part of the financing plan related to the required local contribution of the \$200 million build of the West Lincoln Memorial Hospital. The West Lincoln contribution, made in June 2025, was \$4,524,850, funded by reserves and debenture funding. The annual hospital levy ensures that funds are available to pay back the debenture repayment amounts each year.

For the 2026 budget, the required levy is \$206,000, which is a \$900 decrease from 2025, and translates to a \$0.55 decrease for an average residential home.

WATER AND WASTEWATER BUDGET

The Township's Water and Wastewater expenditures are funded 100% through user fees, as the system is intended to be fully cost recovered from its users. The expenditure budget for these two service areas in 2026 is \$2,822,000 for Water and \$2,971,660 for Wastewater for a total of \$5,793,660 being funded through Water and Wastewater fees. The expenditures include net transfers totalling \$159,970 to the Water and Wastewater reserves to ensure adequate funding for infrastructure repairs and replacements. The Niagara Region is responsible for the treatment and supply of water and the treatment of wastewater flows for the Township. Region charges total \$3,330,500 or 57.5% of the costs in the Township's water and wastewater budgets.

Administration has proposed fee increases for the 2026 year aligned with the 2025 Water and Wastewater Rate Study and Financial Plan presented and approved by Council through Report I-23-2025 on October 20, 2025. At the time of writing this report, the Region's 2026 draft Water and Wastewater budgets have not yet been released. The

Township's budget is based on the forecast in the Water and Wastewater Rate Study, with reasonable assumptions based on the Region's forecast. Once the Region budget is received, it will be compared to the estimate to ensure that no significant change is required. For future budget years, the Township will continue monitoring actual expenditures and trends, against those projected in the 2025 Water and Wastewater Rate Study and Financial Plan, and will make adjustments as needed.

The Water and Wastewater Rate Study is based on a recommended rate increase effective January 1 of each year. This is a change from the past practice of implementing rate increases July 1 of each year. By adjusting rate changes to match the start of the Township's fiscal year, there is improved budgetary alignment, projections and financial planning enabled.

The water consumptive rate would increase to \$1.99 from \$1.81 (per cubic meter) and the fixed quarterly rate for a ¾" service would increase to \$55.96 from \$50.87. The Bulk Water per cubic meter rate change will be \$2.71 from \$2.46. The wastewater consumptive rate would increase to \$2.28 from \$2.09 (per cubic meter) and the fixed quarterly rate for a ¾" service would increase to \$127.81 from \$117.26. The combined water and wastewater bill is estimated to increase in annual costs for the average household with 161 m³ consumption is forecasted to be \$122.13 for 2026, which is approximately \$10 per month or \$0.33 per day, for a 5/8" or 3/4" meter size.

It is important to remember, last year, the Niagara Region approved a 2025 water budget increase of 7.06% and a 2025 wastewater budget increase of 15.01%, over 2024. The Township made concerted effort to keep last year's water and wastewater increases below these approved Region increases. However, not aligning Township rate increases with increased costing pressures from external sources can result in the system not operating on a full cost recovery basis, and may put the Township at risk of not having adequate funds to complete necessary system investments to ensure safe drinking water.

The increases reflect alignment with the Niagara Region's wholesale rate adjustments for wastewater and water, based on the projected increases within the Niagara Region's 2023 Water and Wastewater Rate Study and Financial Plan. Further, the 2026 rate increases address inflationary costing pressures, provincial regulatory changes, staffing investments, and 10 Year Capital Plan investment requirements. Adjustments also account for updated corporate service program support cost allocations to more accurately reflect service delivery costs. As the water and wastewater systems are fully rate-funded, it is important that these program support costs are allocated to rate-funded areas in manner consistent with the guidelines set out by the Province and best practices.

URBAN SERVICE AREA LEVY

The 2026 Proposed Budget includes an Urban Service Area levy of \$193,410, an increase of \$6,820 over 2025. The Urban Service Area levy is a special levy collected in the Urban Service Area of Smithville and funds the operating and maintenance costs of streetlights and sidewalks (including sidewalk snow removal) within this designated area. The average

homeowner will pay \$74.41 in 2026, an increase of \$2.63 from 2025. Of note, the 2025 Urban Service Area levy remained unchanged from 2024's levy value. The 2026 levy requirement is to ensure that levels of service can be adequately maintained.

As an item of information for Council, under the direction of the Corporate Strategic Plan, a deliverable requested of Administration was to review the impact of collapsing the Urban Service Area levy into the Township's general base levy. Administration has made these calculations using the 2026 Proposed Levy figures and an average residential assessment of \$390,400, see below.

	Separate Urban Service Area Levy		Elimination of Urban Service Area Levy		\$ Change		% Change
Property in Urban Area							
		4 007 07	•	4 070 05	•	00.00	4.700/
General Levy	\$	1,837.97	\$	1,870.25	\$	32.28	1.76%
Urban Service Area Levy	\$	74.41	\$	-	-\$	74.41	-100.00%
Total	\$	1,912.38	\$	1,870.25	-\$	42.13	-2.20%
Property in Non-Urban Area							
General Levy	\$	1,837.97	\$	1,870.25	\$	32.28	1.76%
Total	\$	1,837.97	\$	1,870.25	\$	32.28	1.76%

The impact to an average residential urban property would be a reduction in taxes of \$42.13 in 2026, which would equate to an approximate overall revised tax increase of 1.61% over 2025. On the other hand, the impact to an average residential non-urban property would be an increase in taxes of \$32.28 in 2026, which would equate to an approximate overall revised tax increase of 5.74% over 2025.

CAPITAL & SPECIAL PROJECT BUDGET

The 2026 proposed projects total \$4,510,700. **Schedule C** to this report provides a summary of each 2026 project, along with its funding source. The funding sources are broken down into the following categories: Levy-Funded Reserves, Rate-Funded Reserves (such as Building, Water and Wastewater), Grants and Development Charges. Projects with a Levy-Funded Reserve funding component are funded through reserve contributions which are a component of the operating budget and can have an impact on the required tax levy. **Schedule D** provides a detailed description of each 2026 project.

Further, the 2026 Proposed Budget Presentation, attached as **Schedule I**, shows the 2026 projects allocated into one of four categories: Rehabilitation/Renewal, Compliance, Growth, or Service Improvement. Based on project values, 85% of projects fall in the Rehabilitation/Renewal category, 2% in Compliance, 6% in Growth and 7% in Service Improvement. This categorization provides further information to Council to support decision-making.

The Ten Year Capital Plan supports a total investment of \$158,635,650 over the years 2026

to 2035. Further details regarding these projects listed by department can be found in **Schedule F** and the funding sources can be found in **Schedule E**.

The Township's 2026 Ten Year Capital Plan projects that are financed through levy-funded reserves require a 3.40% levy increase in 2026, which equates to an increase of \$349,150 in reserve contributions over 2025. A total of \$2,194,950 in levy-supported reserve contributions, to support the Township's Capital and Special Projects, are included in the 2026 budget. **Schedule G** provides a full listing of recommended reserve transfers.

It is important to note that reserve contributions made in the 2026 budget year not only support projects scheduled for 2026, but also help fund capital projects planned for the Township's future. Building up adequate funds in a reserve takes time, to ensure that both short and long-term capital needs of the Township can be supported in a fiscally responsible manner. If Council would like to defer a reserve-funded capital project by one year, this typically has no impact on the recommended reserve contribution in the current year budget. This is because project deferral does not change the total amount needed to be accumulated in the reserve; instead, it simply shifts the timing of when the funds will be drawn from the reserve. Therefore, the recommended contributions typically remain consistent to address the financial health and readiness of the reserve, in both the short and long-term.

Administration considers many factors when recommending reserve contributions through the budget process, in accordance with the Township's Reserve and Reserve Fund Policy. These include the intended reserve purpose, the target balance, the minimum annual contribution amount, the forecasted year-end balances, inflationary and other economic environmental pressures, the impact on the tax levy and affordability for taxpayers.

FINANCIAL IMPLICATIONS:

As noted above, Administration is proposing a 2026 general tax levy of \$10,790,000, a 2026 hospital tax levy of \$206,000, and a 2026 urban service area levy of \$193,140. These proposed levy requirements represent the revenue that the Township needs to collect from taxpayers in order to fund services and infrastructure needs, such as road maintenance, emergency services, parks, and libraries.

From a taxpayer perspective, the estimated impact to the total local portion of the tax bill, based on an average assessment of \$390,400, is shown in the chart below.

The Township portion of the tax bill will see a monthly increase of \$5.77 on the average single detached home in the rural area and a monthly increase of \$5.99 on the average single detached home in the urban area of Smithville.

	20)25 Total Taxes	20	26 Total Taxes (Proposed) \$ Change		Change	% Change
Assessment	\$	390,400	\$	390,400	\$	-	0.00%
Municipal	\$	1,733.78	\$	1,803.54	\$	69.76	4.02%
Hospital Total Township	\$ \$	34.98 1,768.76	\$ \$	34.43 1,837.97	\$ \$	(0.55) 69.21	-1.57% 3.91%
Urban Service Area	\$	71.78	\$	74.41	\$	2.63	3.66%
Total Township, with Urban Service Area	\$	1,840.54	\$	1,912.38	\$	71.84	3.90%

INTER-DEPARTMENTAL COMMENTS:

Department Heads worked with their staff to send in initial budget plans, which are then reviewed and discussed with the Director, Corporate Services/CFO and CAO, resulting in the final draft document as presented to Council. The Library Board approves the budget submitted for the Library.

CONCLUSION:

The 2026 Proposed Operating and Capital Budget presented to Council is a collaboration between all Township departments. It is the first budget prepared under the Province's Strong Mayor Powers legislation. Overall, the budgets are balanced, without service reductions. This has been a challenging budget as Administration continues the attempt to balance the pressure of rising costs and the need to address the infrastructure funding gap, while managing the taxpayer affordability impact of levy increases to the property tax bill.

SCHEDULES:

•	Schedule A	2026 Proposed Operating Budget Summary
•	Schedule B	2026 Proposed Operating Budget by Department
•	Schedule C	2026 Proposed Capital and Special Projects - Summary
•	Schedule D	2026 Proposed Capital and Special Projects - Detail
•	Schedule E	2026 Proposed Ten Year Capital Plan - by Funding Source
•	Schedule F	2026 Proposed Ten Year Capital Plan - by Department
•	Schedule G	2026 Reserve Transfers
•	Schedule H	2026 Budget Staffing Requests
•	Schedule I	2026 Proposed Budget Presentation

Prepared & Submitted by: Approved by:

Katelyn Repovs, CPA, CA Truper McBride

Director, Corporate Services/CFO CAO

TOWNSHIP OF WEST LINCOLN 2026 OPERATING BUDGET SUMMARY

	2025 Budget	2026	Variance (\$)	Variance (%)
General	Buuget	Budget	variance (\$)	variance (76)
General	(12,365,850)	(13,026,420)	(660,570)	5%
Equipment	- (40.005.050)	- (40.000.400)	- (222 ==2)	0%
Total General	(12,365,850)	(13,026,420)	(660,570)	5%
General Government				
Governance & Elections	406,750	440,230	33,480	8%
Office of the CAO	453,690	431,760	(21,930)	-5%
Legal & Legislative Services	627,540	597,210	(30,330)	-5%
Corporate Services Townhall Administration Facility	1,231,250 126,590	1,171,740 120,470	(59,510) (6,120)	-5% -5%
Total General Government	2,845,820	2,761,410	(84,410)	-3%
	,,.	, , , ,	(2,) 2,	
Protection Services				
Fire	1,736,400	1,934,800	198,400	11%
Building Permit & Inspection Services	- 01 400	- 95 710	- (5.790)	0%
By-Law Enforcement Provincial Offences Act	91,490 (6,330)	85,710 (3,770)	(5,780) 2,560	-40%
Animal Control	22,540	24,700	2,160	10%
Total Protection Services	1,844,100	2,041,440	197,340	11%
Transportation Services	0.704.000	0.700.000	57.000	221
Roads Paved & Unpaved	2,724,890	2,782,280	57,390	2%
Bridges & Culverts Traffic Operations & Roadside Maintenance	301,000 199,430	361,100 181,600	60,100 (17,830)	20% -9%
Winter Control	774,540	837,200	62,660	-9 % 8%
Crossing Guards	120,500	124,250	3,750	3%
Streetlights	28,410	29,410	1,000	4%
Total Transportation Services	4,148,770	4,315,840	167,070	4%
Environmental Services				201
Wastewater Storm Sewer	- 119,710	- 122,060	2,350	0% 2%
Water	119,710	122,000	2,330	0%
Total Environmental Services	119,710	122,060	2,350	2%
Heath Services				
Cemeteries	129,500	129,040	(460)	0%
Total Heath Services	129,500	129,040	(460)	0%
Recreation & Cultural Services				
Parks	724,500	742,360	17,860	2%
Recreation Programs	592,000	722,180	130,180	22%
Recreational Facilities	702,000	705,590	3,590	1%
Libraries	952,830	1,008,820	55,990	6%
Total Recreation & Cultural Services	2,971,330	3,178,950	207,620	7%
Planning & Development				
Planning & Heritage	276,670	447,480	170,810	62%
Drainage	29.950	30,200	250	1%
Total Planning & Development	306,620	477,680	171,060	56%
	-	-	-	0%
	2025	2026	Variance (\$)	Variance (%)
Estimated Assessment Growth (%)	1.01%	1.15%	ταιιαπου (ψ)	3 a. lalloo (/0)
Estimated Assessment Growth (\$)	\$97,772	\$117,534		
**/	, .	, ,		
BASE LEVY	\$10,255,120	\$10,790,000	\$534,880	5.22%
LESS: VALUE OF 2026 ESTIMATEDASSESSMENT GROWTH	* * * * * * * * * *	(\$117,534)	(\$117,534)	
TOTAL BASE LEVY, AFTER ESTIMATED GROWTH	\$10,255,120	\$10,672,466	\$417,346	4.07%
HOSPITAL LEVY	\$206,900	\$206,000	(\$900)	-0.43%
TOTAL LEVY, AFTER ESTIMATED GROWTH	\$10,462,020	\$10,878,466	\$416,446	3.98%
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Function 00 - General

Department General

	2025	2026		
	Budget	Budget	Change	% Change
Revenues				
00000 - GF (General Fund)				
Funding from Reserves	150,000	250,000	100,000	66.67%
Government Transfers	1,232,900	1,350,700	117,800	9.55%
Other Revenue	1,194,800	1,219,300	24,500	2.05%
Tax Levy	10,255,120	10,790,000	534,880	5.22%
Tax Other	990,400	1,003,200	12,800	1.29%
User Charges	405,700	394,120	(11,580)	-2.85%
Total 00000 - GF (General Fund)	14,228,920	15,007,320	778,400	5.47%
Total Revenues	14,228,920	15,007,320	778,400	5.47%
Expenses				
00000 - GF (General Fund)				
Contracted Services	0	0	0	0.00%
Contribution to Reserves	510,000	660,000	150,000	29.41%
Debenture Interest	621,720	596,500	(25,220)	-4.06%
Debenture Principal	731,350	724,400	(6,950)	-0.95%
Total 00000 - GF (General Fund)	1,863,070	1,980,900	117,830	6.32%
Total Expenses	1,863,070	1,980,900	117,830	6.32%
Net Total	12.365.850	13.026.420	660.570	5.34%

Function 00 - General

Department Equipment

	2025	2026		
	<u>Budget</u>	Budget	Change	% Change
Revenues				
00001 - GF-EQU (Equipment)				
Internal Functional Adjustments - Transfers	915,690	947,640	31,950	3.49%
Total 00001 - GF-EQU (Equipment)	915,690	947,640	31,950	3.49%
Total Revenues	915,690	947,640	31,950	3.49%
Expenses				
00001 - GF-EQU (Equipment)				
Contracted Services	119,630	121,690	2,060	1.72%
Contribution to Reserves	575,000	600,000	25,000	4.35%
Repairs and Maintenance	115,290	117,600	2,310	2.00%
Wages and Benefits	105,770	108,350	2,580	2.44%
Total 00001 - GF-EQU (Equipment)	915,690	947,640	31,950	3.49%
Total Expenses	915,690	947,640	31,950	3.49%
Net Total	0	0	0	0.00%

Function 02 - General Government

Department Governance

	2025	2026		
	Budget	Budget	Change	% Change
Expenses				
02401 - GOV-MAY (Mayor)				
Administrative Expenses	11,410	11,630	220	1.93%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	54,630	60,940	6,310	11.55%
Total 02401 - GOV-MAY (Mayor)	66,040	72,570	6,530	9.89%
02402 - GOV-COU (Councillors)				
Administrative Expenses	29,320	30,940	1,620	5.53%
Insurance	6,400	6,700	300	4.69%
Supplies and Equipment	2,690	2,740	50	1.86%
Wages and Benefits	266,300	272,150	5,850	2.20%
Total 02402 - GOV-COU (Councillors)	304,710	312,530	7,820	2.57%
02403 - GOV-ELE (Election)				
Administrative Expenses	0	37,700	37,700	100.00%
Contracted Services	0	55,690	55,690	100.00%
Contribution to Reserves	36,000	55,000	19,000	52.78%
Supplies and Equipment	0	21,120	21,120	100.00%
Wages and Benefits	0	80,660	80,660	100.00%
Total 02403 - GOV-ELE (Election)	36,000	250,170	214,170	594.92%
Total Expenses	406,750	635,270	228,520	56.18%
Revenues				
02403 - GOV-ELE (Election)				
Funding from Reserves	0	195,040	195,040	100.00%
Total 02403 - GOV-ELE (Election)	0	195,040	195,040	100.00%
Total Revenues	0	195,040	195,040	100.00%
Net Total	(406.750)	(440.230)	(33.480)	8.23%

Function 02 - General Government

Department Office of the CAO

	2025	2026		
<u></u>	Budget	Budget	Change	% Change
Revenues				
02501 - CRPMGT-CAO (Office of the CAO)				
Funding from Reserves	0	29,500	29,500	100.00%
Transfer of Program Support	0	218,390	218,390	100.00%
Total 02501 - CRPMGT-CAO (Office of the CAO)	0	247,890	247,890	100.00%
Total Revenues	0	247,890	247,890	100.00%
Expenses				
02501 - CRPMGT-CAO (Office of the CAO)				
Administrative Expenses	0	67,520	67,520	100.00%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	0	34,550	34,550	100.00%
External Transfers	0	33,420	33,420	100.00%
Subscriptions and Periodicals	0	1,550	1,550	100.00%
Supplies and Equipment	0	3,190	3,190	100.00%
Utilities	0	600	600	100.00%
Wages and Benefits	0	538,820	538,820	100.00%
Total 02501 - CRPMGT-CAO (Office of the CAO)	0	679,650	679,650	100.00%
Total Expenses	0	679,650	679,650	100.00%
Net Total	0	(431.760)	(431.760)	100.00%

Function 02 - General Government

Department Legal and Legislative Services

	2025	2026		
	Budget	Budget	Change	% Change
Revenues				
02502 - CRPMGT-CLK (Clerks)				
Funding from Reserves	105,700	24,000	(81,700)	-77.29%
Government Transfers	0	0	0	0.00%
Other Revenue	4,000	0	(4,000)	-100.00%
Transfer of Program Support	617,900	286,510	(331,390)	-53.63%
User Charges	10,220	5,100	(5,120)	-50.10%
Total 02502 - CRPMGT-CLK (Clerks)	737,820	315,610	(422,210)	-57.22%
Total Revenues	737,820	315,610	(422,210)	-57.22%
Expenses				
02502 - CRPMGT-CLK (Clerks)				
Administrative Expenses	97,370	36,650	(60,720)	-62.36%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	463,090	177,760	(285,330)	-61.61%
Debenture Principal	0	0	0	0.00%
External Transfers	33,110	0	(33,110)	-100.00%
Insurance	78,850	78,480	(370)	-0.47%
Rents and Financial Expenses	16,750	0	(16,750)	-100.00%
Repairs and Maintenance	17,800	0	(17,800)	-100.00%
Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	2,190	680	(1,510)	-68.95%
Supplies and Equipment	57,040	7,430	(49,610)	-86.97%
Tax Write Off	79,050	0	(79,050)	-100.00%
Utilities	59,540	800	(58,740)	-98.66%
Wages and Benefits	2,272,100	611,020	(1,661,080)	-73.11%
Total 02502 - CRPMGT-CLK (Clerks)	3,176,890	912,820	(2,264,070)	-71.27%
Total Expenses	3,176,890	912,820	(2,264,070)	-71.27%
Net Total	(2.439.070)	(597.210)	1.841.860	-75.51%

Function 02 - General Government

Department Corporate Services

	2025	2026		
	Budget	Budget	Change	% Change
Revenues				
02503 - CRPMGT-CORP (Corporate Services)				
Funding from Reserves	0	37,500	37,500	100.00%
Other Revenue	0	10,000	10,000	100.00%
Transfer of Program Support	0	550,920	550,920	100.00%
User Charges	0	9,000	9,000	100.00%
Total 02503 - CRPMGT-CORP (Corporate Services)	0	607,420	607,420	100.00%
Total Revenues	0	607,420	607,420	100.00%
Expenses				
02503 - CRPMGT-CORP (Corporate Services)				
Administrative Expenses	0	26,640	26,640	100.00%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	0	341,140	341,140	100.00%
Debenture Principal	0	0	0	0.00%
Rents and Financial Expenses	0	14,050	14,050	100.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	0	49,290	49,290	100.00%
Tax Write Off	0	70,800	70,800	100.00%
Utilities	0	24,170	24,170	100.00%
Wages and Benefits	0	1,253,070	1,253,070	100.00%
Total 02503 - CRPMGT-CORP (Corporate Services)	0	1,779,160	1,779,160	100.00%
Total Expenses	0	1,779,160	1,779,160	100.00%
Net Total	0	(1.171.740)	(1.171.740)	100.00%

Function 02 - General Government

Department Township Administration Facility

	2025 Budget	2026 Budget	Change	% Change
Revenues	-	-	-	
02504 - CRPMGT-FAC (Townhall Administration Facility)				
Transfer of Program Support	0	59,980	59,980	100.00%
Total 02504 - CRPMGT-FAC (Townhall Administration Facility)	0	59,980	59,980	100.00%
Total Revenues	0	59,980	59,980	100.00%
Expenses				
02504 - CRPMGT-FAC (Townhall Administration Facility)				
Administrative Expenses	0	2,600	2,600	100.00%
Contracted Services	0	14,920	14,920	100.00%
Repairs and Maintenance	0	18,150	18,150	100.00%
Utilities	0	38,600	38,600	100.00%
Wages and Benefits	0	106,180	106,180	100.00%
Total 02504 - CRPMGT-FAC (Townhall Administration Facility)	0	180,450	180,450	100.00%
Total Expenses	0	180,450	180,450	100.00%
Net Total	0	(120.470)	(120.470)	100.00%

Function 04 - Protection Services

Department Fire

	2025 Budget	2026 Budget	Change	% Change
Revenues	-	-	-	
04101 - FIR-ST1 (Fire Station 1)				
Funding from Reserves	14,400	12,000	(2,400)	-16.67%
Other Revenue	1,000	1,000	0	0.00%
User Charges	11,500	15,000	3,500	30.43%
Total 04101 - FIR-ST1 (Fire Station 1)	26,900	28,000	1,100	4.09%
04102 - FIR-ST2 (Fire Station 2)				
User Charges	76,330	74,390	(1,940)	-2.54%
Total 04102 - FIR-ST2 (Fire Station 2)	76,330	74,390	(1,940)	-2.54%
04109 - FIR-EMM (Emergency Management)				
Funding from Reserves	3,540	0	(3,540)	-100.00%
Government Transfers	16,460	0	(16,460)	-100.00%
Total 04109 - FIR-EMM (Emergency Management)	20,000	0	(20,000)	-100.00%
Total Revenues	123,230	102,390	(20,840)	-16.91%
Expenses				
04101 - FIR-ST1 (Fire Station 1)				
Administrative Expenses	29,630	30,550	920	3.10%
Contracted Services	161,680	167,770	6,090	3.77%
Contribution to Reserves	414,000	514,000	100,000	24.15%
Insurance	43,200	47,500	4,300	9.95%
Rents and Financial Expenses	2,440	2,480	40	1.64%
Repairs and Maintenance	30,750	33,780	3,030	9.85%
Supplies and Equipment	44,390	52,110	7,720	17.39%
Utilities	41,300	43,140	1,840	4.46%
Wages and Benefits	818,130	868,840	50,710	6.20%
Total 04101 - FIR-ST1 (Fire Station 1)	1,585,520	1,760,170	174,650	11.02%
04102 - FIR-ST2 (Fire Station 2)				
Administrative Expenses	0	0	0	0.00%
Contracted Services	15,520	24,690	9,170	59.09%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	75,000	71,000	(4,000)	-5.33%
Debenture Principal	79,700	79,700	0	0.00%
Insurance	18,500	20,400	1,900	10.27%
Repairs and Maintenance	13,710	15,920	2,210	16.12%
Supplies and Equipment	5,100	5,200	100	1.96%
Utilities	16,040	28,960	12,920	80.55%
Wages and Benefits	0	0	0	0.00%
Total 04102 - FIR-ST2 (Fire Station 2)	223,570	245,870	22,300	9.97%
04109 - FIR-EMM (Emergency Management)				
Contracted Services	30,000	30,600	600	2.00%
Supplies and Equipment	20,540	550	(19,990)	-97.32%
Total 04109 - FIR-EMM (Emergency Management)	50,540	31,150	(19,390)	-38.37%
Total Expenses	1,859,630	2,037,190	177,560	9.55%
Net Total	(1,736,400)	(1,934,800)	(198,400)	11.43%

Function 04 - Protection Services

Department Building Permit & Inspection Services

	2025	2026		
	Budget	Budget	Change	% Change
Revenues				
04451 - BPINSP-BLD (Building Services)				
Funding from Reserves	335,970	228,730	(107,240)	-31.92%
User Charges	377,720	430,760	53,040	14.04%
Total 04451 - BPINSP-BLD (Building Services)	713,690	659,490	(54,200)	-7.59%
Total Revenues	713,690	659,490	(54,200)	-7.59%
Expenses				
04451 - BPINSP-BLD (Building Services)				
Administrative Expenses	17,260	14,370	(2,890)	-16.74%
Allocation of Program Support	222,300	133,500	(88,800)	-39.95%
Contracted Services	63,760	87,200	23,440	36.76%
Contribution to Reserves	11,000	11,220	220	2.00%
Repairs and Maintenance	1,420	1,450	30	2.11%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	6,660	6,200	(460)	-6.91%
Utilities	1,920	1,960	40	2.08%
Wages and Benefits	389,170	403,390	14,220	3.65%
Total 04451 - BPINSP-BLD (Building Services)	713,690	659,490	(54,200)	-7.59%
Total Expenses	713,690	659,490	(54,200)	-7.59%
Net Total	0	0	0	0.00%

Function 04 - Protection Services

Department By-Law Enforcement

	2025 Budget	2026 Budget	Change	% Change
Revenues —	buaget	ьиадет	Change	% Change
04401 - PRCTINSP-BYLW (By-Law Enforcement - General)				
Other Revenue	0	7,500	7,500	100.00%
User Charges	3,790	3,790	0	0.00%
Total 04401 - PRCTINSP-BYLW (By-Law Enforcement - General)	3 79N	11,290	7,500	197.89%
04403 - PRCTINSP-BYPK (By-Law Enforcement - Parking)				
Other Revenue	7,500	7,500	0	0.00%
Total 04403 - PRCTINSP-BYPK (By-Law Enforcement - Parking)	7,500	7,500	0	0.00%
Total Revenues	11,290	18,790	7,500	66.43%
Expenses				
04401 - PRCTINSP-BYLW (By-Law Enforcement - General)				
Administrative Expenses	5,700	3,420	(2,280)	-40.00%
Contracted Services	1,450	1,400	(50)	-3.45%
Repairs and Maintenance	1,420	1,450	30	2.11%
Supplies and Equipment	3,540	3,680	140	3.95%
Utilities	560	570	10	1.79%
Wages and Benefits	84,270	88,020	3,750	4.45%
Total 04401 - PRCTINSP-BYLW (By-Law Enforcement - General)	96 940	98,540	1,600	1.65%
04403 - PRCTINSP-BYPK (By-Law Enforcement - Parking)				
Contracted Services	4,440	4,530	90	2.03%
Supplies and Equipment	1,400	1,430	30	2.14%
Total 04403 - PRCTINSP-BYPK (By-Law Enforcement - Parking)	5,840	5,960	120	2.05%
Total Expenses	102,780	104,500	1,720	1.67%
Net Total	(91.490)	(85.710)	5.780	-6.32%

Function 04 - Protection Services

Department POA

	2025 Budget	2026 Budget	Change	% Change
Revenues		_	-	
04600 - POA (Provincial Offences Act)				
User Charges	6,430	3,770	(2,660)	-41.37%
Total 04600 - POA (Provincial Offences Act)	6,430	3,770	(2,660)	-41.37%
Total Revenues	6,430	3,770	(2,660)	-41.37%
Expenses				
04600 - POA (Provincial Offences Act)				
Contracted Services	100	0	(100)	-100.00%
Total 04600 - POA (Provincial Offences Act)	100	0	(100)	-100.00%
Total Expenses	100	0	(100)	-100.00%
Net Total	6.330	3.770	(2.560)	-40.44%

Function 04 - Protection Services

Department Animal Control

	2025 Budget	2026 Budget	Change	% Change
Revenues	buuget	buuget	Change	76 Change
04402 - PRCTINSP-ANML (Animal Control)				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML (Animal Control)	3,000	3,000	0	0.00%
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML (Animal Control)				
Administrative Expenses	50	50	0	0.00%
Contracted Services	22,440	24,540	2,100	9.36%
External Transfers	3,050	3,110	60	1.97%
Total 04402 - PRCTINSP-ANML (Animal Control)	25,540	27,700	2,160	8.46%
Total Expenses	25,540	27,700	2,160	8.46%
Net Total	(22.540)	(24.700)	(2.160)	9.58%

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2025 Budget	2026 Budget	Change	% Change
Revenues	<u> </u>	Duaget	Change	70 Change
06110 - RDS-PAV (Paved Roads)				
Funding from Reserves	36,000	30,000	(6,000)	-16.67%
Other Revenue	0	0	0	0.00%
Transfer of Program Support	383,600	188,700	(194,900)	-50.81%
User Charges	90,500	93,500	3,000	3.31%
Total 06110 - RDS-PAV (Paved Roads)	510,100	312,200	(197,900)	-38.80%
Total Revenues	510,100	312,200	(197,900)	-38.80%
Expenses				
06110 - RDS-PAV (Paved Roads)				
Administrative Expenses	23,530	22,790	(740)	-3.14%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	319,070	349,490	30,420	9.53%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	7,420	6,800	(620)	-8.36%
Debenture Principal	24,000	24,000	0	0.00%
Insurance	105,800	102,200	(3,600)	-3.40%
Internal Functional Adjustments	477,070	493,720	16,650	3.49%
Rents and Financial Expenses	2,500	2,550	50	2.00%
Repairs and Maintenance	103,680	105,750	2,070	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	92,230	80,740	(11,490)	-12.46%
Utilities	36,800	39,850	3,050	8.29%
Wages and Benefits	1,291,440	1,083,920	(207,520)	-16.07%
Total 06110 - RDS-PAV (Paved Roads)	2,483,540	2,311,810	(171,730)	-6.91%
06120 - RDS-UNP (Unpaved Roads)				
Allocation of Program Support	26,800	31,500	4,700	17.54%
Contracted Services	155,900	182,000	26,100	16.74%
Contribution to Reserves	58,200	58,200	0	0.00%
Debenture Interest	66,030	58,400	(7,630)	-11.56%
Debenture Principal	91,080	90,000	(1,080)	-1.19%
Repairs and Maintenance	175,650	179,160	3,510	2.00%
Wages and Benefits	177,790	183,410	5,620	3.16%
Total 06120 - RDS-UNP (Unpaved Roads)	751,450	782,670	31,220	4.15%
Total Expenses	3,234,990	3,094,480	(140,510)	-4.34%
Net Total	(2.724.890)	(2.782.280)	(57.390)	2.11%

Function 06 - Transportation Services

Department Bridges & Culverts

	2025	2026		
	Budget	Budget	Change	% Change
Expenses				
06130 - BRG (Bridges & Culverts)				
Contracted Services	54,020	55,080	1,060	1.96%
Contribution to Reserves	215,000	275,000	60,000	27.91%
Debenture Interest	2,980	2,070	(910)	-30.54%
Debenture Principal	29,000	28,950	(50)	-0.17%
Total 06130 - BRG (Bridges & Culverts)	301,000	361,100	60,100	19.97%
Total Expenses	301,000	361,100	60,100	19.97%
Net Total	(301.000)	(361.100)	(60.100)	19.97%

Function 06 - Transportation Services

Department Traffic Operations & Roadside Maintenance

	2025	2026		
	Budget	Budget	Change	% Change
Revenues				
06140 - RDS-TRAF (Traffic & Roadside Maintenance)				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF (Traffic & Roadside Maintenance) 06141 - USWLK (Urban Sidewalks)	0	0	0	0.00%
Tax Levy-Urban Service Area	137,820	140,950	3,130	2.27%
Tax Other	0	330	330	100.00%
Total 06141 - USWLK (Urban Sidewalks)	137,820	141,280	3,460	2.51%
Total Revenues	137,820	141,280	3,460	2.51%
Expenses				
06140 - RDS-TRAF (Traffic & Roadside Maintenance)				
Contracted Services	93,770	105,490	11,720	12.50%
Repairs and Maintenance	58,440	31,880	(26,560)	-45.45%
Special Projects	0	0	0	0.00%
Wages and Benefits	49,520	50,960	1,440	2.91%
Total 06140 - RDS-TRAF (Traffic & Roadside Maintenance)	201,730	188,330	(13,400)	-6.64%
06141 - USWLK (Urban Sidewalks)				
Allocation of Program Support	28,700	24,900	(3,800)	-13.24%
Contracted Services	46,880	47,820	940	2.01%
Contribution to Reserves	5,000	5,100	100	2.00%
Internal Functional Adjustments	26,520	27,450	930	3.51%
Repairs and Maintenance	980	1,000	20	2.04%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	9,960	10,200	240	2.41%
Total 06141 - USWLK (Urban Sidewalks)	118,040	116,470	(1,570)	-1.33%
06142 - RSWLK (Rural Sidewalks)				
Allocation of Program Support	2,500	2,800	300	12.00%
Contracted Services	14,980	15,280	300	2.00%
Total 06142 - RSWLK (Rural Sidewalks)	17,480	18,080	600	3.43%
Total Expenses	337,250	322,880	(14,370)	-4.26%
Net Total	(199.430)	(181.600)	17.830	<u>-8.94%</u>

Function 06 - Transportation Services

Department Winter Control

	2025	2026		
<u> </u>	Budget	Budget	Change	% Change
Expenses				
06210 - WC-RDS (Winter Control - Roads)				
Contribution to Reserves	5,200	5,300	100	1.92%
Internal Functional Adjustments	256,000	264,930	8,930	3.49%
Repairs and Maintenance	204,370	230,000	25,630	12.54%
Supplies and Equipment	58,200	68,400	10,200	17.53%
Wages and Benefits	222,350	229,360	7,010	3.15%
Total 06210 - WC-RDS (Winter Control - Roads)	746,120	797,990	51,870	6.95%
06221 - WC-USWLK (Winter Control - Urban Sidewalks)				
Repairs and Maintenance	0	4,500	4,500	100.00%
Wages and Benefits	19,780	20,310	530	2.68%
Total 06221 - WC-USWLK (Winter Control - Urban Sidewalks)	19,780	24,810	5,030	25.43%
06222 - WC-RSDWK (Winter Control - Rural Sidewalks)				
Contracted Services	0	0	0	0.00%
Repairs and Maintenance	0	2,500	2,500	100.00%
Total 06222 - WC-RSDWK (Winter Control - Rural Sidewalks)	0	2,500	2,500	100.00%
06223 - WC-PARK (Winter Control - Parking Lots)				
Contracted Services	8,640	11,900	3,260	37.73%
Total 06223 - WC-PARK (Winter Control - Parking Lots)	8,640	11,900	3,260	37.73%
Total Expenses	774,540	837,200	62,660	8.09%
Net Total	(774.540)	(837.200)	(62.660)	8.09%

Function 06 - Transportation Services

Department Crossing Guards

	2025	2026		
	Budget	Budget	Change	% Change
Expenses				
06143 - RDS-CXG (Crossing Guards)				
Contracted Services	2,120	2,160	40	1.89%
Supplies and Equipment	1,230	1,260	30	2.44%
Wages and Benefits	117,150	120,830	3,680	3.14%
Total 06143 - RDS-CXG (Crossing Guards)	120,500	124,250	3,750	3.11%
Total Expenses	120,500	124,250	3,750	3.11%
Net Total	(120,500)	(124.250)	(3.750)	3.11%

Function 06 - Transportation Services

Department Streetlights

	2025	2026		
	Budget	Budget	Change	% Change
Revenues				
06501 - RDS-USTL (Urban Streetlights)				
Tax Levy-Urban Service Area	48,500	52,190	3,690	7.61%
Total 06501 - RDS-USTL (Urban Streetlights)	48,500	52,190	3,690	7.61%
Total Revenues	48,500	52,190	3,690	7.61%
Expenses				
06501 - RDS-USTL (Urban Streetlights)				
Allocation of Program Support	16,100	18,800	2,700	16.77%
Contracted Services	9,800	9,990	190	1.94%
Contribution to Reserves	0	0	0	0.00%
Utilities	22,600	23,400	800	3.54%
Total 06501 - RDS-USTL (Urban Streetlights)	48,500	52,190	3,690	7.61%
06502 - RDS-RSTL (Rural Streetlights)				
Allocation of Program Support	7,800	7,500	(300)	-3.85%
Contracted Services	9,910	10,110	200	2.02%
Contribution to Reserves	0	0	0	0.00%
Utilities	10,700	11,800	1,100	10.28%
Total 06502 - RDS-RSTL (Rural Streetlights)	28,410	29,410	1,000	3.52%
Total Expenses	76,910	81,600	4,690	6.10%
Net Total	(28.410)	(29.410)	(1.000)	3.52%

Function 08 - Environmental Services

Department Wastewater

	2025	2026		
-	Budget	Budget	Change	% Change
Revenues				
08110 - WW-COLL (Wastewater Collection)				
Funding from Reserves	0	31,520	31,520	100.00%
Government Transfers	0	0	0	0.00%
User Charges	2,631,040	2,940,140	309,100	11.75%
Total 08110 - WW-COLL (Wastewater Collection)	2,631,040	2,971,660	340,620	12.95%
Total Revenues	2,631,040	2,971,660	340,620	12.95%
Expenses				
08110 - WW-COLL (Wastewater Collection)				
Allocation of Program Support	250,200	564,900	314,700	125.78%
Contracted Services	67,280	51,700	(15,580)	-23.16%
Contribution to Reserves	90,270	0	(90,270)	-100.00%
Insurance	39,700	39,700	0	0.00%
Internal Functional Adjustments	12,210	12,640	430	3.52%
Repairs and Maintenance	10,640	10,850	210	1.97%
Special Projects	0	0	0	0.00%
Supplies and Equipment	7,150	7,160	10	0.14%
Wages and Benefits	146,590	100,610	(45,980)	-31.37%
Total 08110 - WW-COLL (Wastewater Collection)	624,040	787,560	163,520	26.20%
08120 - WW-TREAT (Wastewater Treatment & Disposal)				
Contracted Services	2,007,000	2,184,100	177,100	8.82%
Total 08120 - WW-TREAT (Wastewater Treatment & Disposal)	2,007,000	2,184,100	177,100	8.82%
Total Expenses	2,631,040	2,971,660	340,620	12.95%
Net Total	0	0	0	0.00%

Function 08 - Environmental Services

Department Storm Sewer

	2025	2026		
	Budget	Budget	Change	% Change
Revenues				
08210 - USTRM (Urban Storm Sewer System)				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM (Urban Storm Sewer System)	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Expenses				
08210 - USTRM (Urban Storm Sewer System)				
Contracted Services	32,000	32,640	640	2.00%
Contribution to Reserves	0	0	0	0.00%
Repairs and Maintenance	18,740	19,110	370	1.97%
Special Projects	0	0	0	0.00%
Total 08210 - USTRM (Urban Storm Sewer System)	50,740	51,750	1,010	1.99%
08220 - RSTRM (Rural Storm Sewer System)				
Contracted Services	44,420	40,310	(4,110)	-9.25%
Contribution to Reserves	0	0	0	0.00%
Repairs and Maintenance	24,550	30,000	5,450	22.20%
Total 08220 - RSTRM (Rural Storm Sewer System)	68,970	70,310	1,340	1.94%
Total Expenses	119,710	122,060	2,350	1.96%
Net Total	(119.710)	(122.060)	(2.350)	1.96%

Function 08 - Environmental Services

Department Water

	2025	2026		
<u> </u>	Budget	Budget	Change	% Change
Revenues				
08321 - WAT-UTLY (Water Distribution & Transmission)				
Funding from Reserves	0	0	0	0.00%
Other Revenue	18,600	19,000	400	2.15%
User Charges	1,726,780	1,936,000	209,220	12.12%
Total 08321 - WAT-UTLY (Water Distribution & Transmission) 08322 - WAT-BLK (Bulk Water Distribution)	1,745,380	1,955,000	209,620	12.01%
User Charges	609,100	867,000	257,900	42.34%
Total 08322 - WAT-BLK (Bulk Water Distribution)	609,100	867,000	257,900	42.34%
Total Revenues	2,354,480	2,822,000	467,520	19.86%
Expenses				
08321 - WAT-UTLY (Water Distribution & Transmission)				
Administrative Expenses	11,400	12,130	730	6.40%
Allocation of Program Support	447,100	520,600	73,500	16.44%
Contracted Services	42,870	47,770	4,900	11.43%
Contribution to Reserves	296,310	191,490	(104,820)	-35.38%
Insurance	35,600	36,200	600	1.69%
Internal Functional Adjustments	30,010	31,060	1,050	3.50%
Repairs and Maintenance	779,710	834,520	54,810	7.03%
Special Projects	0	0	0	0.00%
Supplies and Equipment	14,280	14,430	150	1.05%
Utilities	6,800	7,160	360	5.29%
Wages and Benefits	416,830	763,510	346,680	83.17%
Total 08321 - WAT-UTLY (Water Distribution & Transmission) 08322 - WAT-BLK (Bulk Water Distribution)	2,080,910	2,458,870	377,960	18.16%
Contracted Services	4,030	5,610	1,580	39.21%
Internal Functional Adjustments	2,230	2,310	80	3.59%
Repairs and Maintenance	263,430	352,310	88,880	33.74%
Utilities	3,880	2,900	(980)	-25.26%
Total 08322 - WAT-BLK (Bulk Water Distribution)	273,570	363,130	89,560	32.74%
Total Expenses	2,354,480	2,822,000	467,520	19.86%
Net Total	0	0	0	0.00%

Function 10 - Health Services

Department Cemeteries

	2025 Budget	2026 Budget	Change	% Change
Revenues	Duaget	buaget	Change	70 Change
10400 - CEM (Cemeteries)				
Funding from Reserves	0	0	0	0.00%
User Charges	5,220	37,220	32,000	613.03%
Total 10400 - CEM (Cemeteries)	5,220	37,220	32,000	613.03%
Total Revenues	5,220	37,220	32,000	613.03%
Expenses				
10400 - CEM (Cemeteries)				
Administrative Expenses	2,160	2,200	40	1.85%
Contracted Services	37,240	62,480	25,240	67.78%
Contribution to Reserves	20,000	25,000	5,000	25.00%
External Transfers	15,910	16,220	310	1.95%
Repairs and Maintenance	5,100	5,200	100	1.96%
Special Projects	0	0	0	0.00%
Supplies and Equipment	1,080	1,100	20	1.85%
Wages and Benefits	53,230	54,060	830	1.56%
Total 10400 - CEM (Cemeteries)	134,720	166,260	31,540	23.41%
Total Expenses	134,720	166,260	31,540	23.41%
Net Total	(129.500)	(129.040)	460	-0.36%

Function 16 - Recreation and Cultural Services

Department Parks

	2025	2026	Chaman	0/ C hanna
Revenues	Budget	Budget	Change	% Change
16100 - PRK (Parks)				
• •	3,600	3,000	(600)	-16.67%
Funding from Reserves Other Revenue	4,000	5,700	1,700	42.50%
	3,900	4,100	200	5.13%
User Charges	11,500	12,800	1,300	11.30%
Total 16100 - PRK (Parks)	11,300	12,800	1,300	11.30%
16101 - PRK-LPX (Leisureplex)	0	0	0	0.00%
Funding from Reserves	33,000		10,990	33.30%
User Charges		43,990		
Total 16101 - PRK-LPX (Leisureplex)	33,000	43,990	10,990	33.30%
Total Revenues	44,500	56,790	12,290	27.62%
Expenses				
16100 - PRK (Parks)	14.000	14 240	200	1 000/
Administrative Expenses	14,060	14,340	280	1.99%
Contracted Services	89,030	96,000	6,970	7.83%
Insurance	17,200	19,200	2,000	11.63%
Internal Functional Adjustments	70,690	73,140	2,450	3.47%
Repairs and Maintenance	45,900	50,610	4,710	10.26%
Special Projects	0	0	0	0.00%
Supplies and Equipment	25,620	23,100	(2,520)	-9.84%
Utilities	3,400	3,700	300	8.82%
Wages and Benefits	293,880	308,050	14,170	4.82%
Total 16100 - PRK (Parks)	559,780	588,140	28,360	5.07%
16101 - PRK-LPX (Leisureplex)				
Contracted Services	10,060	10,320	260	2.58%
Repairs and Maintenance	23,250	23,700	450	1.94%
Utilities	8,400	9,100	700	8.33%
Wages and Benefits	167,510	167,890	380	0.23%
Total 16101 - PRK-LPX (Leisureplex)	209,220	211,010	1,790	0.86%
Total Expenses	769,000	799,150	30,150	3.92%
Net Total	(724.500)	(742.360)	(17.860)	2.47%

Function 16 - Recreation and Cultural Services

Department Recreation Programs

	2025 Budget	2026 Budget	Change	% Change
Revenues				
16200 - RECPG (Recreation Programs - General)				
Funding from Reserves	10,800	9,000	(1,800)	-16.67%
Other Revenue	4,500	4,600	100	2.22%
Total 16200 - RECPG (Recreation Programs - General)	15,300	13,600	(1,700)	-11.11%
16201 - RECPG-YTH (Youth Programs)				
Government Transfers	0	0	0	0.00%
Other Revenue	2,000	3,000	1,000	50.00%
User Charges	85,700	120,850	35,150	41.02%
Total 16201 - RECPG-YTH (Youth Programs)	87,700	123,850	36,150	41.22%
16202 - RECPG-ADL (Adult Programs)				
Government Transfers	0	0	0	0.00%
User Charges	28,000	53,000	25,000	89.29%
Total 16202 - RECPG-ADL (Adult Programs)	28,000	53,000	25,000	89.29%
16203 - RECPG-CAN (Canada Day)				
Government Transfers	0	0	0	0.00%
Other Revenue	1,500	1,500	0	0.00%
Total 16203 - RECPG-CAN (Canada Day)	1,500	1,500	0	0.00%
16204 - RECPG-HAR (Harvest Routes)				
User Charges	8,660	11,220	2,560	29.56%
Total 16204 - RECPG-HAR (Harvest Routes)	8,660	11,220	2,560	29.56%
16205 - RECPG-PAR (Santa Claus Parade)				
Other Revenue	5,000	5,000	0	0.00%
Total 16205 - RECPG-PAR (Santa Claus Parade)	5,000	5,000	0	0.00%
16206 - RECPG-MAR (Market Events)				
User Charges	3,050	3,000	(50)	-1.64%
Total 16206 - RECPG-MAR (Market Events)	3,050	3,000	(50)	-1.64%
Total Revenues	149,210	211,170	61,960	41.53%
Expenses				
16200 - RECPG (Recreation Programs - General)				
Administrative Expenses	9,220	9,470	250	2.71%
Contracted Services	37,140	41,780	4,640	12.49%
Insurance	8,900	9,000	100	1.12%
Rents and Financial Expenses	19,360	23,520	4,160	21.49%
Supplies and Equipment	7,650	10,340	2,690	35.16%
Utilities	3,400	6,740	3,340	98.24%
Wages and Benefits	366,490	493,010	126,520	34.52%
Total 16200 - RECPG (Recreation Programs - General)	452,160	593,860	141,700	31.34%
16201 - RECPG-YTH (Youth Programs)				
Administrative Expenses	1,220	0	(1,220)	-100.00%
Contracted Services	20,660	27,620	6,960	33.69%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	9,650	12,670	3,020	31.30%
Wages and Benefits	123,230	126,620	3,390	2.75%
Total 16201 - RECPG-YTH (Youth Programs) 16202 - RECPG-ADL (Adult Programs)	154,760	166,910	12,150	7.85%

Function 16 - Recreation and Cultural Services

Administrative Expenses	1,300	0	(1,300)	-100.00%
Contracted Services	22,500	28,260	5,760	25.60%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,600	4,270	1,670	64.23%
Wages and Benefits	8,730	8,110	(620)	-7.10%
Total 16202 - RECPG-ADL (Adult Programs)	35,130	40,640	5,510	15.68%
16203 - RECPG-CAN (Canada Day)				
Administrative Expenses	1,000	0	(1,000)	-100.00%
Contracted Services	38,700	59,000	20,300	52.45%
Supplies and Equipment	1,250	1,700	450	36.00%
Wages and Benefits	2,900	3,410	510	17.59%
Total 16203 - RECPG-CAN (Canada Day)	43,850	64,110	20,260	46.20%
16204 - RECPG-HAR (Harvest Routes)				
Administrative Expenses	700	0	(700)	-100.00%
Contracted Services	19,900	26,000	6,100	30.65%
Rents and Financial Expenses	840	860	20	2.38%
Supplies and Equipment	5,850	7,030	1,180	20.17%
Wages and Benefits	1,470	1,950	480	32.65%
Total 16204 - RECPG-HAR (Harvest Routes)	28,760	35,840	7,080	24.62%
16205 - RECPG-PAR (Santa Claus Parade)				
Administrative Expenses	1,200	200	(1,000)	-83.33%
Contracted Services	15,200	19,870	4,670	30.72%
Supplies and Equipment	1,750	2,770	1,020	58.29%
Total 16205 - RECPG-PAR (Santa Claus Parade)	18,150	22,840	4,690	25.84%
16206 - RECPG-MAR (Market Events)				
Administrative Expenses	2,200	600	(1,600)	-72.73%
Contracted Services	5,200	7,530	2,330	44.81%
Supplies and Equipment	1,000	1,020	20	2.00%
Total 16206 - RECPG-MAR (Market Events)	8,400	9,150	750	8.93%
Total Expenses	741,210	933,350	192,140	25.92%
Net Total	(592,000)	(722.180)	(130.180)	21.99%

Function 16 - Recreation and Cultural Services

Department Recreation Facilities

	2025 Budget	2026 Budget	Change	% Change
Revenues =	Daaget	Daaget	Change	70 Change
16340 - RECFAC (Recreation Facilities - Community Centre)				
Funding from Reserves	3,600	3,000	(600)	-16.67%
User Charges	50,000	90,000	40,000	80.00%
Total 16340 - RECFAC (Recreation Facilities - Community Centre)	53 600	93,000	39,400	73.51%
16341 - RECFAC-ARN (Recreation Facilities - Arena)				
Government Transfers	0	0	0	0.00%
User Charges	339,000	340,300	1,300	0.38%
Total 16341 - RECFAC-ARN (Recreation Facilities - Arena)	339,000	340,300	1,300	0.38%
Total Revenues Expenses	392,600	433,300	40,700	10.37%
16340 - RECFAC (Recreation Facilities - Community Centre)				
Administrative Expenses	6,730	6,860	130	1.93%
Contracted Services	73,740	80,010	6,270	8.50%
Contribution to Reserves	2,500	2,500	0	0.00%
External Transfers	5,540	5,650	110	1.99%
Insurance	17,400	18,700	1,300	7.47%
Repairs and Maintenance	5,100	7,200	2,100	41.18%
Supplies and Equipment	2,100	3,040	940	44.76%
Utilities	85,960	89,710	3,750	4.36%
Wages and Benefits	164,070	168,980	4,910	2.99%
Total 16340 - RECFAC (Recreation Facilities - Community Centre)	363 1 <i>1</i> 10	382,650	19,510	5.37%
16341 - RECFAC-ARN (Recreation Facilities - Arena)				
Administrative Expenses	5,170	5,450	280	5.42%
Contracted Services	40,080	43,560	3,480	8.68%
Contribution to Reserves	16,100	15,250	(850)	-5.28%
Insurance	35,200	40,100	4,900	13.92%
Internal Functional Adjustments	40,960	42,390	1,430	3.49%
Repairs and Maintenance	40,590	41,400	810	2.00%
Supplies and Equipment	8,390	8,550	160	1.91%
Utilities	151,610	150,910	(700)	-0.46%
Wages and Benefits	373,610	388,490	14,880	3.98%
Total 16341 - RECFAC-ARN (Recreation Facilities - Arena) 16343 - RECFAC-ABG (Caistor Community Centre)	711,710	736,100	24,390	3.43%
Contracted Services	5,110	5,220	110	2.15%
Repairs and Maintenance	2,810	2,870	60	2.14%
Total 16343 - RECFAC-ABG (Caistor Community Centre) 16344 - RECFAC-SIL (Silverdale Community Centre)	7,920	8,090	170	2.15%
Contracted Services	3,060	3,110	50	1.63%
Repairs and Maintenance	2,850	2,900	50	1.75%
Total 16344 - RECFAC-SIL (Silverdale Community Centre)	5,910	6,010	100	1.69%
16345 - RECFAC-WLL (Wellandport Community Centre)	3,320	0,020		2100/0
Contracted Services	3,060	3,120	60	1.96%
Repairs and Maintenance	2,860	2,920	60	2.10%
Total 16345 - RECFAC-WLL (Wellandport Community Centre)	5,920	6,040	120	2.03%
Total Expenses	1,094,600	1,138,890	44,290	4.05%
Net Total	(702,000)	(705.590)	(3.590)	0.51%

Pagealgie 36237

Function 16 - Recreation and Cultural Services

Department Libraries

	2025 Budget	2026 Budget	Change	% Change
Revenues	Duaget	Dauget	Gnarige	70 Gilange
16401 - LIB-ADM (Library Administration)				
Funding from Reserves	0	0	0	0.00%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	2,500	2,000	(500)	-20.00%
Total 16401 - LIB-ADM (Library Administration)	25,400	24,900	(500)	-1.97%
16402 - LIB-SMT (Smithville Branch)				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT (Smithville Branch)	4,180	4,180	0	0.00%
16403 - LIB-CAI (Caistorville Branch)				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI (Caistorville Branch)	1,020	1,020	0	0.00%
16404 - LIB-WLL (Wellandport Branch)				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL (Wellandport Branch)	1,020	1,020	0	0.00%
Total Revenues	31,620	31,120	(500)	-1.58%
Expenses				
16401 - LIB-ADM (Library Administration)				
Administrative Expenses	23,090	22,090	(1,000)	-4.33%
Contracted Services	22,340	22,870	530	2.37%
Contribution to Reserves	25,000	25,000	0	0.00%
Rents and Financial Expenses	150	150	0	0.00%
Repairs and Maintenance	1,730	1,760	30	1.73%
Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	13,390	13,660	270	2.02%
Supplies and Equipment	36,630	35,890	(740)	-2.02%
Utilities	4,060	4,140	80	1.97%
Wages and Benefits	675,800	723,590	47,790	7.07%
Total 16401 - LIB-ADM (Library Administration) 16402 - LIB-SMT (Smithville Branch)	802,190	849,150	46,960	5.85%
Contracted Services	18,610	19,160	550	2.96%
Contribution to Reserves	0	0	0	0.00%
Insurance	14,700	16,000	1,300	8.84%
Repairs and Maintenance	4,950	5,360	410	8.28%
Utilities	89,380	93,390	4,010	4.49%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT (Smithville Branch)	127,640	133,910	6,270	4.91%
16403 - LIB-CAI (Caistorville Branch)		•	•	
Contracted Services	8,470	7,760	(710)	-8.38%
Contribution to Reserves	0	0	0	0.00%
Insurance	7,300	8,000	700	9.59%
Repairs and Maintenance	2,630	3,180	550	20.91%
Utilities	7,150	7,470	320	4.48%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI (Caistorville Branch) 16404 - LIB-WLL (Wellandport Branch)	25,550	26,410	860	3.37%

Function 16 - Recreation and Cultural Services

Net Total	(952.830)	(1.008.820)	(55.990)	5.88%
Total Expenses	984,450	1,039,940	55,490	5.64%
Total 16404 - LIB-WLL (Wellandport Branch)	29,070	30,470	1,400	4.82%
Wages and Benefits	0	0	0	0.00%
Utilities	11,910	13,090	1,180	9.91%
Repairs and Maintenance	1,590	2,120	530	33.33%
Rents and Financial Expenses	0	0	0	0.00%
Insurance	7,300	8,000	700	9.59%
Contribution to Reserves	0	0	0	0.00%
Contracted Services	8,270	7,260	(1,010)	-12.21%

Function 18 - Planning and Development

Department Planning & Heritage

	2025	2026		
	<u>Budget</u>	Budget	Change	% Change
Revenues				
18101 - PLZ-PLN (Planning Services)				
Funding from Reserves	83,400	49,500	(33,900)	-40.65%
Government Transfers	0	0	0	0.00%
User Charges	502,530	519,170	16,640	3.31%
Total 18101 - PLZ-PLN (Planning Services)	585,930	568,670	(17,260)	-2.95%
Total Revenues	585,930	568,670	(17,260)	-2.95%
Expenses				
18101 - PLZ-PLN (Planning Services)				
Administrative Expenses	21,290	13,800	(7,490)	-35.18%
Contracted Services	75,960	88,450	12,490	16.44%
Contribution to Reserves	10,000	20,000	10,000	100.00%
Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	1,920	720	(1,200)	-62.50%
Supplies and Equipment	1,290	1,850	560	43.41%
Utilities	1,720	1,200	(520)	-30.23%
Wages and Benefits	746,160	886,930	140,770	18.87%
Total 18101 - PLZ-PLN (Planning Services)	858,340	1,012,950	154,610	18.01%
18102 - PLZ- HTG (Heritage)				
Administrative Expenses	4,260	3,200	(1,060)	-24.88%
Total 18102 - PLZ- HTG (Heritage)	4,260	3,200	(1,060)	-24.88%
Total Expenses	862,600	1,016,150	153,550	17.80%
Net Total	(276.670)	(447.480)	(170.810)	61.74%

Function 18 - Planning and Development

Department Drainage

	2025	2026		
	Budget	Budget	Change	% Change
Revenues				
18401 - AGR-DRN (Drainage)				
Government Transfers	17,620	18,330	710	4.03%
Total 18401 - AGR-DRN (Drainage)	17,620	18,330	710	4.03%
Total Revenues	17,620	18,330	710	4.03%
Expenses				
18401 - AGR-DRN (Drainage)				
Administrative Expenses	340	350	10	2.94%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	47,230	48,180	950	2.01%
Total 18401 - AGR-DRN (Drainage)	47,570	48,530	960	2.02%
Total Expenses	47,570	48,530	960	2.02%
Net Total	(29,950)	(30,200)	(250)	0.83%

Township of West Lincoln 2026 Capital and Special Projects Summary

					Funding Source				
Project	Department	Expenditure		Fee/Rate-Funded Reserves	CCBF Grant	OCIF Grant	Regional Grant	Development Charges	
833 - Miscellaneous Corporate Management Equipment and Furniture	Governance	\$ 6,000	\$ 6,000						
177 - Development Charges Background Study Update	Governance	\$ 15,000						\$ 15,000	
1209 - Township Website	Legal and Legislative Services	\$ 25,000	\$ 25,000						
1314 - Economic Development Brand and Marketing Development	Legal and Legislative Services	\$ 22,500	\$ 22,500						
564 - Information Technology Network Hardware and Computers	Corporate Services	\$ 35,000	\$ 35,000						
1088 - Miscellaneous Fire Equipment	Fire	\$ 10,000							
56 - Fire Bunker Gear	Fire	\$ 42,400							
1294 - Ventilation Fans-Electric	Fire	\$ 25,500	\$ 25.500						
1315 - EOC Conferencing Equipment	Fire	\$ 10,000	\$ 10.000						
708 - Vehicle	Building Permit & Inspection Services	\$ 45,000	Ψ 10,000	\$ 45,000					
1306 - Building Application and Permitting Software	Building Permit & Inspection Services	\$ 40,000		\$ 40,000					
237 - Miscellaneous Road Equipment	Transportation Services-General	\$ 7,000	\$ 7.000	Ψ 40,000					
266 - SUV - To replace 2014 GMC TR# 15002	Transportation Services-General	\$ 70,000				-			
655 - PW Ops Centre - New PWs Yard	Transportation Services-General	\$ 70,000	\$ 70,000					\$ 40.000	
						005.000		\$ 40,000	
1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	Roads Paved and Unpaved	\$ 450,000	\$ 225,000			\$ 225,000			
1251 - Dufferin Street Reconstruction	Roads Paved and Unpaved	\$ 500,000	105.000	ļ		\$ 500,000			
1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	Roads Paved and Unpaved	\$ 700,000	\$ 125,000		\$ 575,000	<u> </u>			
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	Bridges & Culverts	\$ 80,000	\$ 80,000						
713 - Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 18,500	\$ 18,500						
500 - Inflow & Infiltration Reduction Program	Wastewater	\$ 200,000		\$ 38,000			\$ 100,000	\$ 62,000	
733 - Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000		\$ 5,000					
1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement	Wastewater	\$ 725,000		\$ 725,000					
1252 - Dufferin Street Watermain Replacement	Water	\$ 500,000		\$ 500,000					
420 - Water Meter Replacement Program	Water	\$ 40,000		\$ 40,000					
723 - Miscellaneous Water Equipment	Water	\$ 5,000		\$ 5.000					
743 - Water Meters - New Installation	Water	\$ 38,000		\$ 38.000					
927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary	Water	\$ 80,000						\$ 80,000	
1243 - Water Valve Turning Trailer - Addition	Water	\$ 140,000		\$ 140.000					
1221 - Trees for All	Parks	\$ 10,000	\$ 10,000	110,000					
138 - Miscellaneous Parks Equipment	Parks	\$ 9,000	\$ 9,000						
1048 - Parks Furniture - Garbage Cans & Benches	Parks	\$ 10,000	\$ 10.000						
1317 - Hanging Basket Bracket Replacement	Parks	\$ 12,500							
1159 - Miscellaneous Recreation Program Equipment	Recreation Programs	\$ 5.000				-			
494 - Ice Edger	Recreation Programs Recreation Facilities	\$ 10.000	\$ 5,000						
494 - Ice Eager 495 - Ice Resurfacer	Recreation Facilities Recreation Facilities	\$ 280,000	\$ 10,000						
1299 - Gymnasium Blinds	Recreation Facilities	\$ 15,000							
1300 - Community Centre Dishwashers	Recreation Facilities/Libraries	\$ 12,000							
1308 - WLCC - Plumbing Upkeep	Recreation Facilities	\$ 10,000	\$ 10,000						
1310 - Arena Electrical	Recreation Facilities	\$ 18,000							
1312 - Floor Scrubber	Recreation Facilities	\$ 6,700							
1004 - Non Network Replacement Computers - Library Branches	Libraries	\$ 6,000	\$ 6,000						
1171 - Library Furniture Replacement	Libraries	\$ 12,200	\$ 12,200						
1173 - Addition to Makerspace	Libraries	\$ 15,000	<u> </u>	<u> </u>				\$ 15,000	
775 - Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,900						\$ 15,900	
776 - Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 19,100	\$ 600					\$ 18,500	
779 - Addition to Printed Collection - Caistorville Library Branch	Libraries	\$ 10,200	\$ 300					\$ 9,900	
780 - Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 12,700	\$ 400					\$ 12,300	
777 - Network Replacement Computers - Library Branches	Libraries	\$ 4,500	\$ 4,500	1		İ			
1167 - Front Desk Promotional TVs	Libraries	\$ 2,000		İ		İ			
1298 - Implementation of an online payment and booking system for the convenience of library patrons.	Libraries	\$ 15,000		İ	1	1			
188 - New Official Plan	Planning & Heritage	\$ 45,000	\$ 14.625	1		+		\$ 30.375	
1291 - Municipal Engineering Standards and Trails Review/Update	Planning & Heritage	\$ 40,000		1		+		\$ 12.400	
TOTAL	р кантину ск пенкауе	\$ 4.510.700		\$ 1,576,000	\$ 575.000	\$ 725,000	\$ 100.000		

Unlocked

10,000

2035

10,000

Project Summary

833 - Miscellaneous Corporate Management Equipment and Furniture

Project Number 833 Title Miscellaneous Corporate Management Equipment Lock Status Unlocked

Pooled Equipment Department Governance

Asset TypePooled EquipmentDepartmentGovernanceStart Date2026-01-01Completion Date2035-12-31Year Identified2020

Manager Partner

Regions

Description This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township building.

7,000

Justification Funds need to be allocated each year to ensure that assets are in good order.

6,000

Strategic Plan ADVANCE - Organizational Capacity and Effectiveness

Theme

Budget Year2026Name833 - Miscellaneous Corporate ManagementLock Status

Equipment and Furniture: Main

Project Status CAO Review Active Yes

7,000

Description
Comments
Justification

460105 - TSFR FROM CAPITAL

Scenario Details

 Project Forecast
 2026
 2027
 2028
 2029
 2030
 2031
 2032
 2033
 2034

 Funding Source
 2028
 2029
 2030
 2031
 2032
 2033
 2034

6,000 7,000 7,000 8,000 8,000 8,500 9,000 9,000 10,000 10,000 **Total Funding Source** 16.67% 0.00% 14.29% 0.00% 6.25% 5.88% 0.00% 11.11% 0.00% **Percent Increase** Expenditure 6,000 7,000 7,000 8,000 8,000 8,500 9,000 9,000 10,000 10,000 620103 - SMALL EQUIP POOL 7,000 8,000 10,000 6,000 7,000 8,000 8,500 9,000 9,000 10,000 **Total Expenditure**

8,000

8,000

8,500

9,000

9,000

177 - Development Charges Full Background Study & Update

Project Number 177 Title Development Charges Full Background Study & **Lock Status** Unlocked

Update

Asset Type Corporate Study Department Governance

2026-01-01 2028-12-31 **Start Date Completion Date** Year Identified 2020

Manager **Partner**

Regions

Description Completion of a Development Charge Background Study and preparation of a new Development Charges By-Law.

Justification Development Charges are collected by the Township to recover the capital costs associated with residential and non-residential growth within the municipality. One of the key elements in establishing development charges is the need to prepare a Development Charges (DC) Background Study and pass a by-law setting out the development charges to be

collected.

The Township completed a comprehensive DC Background Study in 2024 to support the current DC By-law. Since that time, further key strategic and infrastructure planning initiatives have progressed, notably the Township's Parks and Recreation Master Plan and updates to the Water and Wastewater Master Servicing Plans, as proposed through an addendum to the Environmental Assessment. It is anticipated that these items will alter capital project requirements and service levels that form the foundational inputs to the DC study. Therefore, Administration is requesting that an update to the Background Study take place, once the required changes to these services areas are known. This scope of work would also include any changes required as a result of legislative changes to the DC Act (if needed).

The cost of a DC Background Study and any updates are fully recoverable through development charges. The next full Development Charge Background Study will need to commence

in 2028.

Strategic Plan Theme

Champion Strategic and Responsible Growth

Scenario Details

2026 177 - Development Charges Full Background Study & Unlocked **Budget Year** Name Lock Status

Update: Main

CAO Review Active Yes

Description Comments

Project Status

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410402 - DC - GROWTH STUDIES	15,000	-	85,000	-	-	-	_	-	-	-
Total Funding Source	15,000	-	85,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520603 - DEVELOPMENT CHARGES STUDY	15,000	-	85,000	-	-	-	-	-	-	-
Total Expenditure	15,000	-	85,000	-	-	-	-	-	-	_
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	Padeatgle	43 237					

1209 - Township Website

Project Number

1209

Title

Partner

Township Website

Lock Status

Unlocked

Asset Type IT Project Department **Completion Date**

Legal and Legislative Services 2026-12-31

Year Identified

2023

Start Date Manager

Regions

Description Justification It has been identified the Township's website platform will reach end of life and stop being supported in mid 2027. The Township will need to implement a new website.

2026-01-01

As this is now our main point of information for residents, we will need to consider the migration efforts and budget required to move the Township website to a new platform. Since 2020 we have made great strides in promoting and directing traffic to our website. It is also a key place for residents to sign up for various services, find meetings and send concerns

and ideas for improvements.

Strategic Plan

Build a safe, connected, caring and active community

Theme

Scenario Details

Budget Year

2026

Name

1209 - Township Website: Main

Lock Status

Active

Unlocked

Yes

Project Status Council Review

Description Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520640 - SOFTWARE IMPLEMENTATION	25,000	-	-	-	-	-	-	-	-	_
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	-	-	-	-	-	-	-	_

1314 - Economic Development Brand and Marketing Development

Project Number 1314 Title Economic Development Brand and Marketing Lock Status Unlocked

Development

Asset Type Operating Study Department Legal and Legislative Services

 Start Date
 2026-01-01
 Completion Date
 2028-12-31
 Year Identified
 2026

Manager Partner

Regions

Justification

Pollowing the economic development roundtables held in the fall of 2025 with local businesses, industry partners, and agricultural sector stakeholders, it became evident that the municipality's current brand no longer fully represents the community's economic strengths, future vision, or competitive advantages. Feedback from the business and agriculture stakeholders has highlighted the need for a stronger, more unified municipal brand that reflects innovation, opportunity, and location — key drivers of local economic growth.

As West Lincoln positions itself for future economic growth, our identity must evolve with it by establishing a clean crisp narrative about the advantages of relocating and doing business in the municipality. A refreshed and strategically aligned brand will better communicate who we are today: a forward-thinking, business-friendly agriculturally focused community that values hardwork, resiliency, opportunity, and partnership. It will serve as a catalyst for economic development by strengthening our reputation, enhancing investor

confidence, and showcasing our region as a vibrant and competitive destination for business and talent.

The rebranding initiative will:

• Reflect the community's renewed focus on economic growth and resilience, aligning the municipality's image with its strategic priorities and the realities of a changing economy.

• Strengthen engagement and collaboration with the business and industrial sectors, demonstrating that the municipality listens, adapts, and acts on community feedback.

Improve the municipality's visibility and appeal to prospective investors, residents, and visitors, supporting local business retention, expansion, and attraction efforts.

• Unify municipal communications and community identity, ensuring consistency across departments, initiatives, and public-facing materials.

• Reinforce civic pride and community confidence, highlighting the municipality's role as a proactive leader in shaping economic opportunity.

This rebranding is not simply about a new logo or tagline—it represents a strategic investment in how the municipality tells its story and positions itself in a competitive economic landscape. By responding directly to the needs and insights of our business and industrial community, the new brand will embody the municipality's commitment to growth, collaboration, and a prosperous future for all residents.

Strategic Plan Theme Champion Strategic and Responsible Growth

Scenario Details

Budget Year2026Name1314 - Economic Development Brand and MarketingLock StatusUnlocked

Development: Main

CAO Review Yes

Project Status
Description

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	22,500	33,500	15,000	-	-	-	-	-	_	-
Total Funding Source	22,500	33,500	15,000	-	-	-	-	-	-	_
Percent Increase		48.89%	(55.22%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT										
OBJECT TO BE ASSIGNED BY	22,500	33,500	15,000	-	-	-	-	-	_	-
FINANCE DEPT										
Total Expenditure	22,500	33,500	15,000	-	-	-	-	-	-	-
Percent Increase		48.89%	(55.22%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
-				Pagreaigie	45 237					
Net Total	_	_	_	· ageaigle		_	_	_	_	_

564 - Information Technology Network Hardware and Computers

Project Number 564 Title Information Technology Network Hardware and Lock Status Unlocked

Computers

Asset TypePooled IT HardwareDepartmentCorporate Services

 Start Date
 2026-01-01
 Completion Date
 2035-12-31
 Year Identified
 2020

Manager Partner

Regions

Description Each year, IT hardware is replaced based on asset age and condition.

Justification Once IT hardware has reached its end of life and warranty period, it requires replacement. Network hardware is the backbone of all information technology within the Township. These

assets provide the platform from which many applications are hosted and where data is stored. Failure of this equipment would result in an inability to use software and would impede

service delivery.

Strategic Plan Theme ADVANCE - Organizational Capacity and Effectiveness

Scenario Details

Budget Year 2026 **Name** 564 - Information Technology Network Hardware and **Lock Status** Unlocked

Computers: Main

CAO Review Yes

Description
Comments
Justification

Project Status

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460123 - TSFR FROM TECHNOLOGY	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000
Total Funding Source	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000
Percent Increase		14.29%	25.00%	0.00%	0.00%	0.00%	0.00%	0.00%	10.00%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000
Total Expenditure	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000
Percent Increase		14.29%	25.00%	0.00%	0.00%	0.00%	0.00%	0.00%	10.00%	0.00%
Net Total	-	_	_	_	_	_	_	_	_	

1088 - Miscellaneous Fire Equipment

Project Number

1088

01

Title

Partner

Miscellaneous Fire Equipment

Lock Status

Unlocked

Asset Type

Pooled Equipment 2026-01-

Department
Completion Date

Fire 2035-12-31

Year Identified

2022

Manager Regions

Start Date

Description

This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township Fire department.

Justification

Funds need to be allocated each year to ensure that assets are in good order.

Strategic Plan

BUILD - A Safe, Connected, Caring and Active Community

Theme

Scenario Details

Budget Year

2026

CAO Review

Name

1088 - Miscellaneous Fire Equipment: Main

Lock Status

Active

Unlocked

Yes

Project Status

Description

Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460111 - TSFR FROM FIRE	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000
Total Funding Source	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	50.00%
Expenditure										
620103 - SMALL EQUIP POOL	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000
Total Expenditure	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	50.00%
Net Total	_	-	_	-	_	_	-	-	-	

56 - Fire Bunker Gear

Project Number 56 Title Fire Bunker Gear **Lock Status** Unlocked

Asset Type Fire Gear Department Fire

Start Date 2026-01-01 **Completion Date** 2035-12-31 **Year Identified** 2020

Manager **Partner**

Regions

Description Replace 10 sets per year - bunker gear reaching end of life. In the 2026 budget year there will be a sizeable recruit class finishing their training, after which they will each require fitted

bunker gear in addition to regularly scheduled replacement sets.

Bunker gear has a total lifespan of ten years. The protection of the firefighter is reduced as the equipment ages to the point that at 5 years it is generally recognized that it needs to be Justification

replaced. Firefighters are recommended to have two sets of fitted bunker gear to ensure adequate protection from hazardous environments. At the five year mark a second set of fitted gear is provided and the initial set is used as a spare set for use when the primary set is being washed or repaired. The annual budget will allow for approximately 10 sets to be

replaced annually.

For the 2026 calendar year, there will be an increased number of bunker gear suits required to outfit the current recruit class, which will be passing the one year of service mark, at

which point they are provided custom fitted bunker gear to replace their temporary recruit bunker gear.

Strategic Plan Theme

BUILD - A Safe, Connected, Caring and Active Community

Scenario Details

2026 **Budget Year** Name 56 - Fire Bunker Gear: Main **Lock Status** Unlocked Active Yes

Project Status Council Review

Description Comments

riojectroiecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460111 - TSFR FROM FIRE	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000
Total Funding Source	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000
Percent Increase		(17.45%)	0.00%	0.00%	2.86%	0.00%	0.00%	11.11%	0.00%	0.00%
Expenditure										
620105 - BUNKER GEAR	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000
Total Expenditure	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000
Percent Increase	-	(17.45%)	0.00%	0.00%	2.86%	0.00%	0.00%	11.11%	0.00%	0.00%
Net Total		-	_	_	_	-	_	_	-	

1294 - Ventilation Fans-Electric

Project Number 1294 **Title** Ventilation Fans-Electric **Lock Status** Unlocked

Asset Type Fire Equipment Department Fire

 Start Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2025

Manager Partner

Regions

Justification

Description Ventilation Fans are a critical piece of firefighting equipment used to evacuate harmful smoke and vapours from the interior of structures, both in cases of Carbon Monoxide

contamination and also following a fire in a structure to evacuate smoke and other by-products of combustion. These fans are an important part of ensuring that buildings are rapidly cleared of these harmful gases, making the spaces safe for firefighters to work with less exposure to the gases following a fire during overhaul, but also to return homes to the

property owner in a safer state. Fans are also an important part of managing fires in high or complex buildings, something that the growth in West Lincoln is likely to introduce.

Modern fans have rapidly improved, moving away from gas powered fans (which themselves produce carbon monoxide) to battery powered fans. This new generation of fans use battery packs which are now compatible with the batteries that West Lincoln Fire currently uses for a variety of other tools. The interchangeability of the batteries between different

tools is a powerful advantage, meaning that more tasks can be done with existing battery supplies.

Currently, the Department is lacking substantial ventilation capabilities. There is one gas-powered fan which, while powerful, is ineffective in clearing carbon monoxide(as it produces

CO while operating), and the earlier generation 110v electric fan was not replaced when it failed previously.

These battery powered fans also have another advantage, an attachment can be purchased which will add water mist to the fan's air stream, allowing it to be used as a cooling mister when firefighters are in rehab following high exertion tasks in which they frequently become overheated. Many firefighter injuries and fatalities are due to overexertion/overheating,

this is another tool to support firefighter health and wellness..

The OSHA requires employers to protect workers from hazardous environments, this equipment assists in removing harmful agents from working environments more quickly and

effectively.

Strategic Plan

Theme

Build – a safe, connected, caring and active community.

"We prioritize the safety and well-being of all community members. We will continue to ensure our fire and emergency services are appropriately equipped to meet required standards.

To support our growing community, we will lobby for increased police presence. We will also aspire to improve healthcare access through collaborations with local service providers

and all levels of government."

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460111 - TSFR FROM FIRE	25,500	-	-	-	-	-	-	-	-	-
Total Funding Source	25,500	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,500	-	-	-	-	-	-	-	-	-
Total Expenditure	25,500	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

1315 - EOC Conferencing Equipment

Project Number 1315 Title **EOC Conferencing Equipment Lock Status** Unlocked

Asset Type Pooled IT Hardware Department Fire

Start Date 2026-01-01 Completion Date 2026-12-31 Year Identified 2026

Manager Partner

Regions

Description The equipment in question is a large-scale SmartTV and a Video Conferencing bar and controller. This equipment is used in the Emergency Operations Centre(EOC) during an

activation of the EOC to support the operations and communication requirements of EOC staff in connecting with agencies both within the organization as well as outside agencies.

The large scale TV will allow for the entire team to easily see the information being shared, as well as to effectively video conference during EOC activations.

Justification The Emergency Operation Centre(EOC) is the central hub that is set up at the Fire Department Headquarters in Smithville in the event of a large-scale emergency. The EOC is occupied

> by staff members operating in their respective Emergency Management roles, and the room is set up for them to be able to conduct the work in their roles from that central place. The room is outfitted currently with a projector and small TV, both of which are at end-of-life. Technology has advanced and the proposed new equipment nests well with the introduction

of Microsoft 365 and Teams to support easier video-conferencing and remote file sharing. Both of these have been a challenge with the current equipment set-up.

Ensuring smooth communications during an emergency event is critical, and easy sharing of information with agencies outside of West Lincoln is very important. This equipment allows for simpler contact between staff in the field and the EOC, as well as the sharing of maps, plans and other documents, as well as simplifying the video-conferencing capabilities

which currently are very limited.

Strategic Plan

Theme

Build – a safe, connected, caring and active community.

"We prioritize the safety and well-being of all community members. We will continue to ensure our fire and emergency services are appropriately equipped to meet required standards.

To support our growing community, we will lobby for increased police presence. We will also aspire to improve healthcare access through collaborations with local service providers

and all levels of government."

Scenario Details

Budget Year 2026 Name 1315 - EOC Conferencing Equipment: Main **Lock Status** Unlocked Active Yes

Project Status Council Review

Description Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460111 - TSFR FROM FIRE	10,000	-	-		_					
Total Funding Source	10,000	-	-	-	-	-	-	-	=	
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620119 - PRESENTATION & VIDEO CONFERENCING EQUIPMENT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.009	0.00%	
Net Total	-	-	-	-	-	-	-		-	

708 - Vehicle

Project Number 708 Title Vehicle **Lock Status** Unlocked

Asset Type SUV Department **Building Permit & Inspection Services**

Start Date 2026-01-01 **Completion Date** 2026-12-31 **Year Identified** 2020

Manager **Partner**

Regions

Description New SUV to replace Nissan Micra for Building Inspections.

Justification The Nissan Micra was purchased by the Township in 2016 and is needed to be replaced due to age as well as it is not a suitable vehicle for the Building Department. A new all-wheel-

drive SUV that has greater ground clearance is more suitable for the rough terrain of construction sites where building inspections often take place.

Strategic Plan

Theme

Build a safe, connected, caring and active community.

Scenario Details

Budget Year 2026 Name 708 - Vehicle: Main **Lock Status** Unlocked Active Yes

Project Status CAO Review

Description Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460104 - TSFR FROM BUILDING	45,000	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	-	-	-	-	-	-	-	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625008 - JEEP	45,000	-	_	-	-	-	_	-	-	-
Total Expenditure	45,000	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

1306 - Building Application and Permitting Software

Project Number 1306 Title **Lock Status** Unlocked **Building Application and Permitting Software**

Asset Type IT Project Department **Building Permit & Inspection Services**

Start Date 2026-01-01 Completion Date 2026-12-31 Year Identified 2026

Manager Partner

Regions

Description New Building Application and Permitting Software for building permit processing and inspections.

Justification The Township of West Lincoln has been using software for tracking building permit inspections, however, this software is limited in its ability to intake building permit applications and

be utilized for plans review. A new software that can be integrated with the Bylaw module and future Planning module to streamline the Building Permit review and approvals process

Active

Yes

as well as be integrated with the Townships GIS Mapping systems and across departments.

This project would cover the initial software implementation and the first year of support. There would be an ongoing annual operating cost to the Township.

Strategic Plan

Advance organizational capacity and effectiveness

Theme 5. Invest in tools and professional development that support employee productivity and customer services.

Scenario Details

Budget Year 2026 Name 1306 - Building Application and Permitting Software: **Lock Status** Unlocked

Main

Project Status Council Review

Description

Comments

•										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460104 - TSFR FROM BUILDING	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	_	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520640 - SOFTWARE IMPLEMENTATION	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	_	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	_	_	_	_	_	_	_	

Unlocked

Project Summary

237 - Miscellaneous Road Equipment

 Project Number
 237
 Title
 Miscellaneous Road Equipment
 Lock Status

Asset Type Pooled Equipment Department Transportation Services-General

 Start Date
 2026-01-01
 Completion Date
 2035-12-31
 Year Identified
 2020

Manager Partner

Regions

Description Various equipment purchased for use in Road Maintenance Operations.

Justification This annual capital budget provides for the purchase and replacement of small tools and equipment used by Operations staff to carry out routine road maintenance and operations.

This includes items such as chainsaws, weed eaters, trimmers, power brushes, and other specialized hand-held or powered equipment required throughout the year to support

maintenance of roadside vegetation, culverts, sidewalks, signage, and storm infrastructure.

Much of this equipment has a limited operational lifespan and is subject to regular wear and tear due to year-round use in varying weather conditions. Replacing worn or inoperable

equipment in a timely manner is essential to ensure that Public Works/Operations crews can safely and efficiently complete their duties.

Additionally, having functional and up-to-date equipment helps minimize staff downtime, reduce safety risks, and ensures that service levels across the Township can be maintained.

As these items meet the definition of capital under the Township's Tangible Capital Asset Policy, they are appropriately included as part of the annual capital budget.

Strategic Plan Theme BUILD - a safe, connected, caring and active community

FOUNDATIONAL - Advance organizational capacity and effectiveness

Reliable and well-maintained tools allow staff to effectively perform maintenance activities that protect the Township's infrastructure investments, such as keeping roads, ditches,

culverts, and signage clear and functional.

Ensuring that Public Works staff are equipped with safe, functional tools enhances their ability to maintain public spaces to a high standard. This supports both community aesthetics

and the overall safety of residents using municipal roads and sidewalks.

Investing in the right tools for the job increases staff efficiency, reduces downtime, and supports a culture of safety and accountability. This demonstrates a commitment to responsible

resource management and continuous improvement.

Scenario Details

Budget Year2026Name237 - Miscellaneous Road Equipment: MainLock StatusUnlockedProject StatusCAO ReviewActiveYes

•

Description Account for buying necessary small equipment.

Comments

Justification

Net Total	_	_	_	Pade Page	53 237	_	_	_	_	_
Percent Increase		14.29%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	6.25%	0.00%
Total Expenditure	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500
620103 - SMALL EQUIP POOL	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500
Expenditure										
Percent Increase		14.29%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	6.25%	0.00%
Total Funding Source	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500
460109 - TSFR FROM EQUIPMENT	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500
Funding Source										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Project Forecast										

266 - SUV - To replace 2014 GMC TR# 15002

Project Number 266 Title **Lock Status** Unlocked SUV - To replace 2014 GMC TR# 15002

Asset Type SUV Transportation Services-General Department **Start Date** 2026-01-01 Year Identified

Completion Date 2026-12-31 2020

Manager **Partner** Regions

Description The purchase of a new SUV to replace 2014 GMC (RD 15002)

Justification This capital budget request is for the purchase of a new SUV to replace the Township's existing 2014 GMC SUV, which is over 10 years old and nearing the end of its useful service life.

This SUV is used by multiple staff in the Operations and Growth & Sustainability Departments. The replacement is part of the Township's ongoing fleet management strategy to ensure

that vehicles remain safe, reliable, and cost-effective to operate.

The 2014 SUV currently in use is experiencing increased maintenance costs, reduced reliability, and is no longer suitable for the demands of daily operations. The new vehicle will support staff in performing site inspections, supervising construction and maintenance activities, attending emergency calls, and travelling between Township facilities and project

locations.

Timely vehicle replacement reduces operational downtime, improves fuel efficiency, and ensures staff safety. This purchase aligns with the Township's Tangible Capital Asset Policy and

is included in the long-range fleet replacement schedule.

BUILD - a safe, connected, caring and active community Strategic Plan Theme CHAMPION - strategic and responsible growth

A reliable fleet vehicle ensures staff can effectively manage and oversee infrastructure projects, respond to service requests, and maintain operational continuity across the Township's

transportation network.

Replacing aging vehicles reduces maintenance costs, increases reliability, and supports efficient service delivery. It reflects responsible asset management and a commitment to

providing staff with the tools necessary to perform their duties safely and effectively.

Ensuring staff have safe and dependable transportation enhances their ability to respond promptly to infrastructure issues and maintain service levels, contributing to the overall

livability and safety of the community.

Description

Comments

Justification

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460109 - TSFR FROM EQUIPMENT	70,000	-	-	-	-	-	-	-	_	-
Total Funding Source	70,000	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625001 - SEDAN	70,000	-	-	-	-	-	-	-	-	-
Total Expenditure	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-			-	-	-	_	
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655 - PW Ops Centre - New PWs Yard

Project Number655TitlePW Ops Centre - New PWs YardLock StatusUnlocked

Asset Type Building Department Transportation Services-General

 Start Date
 2026-01-01
 Completion Date
 2029-12-31
 Year Identified
 2020

Manager Partner

Regions

Description New Public Works Operations Centre

Justification This project proposes the planning, design, and construction of a new Public Works Operations Centre to replace the existing aging and undersized facility. The new centre will support

the Township's growing operational needs by providing adequate space for staff, fleet, equipment, material storage, and administrative functions required to deliver essential public works /

operations services efficiently and safely.

This project is a multi-year project. The 2026 funding request is to complete a Feasibility Study and Conceptual Design for a new Public Works Operations Centre. Funding is allocated in the Capital Budget Forecast in 2027 to undertake the detailed design once the preferred conceptual design is endorsed, followed by construction funding in 2029 (+/-).

The current operations facility is no longer sufficient to support the demands of a modern and expanding municipality. It lacks adequate indoor vehicle storage, staff facilities, proper salt and sand storage, and safe working areas. These limitations restrict service delivery, increase health and safety risks, and result in inefficient use of staff time and Township resources.

A modern Operations Centre will consolidate operations, improve internal logistics, and incorporate design features to meet current accessibility, energy efficiency, and environmental best practices. This capital investment is essential to support future growth, regulatory compliance, and improved service levels across all areas of public works—roads, drainage, winter

maintenance, fleet, and infrastructure support.

Strategic Plan BUILD - a safe, connected, caring and active community Theme CHAMPION - strategic and responsible growth

A new facility will improve operational efficiency, support staff health and safety, and enhance resource management. It will enable the Operations Department to better serve the community and meet increasing service expectations through streamlined operations.

By providing a modern and well-equipped base of operations, the Township ensures reliable, responsive, and cost-effective maintenance of roads, sidewalks, stormwater infrastructure, and traffic systems.

The new Operations Centre will incorporate sustainable design principles, energy-efficient systems, and long-term flexibility to accommodate future growth and climate resiliency. This investment supports a forward-looking approach to community service delivery and municipal asset management.

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410404 - DC - ROADS	40,000	110,000	-	5,500,000	-	-	-	-	-	-
440004 - PROCEEEDS DEBENTURE	-	-	-	5,500,000	-	-	-	-	-	-
460110 - TSFR FROM FACILITIES	40,000	110,000	-	-	-	-	-	-	-	
Total Funding Source	80,000	220,000	-	11,000,000	-	-	-	-	-	_
Percent Increase		175.00%	(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
615114 - BUILDING EXPANSION	80,000	220,000	-	11,000,000	-	-	-	-	-	
Total Expenditure	80,000	220,000	-	11,000,000	-	-	-	-	-	_
Percent Increase		175.00%	(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	Pag Raig	9 55 237-	-	-	-	-	-

1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8

Project Number1190TitleTwenty Road Resurfacing: From Range Rd 2 to S.Lock StatusUnlocked

Grimsby Rd 8

Asset Type Surface Treatment Department Roads Paved and Unpaved

 Start Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2023

Manager Partner

Regions

Theme

Description Twenty Road Resurfacing between Range Road 2 and South Grimsby Road 8

Justification This project involves the resurfacing of Twenty Road between Range Road 2 and South Grimsby Road 8. The scope of work includes localized milling and paving to address crossfall

deficiencies and restore proper road geometry for safe vehicular travel. In addition, select areas with structural failures will undergo base repairs prior to the placement of a double

surface treatment across the entire segment.

Twenty Road serves as an important east-west rural collector within the Township's transportation network. The pavement along this corridor is currently exhibiting signs of surface deterioration, structural instability, and crossfall issues that compromise driving safety and drainage performance. Without intervention, the condition will continue to degrade,

resulting in increased lifecycle costs and greater risk to road users.

This proactive rehabilitation approach extends the service life of the road by addressing both surface and underlying base deficiencies. It also improves user comfort and safety while

reducing the need for reactive maintenance.

Strategic Plan BUII

BUILD - a safe, connected, caring and active community

By investing in the resurfacing of Twenty Road, the Township is ensuring the continued safe and reliable movement of people and goods throughout West Lincoln. This project

demonstrates responsible asset management and supports rural connectivity by maintaining critical roadway infrastructure in a cost-effective manner.

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
415205 - OCIF	225,000	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	225,000	-	-	-	-	-	-	_	_	-
Total Funding Source	450,000	_	_	_	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	450,000	-	-	-	-	-	-	-	-	_
Total Expenditure	450,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

1251 - Dufferin Street Reconstruction

Project Number1251TitleDufferin Street ReconstructionLock StatusUnlocked

Asset Type Hot Mix Department Roads Paved and Unpaved

 Start
 Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2025

Description Dufferin Street Reconstruction

Prior funding has been approved to commence and complete the detailed design and construction contract / tender documents. This 2026 funding request is to proceed with the construction work once the detailed design is complete and the project can be tendered.

This project involves the full reconstruction of Dufferin Street, to align with the replacement of aging underground watermain and sanitary sewer infrastructure, followed by the complete reconstruction of the roadway surface.

The underground infrastructure and roadway condition along Dufferin Street has reached the end of its service life, with increasing maintenance requirements and elevated risk of failure. Coordinating the replacement of these critical assets ensures efficient use of capital funding, minimizes disruption to residents, and avoids the need for repeated construction activities in the same location.

The road surface itself is exhibiting significant signs of deterioration and structural fatigue, which cannot be addressed through surface treatments alone. Full-depth reconstruction is required to restore the road to a safe and durable condition that meets current design standards.

This project represents a coordinated, long-term investment in both above-ground and below-ground infrastructure and demonstrates sound asset management and capital planning principles.

Strategic Plan Theme

Justification

BUILD - a safe, caring and connected community

This reconstruction project exemplifies strategic reinvestment in essential municipal infrastructure. By replacing both the underground servicing and road structure in a coordinated manner, the Township is protecting and enhancing vital public assets that support growth, health, and safety.

Replacing aging water and wastewater infrastructure ensures the long-term reliability of services to residents, supports regulatory compliance, and contributes to sustainable service delivery. Upgrading the road at the same time reduces future maintenance costs and avoids redundant construction.

A reconstructed roadway with upgraded services improves the overall livability of the area, reduces service disruptions, and enhances road safety for vehicles, pedestrians, and cyclists.

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
415205 - OCIF	500,000	-	-	-	-	-	-	-	-	-
Total Funding Source	500,000	-	-	-	=	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	500,000	-	-	-	-	-	-	-	-	-
Total Expenditure	500,000	-	-	-	_	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	_	-	-	-	-

1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation

Project Number1286TitleS. Grimsby Rd 8 - From RR20 to Twenty Rd - RoadLock StatusUnlocked

Rehabilitation

Asset Type Surface Treatment Department Roads Paved and Unpaved

 Start Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2026

Manager Partner

Regions
Description
Justification

Work includes milling & paving areas to correct crossfall issues, along with some base repairs, which will then be topped by a double surface treatment or a bonded wearing course. This project involves the resurfacing of South Grimsby Road 8 between Regional Road 20 and Twenty Road. The scope of work includes localized milling and paving to address crossfall deficiencies and restore proper road geometry for safe vehicular travel. In addition, select areas with structural failures will undergo base repairs prior to the placement of a double surface treatment or a bonded wearing course across the entire segment.

South Grimsby Road 8 serves as an important north-south rural collector within the Township's transportation network. The pavement along this corridor is currently exhibiting signs of surface deterioration, structural instability, and crossfall issues that compromise driving safety and drainage performance. Without intervention, the condition will continue to degrade, resulting in increased lifecycle costs and greater risk to road users.

This proactive rehabilitation approach extends the service life of the road by addressing both surface and underlying base deficiencies. It also improves user comfort and safety while reducing the need for reactive maintenance.

Strategic Plan Theme BUILD - a safe, connected, caring and active community

By investing in the resurfacing of South Grimsby Road 8, the Township is ensuring the continued safe and reliable movement of people and goods throughout West Lincoln. This project demonstrates responsible asset management and supports rural connectivity by maintaining critical roadway infrastructure in a cost-effective manner.

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
415102 - CCBF	575,000	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	125,000	-	-	-	-	-	-	-	-	-
Total Funding Source	700,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	700,000	-	-	-	-	-	-	-	-	-
Total Expenditure	700,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.

Project Number 29 Title TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km Lock Status Unlocked

North of Sixteen Rd.

Asset TypeBridgeDepartmentBridges & Culverts

 Start Date
 2026-01-01
 Completion Date
 2027-12-31
 Year Identified
 2020

Manager Partner

Regions

Description Davis Creek Bridge Rehabilitation

JustificationBased on the Township's Biennial OSIM inspections, this bridge requires a rehabilitation to extend its service life. The funding request for 2026 is to undertake a bridge condition survey to determine the extend of the rehabilitation work that is required, and to complete the detailed design. Funding for construction is allocated in the Capital Budget Forecast in

a future year once the condition survey and detailed design is complete.

The Davis Creek Bridge is a critical piece of infrastructure within the Township's rural transportation network, facilitating safe travel for residents and general travelling public, emergency services, and agricultural equipment. Recent Biennial OSIM inspections have identified structural and safety deficiencies requiring rehabilitation to extend the service life of the asset and ensure public safety.

The funding request for 2026 is to confirm the proposed rehabilitation by completing a detailed condition survey. Once the proposed rehabilitation work is confirmed the detailed design will proceed with this funding request. Rehabilitation is significantly more cost-effective than full replacement and will reduce the likelihood of unplanned service disruptions or costly emergency repairs.

Deferring this work may result in further deterioration, increased capital costs in future years, and potential weight restrictions that could impact the agricultural and logistics operations in the surrounding area. Completing the detailed condition survey and detailed design work in 2026 aligns with our asset management strategy by proactively maintaining infrastructure in a state of good repair and maximizing lifecycle value.

Strategic Plan Theme BUILD - a safe, connected, caring and active community

This project prioritizes infrastructure improvements that ensure safe, efficient, and reliable movement for all users while supporting the needs of our rural and agricultural communities. By investing in the rehabilitation of Davis Creek Bridge, the Township is ensuring safe, continuous service on key rural corridors, supporting economic development, and demonstrating responsible stewardship of public infrastructure assets.

Scenario Details

Budget Year2026Name29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75Lock StatusUnlocked

km North of Sixteen Rd.: Main

Project Status CAO Review Yes

Description

Project Forecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
440004 - PROCEEEDS DEBENTURE	-	500,000	-	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	80,000	-	-	-	-	-	-	-	_	-
Total Funding Source	80,000	500,000	-	_	-	-	-	-	-	-
Percent Increase		525.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
630714 - SHURIE ROAD - DAVIS										
CREEK BRIDGE - FROM: CHERRY	80,000	500,000	-	-	-	-	-	-	-	-
AVENUE TO: SIXTEEN ROAD										
Total Expenditure	80,000	500,000	-	-	-	-	-	-	-	-
Percent Increase		525.00%	(100.00%)	0.0%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
				Padeage	59 237					
Net Total	-	_	-	<u> </u>	· -	-	-	-	-	

713 - Signs - New & Replacement

Project Number 713 Title Signs - New & Replacement **Lock Status** Unlocked

Asset Type Signs Department Traffic Operations & Roadside Maintenance

Start Date 2026-01-01 Completion Date 2035-12-31 Year Identified 2020

Manager **Partner**

Regions

Description Street and Traffic Signs Program

Justification This project provides for the ongoing replacement and installation of street and traffic signs throughout the Township. These signs are essential for regulatory compliance, public safety, and efficient traffic operations. The budget allocation supports the purchase and installation of signs required to replace those that are damaged, missing, faded, or no longer

compliant with current Provincial regulations and standards (including the Ontario Traffic Manual).

Many existing signs within the Township have reached the end of their useful life and no longer meet visibility or reflectivity requirements. Failure to replace these signs in a timely

manner presents a risk to road user safety and exposes the Township to potential liability in the event of incidents or non-compliance.

As per the Township's Tangible Capital Asset Policy, expenditures related to the replacement of long-lived infrastructure assets such as traffic signs are to be capitalized. This proactive replacement program allows staff to address signage needs as they arise throughout the year and ensures the Township maintains a safe and consistent roadway environment.

Strategic Plan BUILD - a safe, connected, caring and active community

> Maintaining clear, visible, and compliant signage across the Township directly contributes to public safety by guiding drivers, cyclists, and pedestrians and reducing the risk of collisions and confusion on the road network.

> The replacement and standardization of road signage is an essential part of responsible infrastructure management. This program supports the integrity and function of the Township's transportation system and upholds regulatory and design standards.

A consistent and well-maintained signage system reflects the Township's commitment to quality service delivery and safety.

Project Forecast

Theme

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500
Total Funding Source	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500
Percent Increase		2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	0.00%	0.00%	2.38%
Expenditure										
630001 - ROAD SIGNS	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500
Total Expenditure	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500
Percent Increase		2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	0.00%	0.00%	2.38%
Net Total	-	_	-	-	-	-	_	-	-	_

500 - Inflow & Infiltration Reduction Program

Project Number 500 Title Inflow & Infiltration Reduction Program Lock Status Unlocked

Asset Type Operating Program Department Wastewater

 Start Date
 2026-01-01
 Completion Date
 2034-12-31
 Year Identified
 2020

Manager Partner

Regions

Description Inflow and Infiltration Reduction Program within the Sanitary Sewer system

Justification

The Township of West Lincoln continues its multi-year Inflow and Infiltration (I&I) Reduction Program as part of its ongoing efforts to improve the performance and resiliency of the sanitary sewer system. Over the past several years, the Township has undertaken various studies, CCTV inspections, and flow monitoring to identify sources of I&I within the collection system. I&I consists of stormwater and groundwater entering the sanitary sewer system through defective pipes, maintenance holes, or service connections. This extraneous flow leads

to increased volumes of wastewater being unnecessarily conveyed and treated, resulting in significant operational costs and reduced system efficiency.

To date, the Township has completed several spot repairs and sewer re-lining projects in identified high-priority areas.

The proposed 2026 capital budget allocation will be used to continue this important work. Activities may include additional flow monitoring, condition assessments, hydraulic modeling, sewer investigations, and remedial construction work such as pipe repairs, manhole rehabilitation, or targeted re-lining projects. Continued investment in I&I reduction not only supports operational efficiency but also extends the life of the existing infrastructure, reduces environmental risk, and restores original / additional capacity to accommodate

future growth and development within the Township.

BUILD - a safe, connected, caring and active community

Theme CHAMPION - strategic and responsible growth

The I&I reduction program directly supports the maintenance, optimization, and long-term sustainability of core infrastructure systems. It ensures the Township's sanitary sewer network remains reliable, efficient, and able to support current and future needs.

By proactively investing in asset management and preventative maintenance strategies, the Township is demonstrating responsible stewardship of public resources. Reducing unnecessary flows lowers treatment costs and defers the need for costly system expansions.

Through capacity recovery within the existing system, this program helps facilitate future development without the immediate need for major infrastructure upgrades, ensuring that growth can occur in an environmentally responsible and cost-effective manner.

Project Forecast

Strategic Plan

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410405 - DC - WW	62,000	-	62,000	-	62,000	-	62,000	-	62,000	-
415301 - REGIONAL GRANTS	100,000	-	100,000	-	100,000	-	100,000	-	100,000	-
460119 - TSFR FROM SEWERS	38,000	-	38,000	-	38,000	-	38,000	-	38,000	-
Total Funding Source	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-
Percent Increase		(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)
Expenditure										
520652 - INFLOW & INFILTRATION REDUCTION PROGRAM	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-
Total Expenditure	200,000	-	200,000	-	200,000	-	200,000	-	200,000	_
Percent Increase		(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Unlocked

733 - Miscellaneous Wastewater Equipment

Project Number 733

733 Title Miscellaneous Wastewater Equipment Lock Status

Asset Type Pooled Equipment Department Wastewater

Start Date 2026-01-01 Completion Date 2035-12-31 Year Identified 2020

Manager Partner

Regions

Description Various equipment used for the Wastewater department.

Justification This annual capital allocation supports the purchase of small equipment necessary for ongoing wastewater system maintenance and emergency response. The Operations Department

relies on a variety of specialized tools, including portable pumps, hoses, sewer rodding machines, and drain clearing equipment, to ensure the reliable operation of the Township's

sanitary infrastructure.

Having access to functional, up-to-date equipment enables staff to respond quickly to sewer blockages, pump failures, and other system issues that can lead to environmental,

property, or service disruptions. This equipment also supports routine maintenance activities, helping to extend the life of sewer infrastructure and reduce the risk of unplanned repairs.

By proactively budgeting for these essential tools, the Township ensures staff are equipped to maintain compliance with regulatory standards and protect public health and the

environment.

Strategic Plan

BUILD - a safe, connected, caring and active community

Theme FOUNDATIONAL - advance organizational capacity and effectiveness

Investing in small-scale equipment helps ensure timely and effective sewer maintenance, supporting a reliable and resilient wastewater system.

Maintaining an adequate inventory of operational tools reduces emergency costs, supports preventative maintenance, and ensures staff can work safely and efficiently.

Reliable wastewater maintenance equipment helps prevent spills and backups, supporting responsible environmental management and long-term system sustainability.

Scenario Details

Budget Year 2026 **Name** 733 - Miscellaneous Wastewater Equipment: Main **Lock Status** Unlocked

Project StatusCAO ReviewActiveYes

Description Account for purchasing small equipment throughout the year.

Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	_	-	_

Year Identified

2022

2022

2025

2025

Project Summary

1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement

Project Number 1250 Title Dufferin Street & Skyway Road Sanitary Sewer Lock Status Unlocked Replacement

Asset Type Sanitary Sewer Department Wastewater

2026-01-01 **Completion Date** 2026-12-31

Partner

Description

Justification

Start Date

This project involves the replacement of aging underground sanitary sewer infrastructure, to align with the replacement of the watermain and full reconstruction of Dufferin Street. The existing sanitary sewer on Dufferin Street is in very poor condition and requires replacement. Based on CCTV inspections and flow monitoring completed in the area, replacing this sanitary sewer will address the existing condition and will also reduce the extraneous flows, and inflow and infiltration (I&I) during wet weather conditions. Reducing extraneous flows and I&I will assist with creating more capacity in the sanitary system to allow for infill and intensification development.

Prior funding has been approved to commence and complete the detailed design and construction contract / tender documents. This 2026 funding request is to proceed with the construction work once the detailed design is complete and the project can be tendered.

During the preliminary design work, it was confirmed that there is an opportunity to abandon the existing sanitary sewer that runs from Skyway Road south past the CNR Railway to Dufferin Street. In order to abandon this section of sewer, the existing sewer on Skyway Road would have to be replaced to redirect sanitary sewer flows towards Industrial Park Drive. Abandoning the existing sanitary sewer south of Skyway Road will eliminate an aging and difficult-to-access section of infrastructure located through various easements on private property as well as beneath the CNR railway. This approach reduces long-term maintenance risks, minimizes potential for infiltration and structural failure, and improves overall system reliability by redirecting flows to newer existing infrastructure on Industrial Park Drive.

The underground infrastructure and roadway condition along Dufferin Street has reached the end of its service life, with increasing maintenance requirements and elevated risk of failure. Coordinating the replacement of these critical assets ensures efficient use of capital funding, minimizes disruption to residents, and avoids the need for repeated construction activities in the same location.

This project represents a coordinated, long-term investment in both above-ground and below-ground infrastructure and demonstrates sound asset management and capital planning principles.

Strategic Plan Theme BUILD - a safe, caring and connected community CHAMPION - strategic and responsible growth

This sanitary sewer replacement project exemplifies strategic reinvestment in essential municipal infrastructure. By replacing both the underground servicing and road structure in a coordinated manner, the Township is protecting and enhancing vital public assets that support growth, health, and safety. Replacing aging wastewater infrastructure ensures the long-term reliability of services to residents, supports regulatory compliance, contributes to sustainable service delivery, and assists with reducing inflow and infiltration into the sanitary sewer system to allow for infill development.

Project Forecast

Ohiect

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460119 - TSFR FROM SEWERS	725,000	-	-	-	-	-	-	-	-	-
Total Funding Source	725,000	-	_	-	_	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure 635520 - DUFFERIN ST SANITARY	7 25 000									
SEWER REPLACE	725,000	_	-	_	-	-	-	-	-	-
Total Expenditure	725,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
				Page age (33 237					
Net Total	-	-	_			_	-			

1252 - Dufferin Street Watermain Replacement

Project Number1252TitleDufferin Street Watermain ReplacementLock StatusUnlocked

Asset Type Water Main Department Water

Start Date 2026-01-01 **Completion Date** 2026-12-31 **Year Identified** 2025

Manager Partner

Regions

Description Replacement of existing watermain.

Justification The watermain needs to be replaced based on the age, condition, and existing material type.

Prior funding has been approved to commence and complete the detailed design and construction contract / tender documents. This 2026 funding request is to proceed with the construction work once the detailed design is complete and the project can be tendered.

This project involves the replacement of the aging watermain infrastructure, to align with the replacement of the sanitary sewer and full reconstruction of Dufferin Street.

The underground infrastructure and roadway condition along Dufferin Street has reached the end of its service life, with increasing maintenance requirements and elevated risk of failure. Coordinating the replacement of these critical assets ensures efficient use of capital funding, minimizes disruption to residents, and avoids the need for repeated construction activities in the same location.

This project represents a coordinated, long-term investment in both above-ground and below-ground infrastructure and demonstrates sound asset management and capital planning principles.

Strategic Plan

Theme

BUILD - a safe, caring and connected community CHAMPION - strategic and responsible growth

This watermain replacement project exemplifies strategic reinvestment in essential municipal infrastructure. By replacing both the underground servicing and road structure in a coordinated manner, the Township is protecting and enhancing vital public assets that support growth, health, and safety.

Replacing aging water infrastructure ensures the long-term reliability of services to residents, supports regulatory compliance, and contributes to sustainable service delivery.

Project Forecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source	500,000									
460124 - TSFR FROM WATER	500,000	-					_	-		
Total Funding Source Percent	500,000	-	-	-	-	-	-	-	-	
Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
635507 - DUFFERIN ST MAIN REPLACEMENT	500,000	-	-	-	-	-	-	-	-	-
Total Expenditure	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	-	-	-	_

420 - Water Meter Replacement Program

Project Number 420 **Title** Water Meter Replacement Program **Lock Status** Unlocked

Asset Type Water Meters Department Water

 Start Date
 2026-01-01
 Completion Date
 2035-12-31
 Year Identified
 2020

Manager Partner

Regions

Description Replacement of old water meters throughout Smithville.

Justification The Water Meter Replacement Program is an ongoing capital initiative to upgrade and maintain the Township's metering infrastructure. As water meters age, they become more prone

to inaccuracies, malfunctions, and physical deterioration such as leaks or internal damage. Older meters also lack modern radio-frequency technology, requiring staff to manually

collect readings which can be an inefficient and labour-intensive process.

By replacing aging and non-functional meters with modern units, the Township improves the accuracy of consumption data, enhances billing efficiency, and reduces the potential for

lost revenue due to under registration. Remote read meters also improve operational efficiency by reducing the time and resources needed for meter reading, troubleshooting, and

data collection.

This program is a key component in the Township's strategy to reduce non-revenue water loss, improve customer service, and modernize municipal water infrastructure.

Strategic Plan Theme BUILD - a safe, connected, caring and active community

Upgrading to radio-read water meters modernizes the Township's metering system, reduces manual labour, and supports more responsive service delivery.

Accurate meter readings ensure fair billing and help capture all water revenue, while remote-read technology reduces operating costs.

Identifying leaks and usage anomalies more quickly through improved metering supports water conservation and system sustainability.

Scenario Details

Budget Year2026Name420 - Water Meter Replacement Program: MainLock StatusUnlocked

Project Status CAO Review Yes

Description Account for purchasing new water meters to replace old meters.

ADVANCE - organization capacity and effectiveness

Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460124 - TSFR FROM WATER	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Funding Source	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	(75.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure 635202 - WATER METERS-										
REPLACEMENT	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	(75.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	_	-	-	-	_	-	

723 - Miscellaneous Water Equipment

Project Number 723

Asset Type Pooled Equipment Title Miscellaneous Water Equipment Department Water

Lock Status Unlocked

2026-01-01

Completion Date 2035-12-31

Partner

Year Identified

2020

Manager Regions

Start Date

Description Various equipment used for the Water department.

Justification

This annual capital allocation funds the purchase of small-scale equipment required to support day-to-day operations and emergency response within the Water Department. The

equipment acquired through this budget includes essential tools such as portable pumps, hoses, water main repair tools, and other specialized devices needed to maintain and repair

the Township's water distribution system.

Having timely access to functional, reliable equipment ensures that water service disruptions can be addressed quickly and safely. It also supports regular maintenance activities aimed

at preventing leaks, breaks, and infrastructure failures. Investing in this equipment allows staff to work more efficiently and effectively, while ensuring compliance with health, safety,

and regulatory requirements.

By maintaining a well-equipped team, the Township can better respond to unplanned events and uphold the high standard of service expected by residents and businesses.

Strategic Plan Theme

BUILD - a safe, connected, caring and active community

FOUNDATIONAL - advance organizational capacity and effectiveness

Ensures that frontline staff have the right tools to maintain a safe and reliable water distribution system.

Reduces delays and reliance on outside contractors by equipping staff to respond quickly and effectively to maintenance and repair needs.

Enhances worker safety and efficiency by ensuring access to up-to-date, task-appropriate tools and equipment.

Scenario Details

2026 **Budget Year** Name 723 - Miscellaneous Water Equipment: Main **Lock Status** Unlocked

Project Status CAO Review Active Yes

Description Account for purchasing small equipment used in the water distribution system.

Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										•
460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	_	-	-	-	-	-	_

743 - Water Meters - New Installation

Project Number743TitleWater Meters - New InstallationLock StatusUnlocked

Asset Type Water Meters Department Water

 Start Date
 2026-01-01
 Completion Date
 2035-12-31
 Year Identified
 2020

Manager Partner

Regions

Description Water meters for new properties.

Justification As new development occurs throughout the Township, the installation of water meters is essential to bring newly constructed residential, commercial, and industrial properties into the

municipal water system. This capital budget supports the purchase of new water meters required to service these developments.

All new meters are equipped with modern radio-frequency technology, allowing for remote reading, improved billing accuracy, and reduced staff time for manual meter collection.

This investment ensures that growth within the Township is met with reliable, efficient, and standardized metering infrastructure from the outset.

By planning and budgeting for new meter installations, the Township ensures that servicing of growth is seamless and consistent with operational standards, while also supporting

accurate revenue generation for water services.

Strategic Plan Theme BUILD - a safe, connected, caring and active community

CHAMPION - strategic and responsible growth

Supports planned development and ensures timely servicing of new residential, commercial, and industrial properties.

Ensures new connections use current metering technology that enables efficient operations and accurate billing.

Scenario Details

Budget Year2026Name743 - Water Meters - New Installation: MainLock StatusUnlocked

Project Status CAO Review Yes

Description Account for purchasing water meters for new development.

Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460124 - TSFR FROM WATER	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000
Total Funding Source	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000
Percent Increase		2.89%	2.81%	1.99%	100.00%	1.22%	0.00%	0.60%	0.60%	0.00%
Expenditure										
635201 - WATER METERS-NEW Total	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000
Expenditure	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000
Percent Increase		2.89%	2.81%	1.99%	100.00%	1.22%	0.00%	0.60%	0.60%	0.00%
Net Total		-	-	-	-	-	-	-	-	-

927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary

Project Number	927	Title	Industrial Park Rd Watermain - From: Pearson Rd to	Lock Status	Unlocked
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New Urban Boundary

Water Main **Department** Water

Start Date 2026-01-01 **Completion Date** 2027-12-31 **Year Identified** 2020

Manager Partner

Regions

Asset Type

DescriptionThis project involves the design and future construction of municipal water infrastructure along Industrial Park Road from Pearson Road to the newly expanded urban boundary. The

works will provide essential servicing capacity to accommodate future employment and industrial growth within the newly designated urban lands.

Justification The extension of water services along Industrial Park Road is required to support the planned expansion of the urban boundary as approved through the Township's Official Plan,

Master Community Plan, and Regional growth planning initiatives. The existing infrastructure terminates near Pearson Road, limiting development potential in the employment area. Extending these municipal services will enable the development of additional industrial and employment lands, attract new business investment, and support long-term economic

growth within the Township.

Detailed design funding is being proposed in 2026 to establish the preferred alignment, confirm servicing capacity requirements, identify property or easement needs, identify and potential utility conflicts and/or relocations, and prepare detailed construction drawings, specifications, and cost estimates. Construction funding is forecasted in subsequent years of the capital plan, following completion of the design phase and confirmation of development phasing / coordination.

This project is consistent with the Township's objectives for economic development, infrastructure readiness, and orderly growth, ensuring that future servicing is planned and

implemented in a coordinated and cost-effective manner.

Strategic Plan Theme BUILD - a safe, caring and connected community CHAMPION - strategic and responsible growth

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410407 - DC - WATER	80,000	720,000	-	-	-	-	-	-	-	-
Total Funding Source	80,000	720,000	-	-	-	-	-	-	-	-
Percent Increase		800.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
635122 - INDUSTRIAL PARK RD -										
FROM: PEARSON RD TO: URBAN	80,000	720,000	-	-	-	-	-	-	-	-
BOUNDARY										
Total Expenditure	80,000	720,000	-	-	-	-	-	-	-	
Percent Increase		800.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

1243 - Water Valve Turning Trailer - Addition

Project Number1243TitleWater Valve Turning Trailer - AdditionLock StatusUnlocked

Asset Type Water Equipment Department Water

 Start Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2025

Manager Partner

Regions

DescriptionThis is for the purchase of a Water Valve Turning Trailer. The unit is used to hydraulically turn valves automatically throughout the water system. It also comes with a vacuum unit for

cleaning out plugged/dirty valves.

Justification The purchase of a Water Valve Turning Trailer is a critical investment in the Township's water system maintenance program. Water valve exercising is a legislated and essential task

carried out by Water Operators to ensure system reliability and emergency response readiness. Currently, valve turning is completed manually, which is physically demanding,

repetitive, and time-consuming. This poses a significant risk of workplace injury and fatigue for staff.

The Water Valve Turning Trailer automates the valve exercising process, greatly reducing the physical strain on staff while improving both the accuracy and efficiency of operations. The trailer is equipped with a hydraulic turning mechanism and includes a vacuum unit that allows operators to safely and effectively clean valve boxes when they are obstructed with debris or sediment. This dual-functionality improves response times, reduces maintenance delays, and supports the long-term integrity of the water distribution system.

Investing in this equipment demonstrates the Township's commitment to modernizing its water infrastructure maintenance program while prioritizing worker safety and service

reliability.

Strategic Plan Theme BUILD - a safe, connected, caring and active community

CHAMPION - strategic and responsible growth

The valve turning trailer enhances the Township's ability to deliver proactive and efficient water system maintenance, reducing service disruptions and protecting critical infrastructure.

This improves operational productivity and reducing labour demands, the trailer supports long-term cost savings and optimized use of Township resources.

Supports for a safe and engaged operations team by minimizing physically strenuous tasks and risk of injury, the project contributes to a safer and more sustainable working environment for Township employees.

Project	Forecast
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Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460124 - TSFR FROM WATER	140,000	-	-	-	-	-	-	_	-	-
Total Funding Source	140,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	140,000	-	-	-	-	-	-	-	-	-
	140,000	-	-	-	-	-	-	-	-	-
Total Expenditure Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
_	-	-	-	-	-	-	-	-	-	
Net Total ==	·	·		·						

1221 - Trees for All

Project Number

1221

Operating Program

Title Department

Partner

Trees for All

Lock Status

Unlocked

Asset Type Start Date

2026-01-01

Completion Date 2027-12-31

Parks

Year Identified

2025

Manager Regions

Description

Funding for public and private planting through the NPCA led initiative "Trees for All".

Justification

In 2023, the Niagara Peninsula Conservation Authority (NPCA) undertook a survey which identified 98 private land sites in West Lincoln representing about 320 acres of plantable area and with a total capacity of over 148,000 trees in the Township over the next five years.

The total capacity is an expression of interest which even the Conservation Authority is not able to achieve. Initially this project seemed to be too costly for the Township to actively support. However, recent funding sources available to the NPCA (Trees Canada and Forests Ontario) have reduced prices. Depending on tree type (bareroot stock or potted stock) a first allocation of \$10,000 could see between 1000 and 1500 trees planted in West Lincoln in 2025. This will be a multi year project and Administration recommends \$10,000 for 2025, 2026 & 2027. NPCA Staff administer the program with assistance from Township staff in locating the trees.

Strategic Plan Theme

Champion Strategic & Responsible Growth

Scenario Details

Budget Year Project Status

Description Comments Justification 2026

Council Review

Name

1221 - Trees for All: Main

Lock Status

Unlocked

Active

Yes

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	10,000	-	-	-	-	-	-	-	-
Total Funding Source	10,000	10,000	-	-	-	-	-	-	-	_
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT										
OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	10,000	-	-	-	-	-	-	-	-
Total Expenditure	10,000	10,000	-	-	-	_	-	-	-	_
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	-	-	-	-	-	-	-	_

Pag**eagle 010**237

138 - Miscellaneous Parks Equipment

Project Number 138 Title Miscellaneous Parks Equipment **Lock Status** Unlocked

Asset Type Pooled Equipment Department Parks

Start Date 2026-01-01 **Completion Date** 2035-12-31 Year Identified 2020

Manager **Partner**

Regions

Description Miscellaneous parks equipment to be purchased for the Parks and Recreation department

Justification The Recreation department has an annual capital allocation to purchase small equipment needed for the department. String trimmers, push mowers, chainsaws and other small

equipment is purchased through this budget on an as needed basis.

Strategic Plan

BUILD - A Safe, Connected, Caring and Active Community Theme

Scenario Details

Budget Year 2026 Name 138 - Miscellaneous Parks Equipment: Main **Lock Status** Unlocked

Project Status CAO Review Active Yes

Description Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.

Comments

Justification

Project F	orecast
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Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460109 - TSFR FROM EQUIPMENT	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000
Total Funding Source	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000
Percent Increase		(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%	0.00%	5.26%
Expenditure										
620103 - SMALL EQUIP POOL	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000
Total Expenditure	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000
Percent Increase		(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%	0.00%	5.26%
Net Total	-	-	-	-	-	-	-	-	-	_

Active

Yes

Project Summary

1048 - Parks Furniture - Garbage Cans & Benches

Project Number 1048 Title Parks Furniture - Garbage Cans & Benches **Lock Status** Unlocked

Asset Type Fixtures Department Parks

Start Date 2026-01-01 **Completion Date** 2031-12-31 Year Identified 2021

Manager **Partner**

Regions

Description Install garbage cans and benches in parks and green spaces.

Justification Staff have been working towards equipping all of our green spaces and parks with benches and garbage receptacles over the last few years. These funds will be used to install these

Strategic Plan

Theme

BUILD - A Safe, Connected, Caring and Active Community

Scenario Details

Budget Year 2026 Name 1048 - Parks Furniture - Garbage Cans & Benches: **Lock Status** Unlocked

Main

Project Status

CAO Review

Description

Comments Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	-	_	-	-	10,000	-	-	_	-
Total Funding Source	10,000	-	-	-	-	10,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Expenditure										
610021 - GARBAGE CANS AND BENCHES	10,000	-	-	-	-	10,000	-	-	-	-
Total Expenditure	10,000	-	-	_	-	10,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

Active

Yes

Project Summary

1317 - Hanging Basket Bracket Replacement

Project Number1317TitleHanging Basket Bracket ReplacementLock StatusUnlocked

Asset TypePark EquipmentDepartmentParks

 Start Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2025

Manager Partner

Regions

Description Hanging basket brackets need replacing throughout the Township

Justification Many brackets are becoming unsafe to put plants in. Ensuring that the brackets are safe and visually appealing will allow us to continue to make West Lincoln a visually appealing

place to live and visit.

Strategic Plan Theme BUILD a safe, connected, caring and active community

Scenario Details

Budget Year2026Name1317 - Hanging Basket Bracket Replacement: MainLock StatusUnlocked

Project Status CAO Review

Description Comments

Justification

Project Forecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	12,500	-	-	-	-	-	-	-	-	-
Total Funding Source	12,500	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	12,500	-	-	-	-	-	-	-	-	-
Total Expenditure	12,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	-	-	-	-	-	-	-	

1159 - Miscellaneous Recreation Program Equipment

Project Number 1159 Title

Partner

Miscellaneous Recreation Program Equipment

Lock Status

Unlocked

Asset Type Pooled Equipment 2026-01-01

Department **Completion Date**

Recreation Programs 2035-12-31

Year Identified

2023

Start Date Regions

Manager

Gymnasium and program equipment

Description Justification

Replacement of gymnasium and program equipment. Examples could be, but not limited to, things like volleyball nets and poles, basketball replacements, and pickleball equipment.

Strategic Plan

BUILD - A Safe, Connected, Caring and Active Community

Theme

Scenario Details

2026 **Budget Year**

Name

1159 - Miscellaneous Recreation Program Equipment:

Lock Status

Unlocked

Project Status

Description

Comments

Justification

CAO Review

Active

Yes

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Funding Source	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	100.00%	(50.00%)	0.00%	0.00%	0.00%	0.00%	20.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Expenditure	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	100.00%	(50.00%)	0.00%	0.00%	0.00%	0.00%	20.00%
Net Total	_	-	-	-	-	-	-	-	-	_

Main

494 - Ice Edger

Project Number 494 **Title** Ice Edger **Lock Status** Unlocked

Asset TypeArena EquipmentDepartmentRecreation Facilities

 Start Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2020

Manager Partner

Regions

Description Mechanical tool used for ice maintenance. This tool is mandatory for safe ice

Justification We are seeking to replace our current ice edger due to its declining performance and increasing maintenance requirements. The equipment has reached the end of its useful life,

resulting in inconsistent ice quality and frequent repairs that impact operational efficiency. A new ice edger will ensure safer, smoother ice conditions, reduce downtime, and improve

the overall experience for users and staff.

In 2020 it was identified that the ice edger would need to be replaced by 2026.

Strategic Plan Theme Build a Safe, Connected, Caring, and Active Community

1 roject i orecust										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	10,000	-	-	-	-	-	-	-	-	_
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620208 - ICE EDGER	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

495 - Ice Resurfacer

Project Number 495 **Title** Ice Resurfacer **Lock Status** Unlocked

Asset TypeArena EquipmentDepartmentRecreation Facilities

 Start Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2020

Manager Partner

Regions

Description Ice resurfacer is an integral part of maintain safe ice in an arena environment. The resurfacer is used before each and every ice usage to create the appropriate quality level of ice for

participation

Justification Our current model is a 2016. Life expectancy of an ice resurfacer is 7-10 years. Without a proper replacement to this critical capital investment we risk a significant outage to our ice

usage. With a single pad facility and a single ice resurfacer if we have a breakdown, or repair issues, it can cause extended down time. Currently, we are regularly dealing with

breakdown issues that may become critical in the near future.

Ice resurfacers do have resale value, but if we wait until a catastrophic breakdown we will lose that potential to sell.

Strategic Plan Theme BUILD a safe, connected, caring and active community

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	280,000	-	-	-	-	-	-	-	-	_
Total Funding Source	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625014 - ICE RESURFACER	280,000	-	-	-	-	-	-	-	-	
Total Expenditure	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

1299 - Gymnasium Blinds

Project Number1299TitleGymnasium BlindsLock StatusUnlocked

Asset Type Fixtures **Department** Recreation Facilities

 Start Date
 2026-01-01
 Completion Date
 2027-12-31
 Year Identified
 2025

Manager Partner Regions

Description Window coverings for the gymnasium windows to prevent direct sunlight from coming onto the play surface.

2026 - Blinds between the lobby and gymnasium

2027 - blinds in large gymnasium winds and front windows (staff to apply for grants for this portion of the project)

Justification There has been a consistent increase in feedback from gymnasium users regarding the impact of natural light, specifically direct sunlight, during programs and activities. Users have

reported that excessive sunlight entering the facility is:

• Creating glare on the playing surface

Causing visibility issues

· Contributing to unsafe playing conditions

• Negatively affecting their ability to fully participate in sports and recreational activities

Given the gymnasium's growing usage across a range of programs, ensuring a safe and comfortable environment is a top priority.

The installation of window coverings (e.g., blackout blinds or commercial-grade shades) would mitigate the issues caused by natural light and improve overall user experience and

safety.

Strategic Plan Theme 1. Build a safe, connected, caring and active community

Scenario Details

Budget Year2026Name1299 - Gymnasium Blinds: MainLock StatusUnlockedProject StatusCAO ReviewActiveYes

Description
Comments
Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	15,000	75,000	-	-	-	-	-	-	-	-
Total Funding Source	15,000	75,000	-	-	-	-	-	-	-	_
Percent Increase		400.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	75,000	-	-	-	-	-	-	-	_
Total Expenditure	15,000	75,000	-	-	-	-	-	-	-	-
Percent Increase		400.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	_	_	_	_	-	_	_

1300 - Community Centre Dishwashers

Project Number1300TitleCommunity Centre DishwashersLock StatusUnlocked

Asset TypeFixturesDepartmentRecreation Facilities

 Start Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2025

Manager Partner

Regions

Description Upgrade/install Niagara Region Public Health Department approved dishwashers in our 2 inspected kitchens at the West Lincoln Community Centre

Justification The West Lincoln Community Centre and the Smithville Branch of the West Lincoln Public Library regularly host a variety of programs, events, and rentals that involve food handling.

These include community meals, municipal events, and private functions. As per NRPH guidelines, proper dishwashing facilities are required to ensure that all reusable dishes, utensils,

and food preparation equipment are cleaned and sanitized in accordance with public health standards.

Currently, these facilities do not have compliant dishwashing equipment, placing the municipality at risk of non-compliance during inspections. This deficiency not only limits the types of programs and rentals we can safely and legally support, but also places undue strain on staff, volunteers, and renters who must attempt to meet sanitation standards without the

appropriate tools.

Without the necessary upgrades, the two kitchens at the West Lincoln Community Centre will no longer be eligible for NRPH inspection and certification. This will result in a loss of

functionality for these spaces and could severely impact our ability to host or rent them for any food-related purposes.

Strategic Plan Theme 1. Build a safe, connected, caring and active community

4. Foundational: Advance organizational capacity and effectiveness

Scenario Details

Budget Year2026Name1300 - Community Centre Dishwashers: MainLock StatusUnlocked

Project Status CAO Review Yes

Description
Comments
Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	6,000	-	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	6,000	-	_	-	_	-	-	_	-	-
Total Funding Source	12,000	_	_	-	_	_	-	_	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	12,000	-	-	-	-	-	-	-	-	-
Total Expenditure	12,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total =	_	_	_	_	_	_	_	_	_	_

1308 - WLCC - Plumbing Upkeep

Project Number 1308

Title

WLCC - Plumbing Upkeep

Lock Status

Unlocked

Asset Type

R&M Interior 2026-01-01

Department

Partner

Completion Date

Recreation Facilities

2026-12-31

Year Identified

2025

Start Date Manager

Regions

Description

Domestic water is backflowing into the heat retention unit causing extreme heating of water that goes to showers and toilets. A quote has been received to ensure buildings water

supply remains safe. This could lead to extreme heat and burning of the public.

Justification

Safety. All domestic water must be temperature controlled to ensure patron safety. This will mitigate potential risk to the Township.

Strategic Plan

Theme

BUILD a safe, connected, caring and active community

Scenario Details

Budget Year Project Status 2026

Name

1308 - WLCC - Plumbing Upkeep: Main

Lock Status

Active

Unlocked

Yes

Council Review

Description

Comments

Justification

Project Forecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source 460102 - TSFR FROM WLCC RESERVE	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
F										
Expenditure 699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

Lock Status

Active

Unlocked

Yes

Project Summary

1310 - Arena Electrical

Project Number 1310 Title Arena Electrical

Asset Type R&M Interior Department **Recreation Facilities**

Start Date 2026-01-01 **Completion Date** 2026-12-31 **Year Identified** 2025

Manager **Partner**

Regions

Description Install a new electrical controller to ensure the longevity of our lights and breakers within the arena.

Justification Installing a new lighting controller will enable better lighting operation with the potential for long term savings by cancelling service contracts with current provider. The new

controller will create a longer lifespan for the breaker panel as well.

Strategic Plan

BUILD a safe, connected, caring and active community Theme

Scenario Details

Budget Year 2026 Name 1310 - Arena Electrical: Main **Lock Status** Unlocked

Project Status CAO Review

Description Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	18,000	-	-	-	-	-	-	-	-	-
Total Funding Source	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	18,000	-	-	-	-	-	-	-	-	-
Total Expenditure	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	_	_	_	_	_	_	_	

1312 - Floor Scrubber

Project Number 1312

Arena Equipment

Title Department Floor Scrubber

Lock Status

Unlocked

Asset Type Start Date 2026-01-01

Completion Date

Partner

Recreation Facilities 2026-12-31

Year Identified

2025

Manager

Regions

Description

Floor scrubber to maintain cleanliness of West Lincoln Community Centre Floors, walking tracks, bathrooms, and all other public areas within the community centre. As a high traffic facility cleanliness is of the upmost importance for the centre.

Justification

Current floor cleaner needs repair at a cost of over \$3,000. A new scrubber is quoted at \$6,700. With a repair cost of 44% of replacement it is fiscally prudent to purchase a new item

rather then repair equipment that is reaching end of life.

Strategic Plan

Theme

BUILD a safe, connected, caring and active community

Scenario Details

Budget Year Project Status

2026 **CAO Review** Name

1312 - Floor Scrubber: Main

Lock Status

Unlocked

Active

Yes

Description Comments

Justification

Object Control of the control of the	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	6,700	-	-	-	-	-	-	-	-	-
Total Funding Source	6,700	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
From any distance										
Expenditure										
620220 - FLOOR CLEANING MACHINE	6,700	-	-	-	-	-	-	-	-	-
Total Expenditure	6,700	-	-	-	-	-	-	-	-	_
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	_	_

Unlocked

2021

Yes

Year Identified

Active

Project Summary

1004 - Non Network Replacement Computers - Library Branches

Project Number 1004 Title Non Network Replacement Computers - Library **Lock Status**

Branches

Asset Type Pooled IT Hardware Department Libraries **Start Date** 2026-01-01 Completion Date 2035-12-31

Partner

Manager

Regions

Theme

Regular computer/hardware replacement of non-networked resources. Description

Replace IT resources utilized by the public on a regular basis for efficiency and effective operation. Justification

Strategic Plan

CHAMPION - Strategic and Responsible Growth

Scenario Details

1004 - Non Network Replacement Computers -**Budget Year** 2026 Name **Lock Status** Unlocked

Library Branches: Main

Project Status CAO Review

Comments **Justification**

Description

- ,										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000
Total Funding Source	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000
Percent Increase		8.33%	38.46%	0.00%	(1.11%)	14.61%	0.00%	(10.78%)	31.87%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000
Total Expenditure	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000
Percent Increase		8.33%	38.46%	0.00%	(1.11%)	14.61%	0.00%	(10.78%)	31.87%	0.00%
Net Total	-	_	_	-	-	_	_	-	_	

1171 - Library Furniture Replacement

Project Number 1171

Title

Partner

Library Furniture Replacement

Lock Status

Unlocked

Asset Type Start Date Library Equipment 2026-01-01 Department
Completion Date

Libraries 2034-12-31

Year Identified

2023

Manager Regions

Description

Replace Library furniture that has become damaged from increased public use; purchase new furniture that better suits the needs of Library users and staff.

Justification

With an increase in Library use, public furniture becomes worn out and damaged. Over time, some furniture becomes outdated and does not suit the needs of the Library. This

furniture needs to be replaced in order to maintain our spaces.

Strategic Plan

Theme

ADVANCE - Organizational Capacity and Effectiveness

Scenario Details

Budget Year Project Status 2026

CAO Review

Name

1171 - Library Furniture Replacement: Main

Lock Status

Unlocked

Active

Yes

Description

Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	-
Total Funding Source	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	_
Percent Increase		(47.95%)	2.36%	1.54%	2.27%	2.22%	1.45%	1.43%	1.41%	(100.00%)
Expenditure										
620209 - OFFICE FURNITURE	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	-
Total Expenditure	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	_
Percent Increase		(47.95%)	2.36%	1.54%	2.27%	2.22%	1.45%	1.43%	1.41%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	

1173 - Addition to Makerspace

Project Number 1173

Title

Partner

Addition to Makerspace

Lock Status

Unlocked

Asset Type Start Date

Library Equipment 2026-01-01

Department **Completion Date**

Libraries 2028-12-31

Year Identified

2023

Manager Regions

Description

Additions to the MakerSpace, including 3D scanners, go pros, engraver and digital art tablets.

Justification

Maker equipment gives library users the chance to use equipment such as 3D printers, vinyl cutters, building kits, robotics, sewing machines, tools and computers to help develop

STEAM (science, technology, engineering, art, math) skills, this equipment can be supplemented with equipment such as 3D scanners, go pros, engraver and digital art tablets.

Strategic Plan

Theme

Champion strategic and responsible growth

Scenario Details

Budget Year

2026

CAO Review

Name

1173 - Addition to Makerspace: Main

Lock Status

Active

Unlocked

Yes

Project Status

Description Comments

Justification

i roject i orecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	15,000	_	-	_	-	-	-	_	-	-
460115 - TSFR FROM LIBRARY	-	-	8,000	-	-	-	-	-	-	-
Total Funding Source	15,000	=	8,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620120 - MAKER EQUIPMENT	15,000	-	8,000	-	-	-	-	-	-	-
Total Expenditure	15,000	-	8,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	-	-	_	-	-	-	-	_

775 - Addition to Audio Visual Collection - All Library Branches

Project Number 775 Title Addition to Audio Visual Collection - All Library Lock Status Unlocked

Branches

Asset Type Audio Books and DVDs Department Libraries

 Start Date
 2026-01-01
 Completion Date
 2035-12-31
 Year Identified
 2020

Manager Partner

Regions

DescriptionElectronic materials for library circulating collectionJustificationNeeded to maintain our current AV collection.Strategic PlanChampion Strategic and Responsible Growth

Theme Champion Strategic and Responsible Growt

Scenario Details

Budget Year 2026 **Name** 775 - Addition to Audio Visual Collection - All Library **Lock Status** Unlocked

Branches: Main

Project Status CAO Review Yes

Description
Comments
Justification

riojectioiecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	15,900	16,250	16,600	16,700	16,700	16,700	16,700	16,700	16,700	-
460115 - TSFR FROM LIBRARY	-	-	-	200	500	900	1,200	1,600	2,000	19,100
Total Funding Source	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700	19,100
Percent Increase		2.20%	2.15%	1.81%	1.78%	2.33%	1.70%	2.23%	2.19%	2.14%
Expenditure										
620101 - AUDIO BOOKS AND DVDS	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700	19,100
Total Expenditure	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700	19,100
Percent Increase		2.20%	2.15%	1.81%	1.78%	2.33%	1.70%	2.23%	2.19%	2.14%
Net Total	-	-	-	-	-	-	-	-	-	

2020

Project Summary

776 - Addition to Printed Collection - Smithville Library Branch

Project Number 776 Title Addition to Printed Collection - Smithville Library Lock Status Unlocked

Branch

Asset Type Books Printed 2026-01- Department Libraries 2035-12Start Date 01 Completion Date 31 Year Identified

<u>..</u>

Manager Partner

Regions

Description Printed materials for the library's circulating collection

Justification Needed to maintain our current print collection

Strategic Plan Champion Strategic and Responsible Growth

Theme

Scenario Details

Budget Year 2026 **Name** 776 - Addition to Printed Collection - Smithville **Lock Status** Unlocked

Library Branch: Main

Project StatusCAO ReviewActiveYes

Description
Comments
Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	18,500	19,500	20,500	21,200	21,850	21,850	21,850	21,850	21,850	-
460115 - TSFR FROM LIBRARY	600	600	600	1,000	1,450	2,650	3,850	5,150	6,550	29,000
Total Funding Source	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400	29,000
Percent Increase		5.24%	4.98%	5.21%	4.95%	5.15%	4.90%	5.06%	5.19%	2.11%
Expenditure										
620102 - BOOKS PRINTED	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400	29,000
Total Expenditure	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400	29,000
Percent Increase		5.24%	4.98%	5.21%	4.95%	5.15%	4.90%	5.06%	5.19%	2.11%
Net Total	-	-	-	-	-	-	-	-	-	-

779 - Addition to Printed Collection - Caistorville Library Branch

Project Number 779 Title Addition to Printed Collection - Caistorville Library Lock Status Unlocked

Branch

Asset Type Books Printed 2026-01- Department Libraries 2035-12-

Start Date 01 Completion Date 31 Year Identified 2020

Manager Partner

Regions

DescriptionPrinted materials for the library's circulating collectionJustificationNeeded to maintain our current print collection

Strategic Plan Champion Strategic and Responsible Growth

Theme

Justification

Scenario Details

Budget Year 2026 Name 779 - Addition to Printed Collection - Caistorville Lock Status Unlocked

Library Branch: Main

Project Status CAO Review Yes

Description

Comments

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	9,900	10,190	10,190	10,190	10,190	10,190	10,190	10,190	10,190	-
420401 - DONATIONS	-	510	1,010	1,000	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	300	-	-	610	2,210	2,810	3,510	4,210	4,910	15,400
Total Funding Source	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100	15,400
Percent Increase		4.90%	4.67%	5.36%	5.08%	4.84%	5.38%	5.11%	4.86%	1.99%
Expenditure										
620102 - BOOKS PRINTED	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100	15,400
Total Expenditure	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100	15,400
Percent Increase		4.90%	4.67%	5.36%	5.08%	4.84%	5.38%	5.11%	4.86%	1.99%
Net Total	-	_	-	-	-	-	_	-	-	_

780 - Addition to Printed Collection - Wellandport Library Branch

Project Number 780 Title Addition to Printed Collection - Wellandport Library Lock Status Unlocked

Branch

Asset Type Books Printed 2026-01- Department Libraries 2035-12-

Start Date 01 Completion Date 31 Year Identified 2020

Manager Partner

Regions

DescriptionPrinted materials for the library's circulating collectionJustificationNeeded to maintain our current print collection

Strategic Plan Champion Strategic and Responsible Growth

Scenario Details

Theme

Budget Year 2026 **Name** 780 - Addition to Printed Collection - Wellandport **Lock Status** Unlocked

Library Branch: Main

Project Status CAO Review Yes

Description
Comments
Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	12,300	12,300	12,270	12,200	12,300	12,200	12,690	12,690	12,690	-
460115 - TSFR FROM LIBRARY	400	1,000	1,730	2,500	3,100	4,000	4,310	5,110	6,010	19,100
Total Funding Source	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700	19,100
Percent Increase		4.72%	5.26%	5.00%	4.76%	5.19%	4.94%	4.71%	5.06%	2.14%
Expenditure										
620102 - BOOKS PRINTED	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700	19,100
Total Expenditure	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700	19,100
Percent Increase		4.72%	5.26%	5.00%	4.76%	5.19%	4.94%	4.71%	5.06%	2.14%
Net Total	-	-	-	-	-	-	-	-	-	_

777 - Network Replacement Computers - Library Branches

Project Number 777

Title Network Replacement Computers - Library Branches

Lock Status Unlocked

Asset Type Pooled IT Hardware
Start Date 2026-01-01

CAO Review

Department Libraries **Completion Date** 2035-12-31

Partner

Year Identified

tified 2025

Manager Regions

Regions

Description System

System hardware upgrades to Windows 11. Windows 10 is EOS (End of Support) in October 2025, and upgrades to Windows 11 are imperative

Justification

Budget for IT replacement of network computers throughout Township IT department. New circulation computers will allow our staff to work more efficiently with our library members and our staff with their day to day work loads. The upgraded operating system will allow for better security. All staff will then be working with the same operating systems regardless of

location or computer used which in itself will be a benefit.

Strategic Plan Theme ADVANCE - Organizational Capacity and Effectiveness

Scenario Details

Budget Year 2026 **Name** 777 - Network Replacement Computers - Library **Lock Status** Unlocked

Branches: Main

Active Y

Yes

Project Status

Description

Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000
Total Funding Source	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000
Percent Increase		28.89%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	3.45%
Expenditure										
620106 - IT HARDWARE POOL	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000
Total Expenditure	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000
Percent Increase		28.89%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	3.45%
Net Total		_	_	_	-	-	-	_	_	

1167 - Front Desk Promotional TVs

Project Number

1167

Title

Partner

Front Desk Promotional TVs

Lock Status

Unlocked

Asset Type Start Date

Library Equipment 2026-01-01

Department **Completion Date**

Libraries 2026-12-31

Year Identified

2023

Manager Regions

Description

Add promotional TVs to library branches

Justification

Libraries require digital signage to communicate their programs, hours and other messages to the community in an eye catching medium as is seen in the community centre lobby.

These signs could also be used to communicate Township events to improve cross promotional opportunities. Community concerns expressed about lack of awareness of all library has

to offer.

Strategic Plan

BUILD- a safe, connected, caring and active community

Theme

Scenario Details

Budget Year

2026 **CAO Review** Name

1167 - Front Desk Promotional TVs: Main

Lock Status

Active

Unlocked

Yes

Project Status Description

Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	2,000	-	-	-	-	-	-	-	-	-
Total Funding Source	2,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	2,000	-	-	-	-	-	-	-	-	_
Total Expenditure	2,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

1298 - Implementation of an online payment and booking system for the convenience of library patrons.

Manager		Partner			
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2026
Asset Type	IT Project	Department	Libraries		
Project Number	1290	Title	system for the convenience of library patrons.	LOCK Status	Unlocked
Project Number	1298	litle	implementation of an online payment and booking	Lock Status	Unioc

Regions

DescriptionThis project will allow our patrons to pay for programs room rentals and fees using electronic transactions such as debit and credit. This will also include booking software for patrons

to register for programs and events online. This service will be available at all three locations.

Justification Currently everything must be paid for in cash only. It will also include booking software to to register for programs and events. At this time they may sign up for a program and then

must come in to pay for it before they are fully registered.

Strategic Plan Library Strategic Plan -

Theme1. Grow Library Services and Collaboration
Provides better customer service to our patrons

Scenario Details

Budget Year	2026	Name	1298 - Implementation of an online payment and booking system for the convenience of library patrons.: Main	Lock Status	Unlocked
Project Status	CAO Review		F	Active	Yes

Comments

Project Forecast
Object

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	15,000	_	-	_	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT										
OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	_	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	_	-	-	-	-	-	_

188 - New Official Plan

Project Number188TitleNew Official PlanLock StatusUnlocked

Asset TypeOfficial PlanDepartmentPlanning & Heritage

 Start Date
 2026-01-01
 Completion Date
 2026-12-31
 Year Identified
 2020

Manager Partner

Regions

Description Create a new Official Plan replacing the current Township Official Plan and the Regional Official Plan and alignment with the Provincial Planning Statement

Justification The Region of Niagara Official Plan was recently completed in 2022 and as a result the Township of West Lincoln is required to update our official Plan to align with Regional policy.

The Official Plan update will also align the Township's Official Plan with the new Provincial Planning Statement, 2024 and a significant number of other changes in Planning legislation that have occurred over the past 10 years since the Official Plan was last updated. This project will focus on updates to the Township's Agricultural Policies and Urban Development

Policies recently added through Official Plan Amendment 63.

Council previously provided \$85,000 in budget for this project, however, the scale of this project has increased due to the new Provincial Policy and the new Official Plan. An additional

\$45,000 is being requested in addition to the \$85,000 for a total project budget of \$130,000. This is consistent with other new official plan projects in the Region.

Strategic Plan Theme Strategic, Responsible Growth

Ineme

Scenario Details

Budget Year2026Name188 - New Official Plan: MainLock StatusUnlocked

Project StatusCouncil ReviewActiveYes

Description Comments

Justification

i roject i orecust										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410402 - DC - GROWTH STUDIES	30,375	-	-	-	-	-	-	-	-	-
460116 - TSFR FROM PLANNING	14,625	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520623 - OFFICIAL PLAN UPDATE	45,000	-	-	-	-	-	-	-	-	-
Total Expenditure	45,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	_	-	-	_

1291 - Municipal Engineering Standards and Trails Review/Update

Project Number 1291 Title Municipal Engineering Standards and Trails **Lock Status** Unlocked

Review/Update

Asset Type Operating Study Department Planning & Heritage

Completion Date 2026-12-31 **Start Date** 2026-01-01 Year Identified 2026

Manager **Partner**

Regions

Description Review and update of the Township's Municipal Engineering Standards including Trail design standards.

The Municipal Engineering Standards outline the requirements for the design of construction and development projects. The last updates to this document were completed in-house Justification

in 2017 and 2022. To prepare for new development applications expected to increase within the near future, it is an appropriate time to have the Township's standards reviewed and updated to ensure they align with regulations and industry standards. This project will also include updating the Township's design standards for Trails, ultimately, together with the

Transportation Master Plan (2022), replacing the Trails and Corridors Master Plan (2012).

Strategic Plan Theme

Theme #2 Champion strategic and responsible growth

Scenario Details

1291 - Municipal Engineering Standards and Trails **Budget Year** 2026 Name **Lock Status** Unlocked

Review/Update: Main

Active

Yes

Project Status

Description

Council Review

Comments

Justification

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410402 - DC - GROWTH STUDIES	12,400	-	-	-	-	-	-	-	-	-
460116 - TSFR FROM PLANNING	27,600	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	_	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
410402 - DC - GROWTH STUDIES	57,775	99,250	229,000	266,200	27,900	18,000	-	33,750	-		731,875
177 - Development Charges Full Background Study & Update 188 - New Official Plan	15,000 30,375	-	85,000	-	-	-	-	-	-	-	100,000 30.375
188 - New Official Plan 453 - Municipal Comprehensive Review	30,375	-	90,000	-	-	-	-	-	-	-	
666 - Transportation Master Plan	-	- :	90,000	60,000	-	-	-	-	-	-	90,000
938 - Corporate Strategic Plan	-	13,500	-	-	-	18.000	-	-	-	-	31,500
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	- 10,000	-	-	27,900	-	-	-	-	-	27,900
1124 - Organizational Staffing Review	-	22,500	-	-		-	-	-	-	-	22,500
1242 - Urban Forestry Strategy	-	25,000	-	-	-	-	-	-	-	-	25,000
175 - Economic Development Master Plan - Industrial Park	-	38,250	-	-	-	-	-	-	-	-	38,250
1263 - Infill and Intensification Strategy and Downtown Improvement Plan	-	-	54,000	-	-	-	-	-	-	-	54,000
1264 - Sanitary Sewer Masterplan update	-	-	-	56,200	-	-	-	-	-	-	56,200
1265 - Water Master Plan Update	-	-	-	75,000	-	-	-	-	-	-	75,000
1266 - West Lincoln Parks, Recreation, Library Master Plan Update	-	-	-	75,000	-	-	-	-	-	-	75,000
1313 - Official Plan Review and Update		-	-	-	-	-	-	33,750	-	-	33,750
1291 - Municipal Engineering Standards and Trails Review/Update 410403 - DC - PROTECTION	12,400	195.000	-	-	-	-	-	-	-	-	12,400 195,000
410403 - DC - PROTECTION 403 - Replacement of Aerial Truck	-	50.000	-	-	-	-	-	-	-	-	50.000
919 - Fire Protection Master Plan	-	75.000	-		-	-	-	-	-	-	75,000
1219 - SCBA Washer	-	70,000		-	-	-	-	-	-	- :	70,000
410404 - DC - ROADS	40,000	5,211,900	500,000	5,500,000	1,072,000	15,157,800	-	10,150,000	14,100,000	213,900	51,945,600
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	40,000	78,500	300,000	3,300,000	1,072,000	10,107,000	-	10,130,000	14,100,000	213,500	78,500
284 - McMurchie Ln Sidewalk - From: Griffin St. To: End - 60m	1	70,500	-	-	-	7,800		-		-	7,800
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd		3,400		-		- ,500				-	3,400
609 - Sidewalk Tractor and Attachments - Addition to Fleet	-	120,000	-	-	-	-	-	-	-	-	120,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	60,000	-	-	-	-	-	60,000
655 - PW Ops Centre - New PWs Yard	40,000	110,000	-	5,500,000		-	-		-	-	5,650,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	4,900,000	-	-	-	-	-	-	-	-	4,900,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-		500,000	-	-	5,000,000	-	-	-	-	5,500,000
1253 - Spring Creek Rd Extension (TWL-Road-01) South Grimsby Road 6 ROW to New Western Link	-	-	-	-	-	7,000,000	-	-	-	-	7,000,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	3,150,000	-	-	3,150,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	3,150,000	-	-	-	-	3,150,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-		3,150,000	-	3,150,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	7,000,000	-	-	7,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	10,500,000	-	10,500,000 450,000
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	-	-	-	-	-	-	-	450,000	213,900	450,000 213,900
1260 - RR14 Townline Rd Sidewalk; Canbourough Street to South Grimsby Rd 6 1261 - RR14 Thirty Road Sidewalks; Young Street to RR20	-	-	-	-	920,000	-	-	-	-	213,900	920.000
1261 - RR14 Thirty Road Sidewalks, Fouring Street to RR20 1262 - RR20 West Street Sidewalks; South Grimsby Rd 5 to S Grimsby Rd 6 Roundabout	-	-	-	-	92,000	-	-	-	-	-	92,000
410405 - DC - WW	62,000	-	112,000	-	62,000	-	3,562,000	598,600	62,000	-	4,458,600
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	548,600	-	-	548,600
500 - Inflow & Infiltration Reduction Program	62,000	-	62,000	-	62,000	-	62,000	-	62,000	-	310,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	1,600,000	-	-	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	1,900,000	-	-	-	1,900,000
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	50,000	-	-	-	-	50,000	-	-	100,000
410407 - DC - WATER	80,000	1,416,000	-	69,800	-	-	-	-	-	-	1,565,800
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	171,000	-	-	-	-	-	-	-	-	171,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	400,000	-	-	-	-	-	-	-	-	400,000
683 - Frank Street Watermain & Sanitary Sewer - From: RR20 To: RR14	-	75,000	-	-	-	-	-	-	-	-	75,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	50,000	-	-	-	-	-	-	-	-	50,000
927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary 1275 - AMI Gateway Antennas	80,000	720,000	-	69,800	-	-	-	-	-	-	800,000 69,800
410409 - DC - LIBRARY	71,600	68,240	81,600	75,630	98,280	70,440	61,430	61,430	69,030	-	657,680
588 - Radio Frequency Identification	71,000	- 00,240	11,400	7,600	50,200	70,440	01,430	01,430	09,030	-	19,000
590 - Automated Sorter			11,100	4,700			-		-		
										-	4,700
775 - Addition to Audio Visual Collection - All Library Branches	15,900	16,250	16,600	16,700	16,700	16,700	16,700	16,700	16,700	-	4,700 148,950
775 - Addition to Audio Visual Collection - All Library Branches 776 - Addition to Printed Collection - Smithville Library Branch	15,900 18,500	16,250 19,500	16,600 20,500		16,700 21,850	16,700 21,850	16,700 21,850	16,700 21,850	16,700 21,850		
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch	18,500 9,900	19,500 10,190		16,700	21,850 10,190	21,850 10,190	21,850 10,190	21,850 10,190	21,850 10,190	-	148,950 188,950 91,420
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch	18,500	19,500	20,500 10,190 12,270	16,700 21,200	21,850	21,850	21,850	21,850	21,850	-	148,950 188,950 91,420 111,640
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Calstorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Calstor Library Outside Improvements	18,500 9,900	19,500 10,190	20,500 10,190	16,700 21,200 10,190	21,850 10,190 12,300	21,850 10,190	21,850 10,190	21,850 10,190	21,850 10,190		148,950 188,950 91,420 111,640 7,600
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile	18,500 9,900	19,500 10,190	20,500 10,190 12,270 7,600	16,700 21,200 10,190 12,200 -	21,850 10,190 12,300 - 34,200	21,850 10,190	21,850 10,190 12,690	21,850 10,190	21,850 10,190 12,690	- - -	148,950 188,950 91,420 111,640 7,600 34,200
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks	18,500 9,900 12,300 - -	19,500 10,190	20,500 10,190 12,270	16,700 21,200 10,190	21,850 10,190 12,300	21,850 10,190 12,200 - - -	21,850 10,190 12,690 - - -	21,850 10,190	21,850 10,190 12,690 - - -		148,950 188,950 91,420 111,640 7,600 34,200 9,120
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Calstorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace	18,500 9,900	19,500 10,190 12,300 - - - -	20,500 10,190 12,270 7,600 - 3,040	16,700 21,200 10,190 12,200 -	21,850 10,190 12,300 - 34,200	21,850 10,190	21,850 10,190 12,690	21,850 10,190	21,850 10,190 12,690 - - -		148,950 188,950 91,420 111,640 7,600 34,200 9,120 15,000
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning	18,500 9,900 12,300 - - - - 15,000	19,500 10,190	20,500 10,190 12,270 7,600 - 3,040 -	16,700 21,200 10,190 12,200 - - - 3,040	21,850 10,190 12,300 - 34,200 3,040 -	21,850 10,190 12,200 - - - - -	21,850 10,190 12,690 - - - -	21,850 10,190 12,690 - - - - -	21,850 10,190 12,690 - - - - -	-	148,950 188,950 91,420 111,640 7,600 34,200 9,120 15,000
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine	18,500 9,900 12,300 - -	19,500 10,190 12,300 - - - -	20,500 10,190 12,270 7,600 - 3,040 - -	16,700 21,200 10,190 12,200 -	21,850 10,190 12,300 - 34,200	21,850 10,190 12,200 - - -	21,850 10,190 12,690 - - - - - -	21,850 10,190	21,850 10,190 12,690 - - - - -	-	148,950 188,950 91,420 111,640 7,600 34,200 9,120 15,000 10,000 9,500
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places	18,500 9,900 12,300 - - - 15,000 - - - -	19,500 10,190 12,300 - - - - - 10,000	20,500 10,190 12,270 7,600 - 3,040 - - -	16,700 21,200 10,190 12,200 - - - 3,040 - -	21,850 10,190 12,300 - 34,200 3,040 - -	21,850 10,190 12,200 - - - - - - - 9,500	21,850 10,190 12,690 - - - - - - -	21,850 10,190 12,690 	21,850 10,190 12,690 - - - - - - - - - - - - - - - - - - -	-	148,950 188,950 91,420 111,640 7,600 34,200 9,120 15,000 10,000 9,500 7,600
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - 5%, IN LIEU OF PARKLAND	18,500 9,900 12,300 - - - - 15,000	19,500 10,190 12,300 - - - -	20,500 10,190 12,270 7,600 - 3,040 - -	16,700 21,200 10,190 12,200 - - - 3,040 - - - 137,200	21,850 10,190 12,300 - 34,200 3,040 -	21,850 10,190 12,200 - - - - -	21,850 10,190 12,690 - - - - - -	21,850 10,190 12,690 - - - - -	21,850 10,190 12,690 - - - - -	-	148,950 188,950 91,420 1111,640 7,600 34,200 9,120 15,000 10,000 9,500 7,600 438,200
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Calstorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - 5% IN LIEU OF PARKLAND	18,500 9,900 12,300 - - - 15,000 - - - -	19,500 10,190 12,300 10,000 110,000	20,500 10,190 12,270 7,600 - 3,040 - - -	16,700 21,200 10,190 12,200 - - - 3,040 - -	21,850 10,190 12,300 - 34,200 3,040 - -	21,850 10,190 12,200 - - - - - - - 9,500	21,850 10,190 12,690 - - - - - - -	21,850 10,190 12,690 	21,850 10,190 12,690 - - - - - - - - - - - - - - - - - - -	-	148,950 188,950 91,420 111,640 7,600 9,120 15,000 10,000 9,500 7,600 438,200
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - 5% IN LIEU OF PARKLAND 147 - Leisureplex - New soccer field 1156 - Abingdon Ball Diamond Building	18,500 9,900 12,300 15,000 	19,500 10,190 12,300 - - - - - 10,000	20,500 10,190 12,270 7,600 - 3,040 - - - - - -	16,700 21,200 10,190 12,200 - - - 3,040 - - - 137,200	21,850 10,190 12,300 - 34,200 3,040 - - - - 191,000	21,850 10,190 12,200 9,500	21,850 10,190 12,690 	21,850 10,190 12,690 	21,850 10,190 12,690 - - - - - - - - - - - - - - - - - - -	-	148,950 188,950 91,420 111,640 7,600 34,200 9,120 15,000 10,000 9,500 7,600 438,200 137,200
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 11093 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - S% IN LIEU DO F PARKLAND 147 - Leisureplex - New soccer field 1156 - Abingdon Ball Diamond Building 1181 - New Wellandport Park & Shoreline Enhancements	18,500 9,900 12,300 - - - 15,000 - - - -	19,500 10,190 12,300 - - - 10,000 - 110,000 110,000	20,500 10,190 12,270 7,600 - 3,040 - - - - - - -	16,700 21,200 10,190 12,200 12,200 - - - - 3,040 - - - 137,200 137,200	21,850 10,190 12,300 34,200 3,040 	21,850 10,190 12,200 9,500 	21,850 10,190 12,690 	21,850 10,190 12,690 - - - - - - - - - - -	21,850 10,190 12,690 - - - - - - - - - - - - - - - - - - -		148,950 188,950 91,420 111,640 7,600 34,200 9,120 15,000 10,000 7,600 438,200 137,200 110,000
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 1009 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - 5% IN LIEU OF PARKLAND 1177 - Leisureptex - New soccer field 1156 - Abingdon Ball Diamond Building 1181 - New Wellandport Park & Shoreline Enhancements 410414 - DC - PARKS AND ECCREATION SERVICES	18,500 9,900 12,300 15,000 	19,500 10,190 12,300 10,000 110,000	20,500 10,190 12,270 7,600 - 3,040 - - - - - -	16.700 21,200 10,190 12,200 - - - 3,040 - - - - - 137,200 137,200 - - 62,800	21,850 10,190 12,300 - 34,200 3,040 - - - - 191,000	21,850 10,190 12,200 9,500	21,850 10,190 12,690 	21,850 10,190 12,690 - - - - - - - - - - -	21,850 10,190 12,690 - - - - - - - - - - - - - - - - - - -	-	148,950 188,950 91,420 111,640 7,600 34,200 9,120 15,000 10,000 7,600 438,200 137,200 110,000 19,000 137,200 110,000
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Book Mombile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - 5% IN LIEU OF PARKLAND 147 - Leisureplex - New soccer field 1156 - Abingdon Ball Diamond Building 1181 - New Wellandport Park & Shoreline Enhancements 410414 - DC - PARKS AND RECREATION SERVICES	18,500 9,900 12,300 15,000 	19,500 10,190 12,300 	20,500 10,190 12,270 7,600 - 3,040 - - - - - - -	16,700 21,200 10,190 12,200 12,200 - - - - 3,040 - - - 137,200 137,200	21,850 10,190 12,300 34,200 3,040 	21.850 10.190 12,200 - - - - - - - 9,500 - - - - - - - - - - - - - - - - - -	21,850 10,190 12,690 	21,850 10,190 12,690 - - - - - - - - - - -	21,850 10,190 12,690 	-	148,950 91,420 111,540 34,200 9,122 15,000 9,122 15,000 9,120 15,000 137,200 137,200 110,000 191,000 191,000 10,000 10,000
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalis 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - SWI N LIEU DO F PARKLAND 147 - Leisureplex - New soccer field 1156 - Abingdon Ball Diamond Building 1181 - New Wellandport Park & Shoreline Enhancements 410414 - DC - PARKS AND RECREATION SERVICES 147 - Leisureplex - New soccer field 143 - Leisureplex - New soccer field 143 - Station Meadows Playground	18,500 9,900 12,300 	19,500 10,190 12,300 - - - 10,000 - 110,000 110,000	20,500 10,190 12,270 7,600 - 3,040 - - - - -	16.700 21,200 10,190 12,200 - - - 3,040 - - - - - 137,200 137,200 - - 62,800	21,850 10,190 12,300 3,040 	21,850 10,190 12,200 	21,850 10,190 12,690 	21,850 10,190 12,690 - - - - - - - - - - -	21.850 10,190 12.690 	-	148,950 188,950 91,420 111,640 7,600 34,200 9,120 15,000 10,000 7,600 438,200 137,200 110,000 19,000 137,200 110,000
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Book Mombile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - 5% IN LIEU OF PARKLAND 147 - Leisureplex - New soccer field 1156 - Abingdon Ball Diamoord Building 1181 - New Wellandport Park & Shoreline Enhancements 410414 - DC - PARKS AND RECREATION SERVICES	18,500 9,900 12,300 	19.500 10.190 12.300 	20,500 10,190 12,270 7,600 - - - - - - - - - -	16,700 21,200 10,190 12,200 1,0190 12,200 3,040 137,200 137,200 62,800 62,800	21,850 10,190 12,300 	21,850 10,190 12,200 	21,850 10,190 12,690 	21,850 10,190 12,690 	21,850 10,190 12,690 	-	148,950 188,950 91,420 111,640 7,660 34,200 1,000 9,120 15,000 7,660 7,660 137,200 110,000 1,0000 1,
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistorville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - 5% IN LIEU OF PARKLAND 147 - Leisureplex - New soccer field 1156 - Abligado Ball Diamond Building 1181 - New Wellandport Park & Shoreline Enhancements 410414 - DC - PARKS AND RECREATION SERVICES 147 - Leisureplex - New soccer field 334 - Station Meadows Playground 395 - Thrive Development - Playground Equipment	18,500 9,900 12,300 	19.500 10.190 12.300 	20,500 10,190 12,270 7,600 - - - - - - - - - -	16,700 21,200 10,190 12,200 1,0190 12,200 3,040 137,200 137,200 62,800 62,800	21,850 10,190 12,300 3,040 191,000 642,250	21,850 10,190 12,200 	21,850 10,190 12,690 	21,850 10,190 12,690 	21,850 10,190 12,690 	-	148,950 188,950 91,420 111,640 7,660 34,200 9,120 15,000 10,000 9,500 7,660 438,200 110,000 191,000 191,000 181,000 180,000
776 - Addition to Printed Collection - Smithville Library Branch 779 - Addition to Printed Collection - Caistoville Library Branch 780 - Addition to Printed Collection - Wellandport Library Branch 1155 - Caistor Library Outside Improvements 1168 - Bookmobile 1170 - StoryWalks 1173 - Addition to Makerspace 1069 - Library Strategic Planning 1268 - Book Vending Machine 1269 - Smithville Library Outside Improvement - Meeting Places 410410 - DC - 5% IN LIEU OF PARKLAND 147 - Leisureplex - New soccer field 1156 - Abingdon Ball Diamond Building 1181 - New Wellandport Park & Shoreline Enhancements 410414 - DC - PARKS AND RECREATION SERVICES 147 - Leisureplex - New soccer field 934 - Station Meadows Playground 935 - Thrive Development - Playground Equipment 1181 - New Wellandport Park & Shoreline Enhancements	18,500 9,900 12,300 	19,500 10,190 12,300 12,300 10,000 110,000 110,000 110,000 180,000 180,000	20,500 10,190 12,270 7,600 - - 3,040 - - - - - - - -	16,700 21,200 10,190 12,200 1,190 12,200 3,040 137,200 137,200 62,800	21,850 10,190 12,300 	21,850 10,190 12,200 	21,850 10,190 12,690 	21,850 10,190 12,690 	21,850 10,190 12,690 		148,950 91,420 111,640 7,600 34,200 15,000 10,000 7,600 9,500 7,600 110,000 137,200 110,000 110,000 110,000 110,000 110,000 110,000 110,000 180,000 180,000 180,000

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	- 1	-	-	-	-	500,000	-	-	-	-	500,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	-	-	-	100,000	-	-	-	100,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	500,000	-	-	-	-	-	500,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	450,000	-	-	-	450,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing 1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-		-			-	550,000	600.000		550,000 600.000
1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	575,000	-	-	-	-	-	-		-	-	575,000
1319 - 2035 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-		600,000	600,000
1287 - Sixteen Road - From RR24 to Rosedene Road - Road Rehabilitation	-	-	350,000	-	-	-	-	-	-	-	350,000
1289 - Caistor Centre Rd Rehabilitation: From Concession Rd 3 to South Chippawa Road	-	-	175,000	-	-	-	-	-	-	-	175,000
415205 - OCIF	725,000	700,000	650,000	700,000	700,000	700,000	700,000	750,000	900,000	600,000	7,125,000
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System 1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	700,000	700,000	-	-	-	-	-	700,000 700,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	 	-	-	-	700,000	700,000	-	-	-	-	700,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System		-	-	-	-	700,000	700,000	-	-	-	700,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	300,000	-	-	-	-	-	-	-	-	300,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	650,000	-	-	-	-	-	-	-	650,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	400,000	-	-	-	-	-	-	-	-	400,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	750,000	-	-	750,000
1237 - 2034 - Various Roads - TBD from Pavement Management System 1251 - Dufferin Street Reconstruction	500.000	-	-	-	-	-	-	-	900,000	-	900,000 500.000
1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	225,000	-	-	-	-	-	-			-	225,000
1319 - 2035 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	600,000	600,000
415301 - REGIONAL GRANTS	100,000	137,500	112,500	40,000	100,000		100,000	-	100,000	-	690,000
500 - Inflow & Infiltration Reduction Program	100,000	-	100,000	-	100,000	-	100,000	-	100,000	-	500,000
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	125,000	-	-	-	-	-	-	-	-	125,000
1301 - Downtown Beautification	-	12.500	12.500	40,000	-	-	-	-	-	-	40,000 25,000
1302 - Rural Hamlet Sign Replacement	-	12,500 510	12,500	1,000	-		-	-	-	-	25,000
779 - Addition to Printed Collection - Caistorville Library Branch		510	1,010	1,000	-	-	-		-	-	2,520
440004 - PROCEEEDS DEBENTURE - NON GROWTH RELATED	-	3,110,000	-	2,000,000	-	1,000,000	-	1,700,000	1,000,000	1,350,000	10,160,000
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	510,000	-	-	-	-	-	-	-	-	510,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	600,000	-	-	-	-	-	-	600,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	750,000	-	-	-	-	-	-	750,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd. 1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	500,000	-	650,000	-	-	-	-	-	-	500,000 650,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.		2,100,000		650,000						-	2,100,000
1192 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Watermain Replacement		2,100,000	-	-	-	1,000,000	-	-	-	-	1,000,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-		-					1,700,000			1,700,000
	- 1	-	-	-	-	-	-	1,700,000	-	-	
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	1,700,000	1,000,000	-	1,000,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement 1195 - Rock St., Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd.& Mill St. W/M Replacement	-	-	-	-	-	-	-	-	-	1,350,000	1,000,000 1,350,000
1194 - Thompson Rd, London Rd, & Skyway Rd. Watermain Replacement 1195 - Rock St, Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DESENTURE - GROWTH RELATED	-	6,300,000	-		-	1,350,000		- - 4,350,000	1,000,000 - 5,850,000	-	1,000,000 1,350,000 33,850,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement 1195 - Rock St., Sterling St., Tara Pt., Ellis St., Davis St., Townline Rd. & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Homak Rd to SG Rd 5	-	-	-	- - 5,500,000 -	-		-	-	-	1,350,000	1,000,000 1,350,000 33,850,000 6,300,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St., Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWS Yard	-	6,300,000	-	-	-		- - 10,500,000 - -	-	-	1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 5,500,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement 1195 - Rock St., Sterling St., Tara Pt., Ellis St., Davis St., Townline Rd. & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Homak Rd to SG Rd 5	-	6,300,000 6,300,000		- - 5,500,000 -	-	1,350,000 - - - -	-	-	-	- 1,350,000 - - -	1,000,000 1,350,000 33,850,000 6,300,000 5,500,000 10,500,000 1,350,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Doy Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector 1 2555 - Sew In Grimsby Rd 5 (TWL-Road-09), New Northerly Collector 1 2555 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	- 6,300,000 6,300,000 - -		- - 5,500,000 -	-		- - 10,500,000 - -	- - 4,350,000 - - -	5,850,000 	- 1,350,000 - - -	1,000,000 1,350,000 33,850,000 6,300,000 5,500,000 10,500,000 1,350,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement 1195 - Rock St., Sterling St., Tara Pt., Ellis St., Davis St., Townline Rd.& Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Ops Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	- 6,300,000 6,300,000 - - -		- - 5,500,000 - 5,500,000	-	1,350,000 - - - -	- 10,500,000 - - - 10,500,000	- 4,350,000 - - - 1,350,000	-	- 1,350,000 - - - - -	1,000,000 1,350,000 33,850,000 6,300,000 5,500,000 10,500,000 1,350,000 1,350,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerty Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerty Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Voung Street to New Northerty Collector 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	- 6,300,000 6,300,000 - - - - - -	-	5,500,000 - 5,500,000 - - - -	-	1,350,000 - - - - 1,350,000 -	- 10,500,000 - - 10,500,000 - - -	- - 4,350,000 - - -	5,850,000 	- 1,350,000 - - - - - - - - -	1,000,000 1,350,000 33,850,000 6,300,000 5,500,000 10,500,000 1,350,000 1,350,000 1,350,000 3,000,000
1194 - Thompson Rd, London Rd, & Skyway Rd. Watermain Replacement 1195 - Rock St, Sterling St, Tara PI., Ellis St, Davis St, Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Ops Centre - New PWs Yard 1100 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	- 6,300,000 6,300,000 - - - - - - -	-	5,500,000 - 5,500,000 - - - - - -	-	1,350,000 - - - - 1,350,000 - -	- 10,500,000 - - 10,500,000 - - - -	- 4,350,000 - - - 1,350,000	5,850,000 	- 1,350,000 - - - - - - - - - - - -	1,000,000 1,350,000 33,850,000 6,300,000 5,500,000 10,500,000 1,350,000 1,350,000 1,350,000 4,500,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement 1195 - Rock St., Sterling St., Tara Pt., Ellis St., Davis St., Townline Rd,& Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Ops Centre - New PWS Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-14), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSFR FROM WLCC RESERVE	-	- 6,300,000 6,300,000 - - - - - -	-	5,500,000 - 5,500,000 - - - -		1,350,000 - - - - 1,350,000 -	- 10,500,000 - - 10,500,000 - - -	- 4,350,000 - - - 1,350,000	5,850,000 	- 1,350,000 - - - - - - - - -	1,000,000 1,350,000 33,850,000 6,300,000 5,500,000 10,500,000 1,350,000 1,350,000 1,350,000 3,000,000
1194 - Thompson Rd, London Rd, & Skyway Rd. Watermain Replacement 1195 - Rock St, Sterling St, Tara PI., Ellis St, Davis St, Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Ops Centre - New PWs Yard 1100 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	- - - - - - - - - - - - - - - - - - -	6,300,000 6,300,000 	-	5,500,000 - 5,500,000 - - - - - - -	-	1,350,000	- 10,500,000 - - 10,500,000 - - - - -	4,350,000 	5,850,000 	- 1,350,000 - - - - - - - - - - - - - - - - -	1,000,000 1,350,000 1,350,000 6,300,000 5,500,000 10,500,000 1,350,000 1,350,000 1,350,000 4,500,000 4,500,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerty Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerty Collector to Spring Creek Road 1266 - Industrial Park Road (TWL-Road-14), Voung Street to New Northerty Collector 1257 - Industrial Park Road (TWL-Road-18), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSR7 FROM WLCC RESERVE 1299 - Gymnaslum Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep		6,300,000 6,300,000 75,000	-	5,500,000 - 5,500,000 - - - - - - - -	-	1,350,000	- 10,500,000 - - 10,500,000 - - - - - - -	4,350,000 1,350,000 3,000,000	5,850,000 	- 1,350,000 - - - - - - - - - - - - - - -	1,000,000 1,350,000 33,850,000 6,300,000 6,500,000 10,500,000 1,350,000 1,350,000 1,350,000 4,500,000 4,500,000 420,700 90,000 6,0000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St, Tara PI., Ellis St, Davis St, Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd S 655 - PW Dop Centre - New PWe Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector to Spring Creek Road 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSFR FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep		6,300,000 6,300,000 - - - - - - - 75,000 75,000	-	5,500,000	-	1,350,000	10,500,000	4,350,000 1,350,000 3,000,000 	5,850,000 	1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 5,500,000 10,500,000 1,350,000 1,350,000 4,500,000 4,500,000 4,500,000 4,500,000 4,500,000 6,000 10,000 10,000 10,000
1194 - Thompson Rd, London Rd, & Skyway Rd Watermain Replacement 1195 - Rock St, Sterling St, Tara PI, Ellis St, Davis St, Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Greek Rd Extension - From Homak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - NW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-29), RR14 to South Grimsby Rd 2 460102 - TSR* FROM WLOC RESERVE 1299 - Gymnasium Blinds 1300 - Ommunity Centre Dishwashers 1300 - WLCC - Plumbing Upkeep 1310 - Arena Electrical		6,300,000 6,300,000 - - - - - - - - 75,000 75,000		5,500,000 - 5,500,000 - - - - - - - - - -	-	1,350,000	10,500,000	4,350,000 - - 1,350,000 - 3,000,000 - -	5,850,000 	- 1,350,000 	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,350,000 1,350,000 1,350,000 4,500,000 4,500,000 4,500,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-18), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSFR FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep 1310 - Arena Electrical		6,300,000 6,300,000 - - - - - - - 75,000 75,000	-	5,500,000	-	1,350,000	10,500,000	4,350,000 1,350,000 3,000,000 	5,850,000 	1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 1,350,000 1,350,000 4,350,000 4,500,000 420,700 90,000 6,000 18,000 18,000 18,000 18,000 10,000 18,000 10,000 10,000 11,000 10,000 11,000 11,000
1194 - Thompson Rd, London Rd, & Skyway Rd. Watermain Replacement 1195 - Rock St, Steining St, Tara PI., Ellis St, Davis St, Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Ops Centre - New PWs Yard 1100 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSRF FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 1311 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer		75,000 6,300,000 6,300,000 		5,500,000	-	1,350,000	10,500,000	4,350,000 	5,850,000 	- 1,350,000 	1,000,000 1,350,000 1,350,000 6,300,000 6,300,000 10,500,000 11,350,000 1,350,000 1,350,000 4,500,000 4,500,000 4,500,000 6,000 10,000 10,000 10,000 18,000 10,000 10,000 20,000 280,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-18), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSFR FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep 1310 - Arena Electrical		6,300,000 6,300,000 - - - - - - - 75,000 75,000	-	5,500,000 - 5,500,000 - - - - - - - - - -	-	1,350,000	10,500,000	4,350,000 1,350,000 3,000,000 	5,850,000 	- 1,350,000 	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 1,350,000 1,350,000 4,350,000 4,500,000 420,700 90,000 6,000 18,000 18,000 18,000 18,000 10,000 18,000 10,000 10,000 11,000 10,000 11,000 11,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St, Tara PI, Ellis St, Davis St, Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Greek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - NW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-29), RR14 to South Grimsby Rd 2 460102 - TSR FROM WLOC RESERVE 1299 - Gymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floro Srubber 1494 - Loe Edger 1495 - Loe Resurfacer 1496103 - TSFR FROM BRIDGE 11 - TWL-ID-C30 Concession Road 3, 0, 3 kms East of Westbrook Rd.	345,700 15,000 10,000 10,000 10,000 10,000 280,000	75,000 6,300,000 6,300,000 		5,500,000	-	1,350,000	10,500,000	4,350,000 	5,850,000 	- 1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,350,000 1,350,000 1,350,000 4,500,000 4,500,000 6,000 10,000 11,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara PI., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd S 655 - PW Opo Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-14), Now Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSPR FROM WLCC RESERVE 1299 - Cymnasium Blinds 1300 - WCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 460103 - TSPR FROM BRIOGE 11 - TWL-ID-C30 Concession Road 3, 0, 3 kms East of Westbrook Rd. 12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 10, 35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Burknill Bridge, Calstor Centre Rd, 0, 2 km North of Twenty Rd. (RR69)	345,700 15,000 10,000 10,000 10,000 10,000 280,000	75,000 6,300,000 6,300,000 		5,500,000	-	1,350,000	10,500,000	4,350,000 	5,850,000 	- 1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 1,350,000 1,350,000 4,350,000 4,500,000 4,500,000 420,700 90,000 6,000 18,000 18,000 19,000 4,500,000 4,500,000 4,500,000 10,000 4,500,000 4,500,000 10,000 4,500,000 4,500,000 10,000 4,500,000 4,500,000 10,000 100,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St, Tara PI., Ellis St, Davis St, Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEDS DESENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Ops Centre - New PWe Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector to Spring Creek Road 1255 - South Grimsby Rd 5 (TWL-Road-08), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSFR FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 13112 - Floor Scrubber 494 - Loe Edger 495 - Loe Resurfacer 460103 - TSFR FROM BRIDGE 11 - TWL-ID-37 FRIBE Strige - Abingdon Rd, 0.3 km North of South Chippawa Rd. 12 - TWL-ID-833 Phillips Bridge - Abingdon Rd, 0.3 km North of South Chippawa Rd. 13 - TWL-ID-837 Plulips Bridge - Abingdon Rd, 0.3 km North of South Chippawa Rd. 15 - TWL-ID-802 Westbrook Road, 1.1 km South of Hwy 20		75,000 6,300,000 6,300,000 		5,500,000		1,350,000	10,500,000	4,350,000 	5,850,000 	- 1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 1,550,000 10,500,000 1,350,000 1,350,000 1,350,000 4,500,000 4,500,000 4,500,000 10,000 6,000 10,000 280,000 4,560,000 4,560,000 10,000 280,000 4,560,000 10,000 750,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara PI., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerty Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerty Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerty Collector 1257 - Industrial Park Road (TWL-Road-14), New Easterly Link to RR20 1258 - Young Street (TWL-Road-3), RN14 to South Grimsby Rd 2 460102 - TSF FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - WCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 460103 - TSFR FROM BRIDGE 11 - TWL-ID-C30 Concession Road 3, 0, 3 kms East of Westbrook Rd. 12 - TWL-ID-B37 Phillips Ringe - Abingdon Rd, 0, 35 kms North of South Chippawa Rd 13 - TWL-ID-B37 Bulcks Ringe - South Grimsby Rd, 0, 25 km North of Twenty Rd, (RR69) 25 - TWL-ID-B02 Westbrook Road, 1, 1 km South of Hwy 20	345,700 15,000 6,000 10,000 10,000 10,000 280,000	75,000 75,000 380,000 75,000 75,000 		5,500,000	-	1,350,000	10,500,000	4,350,000 	5,850,000 	- 1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,350,000 1,350,000 1,350,000 4,500,000 4,500,000 10,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St, Tara PI, Ellis St, Davis St, Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Dop Centre - New PWe Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector to Spring Creek Road 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSRF FROM WLCC RESERVE 1299 - Cymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 460103 - TSRF FROM BRIDGE 11 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 km Snoth of South Chippawa Rd. 12 - TWL-ID-B33 Phillips Bridge - Subingdon Rd, 0.35 km Snoth of Twenty Rd. (RR69) 25 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20 27 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20		75,000 6,300,000 6,300,000 		5,500,000		1,350,000	10,500,000	4,350,000 	5,850,000 	1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 13,550,000 1,350,000 1,350,000 4,500,000 4,500,000 10,000 10,000 10,000 10,000 280,000 4,560,000 4,560,000 4,560,000 280,000 4,560,000 4,560,000 4,560,000 4,560,000 4,560,000 4,560,000 4,560,000 200,000 750,000 850,000
1194 - Thompson Rd, London Rd, & Skyway Rd Watermain Replacement 1195 - Rock St, Sterling St., Tara PI., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Greek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWS Yard 1160 - Urban Boundary Expansion - NW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-09), New Rotherly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-19), New Rosterly Link to RR20 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-39), RR14 to South Grimsby Rd 2 460102 - TSR FROM WLOC RESERVE 1299 - Gymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floro Scrubber 1494 - Loe Edger 1495 - Loe Resurfacer 1496-103 - TSR FROM BRIDGE 11 - TWL-ID-C30 Concession Road 3, 0, 3 kms East of Westbrook Rd. 12 - TWL-ID-B37 Plulips Bridge - Abingdon Rd, 0, 35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Calstor Centre Rd, 0, 2 km North of Twenty Rd. (RR69) 25 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 27 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Isher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Isher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Isher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Isher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Isher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Isher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Isher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Isher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20	345,700 15,000 6,000 10,000 10,000 10,000 280,000	6,300,000 6,300,000 6,300,000 75,000 75,000		5,500,000		1,350,000	10,500,000	4,350,000 	5,850,000 	- 1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,550,000 1,350,000 1,350,000 1,350,000 1,350,000 1,350,000 1,350,000 1,350,000 1
1194 - Thompson Rd, London Rd, & Skyway Rd Watermain Replacement 1195 - Rock St, Sterling St, Tara PI, Ellis St, Davis St, Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Greek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWS Yard 1160 - Urban Boundary Expansion - NW-SL-001 Wastewater Servicing (Stage 1) 11264 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1266 - Industrial Park Road (TWL-Road-16), New Rosterly Link to RR20 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-29), RR14 to South Grimsby Rd 2 460102 - TSFR FROM WLOC RESERVE 1299 - Gymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floro Srubber 494 - Loe Edger 495 - Loe Resurfacer 460103 - TSFR FROM BRIDGE 11 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd, (RR69) 25 - TWL-ID-B07 Holder Bridge - South Grimsby Rd, 0.05 km South of Hwy 20 27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd, 0.05 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.05 km South of Hwy 20 29 - TWL-ID-B08 Griffin Bridge - South Grimsby Rd, 0.05 km South of Hwy 20		75,000 75,000 380,000 75,000 75,000 		5,500,000 5,500,000 		1,350,000	10,500,000	4,350,000 	5,850,000 	- 1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,350,000 1,350,000 1,350,000 1,350,000 1,350,000 1,350,000 1,0
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara PI., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-14), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 1260102 - TSFR FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - WCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 1494 - Ice Edger 1495 - Ice Resurfacer 1460103 - TSFR FROM BRIDGE 11 - TWL-ID-C30 Concession Road 3, 0, 3 kms East of Westbrook Rd. 12 - TWL-ID-B37 Plulips Bridge - Abingdon Rd, 0, 25 km North of South Chippawa Rd. 13 - TWL-ID-B02 Westbrook Road, 1, 1 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0, 25 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0, 15 km South of Hwy 20 29 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0, 10, 10 km South of Hwy 20 29 - TWL-ID-B09 Griffin Bridge - South Grimsby Rd, 0, 10, 10 km South of Hwy 20 29 - TWL-ID-B08 (Fifth Bridge) - South Grimsby Rd, 0, 10, 10 km South of Hwy 20 20 - TWL-ID-B09 Griffin Bridge - South Grimsby Rd, 0, 10, 10 km South of Hwy 20 21 - TWL-ID-B09 Griffin Bridge - South Grimsby Rd, 10, 10 km South of Hwy 20 21 - TWL-ID-B09 Griffin Bridge - South Grimsby Rd, 10, 10 km South of Hwy 20		75,000 75,000 		5,500,000 5,500,000 		1,350,000	10,500,000	4,350,000 	5,850,000	- 1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,550,000 1,350,000 1,350,000 1,350,000 4,500,000 420,700 90,000 6,000 18,000 18,000 18,000 10,000 280,000 400,000 750,000 850,000 100,000 850,000 100,000 850,000 400,000 700,000 700,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara PI., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opo Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-14), Noung Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSRF FROM WLCC RESERVE 1299 - Cymnasium Blinds 1300 - WLCc - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 460103 - TSRF FROM BRIDGE 11 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, Jo. 55 kms North of South Chippawa Rd. 13 - TWL-ID-B03 Concession Road 3, 0.3 kms East of Westbrook Rd. 12 - TWL-ID-B03 Concession Road 3, 1.1 km South of Hwy 20 27 - TWL-ID-B04 Westbrook Road, 1.1 km South of Hwy 20 28 - TWL-ID-B09 Usheer Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20 29 - TWL-ID-B14 Davis Creek Bridge - South Grimsby Rd 8, 0. 15 km South of Hwy 20 29 - TWL-ID-B09 Isheer Bridge - South Grimsby Rd 8, 0. 25 km South of Hwy 20 29 - TWL-ID-B09 Isheer Bridge - South Grimsby Rd 8, 0. 25 km South of Hwy 20 1070 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0. 75 km North of Sixteen Rd. 40 - Guard Rail Replacement (Various) 522 - TWL-ID-B01 Westbrook Rd. 0. 38 kms south of Twenty Mile Rd (RR69)		75,000 75,000 380,000 75,000 75,000 75,000 75,000 75,000 75,000		5,500,000 5,500,000 	800,000	1,350,000	10,500,000	4,350,000 	5,850,000	- 1,350,000 - 1,35	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 13,550,000 1,350,000 1,350,000 4,500,000 4,500,000 10,000 4,500,000 4,500,000 10,000 280,000 4,560,000 4,560,000 4,560,000 4,560,000 100,000 200,000 850,000 100,000 850,000 400,000 200,000 850,000 400,000 200,000 850,000 80,000 80,000 80,000 80,000 80,000 80,000 80,000 80,000 80,000 80,000 80,000 80,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara PI., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerty Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerty Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerty Collector 1257 - Industrial Park Road (TWL-Road-14), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RN14 to South Grimsby Rd 2 460102 - TSR FROM WLCC RESERVE 1299 - Gymnaslum Blinds 1300 - WCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 496-108 - TSR* FROM BRIDGE 11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd. 12 - TWL-ID-B37 Bluikps Ridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Blucks Ridge - Abingdon Rd, 0.35 kms North of Twenty Rd. (RR69) 25 - TWL-ID-B09 Disher Bridge - South Grimsby Rd a, 0.25 km South of Hwy 20 27 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.25 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.25 km South of Hwy 20 29 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.25 km South of Hwy 20 29 - TWL-ID-B09 Griffin Bridge - South Grimsby Rd, 0.04 km South of Hwy 20 20 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.04 km South of Hwy 20 20 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.04 km South of Hwy 20 20 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.04 km South of Hwy 20 20 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.04 km South of Hwy 20 21 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.04 km South of Hwy 20 21 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0.04 km South of Hwy 20 21 - TWL-ID-B09 Disher Bridge - South Grimsby R	345,700 15,000 10,000 10,000 10,000 280,000 80,000 	6,300,000 6,300,000 6,300,000 		5,500,000 5,500,000 		1,350,000	10,500,000	4,350,000 	5,850,000	- 1,350,000 - 1,35	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,550,000 1,3
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St, Tara PI, Ellis St, Davis St, Townline Rd, & Mill St, W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opo Centre - New PWS Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TML-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TML-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-14), Now Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSFR FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - Community Centre Dishwashers 1308 - WLC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 460103 - TSFR FROM BRIOGE 11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd. 12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B30 Pusher Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69) 25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20 27 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Rd and 0.0 5 km South of Hwy 20 1071 - TWL-ID-B18 Silverdale Rd, 0.3 kms south of Twenty Mile Rd (RR69) 1072 - TWL-ID-B18 Silverdale Rd, 0.3 kms south of Twenty Mile Rd (RR69) 1073 - TWL-ID-B18 Silverdale Rd, 0.3 kms south of Twenty Mile Rd (RR69)	345,700 15,000 6,000 110,000 18,000 280,000 	75,000 75,000 		5,500,000 5,500,000 	800,000	1,350,000	10,500,000	4,350,000 	5,850,000	- 1,350,000 - 1,35	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,350,000 1,350,000 1,350,000 4,500,000 420,700 90,000 6,000 10,000 11,0
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St, Tara PI, Ellis St, Davis St, Townline Rd, & Mill St, W/M Replacement 44004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - NWW-St-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-09), Noung St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-14), Noung Street to New Northerly Collector 1258 - Young Street (TWL-Road-39), RR14 to South Grimsby Rd 2 460102 - TSF RF ROM WLCC RESERVE 1299 - Gyrmasium Blinds 1300 - Community Centre Dishwashers 1308 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Loe Edger 495 - Loe Resurfacer 460103 - TSFR FROM BRIDGE 11 - TWL-ID-C30 Concession Road 3, 0, 3 kms East of Westbrook Rd. 12 - TWL-ID-B37 Bucknall Bridge, Calstor Centre Rd, 0, 2 km North of Twenty Rd, (RR69) 127 - TWL-ID-B37 Bucknall Bridge, Calstor Centre Rd, 0, 2 km North of Twenty Rd, (RR69) 27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 27 - TWL-ID-B08 Usestbrook Rad, 1, 3 kms south of Flave Double Rd, (RR69) 1071 - TWL-ID-B18 Silverdale Rd, 0, 3 kms south of RR20 1071 - TWL-ID-B18 Silverdale Rd, 0, 3 kms south of RR20 1071 - TWL-ID-B35 Baldwin Rd, 0, 38 kms north of Canborough Rd (RR69) 1072 - TWL-ID-B35 Baldwin Rd, 0, 38 kms north of Canborough Rd, (RR69) 1073 - TWL-ID-B35 Baldwin Rd, 0, 38 kms north of Canborough Rd, (RR69) 1073 - TWL-ID-B35 Baldwin Rd, 0, 38 kms north of Canborough Rd, (RR69)		6,300,000 6,300,000 6,300,000 		5,500,000 5,500,000 		1,350,000	10,500,000	4,350,000 	5,850,000	- 1,350,000 - 1,35	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,550,000 13,550,000 1,3550,000 1,3550,000 1,350,000 1,350,000 1,350,000 1,
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara PI., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-18), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSFR FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - WCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 4960103 - TSFR FROM BRIOGE 11 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0, 2 km North of Twenty Rd. (RR69) 25 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0, 2 km North of Twenty Rd. (RR69) 25 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0, 2 km North of Switch Rd. 13 - TWL-ID-B37 Bucknall Bridge, South Grimsby Road 6, 0.15 km South of Hwy 20 27 - TWL-ID-B37 Bucknall Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20 28 - TWL-ID-B38 Silverdale Rd, 0, 3 kms south of RR20 1071 - TWL-ID-B38 Silverdale Rd, 0, 3 kms south of Twenty Mile Rd (RR69) 1072 - TWL-ID-B38 Silverdale Rd, 0, 3 kms south of Twenty Mile Rd (RR69) 1073 - TWL-ID-B38 Silverdale Rd, 0, 3 kms south of Twenty Mile Rd (RR69)	345,700 15,000 6,000 110,000 18,000 280,000 	6,300,000 6,300,000 6,300,000 		5,500,000 5,500,000 		1,350,000	10,500,000	4,350,000 	5,850,000	- 1,350,000 - 1,35	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,350,000 1,350,000 1,350,000 4,500,000 420,700 90,000 6,000 10,000 11,0
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara PI., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerty Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerty Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerty Collector 1257 - Industrial Park Road (TWL-Road-14), Now Eastery Link to RR20 1258 - Young Street (TWL-Road-23), RN14 to South Grimsby Rd 2 460102 - TSR FROM WLCC RESERVE 1299 - Gymnaslum Blinds 1300 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 496-108 - TSR* FROM BRIDGE 11 - TWL-ID-C30 Concession Road 3, 0,3 kms East of Westbrook Rd. 12 - TWL-ID-B37 Bullips Bridge - Abingdon Rd, 0,35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bullips Ridge - Abingdon Rd, 0,35 km North of Twenty Rd. (RR69) 25 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 0, 0,25 km South of Hwy 20 28 - TWL-ID-B09 The Bridge - South Grimsby Rd, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Disher Bridge - South Grimsby Rd, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Silver Bridge - South Grimsby Rd, 0, 25 km South of Hwy 20 1071 - TWL-ID-B18 Silverdale Rd, 0,3 kms south of Twenty Mile Rd (RR69) 1072 - TWL-ID-B09 Silver Bridge - South Grimsby Rd, 0, 15 km South of Hwy 20 1071 - TWL-ID-B09 Silver Bridge - South Grimsby Rd, 0, 15 km South of Hwy 20 1071 - TWL-ID-B09 Silver Bridge - South Grimsby Rd, 0, 15 km South of Hwy 20 1072 - TWL-ID-B09 Silver Bridge - South Grimsby Rd, 0, 15 km South of Hwy 20 1073 - TWL-ID-B09 Silver Bridge - South Grimsby Rd, 0, 15 km South of Hwy 20 1074 - TWL-ID-B09 Silver Bridge - South Grimsby Rd, 0, 15 km South of Hwy 20 1075 - TWL-ID-B09 Silver Bridge		6,300,000 6,300,000 6,300,000 75,000 75,000		5,500,000		1,350,000	10,500,000	4,350,000 	5,850,000	- 1,350,000 - 1,35	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,550,000 1,3
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St., Tara PI., Ellis St., Davis St., Townline Rd, & Mill St. W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opo Centre - New PWs Yard 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector Operation of Collector (1257 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector 1256 - Industrial Park Road (TWL-Road-14), Noung Street to New Northerly Collector 1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20 1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 460102 - TSPR FROM WLCC RESERVE 1299 - Cymnasium Blinds 1300 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 460103 - TSPR FROM BRIOGE 11 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B30 Concession Road 3, 0.3 kms East of Westbrook Rd. 12 - TWL-ID-B30 Phillips Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69) 25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20 27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd a, 0.25 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Rd a, 0.25 km South of Hwy 20 29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd. 40 - Guard Raif Replacement (Various) 522 - TWL-ID-B08 Bilverdale Rd, 0.3 kms south of Twenty Mile Rd (RR69) 1072 - TWL-ID-B18 Silverdale Rd, 0.3 kms south of Twenty Mile Rd (RR69) 1073 - TWL-ID-B18 Silverdale Rd, 0.3 kms south of Twenty Mile Rd (RR69) 1073 - TWL-ID-B18 Silverdale Rd, 0.3 kms south of Twenty Mile Rd (RR69) 1073 - TWL-ID-B18 Silverdale Rd, 0.3 kms south of Twenty Mile Rd (RR69) 1073 - TWL-ID-B18 Silverdale Rd, 0.3 kms south of Twenty Mile Rd (RR69) 1074 - TWL-ID-B1		6,300,000 6,300,000 6,300,000 75,000 75,000 100,000 100,000		5,500,000 5,500,000 		1,350,000	10,500,000	4,350,000 	5,850,000	1,350,000	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,550,000 1,350,000 1,350,000 4,550,000 420,700 90,000 6,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 280,000 400,000 100,000
1194 - Thompson Rd, London Rd, & Skyway Rd, Watermain Replacement 1195 - Rock St, Sterling St, Tara PI, Ellis St, Davis St, Townline Rd, & Mill St, W/M Replacement 440004 - PROCEEEDS DEBENTURE - GROWTH RELATED 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5 655 - PW Opc Centre - New PWs Yard 1160 - Urban Boundary Expansion - NW-SL-001 Wastewater Servicing (Stage 1) 1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerty Collector 1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerty Collector to Spring Creek Road 1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerty Collector 1257 - Industrial Park Road (TWL-Road-14), Now Easterly Link to RR20 1258 - Young Street (TWL-Road-39), RN 44 to South Grimsby Rd 2 460102 - TSF FROM WLCC RESERVE 1299 - Gymnasium Blinds 1300 - WLCC - Plumbing Upkeep 1310 - Arena Electrical 1312 - Floor Scrubber 494 - Ice Edger 495 - Ice Resurfacer 496-103 - TSF FROM BRIDGE 11 - TWL-ID-C30 Concession Road 3, 0, 3 kms East of Westbrook Rd. 12 - TWL-ID-B37 Bulkips Ridge - Abingdon Rd, 0, 35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bulckall Bridge, Caistor Centre Rd, 0, 2 km North of Twenty Rd. (RR69) 25 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 8, 0, 25 km South of Hwy 20 28 - TWL-ID-B09 Userbrook Rd, d, 1 km South of Hwy 20 28 - TWL-ID-B09 Insher Bridge - South Grimsby Rd 9, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Silver Bridge - South Grimsby Rd 9, 0, 25 km South of Hwy 20 29 - TWL-ID-B09 Silver Bridge - South Grimsby Rd 10, 0, 4 km South of Hwy 20 1070 - TWL-ID-B09 Silver Bridge - South Grimsby Rd 10, 0, 4 km South of Hwy 20 1071 - TWL-ID-B09 Silver Bridge - South Grimsby Rd 10, 0, 4 km South of Hwy 20 1072 - TWL-ID-B09 Silver Bridge - South Grimsby Rd 10, 0, 4 km South of Hwy 20 1073 - TWL-ID-B09 Silver Bridge - South Grimsby Rd 10, 0, 4 km South of Hwy 20 1074 - TWL-ID-B09 Silver Bridge - South Grimsby Rd 10, 0, 4 km South of Hwy 20 1075 - TWL-ID-B09 Silver Bridge - South Grimsby Rd 10, 0, 4 km South of Hwy 20 1076 - TWL-ID-B09 Silv		6,300,000 6,300,000 6,300,000 75,000 75,000		5,500,000		1,350,000	10,500,000	4,350,000 	5,850,000	- 1,350,000 - 1,35	1,000,000 1,350,000 33,850,000 6,300,000 6,300,000 10,500,000 11,550,000 1,3

7- 70 Has servines		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Company of Company As Company As Company (1) Company (22 - All Trails - Benches			-	-	-	-		-	-	-	10,000
20 - And De Carlot (1) March (1) Mar	259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-		-	300,000	-	-	-	-	-	-	
Comment Comm			-	-	-	-	500,000	-	-	-	-	
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State Company Compan		- :	-	-		- :	17 200	150,000		-		
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19-20 19-2	601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	7,600	-		-	-	-	-	-	-	
1989 Marchane Congest Principles (1989) 1,000	666 - Transportation Master Plan	-	-	-		-	-	-	-	-	-	
13.000000000000000000000000000000000000												
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1900 Common Filed Interface Control Floral Interface (1 or 1) 1				-		-		-	-		1.300.000	
100 1.5 Company in the Tempor in Common Control Control (15				-		-	-	280,000	-	-	-	
1906 Post Agriculture Colorage Court A Marchine 1906 1		-	-	-	-	-	-	450,000	-	-	-	
1979 - 1987 1987	1048 - Parks Furniture - Garbage Cans & Benches	10,000	-	-	-	-	10,000	-	-	-	-	20,000
1997. Concessor 248 Bages Ballary 1 km care of finition & REFREY 1 km care of finition & REFR		-	-	-	-	-	-	-	650,000	-	-	
1119-2002_virous Robert (Engineere Comment Proposed Proposed Comment of State Comment of		-		-	-		300,000	-	-	-	-	
1112 - Comparison Staffing Rosew 1 1,700 1		-	-	-	-	150,000	-	-	-	400,000	-	
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1111-12031 1111-12031 1												,
1111 New Polisanders Park & Scheriche Enrescences		5,000	5,000	5,000	10,000	5,000	5,000	5,000		5,000	6,000	
1187- States Road Recurring from PRMS of Casions Calculated Centre & 1		+ : 1	-		- :	1 001 750	-	-			- :	
1881 - Adaption & Researchang from RR66 to Concessors						-,301,730						
1189 - Promy see Trendending		-		-	-	-	-	-	-	-	-	
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1365-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0		25,000	-	-	-	-	-	-	-	-	-	
1327 - Alternal Storm Water Management Prod		-	-		-	-	-	-	-	-	-	
1383- Shearande Storm Water Minagement Prod		-	-	590,000	-	-	-	-	-	-	-	
1289 - Stretched Storm Water Management Proof 1.0		-	-	-	240,000	- 700 000	-	-	-	-	-	
1289- Intersection Improvement Space 16 Spring Ower Rd (TML-Junction (12))			-	-	-	700,000	275.000	-	-	-	-	
1200 - RNF4 Townine RG Sideways, Carbourough Steep South Grimsby Rd 6			-					-		450,000	- :	
1285 - Water Lecon Parks, Recreation, Livery Master Para Update										-		
1272 - Comprehense User Fees and Changes Study			-	-	16,700	-	-	-	-	-	-	
1286 - Spins Enforcement Verbinde	1272 - Comprehensive User Fees and Charges Study	-	-	-	-	75,000	-	-	-	-	-	
1916 - 2020 - Various Roads (Surface Treatment) 18D from Latest Payment Management Options 22,000	1276 - Enterprise Resource Planning Software Replacement	-	100,000	100,000	-	-	-	-	-	-	-	200,000
1289 - Clastor Centre Ref Rehabilitation From Concession Red 3 to South Chippawa Road			50,000	-		-	-	-	-	-	-	
1280 - S. Girmsby Rd 9 - From RR20 to Twenty R			-	-		200,000					-	
1290 - Off Leash Took Plank Area				425,000	-	-		-	-		-	
1302 F.Amar Hamfell Sign Replacement 1,2,500 1,2,500		125,000	-	-	-	- 75.000	-	-	-	-	-	
1221 - Trees for All 1.000 1.0,000 1.0		-	12 500	12 500	-	75,000	-	-	-	-	-	
1311 - LissuePiex 10 year Masterplan/Agreement Review - 75,000 - - - - - - - - -		10,000		12,300	- :		-	-			- :	,
1316 - Garbage Clans & Bench Fixtures for Leisurepiex Sports Field 12,500 1317 - Hanging Baskel Bracket Replacement 12,500 1314 - Economic Development Brand and Marketing Development 12,500 1314 - Economic Development Brand and Marketing Development 137 - Spit Seeder 137 - Spit Seeder 137 - Spit Seeder 138 - Miscellaneous Parts Equipment 139 - Miscellaneous Parts Equipment 139 - Miscellaneous Parts Equipment 130				-		-	-	-	-	-	-	
1317 - Hanging Basket Brucket Replacement 12.500 3.500 1.000 .		- 1		-	-	-	-	-	-	-	-	
	1317 - Hanging Basket Bracket Replacement	12,500	-	-								12,500
137 - Spil Seader	1314 - Economic Development Brand and Marketing Development				-	-	-	-	-	-	-	
138 - Miscellaneous Parks Equipment 9,000 8,000 9,000 9,500 9,500 9,500 9,500 9,500 9,500 9,500 10,000 92,500 10,000 92,500 10,000	460109 - TSFR FROM EQUIPMENT	86,000	313,500	597,000		1,555,500	337,500	927,500	1,002,500	991,500	1,228,500	
149 - Field Top Dresser - Replacement 		 				-						
161 - Replace D (2013) Utility Tractor #41002												
237-Miscellaneous Road Equipment 7,000 8										8,500		
264 - Equipment Float - To replace 1997 King - 60,000										8 500		
286 - SUV - To replace 2014 GMC TR# 15002		7,000		5,000		0,000	5,000	5,000	0,000	0,300	0,300	
334 - Brush Chipper - To replace 2008 Brush Chipper - To replace 2017 Binnerman - - - - - - - - -		70,000	-	-		-				-	-	
493 - Tractor - To replace John Deere (2016) #41003 610 - Grade All 4X4- Excavator for ditches and tree trimming - Addition to Fleet	354 - Brush Chipper - To replace 2008 Brush Chipper		125,000	-	-	-	-	-	-	-	-	
622 - Tractor lawn mower - To replace 2017 Kubota - 40,000	493 - Tractor - To replace John Deere (2016) #41003					48,000	-		-	-	-	
623 Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman - - - - - - - - -	610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-		-	-	540,000	-	-		-	-	
624 - Field Paint Liner - To replace Simplistic - 6,000	622 - Tractor lawn mower - To replace 2017 Kubota	-	40,000	-	-	-	-	-	-	-	-	
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L - 255,000	623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-			-						- 1	
867 - Replace pickup truck RD 10019 868 - Replace pickup truck RD 10020 869 - John Deere Tractor with attachments - To replace 2018 JD M509 75,000 75,000 869 - John Deere Tractor with attachments - To replace 2018 JD M509 175,000 91 - Dual Axle Trailer - Replacement 10,000 92 - Replace pickup truck RD 10021 93 - Replace pickup truck RD 10021 94 - Single Axle Trailer - Replacement			6,000									
888 - Replace pickup truck RD 10020 - 75,000 75,000 75,000 - 75,000 75,000 - 75,000 75,000 - 75,000 75,000 - 75,000 75,000 - 75,000 75,000 - 75,000 175,000 - 75,000			-									
869 - John Deere Tractor with attachments - To replace 2018 JD M509 - 175,000 - 175,000 - 176,00						-			-		-	
91 - Dual Aule Trailer - Replacement			-		-	-	-	-		-	-	
915 - Tractor - To replace JD (2020) Utility Tractor 41004 65,000 - 65,000 65,000 - 65,000 65,000 - 65,00		+		175,000	10,000	-				-		-,
92 - Replace pickup truck RD 10021 85,000 94 - Single Adde Traller - Replacement 10,000 10,000 1725 - Replace Trander Truck RD 20039 475,000 1475,000		+ : 1	-	-		-		65 000		-		
94 - Single Axle Trailer - Replacement 10,000 10,000 - 1125 - Replace Tandem Truck RD 20039 10,000 10,000 10,000 - 1125 - Replace Tandem Truck RD 20039 10,000 10,000 10,000 10,000 10,000 10,000			-	-		-	-	-	-	-	-	,
1125 - Replace Tandem Truck RD 20039 475,000 475,000	94 - Single Axle Trailer - Replacement		-	-		-	-	-	-	-	-	
1126 - Replace Tandem Truck RD 20038	1125 - Replace Tandem Truck RD 20039		-	-								
	1126 - Replace Tandem Truck RD 20038	-	-	-	-	475,000	-	-	-	-	-	475,000

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
1127 - Replace Tandem Dump Truck RD 20040	-	-	-	-	-	-	500,000	-	-	-	500,000
1128 - Replace Back Hoe RD 35019 and attachments	-	-	-	-	-	-	200,000	-	-	-	200,000
1129 - Replace Pick Up Truck RD 10024	-	-	-	-	-	80,000	-	-	-	-	80,000
1130 - Replace Pick Up Truck RD 10025 1131 - Replace Pick Up Truck RD 10026	-	-	-	-	-	80,000 80,000	-	-	-	-	80,000 80,000
1132 - Replace Pick Up Truck RD 10026	-	-		- :	-	80,000		- :	-	- :	80,000
1133 - Replace Tandem Dump Truck RD 20041	-	-	-	-	-	-	-	510,000	-	-	510,000
1134 - Replace Single Axle Dump Truck RD 20042	-	-	-	-	-	-	-	475,000	-	-	475,000
1135 - Replace One Ton Dump Truck RD 25018	-	-	-	-	-	-	130,000	-	-	-	130,000
1180 - Replace Tandem Dump Truck RD 20043	-	-	-	-	-	-	-	-	515,000	-	515,000
1227 - Sidewalk Tractor with plowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	130,000	-	130,000
1228 - Tractor with brushing/mowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	240,000	-	240,000
1229 - Replace Pickup Truck RD 20028 1279 - Tandem Dump Truck With Plowing Attachments - To Replace RD 20044	-	-	-	-	-	-	-	-	80,000	500,000	80,000 500,000
1280 - Tandem Dump Truck With Plowing Attachments - To Replace RD 20045	-	-	-	-	-	-	-	-	-	500,000	500,000
1281 - Replace Pickup Truck RD 10029	-	-	-	-	-	- :	-		-	80.000	80.000
1282 - Replace One Ton Dump Truck RD 25019	-	-	-	-	-	-	-	-	-	130.000	130,000
1293 - Parks Trail Groomer-stone burier equipment	-	25,500	-	-	-	-	-	-	-	-	25,500
460110 - TSFR FROM FACILITIES	40,000	200,000	40,000	120,500	270,000	70,000	-	343,000	267,000	-	1,350,500
1 - Town Hall - Paint interior	-	-	-	40,500	-	-	-	-	-	-	40,500
400 - Rehabilitation of Town Hall Parking Lot	-	-	-	-	-	-	-	170,000	-	-	170,000
451 - Town Hall - New Roof - flat roof rework	-	-	40,000	-	-	-	-	-	-	-	40,000
655 - PW Ops Centre - New PWs Yard	40,000	110,000	-	-	-	-	-	-	-	-	150,000
1042 - Old firehall windows and overhead doors	-	-	-	20,000	155.000	-	-	-	-	-	20,000 155,000
1230 - Leisureplex Washroom Building Upgrades 1231 - Town Hall Building Upgrades	-	-	-	-	155,000	-	-	173,000	-	-	155,000 173,000
1231 - Town Hall Building Upgrades 1232 - Town Hall Accessible Washrooms	-		-	60,000			-	1/3,000	-	-	173,000
1233 - Abingdon Interior Upgrades	-	-	-	-	115,000	-	-	-	-	-	115.000
1234 - Abingdon Exterior Upgrades	-	-	-	-	-	-	-	-	115,000	-	115,000
1235 - Wellandport Community Center Accessible Upgrades	-	-	-	-	-	70,000	-	-	-	-	70,000
1236 - Wellandport Community Center Building Upgrades	-	-	-	-	-	-	-	-	152,000	-	152,000
1217 - Council Chambers Technology Upgrades	-	90,000	-	-	-	-	-	-	-	-	90,000
460111 - TSFR FROM FIRE	87,900	2,170,000	135,000	72,000	156,000	262,000	772,000	100,000	50,000	55,000	3,859,900
403 - Replacement of Aerial Truck	-	2,100,000	-	-	-	-	-	-	-	-	2,100,000
56 - Fire Bunker Gear	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000	375,400
83 - Replacement of Digital Pagers	-	-	40,000	-	-	-	-	50,000	-	-	90,000
850 - Replace Squad Truck Station # 1 919 - Fire Protection Master Plan	-	25,000	-	-	110,000	-	-	-	-	-	110,000 25,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000	105,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	27,000	10,000	10,000	10,000	-	10,000	-	27,000
1121 - Station 1 SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	120,000	-	-	-	120,000
1122 - New Electronic Sign for Station 2	-	-	30,000	-	-	-	-	-	-	-	30,000
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	210,000	-	-	-	-	210,000
1214 - Tablets for Fire Vehicles	-	-	-	-	-	6,000	6,000	-	-	-	12,000
1222 - Wall Mounted HVAC units Replacement	-	-	20,000	-	-	-	-	-	-	-	20,000
1294 - Ventilation Fans-Electric	25,500	-	-	-	-	-	-	-	-	-	25,500
1297 - Self-Contained Breathing Apparatus(SCBA) and Cylinder Replacement		-	-	-	-	-	600,000	-	-	-	600,000
1315 - EOC Conferencing Equipment	10,000		-	-	400.070		-		-	-	10,000
460115 - TSFR FROM LIBRARY 588 - Radio Frequency Identification	47,000	30,250	251,540 48,600	124,670 32,400	189,370	98,760	36,820	38,070	77,820	131,550	1,025,850 81,000
590 - Automated Sorter	-	-	40,000	20,300	-	-	- :				20,300
775 - Addition to Audio Visual Collection - All Library Branches	-	-	-	200	500	900	1,200	1,600	2.000	19.100	25,500
776 - Addition to Printed Collection - Smithville Library Branch	600	600	600	1,000	1,450	2,650	3,850	5,150	6,550	29,000	51,450
777 - Network Replacement Computers - Library Branches	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000	56,900
779 - Addition to Printed Collection - Caistorville Library Branch	300	-	-	610	2,210	2,810	3,510	4,210	4,910	15,400	33,960
780 - Addition to Printed Collection - Wellandport Library Branch	400	1,000	1,730	2,500	3,100	4,000	4,310	5,110	6,010	19,100	47,260
967 - Smart TV			950		1,900		950	-	950	950	5,700
1004 - Non Network Replacement Computers - Library Branches	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000	92,900
1077 - Revitalization of Caistorville Branch	-	-	100,000	25.000	-	-	-	-	-	-	100,000
1154 - Library Digital Signs 1155 - Caistor Library Outside Improvements	-	-	25,000 32,400	25,000	-	-	-	-	-	-	50,000 32,400
1167 - Front Desk Promotional TVs	2.000	-	32,400	-	-	-	-				2.000
1168 - Bookmobile	2,000			-	145.800						145.800
1170 - StoryWalks	-	-	12,960	12,960	12,960	-					38,880
1171 - Library Furniture Replacement	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	-	66,600
1266 - West Lincoln Parks, Recreation, Library Master Plan Update	-	-	-	8,300	-	-	-	- 1	-	- 1	8,300
1069 - Library Strategic Planning	-	10,000		-	-	25,000	-	-	-	30,000	65,000
1268 - Book Vending Machine	-	-	-	-	-	40,500	-	-	-	-	40,500
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	32,400	-	32,400
1300 - Community Centre Dishwashers	6,000	-		-	-	-	-	-	-	-	6,000
1173 - Addition to Makerspace	-	-	8,000	-	-	-	-	-	-	-	8,000
1298 - Implementation of an online payment and booking system for the convenience of library patrons.	15,000	125 500	20,000	425.000	70 400	-	-	46.252	42.000	-	15,000
460116 - TSFR FROM PLANNING	42,225 14,625	125,500	36,000	125,000	72,100	•	-	16,250	12,000	-	429,075
188 - New Official Plan 453 - Municipal Comprehensive Review	14,625	-	10.000	-	-	-	-	-		-	14,625 10.000
453 - Mullicipal Completiensive Review 454 - Zoning By-law Update	-		10,000	75,000	-	- :	- :				75,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-		72,100	-	-	-	-	-	72,100
1124 - Organizational Staffing Review	-	13,750	-	-	-	-	-	-	-	-	13,750
1242 - Urban Forestry Strategy	-	25,000	-	-					-		25,000
		_									

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
175 - Economic Development Master Plan - Industrial Park	-	46,750	-	-	-	-	-	-	-	-	46,750
1263 - Infill and Intensification Strategy and Downtown Improvement Plan	-	-	26,000	-	-	-	-	-	-	-	26,000
1273 - Energy Conservation & Demand Management Plan	-	-	-	10,000	-	-	-	-	12,000	-	22,000
1291 - Municipal Engineering Standards and Trails Review/Update	27,600	-	-	-	-	-	-	-	-	-	27,600
1301 - Downtown Beautification	-	-	-	40,000	-				-		40,000
1307 - Planning Approvals and Tracking Software	-	40,000	-	-	-				-		40,000
1313 - Official Plan Review and Update	-	-	-	-	-			16,250	-		16,250
460119 - TSFR FROM SEWERS	768,000	5,000	118,000	23,800	124,000	156,000	44,000	900,400	44,000	6,000	2,189,200
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-			494,400	-		494,400
500 - Inflow & Infiltration Reduction Program	38,000		38,000	-	38,000	-	38,000	-	38,000	-	190,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000	56,000
1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement	725,000	-	-	-	-	-	-	-	-	-	725,000
1264 - Sanitary Sewer Masterplan update	-	-	-	18,800	-	-	-	-	-	-	18,800
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	50,000	-	-			50,000	-		100,000
1285 - Erie Avenue Sanitary Replacement	-	-	25,000	-	-	150,000			-		175,000
1284 - Wallis Ave Sanitary Replacement	-	-	-	-	80,000	-	-	350,000	-	-	430,000
460121 - TSFR FROM SIDEWALKS	-	110,000	-	-	-		-	-	-		110,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	110,000	-	-	-	-	-	-	-	-	110,000
460123 - TSFR FROM TECHNOLOGY	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000	485,000
564 - Information Technology Network Hardware and Computers	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000	485,000
460124 - TSFR FROM WATER	723,000	890,100	235,200	636,200	348,000	99,000	499,000	199,500	100,000	850,000	4,580,000
322 - Leak Detection Program	-	-	-	-	-	-	-	100,000	-	-	100,000
420 - Water Meter Replacement Program	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000	220,000
658 - Bulk Water Station - Replace roof shingles	-	10,000	-	-	-	-	-	-	-	-	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	171,000	-	-	-	-	-	-	-	-	171,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St		400,000		-	-				-		400,000
683 - Frank Street Watermain & Sanitary Sewer - From: RR20 To: RR14		75,000		-	-				-		75,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane		50,000		-	-				-		50,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000	56,000
743 - Water Meters - New Installation	38,000	39,100	40,200	41.000	82.000	83,000	83.000	83,500	84.000	84.000	657,800
943 - Water Rate Study and Financial Plan				-	50,000				-		50,000
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement		100.000		500,000					-		600,000
1192 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Watermain Replacement	-		150,000	-	-	-			-		150,000
1193 - Wade Rd. Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	200.000	-	-		-	-	200,000
1194 - Thompson Rd., London Rd., & Skyway Rd, Watermain Replacement				-	-		150.000		-		150,000
1195 - Rock St., Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd. & Mill St. W/M Replacement				-	-		250,000		-	650.000	900,000
1243 - Water Valve Turning Trailer - Addition	140,000	-	-	-	-	-	-	-	-	-	140,000
1252 - Dufferin Street Watermain Replacement	500,000	-	-	-	-	-	-	-	-	-	500,000
1275 - AMI Gateway Antennas	-	-	-	50,200	-	-	-	-	-	-	50,200
1283 - Van to Replace WW 12005	-	-	-	-	-	-	-	-	-	100,000	100,000
460127 - TSFR FROM CEMETERY		40,000	35,000	-	240.000	60.000	-	-	-		375,000
450 - Cremation Columbarium - 32 niche columbarium		-				60,000					60,000
954 - Union Cemetery - Asphalt Driveway				-	40.000				-		40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	50,000	-	-	-	-	-	50,000
1026 - Union Cemetery Expansion		- 1	35,000	-	150,000	-	-	-	-	-	185,000
637 - Cemetery Software Implementation	-	40.000	-	-	-	-	-	-	-	-	40,000
460129 - TSFR FROM WIND TURBINE COMMUNITY FUND		296,500	-	-	-	-	-	-	-	-	296,500
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m		171,500	-	-	-	-	-	-	-		171,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	125.000	-	-	-	-	-	-	-	-	125,000
TOTAL CAPITAL BUDGET FUNDING BY YEAR	4,510,700	23,764,100	5,633,350	17,381,000	10,034,150	22,048,200	20,467,750	22,128,500	25.764.350	6.903.550	158,635,650
TOTAL ON THE DODGETT ONDING DITTEN	4,010,700	20,704,100	0,000,000	17,001,000	10,004,100	22,040,200	20,401,700	22, 120,000	20,704,000	0,000,000	100,000,000

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Governance	21,000	97,000	132,000	128,500	8,000	8,500	9,000	352,000	10,000	10,000	776,000
1 - Town Hall - Paint interior	-	-	-	40,500	-	·	-	-	-	-	40,500
177 - Development Charges Full Background Study & Update 400 - Rehabilitation of Town Hall Parking Lot	15,000	-	85,000	-	-	-	-	170,000	-	-	100,000 170,000
451 - Town Hall - New Roof - flat roof rework	-	-	40,000	-	-	-		170,000			40,000
833 - Miscellaneous Corporate Management Equipment and Furniture	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	10,000	82,500
1042 - Old firehall windows and overhead doors	-	-	-	20,000	-	-	-	-	-	-	20,000
1231 - Town Hall Building Upgrades	-	-	-	-	-	-	-	173,000	-	-	173,000
1232 - Town Hall Accessible Washrooms	-	-	-	60,000	-	-	-	-	-	-	60,000
1217 - Council Chambers Technology Upgrades Office of the CAO	47,500	90,000 113,500	105,000	-	-	40,000	-	-	-	-	90,000 306,000
938 - Corporate Strategic Plan	47,500	30.000	105,000	-	-	40,000	-	-	-	-	70,000
1124 - Organizational Staffing Review	-	50,000	-	-	-	-	-	-	-		50,000
1207 - Electronic Records Management System (EDRMS)	-	-	70,000		-	-	-	-	-	-	70,000
1209 - Township Website	25,000	-	-	-	-	-	-	-	-	-	25,000
1210 - Digital Engagement Platform	-	-	20,000	-	-	-	-	-	-	-	20,000
1314 - Economic Development Brand and Marketing Development	22,500	33,500	15,000			-		-	-		71,000
Corporate Services	35,000	140,000	150,000	50,000	125,000	50,000	50,000	50,000	55,000	55,000	760,000
564 - Information Technology Network Hardware and Computers 1272 - Comprehensive User Fees and Charges Study	35,000	40,000	50,000	50,000	50,000 75,000	50,000	50,000	50,000	55,000	55,000	485,000 75,000
1276 - Enterprise Resource Planning Software Replacement		100.000	100.000	-	73,000	-	-	-	-	-	200.000
Fire	87,900	2,365,000	135,000	72,000	156,000	262,000	772,000	100,000	50,000	55,000	4,054,900
403 - Replacement of Aerial Truck	-	2,150,000	-	-	-	-	-	-	-	-	2,150,000
56 - Fire Bunker Gear	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000	375,400
83 - Replacement of Digital Pagers	-	-	40,000	-	- 440.000	-	-	50,000	-	-	90,000
850 - Replace Squad Truck Station # 1 919 - Fire Protection Master Plan	-	100,000	-		110,000	-	-	-	-	-	110,000 100,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10.000	10,000	10,000	10,000	10,000	10,000	15,000	100,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	27,000	-	-	-	-	-	-	27,000
1121 - Station 1 SBCA Cylinder Compressor and Filling Station	-	-	-		-	-	120,000	-	-	-	120,000
1122 - New Electronic Sign for Station 2	-	-	30,000	-	-	-	-	-	-	-	30,000
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	210,000	-	-	-	-	210,000
1214 - Tablets for Fire Vehicles	-	-	-	-	-	6,000	6,000	-	-	-	12,000
1219 - SCBA Washer	-	70,000	20,000	-	-	-	-	-	-	-	70,000 20,000
1222 - Wall Mounted HVAC units Replacement 1294 - Ventilation Fans-Electric	25,500	-	20,000	-	-	-	-	-	-	-	25,500
1297 - Self-Contained Breathing Apparatus(SCBA) and Cylinder Replacement	-	-	-	-	-	-	600,000	-	-	-	600,000
1315 - EOC Conferencing Equipment	10,000	-	-	-	-	-	-	-	-	-	10,000
By-Law Enforcement	-	50,000	-	-	-	-	-	-	-	-	50,000
1296 - By-law Enforcement Vehicle	-	50,000	-	-	-	-	-	-	-	-	50,000
Building Permit & Inspection Services	85,000	-	45,000	-	-	-	-	-	-	-	130,000
708 - Vehicle 986 - Vehicle	45,000	-	45,000	-	-	-	-	-	-	-	45,000 45,000
1306 - Building Application and Permitting Software	40.000		43,000	-			-				40,000
Transportation Services-General	157,000	533,000	588,000	11,193,000	1,558,000	328,000	838,000	993,000	973,500	1,218,500	18,380,000
237 - Miscellaneous Road Equipment	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500	80,000
264 - Equipment Float - To replace 1997 King	-	60,000	-	-	-	-	-	-	-	-	60,000
266 - SUV - To replace 2014 GMC TR# 15002	70,000	-	-	-	-	-	-	-	-	-	70,000
354 - Brush Chipper - To replace 2008 Brush Chipper 609 - Sidewalk Tractor and Attachments - Addition to Fleet	-	125,000 120,000	-	-	-	-	-	-	-	-	125,000 120,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	120,000	-	-	600,000	-	-	-	-	-	600,000
655 - PW Ops Centre - New PWs Yard	80,000	220,000		11,000,000	-		-	-			11,300,000
666 - Transportation Master Plan	-	-	-	80,000	-	-	-	-	-	-	80,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	255,000	-	-	-	-	-	-	-	255,000
867 - Replace pickup truck RD 10019	-	-	75,000	-	-	-	-	-	-	-	75,000
868 - Replace pickup truck RD 10020		-	75,000		-	-	-	-	-	-	75,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509 91 - Dual Axle Trailer - Replacement	-	-	175,000	10,000	-	-	-	-	-	-	175,000 10,000
92 - Replace pickup truck RD 10021	-	-	-	85.000	-	-	-	-	-		85,000
94 - Single Axle Trailer - Replacement	-	-	-	10,000	-	-	-	-	-	-	10,000
1125 - Replace Tandem Truck RD 20039	-	-	-	-	475,000	-	-	-	-	-	475,000
1126 - Replace Tandem Truck RD 20038	-	-	-	-	475,000	-	-	-	-	-	475,000
1127 - Replace Tandem Dump Truck RD 20040	-	-	-	-	-	-	500,000	-	-	-	500,000
1128 - Replace Back Hoe RD 35019 and attachments	-	-	-	-	-	- 00.000	200,000	-	-	-	200,000
1129 - Replace Pick Up Truck RD 10024 1130 - Replace Pick Up Truck RD 10025	-	-	-	-	-	80,000 80,000	-	-	-		80,000 80,000
1131 - Replace Pick Up Truck RD 10025	-	-	-	-	-	80,000	-	-	-	-	80,000
1132 - Replace Pick Up Truck RD 10027	-	-	-	-	-	80,000	-	-	-	-	80,000
1133 - Replace Tandem Dump Truck RD 20041	-	-	-	-	-	-	-	510,000	-	-	510,000
1134 - Replace Single Axle Dump Truck RD 20042	-	-	-	-	-	-		475,000	-	-	475,000
1135 - Replace One Ton Dump Truck RD 25018	-	-	-	-	-	-	130,000	-		-	130,000
1180 - Replace Tandem Dump Truck RD 20043	-	-	-	-	-	-	-	-	515,000	-	515,000
1227 - Sidewalk Tractor with plowing attachments to replace 2024 John Deere 1228 - Tractor with brushing/mowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	130,000 240,000	-	130,000 240,000
1229 - Replace Pickup Truck RD 20028	-	-	-	-	-	-		-	80,000		80,000
1279 - Tandem Dump Truck With Plowing Attachments - To Replace RD 20044	-	-	-	-	-	-	-	-	-	500,000	500,000
										222,230	,500

	2020	2027	2020	2020	2030	2024	2022	2022	2024	2025	Total
1280 - Tandem Dump Truck With Plowing Attachments - To Replace RD 20045	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035 500,000	500,000
1281 - Replace Pickup Truck RD 10029	-	-	-	-	-	-	-	-	-	80,000	80,000
1282 - Replace One Ton Dump Truck RD 25019	-	-	-	-	-	-	-	-	-	130,000	130,000
Roads Paved and Unpaved	1,650,000	15,000,000	2,100,000	2,000,000	2,150,000	18,500,000	2,630,000	16,850,000	21,400,000	2,500,000	84,780,000
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 12 to Stoney Creek Townline Rd 172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	575,000	-	250,000	-	-	-	-	-	-	250,000 575,000
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	575,000	-	500.000	-	-	-	-	-	-	500,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	-	300,000	-	-	-	-	-	-	300,000
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	-	150,000	-	-	-	-	-	-	150,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd 602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	6.300.000	-	-	-	-	250,000	-	-	-	250,000 6.300.000
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	0,300,000	-	800.000	-		-	-		-	800.000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	1,400,000	-	-	-	-	-	1,400,000
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	600,000	-	-	-	-	- 1	600,000
1028 - Concession 2: Hardtop Gravel Road From Westbrook Rd to Caistor Centre	-	-	-	-	-	-		-	-	1,300,000	1,300,000
1030 - Concession 4 Road Hardtop Gravel Road - From: Silverdale Rd To: Gun Club Entrance	-	-	-		-	-	280,000 450,000	-	-	-	280,000 450,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63) 1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	_	-	-	450,000	650,000	-		450,000 650.000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	-		-	150,000	,,	-	-	400,000	-	550,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-		450,000	-	-	-	450,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	300.000	-	-	-	-	1,200,000	-	-	-	1,200,000 300.000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary 1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	7.000.000	-	-	-	-	-	-	-	-	300,000 7,000,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	- ,000,000	-		-	-	-	400,000	-	-	400,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's			650,000					-			650,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	500,000	-	-	-	-	-	-	-	-	500,000
1188 - Abingdon Rd Resurfacing; from RR65 to Concession 5	-	250,000	-	-	-	-	-	-	-	-	250,000
1189 - Penny Lane Resurfacing 1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	450.000	75,000	-	-	-	-	-	-	-	-	75,000 450.000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	430,000	-	-	-			-	1,300,000		-	1,300,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	-	500,000	-	-	-	-	-	-	-	500,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	-	-	-	-	5,000,000	-	-	-	-	5,000,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	1,500,000	-	1,500,000
1251 - Dufferin Street Reconstruction 1253 - Spring Creek Rd Extension (TWL-Road-01) South Grimsby Road 6 ROW to New Western Link	500,000	-	-	-	-	7,000,000		-	-	-	500,000 7,000,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-		-	7,000,000		4.500.000			4,500,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	4,500,000	-	-	-	-	4,500,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-		-	-	4,500,000	-	4,500,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	10,000,000	-	-	10,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2 1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	700,000	-	-	-	-	-	-	-	15,000,000	-	15,000,000
1287 - Sixteen Road - From RR24 to Rosedene Road - Road Rehabilitation	700,000	-	350.000	-	-	-	-	-	-	-	700,000 350.000
1289 - Caistor Centre Rd Rehabilitation: From Concession Rd 3 to South Chippawa Road	-	-	600,000	-	-	-	-	-	-	-	600,000
1319 - 2035 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	1,200,000	1,200,000
Bridges & Culverts	80,000	1,390,000	500,000	2,000,000	800,000	750,000	1,250,000	200,000	600,000	-	7,570,000
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	510,000	-	-	-	-	-	-	-	-	510,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd. 12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	200,000	-	-	-	400,000	-	-	-	400,000 200,000
13 - TWL-ID-B33 Bridge - Abrigator Rd, 0.35 kms North of South Chippawa Rd.	-		100,000	-	-			-	-	-	100.000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	600,000	-	- 1	-	-	-	-	600,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-		-	750,000		-	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	750,000	-	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	100,000	-	-	100,000	-	-	-	-	-	100,000 100,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	100,000	-	750.000	-	-	-	-		-	750.000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	80,000	-	-	-	-	-	-	-	-	-	80,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	500,000	-		-						500,000
40 - Guard Rail Replacement (Various)	-	200,000	-	-	-	-	-	200,000	-	-	400,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20 522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	100.000	-	600,000	-	600,000
1070 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	200,000	-	-	-	100,000	-		-	100,000 200,000
1071 - TWL-ID-B01 Westbrook Rd., 0.36 kms south of Twenty Mile Rd (RR69)	-	-	200,000	650,000	-	-	-	-	-	-	650,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	80,000	-	-	-	-	-	-	-	-	80,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	400,000	-	-	-	-	-	400,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	300,000	-	-	-	-	. 744 500	300,000
Traffic Operations & Roadside Maintenance 281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	18,500	665,000 250,000	45,000	150,500	1,033,000	46,000	21,000	21,000	921,000	711,500	3,632,500 250,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m		250,000			-	25,000	-			-	25,000
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	130,000	-	-	-	-	-	-	130,000
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	11,000	-	-	-	-	-	-	-	-	11,000
713 - Signs - New & Replacement	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500	204,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065 1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	250,000 110.000	-	-	-	-	-	-	-	-	250,000 110,000
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	110,000	-	-	-	-		-	900,000	-	900,000

1260 - RR14 Townline Rd Sidewalk; Canbourough Street to South Grimsby Rd 6	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035 690,000	Total 690,000
1261 - RR14 Thirty Road Sidewalks; Young Street to RR20	-	-	-	-	920.000	-	-		-	-	920,000
1262 - RR20 West Street Sidewalks; South Grimsby Rd 5 to S Grimsby Rd 6 Roundabout	-	-	-	-	92,000	-	-	-	-	-	92,000
1302 - Rural Hamlet Sign Replacement	-	25,000	25,000	-	-	-	-	-	-	-	50,000
Wastewater	930,000	5,000	330,000	80,000	286,000	156,000	14,206,000	1,499,000	206,000	6,000	17,704,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	1,043,000	-	-	1,043,000
733 - Miscellaneous Wastewater Equipment 1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	5,000	5,000	5,000	5,000	6,000	6,000	6,000 10,500,000	6,000	6,000	6,000	56,000 10,500,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-		-	1,600,000	-	-	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-		-	1,900,000	-	_	_	1,900,000
1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement	725,000	-	-	-	-	-	-	-	-	-	725,000
1264 - Sanitary Sewer Masterplan update	-	-	-	75,000	-	-	-	-	-	-	75,000
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	100,000	-	-	-	-	100,000	-	-	200,000
1284 - Wallis Ave Sanitary Replacement	-	-	-	-	80,000	-	-	350,000	-	-	430,000
1285 - Erie Avenue Sanitary Replacement	200,000	-	25,000	-	200,000	150,000	200,000	-	200,000	-	175,000
500 - Inflow & Infiltration Reduction Program Storm Sewer	200,000	-	200,000 605,000	240,000	700,000	485,000	200,000	-	200,000	-	1,000,000 2,030,000
295 - Storm Drainage Improvements-McMurchie Ln	. 1		15,000	240,000	700,000	110,000			-	-	125,000
1246 - Oakdale Storm Water Management Pond	-	-	590,000	_	_	-	_	-	_	_	590,000
1247 - Attema Storm Water Management Pond	-	-	-	240,000	-	-	-	-	-	-	240,000
1248 - Streamside Storm Water Management Pond	-	-	-	-	700,000	-	-	-	-	-	700,000
1249 - Sheridan Storm Water Management Pond						375,000	-				375,000
Water	803,000	2,306,100	235,200	781,000	348,000	1,099,000	499,000	1,899,500	1,100,000	2,200,000	11,270,800
322 - Leak Detection Program 420 - Water Meter Replacement Program	40,000	40,000	40,000	40,000	10,000	10,000	10,000	100,000 10,000	10,000	10,000	100,000 220,000
658 - Bulk Water Station - Replace roof shingles	40,000	10,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	 	342,000	-	-	-	-	-	-	-	-	342,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	800,000	-	-	-	-	-	-	-	-	800,000
683 - Frank Street Watermain & Sanitary Sewer - From: RR20 To: RR14	-	150,000	-	-	-	-	-	-	-	-	150,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	100,000	-	-	-	-	-	-	-	-	100,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000	56,000
743 - Water Meters - New Installation	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000	657,800
927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary 943 - Water Rate Study and Financial Plan	80,000	720,000	-	-	50,000	-	-	-	-	-	800,000 50,000
1191 - Edward Ct. Leslie Ct. & Margaret St. Watermain Replacement	-	100.000	-	500.000	50,000		-	-	-	-	600.000
1192 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Watermain Replacement	-	-	150,000	-	-	1,000,000	-	-		-	1,150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	200,000	-	-	1,700,000	-	-	1,900,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	150,000	-	1,000,000	-	1,150,000
1195 - Rock St., Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd,& Mill St. W/M Replacement	-	-	-	-	-	-	250,000	-	-	2,000,000	2,250,000
1243 - Water Valve Turning Trailer - Addition	140,000	-	-	-	-	-	-	-	-	-	140,000
1252 - Dufferin Street Watermain Replacement 1265 - Water Master Plan Update	500,000	-	-	75,000	-	-	-	-	-	-	500,000 75,000
1275 - AMI Gateway Antennas			-	120,000	-	-	-		-		120,000
1283 - Van to Replace WW 12005	-	-	-	-	-	-	-	-	-	100.000	100.000
Cemeteries	-	40,000	35,000	-	240,000	60,000	-	-	-	-	375,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	60,000	-	-	-	-	60,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	40,000	-	-	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	50,000	-	-	-	-	-	50,000
1026 - Union Cemetery Expansion	-	40.000	35,000	-	150,000	-	-	-	-	-	185,000 40,000
637 - Cemetery Software Implementation Parks	41,500	595.500	109.000	318.000	2.122.500	19.500	89.500	9.500	18.000	10.000	3,333,000
137 - Split Seeder		-	-	9,000		13,300	-	-	-	-	9,000
138 - Miscellaneous Parks Equipment	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000	92,500
147 - Leisureplex - New soccer field	-	-	-	200,000	-	-	-	-	-	-	200,000
149 - Field Top Dresser - Replacement	-	-	-	-	-	-	-	-	8,500	-	8,500
161 - Replace JD (2013) Utility Tractor #41002	-	41,000	-	-	-	-	-	-	-	-	41,000
22 - All Trails - Benches 493 - Tractor - To replace John Deere (2016) #41003	-	10,000	-	-	48,000	-	-	-	-	-	10,000 48,000
622 - Tractor - 10 replace John Deere (2016) #41003	1	40,000	-	-	40,000	-	-	-	-	-	48,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-		-	-	-	-	15,000	-	-	-	15,000
624 - Field Paint Liner - To replace Simplistic	-	6,000	- 1	-	-	-	-	-	-	-	6,000
915 - Tractor - To replace JD (2020) Utility Tractor 41004	-	-	-	-	-	-	65,000	-	-	-	65,000
934 - Station Meadows Playground	-	180,000	-	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
1023 - Leisureplex Field 2 Soccer Lights - LED Conversion	10,000	-	100,000	-	-	10,000	-	-	-	-	100,000 20,000
1048 - Parks Furniture - Garbage Cans & Benches 1181 - New Wellandport Park & Shoreline Enhancements	10,000	-	-	-	1.835.000	10,000	-	-	-	-	1.835.000
1230 - Leisureplex Washroom Building Upgrades	-	-	-	-	155,000	-	-		-		155,000
1266 - West Lincoln Parks, Recreation, Library Master Plan Update	-	-	-	100,000	-	-	-	-	-	- 1	100,000
1290 - Off Leash Dog Park Area	<u> </u>		- 1		75,000			- 1			75,000
1293 - Parks Trail Groomer-stone burier equipment	-	25,500	-	-	-	-	-	-	-	-	25,500
1221 - Trees for All	10,000	10,000	-	-	-	-	-	-	-	-	20,000
1311 - LeisurePlex 10 year Masterplan/Agreement Review 1316 - Garbage Cans & Bench Fixtures for Leisureplex Sports Field	-	75,000 20,000		-	-		-	-		-	75,000 20,000
1316 - Garbage Cans & Bench Fixtures for Leisurepiex Sports Field 1317 - Hanging Basket Bracket Replacement	12,500	20,000	-	-	-	-	-	-	-	-	12,500
Recreation Programs	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000	56,000

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
1159 - Miscellaneous Recreation Program Equipment	5,000	5.000	5.000	10.000	5.000	5,000	5,000	5.000	5.000	6,000	56.000
Recreation Facilities	351,700	185,000			115,000	70,000	-	-	267,000	.,,,,,	988,700
494 - Ice Edger	10,000	-	-	-	-	-	-	-	-		10,000
495 - Ice Resurfacer	280,000	-	-	-	-	-	-	-	-	-	280,000
1156 - Abingdon Ball Diamond Building	-	110.000	-	-	-	-	-	-	-	-	110,000
1233 - Abingdon Interior Upgrades	-	- 110,000	-	-	115.000	-	-	-	-	-	115,000
1234 - Abingdon Exterior Upgrades	-	-	-	_		-	-	-	115,000	-	115,000
1235 - Wellandport Community Center Accessible Upgrades	-	-	-	-	-	70,000	-	-	-	-	70,000
1236 - Wellandport Community Center Building Upgrades	-	-	-	-	-		-	-	152,000	-	152,000
1299 - Gymnasium Blinds	15,000	75.000	-	-	-	-	-	-	-	-	90,000
1300 - Community Centre Dishwashers	12,000	-	-	-	_	-	-	-	_	-	12.000
1308 - WLCC - Plumbing Upkeep	10,000	-	-	-	-	-	-	-	-	-	10,000
1310 - Arena Electrical	18,000	-	-	-	-	-	-	-	-	-	18.000
1312 - Floor Scrubber	6,700	-	-	-	-	-	-	-	-	-	6,700
Libraries	112,600	99.000	334.150	193,000	287.650	169.200	98.250	99.500	146.850	131.550	1.671.750
588 - Radio Frequency Identification	-	-	60,000	40,000	-	-	-	-		-	100,000
590 - Automated Sorter	_	-	-	25,000	_	-	_	-	-	-	25.000
775 - Addition to Audio Visual Collection - All Library Branches	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18.300	18,700	19,100	174,450
776 - Addition to Printed Collection - Smithville Library Branch	19,100	20.100	21,100	22,200	23,300	24,500	25,700	27.000	28,400	29,000	240,400
777 - Network Replacement Computers - Library Branches	4,500	5.800	5.800	5.800	5,800	5,800	5,800	5.800	5.800	6,000	56,900
779 - Addition to Printed Collection - Caistorville Library Branch	10,200	10,700	11,200	11.800	12,400	13,000	13,700	14.400	15.100	15,400	127,900
780 - Addition to Printed Collection - Wellandport Library Branch	12,700	13,300	14,000	14.700	15,400	16,200	17,000	17,800	18,700	19,100	158,900
967 - Smart TV	-	-	950		1,900	- 10,200	950	-	950	950	5.700
1004 - Non Network Replacement Computers - Library Branches	6,000	6,500	9.000	9,000	8,900	10.200	10.200	9.100	12.000	12.000	92,900
1077 - Revitalization of Caistorville Branch	-	-	100.000	-	-	-			-	-	100,000
1154 - Library Digital Signs	-	-	25,000	25.000	-	-	-	-	-	-	50.000
1155 - Caistor Library Outside Improvements	-	-	40,000		-	-	-	-	-	-	40,000
1167 - Front Desk Promotional TVs	2,000	-	-	-	-	-	-	-	-	-	2.000
1168 - Bookmobile	-,	-	-	-	180,000	-	-	-	-	-	180,000
1170 - StoryWalks	-	-	16,000	16,000	16,000	-	-	-	-	_	48.000
1171 - Library Furniture Replacement	12,200	6.350	6,500	6,600	6,750	6,900	7.000	7.100	7.200	_	66,600
1173 - Addition to Makerspace	15,000	-	8,000	-	-		- 1,000			_	23.000
1069 - Library Strategic Planning		20,000	-	-	-	25,000	-	-	-	30,000	75.000
1268 - Book Vending Machine	-		-	-	-	50,000	-	-	-	-	50.000
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	40.000	-	40.000
1298 - Implementation of an online payment and booking system for the convenience of library patrons.	15,000	-	-	-	-	-	-	-	-	-	15,000
Planning & Heritage	85,000	175.000	180.000	165.000	100.000	-	-	50.000	12.000	-	767,000
188 - New Official Plan	45,000	-	-	-	-	-	-	-	-	-	45,000
453 - Municipal Comprehensive Review	-	-	100,000	-	_	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	-	-	75.000	_	-	_	-	-	-	75,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	_	-	100.000	-	_	-	-	-	100,000
1242 - Urban Forestry Strategy	-	50.000	_	-	-	-	_	-	-	-	50,000
175 - Economic Development Master Plan - Industrial Park	-	85,000	-	-	-	-	-	-	-	-	85,000
1263 - Infill and Intensification Strategy and Downtown Improvement Plan	-	-	80,000	-	-	-	-	-	-	-	80,000
1273 - Energy Conservation & Demand Management Plan	-		-	10,000	-	-	-	-	12,000	-	22,000
1291 - Municipal Engineering Standards and Trails Review/Update	40,000	-	_	-	_	-	-	-	-	_	40,000
1301 - Downtown Beautification		-	_	80.000	_	-	-	- 1	_	_	80.000
1307 - Planning Approvals and Tracking Software	_	40,000	-	-	_	-	_	-	-	-	40.000
1313 - Official Plan Review and Update	_	-	-	-	-	-	-	50,000	-	-	50,000
TOTAL CAPITAL BUDGET BY YEAR	4,510,700	23,764,100	5.633.350	17,381,000	10.034.150	22.048.200	20,467,750	22.128.500	25,764,350	6.903.550	158,635,650

TOWNSHIP OF WEST LINCOLN 2026 RESERVE TRANSFERS

Operating Contribution to Reserves: CONTRIB TO CAPITAL CONTRIB TO FACILITIES CONTRIB TO BUILDING CONTRIB TO BUILDING CONTRIB TO EQUIPMENT CONTRIB TO FIRE CONTRIB TO BRIDGES CONTRIB TO SIDEWALKS CONTRIB TO SIDEWALKS CONTRIB TO SIDEWALKS CONTRIB TO WINTER CNTRL CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO CEMETERY CONTRIB TO CEMETERY CONTRIB TO PLANNING CONTRIB TO LIBRARY Total Contribution to Reserves	528,200 15,000 25,000 11,000 575,000 36,000 414,000 215,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	648,200 35,000 35,000 11,220 600,000 55,000 514,000 275,000 5,100 5,300 - 191,490 25,000 17,750 20,000 25,000 2,463,060	120,000 20,000 10,000 220 25,000 19,000 100,000 60,000 100 (90,270) (104,820) 5,000 (850) 10,000	23% 133% 40% 2% 4% 53% 244% 28% 2% -100% -35% 25% -5% 100% 0% 8%
CONTRIB TO CAPITAL CONTRIB TO FACILITIES CONTRIB TO TECHNOLOGY CONTRIB TO BUILDING CONTRIB TO EQUIPMENT CONTRIB TO ELECTION CONTRIB TO BRIDGES CONTRIB TO BRIDGES CONTRIB TO SIDEWALKS CONTRIB TO WINTER CNTRL CONTRIB TO WINTER CNTRL CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY Total Contribution to Reserves	15,000 25,000 11,000 575,000 36,000 414,000 215,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	35,000 35,000 11,220 600,000 55,000 514,000 275,000 5,100 5,300 - 191,490 25,000 17,750 20,000 25,000	20,000 10,000 220 25,000 19,000 100,000 60,000 100 (90,270) (104,820) 5,000 (850) 10,000	133% 40% 2% 4% 53% 24% 28% 2% -100% -35% 25% -5% 100% 0%
CONTRIB TO FACILITIES CONTRIB TO TECHNOLOGY CONTRIB TO BUILDING CONTRIB TO EQUIPMENT CONTRIB TO ELECTION CONTRIB TO FIRE CONTRIB TO BRIDGES CONTRIB TO BRIDGES CONTRIB TO SIDEWALKS CONTRIB TO WINTER CNTRL CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO CEMETERY CONTRIB TO CEMETERY CONTRIB TO PLANNING CONTRIB TO PLANNING CONTRIB TO LIBRARY TOTAL CONTRIBUTION COMMUNITY CENTER	15,000 25,000 11,000 575,000 36,000 414,000 215,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	35,000 35,000 11,220 600,000 55,000 514,000 275,000 5,100 5,300 - 191,490 25,000 17,750 20,000 25,000	20,000 10,000 220 25,000 19,000 100,000 60,000 100 (90,270) (104,820) 5,000 (850) 10,000	133% 40% 2% 4% 53% 24% 28% 2% -100% -35% 25% -5% 100% 0%
CONTRIB TO TECHNOLOGY CONTRIB TO BUILDING CONTRIB TO EQUIPMENT CONTRIB TO ELECTION CONTRIB TO FIRE CONTRIB TO BRIDGES CONTRIB TO SIDEWALKS CONTRIB TO WINTER CNTRL CONTRIB TO WINTER CNTRL CONTRIB TO WESTERS CONTRIB TO WATER CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY TOTAL CONTRIBUTOR OF RESERVES	25,000 11,000 575,000 36,000 414,000 215,000 5,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	35,000 11,220 600,000 55,000 514,000 275,000 5,100 5,300 - 191,490 25,000 17,750 20,000 25,000	10,000 220 25,000 19,000 100,000 60,000 100 (90,270) (104,820) 5,000 (850) 10,000	40% 2% 4% 53% 24% 28% 2% -100% -35% 25% -5% 100% 0%
CONTRIB TO BUILDING CONTRIB TO EQUIPMENT CONTRIB TO ELECTION CONTRIB TO ELECTION CONTRIB TO BRIDGES CONTRIB TO SIDEWALKS CONTRIB TO WINTER CNTRL CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO LIBRARY TOTAL CONTRIB TO LIBRARY TOTAL CONTRIB TO LIBRARY	11,000 575,000 36,000 414,000 215,000 5,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	11,220 600,000 55,000 514,000 275,000 5,100 5,300 - 191,490 25,000 17,750 20,000 25,000	220 25,000 19,000 100,000 60,000 100 100 (90,270) (104,820) 5,000 (850) 10,000	2% 4% 53% 24% 28% 2% -100% -35% 25% -5% 100% 0%
CONTRIB TO EQUIPMENT CONTRIB TO ELECTION CONTRIB TO FIRE CONTRIB TO BRIDGES CONTRIB TO SIDEWALKS CONTRIB TO WINTER CNTRL CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY TOTAL CONTRIB TO LIBRARY TOTAL CONTRIB TO LIBRARY	575,000 36,000 414,000 215,000 5,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	600,000 55,000 514,000 275,000 5,100 5,300 - 191,490 25,000 17,750 20,000 25,000	25,000 19,000 100,000 60,000 100 100 (90,270) (104,820) 5,000 (850) 10,000	4% 53% 24% 28% 2% -100% -35% 25% -5% 100% 0%
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CONTRIB TO FIRE CONTRIB TO BRIDGES CONTRIB TO SIDEWALKS CONTRIB TO WINTER CNTRL CONTRIB TO SEWERS CONTRIB TO WATER CONTRIB TO WATER CONTRIB TO CEMETERY CONTRIB TO CEMETERY CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY otal Contribution to Reserves	414,000 215,000 5,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	514,000 275,000 5,100 5,300 - 191,490 25,000 17,750 20,000 25,000	100,000 60,000 100 100 (90,270) (104,820) 5,000 (850) 10,000	24% 28% 2% -100% -35% 25% -5% 100% 0%
CONTRIB TO BRIDGES CONTRIB TO SIDEWALKS CONTRIB TO WINTER CNTRL CONTRIB TO SEWERS CONTRIB TO WATER CONTRIB TO CEMETERY CONTRIB TO CEMETERY CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY otal Contribution to Reserves	215,000 5,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	275,000 5,100 5,300 - 191,490 25,000 17,750 20,000 25,000	60,000 100 100 (90,270) (104,820) 5,000 (850) 10,000	28% 2% 2% -100% -35% 25% -5% 100% 0%
CONTRIB TO BRIDGES CONTRIB TO SIDEWALKS CONTRIB TO WINTER CNTRL CONTRIB TO SEWERS CONTRIB TO WATER CONTRIB TO CEMETERY CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO HANNING CONTRIB TO LIBRARY otal Contribution to Reserves	215,000 5,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	275,000 5,100 5,300 - 191,490 25,000 17,750 20,000 25,000	60,000 100 100 (90,270) (104,820) 5,000 (850) 10,000	28% 2% 2% -100% -35% 25% -5% 100% 0%
CONTRIB TO WINTER CNTRL CONTRIB TO SEWERS CONTRIB TO WATER CONTRIB TO CEMETERY CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY otal Contribution to Reserves	5,000 5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	5,100 5,300 - 191,490 25,000 17,750 20,000 25,000	100 100 (90,270) (104,820) 5,000 (850) 10,000	2% -100% -35% 25% -5% 100% 0%
CONTRIB TO WINTER CNTRL CONTRIB TO SEWERS CONTRIB TO WATER CONTRIB TO CEMETERY CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY otal Contribution to Reserves	5,200 90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	5,300 - 191,490 25,000 17,750 20,000 25,000	100 (90,270) (104,820) 5,000 (850) 10,000	2% -100% -35% 25% -5% 100% 0%
CONTRIB TO SEWERS CONTRIB TO WATER CONTRIB TO CEMETERY CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY Total Contribution to Reserves	90,270 296,310 20,000 18,600 10,000 25,000 2,289,580	191,490 25,000 17,750 20,000 25,000	(90,270) (104,820) 5,000 (850) 10,000	-100% -35% 25% -5% 100% 0%
CONTRIB TO WATER CONTRIB TO CEMETERY CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY otal Contribution to Reserves	296,310 20,000 18,600 10,000 25,000 2,289,580	25,000 17,750 20,000 25,000	(104,820) 5,000 (850) 10,000	-35% 25% -5% 100% 0%
CONTRIB TO CEMETERY CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY otal Contribution to Reserves	20,000 18,600 10,000 25,000 2,289,580	25,000 17,750 20,000 25,000	5,000 (850) 10,000	25% -5% 100% 0%
CONTRIB TO WEST LINCOLN COMMUNITY CENTER CONTRIB TO PLANNING CONTRIB TO LIBRARY otal Contribution to Reserves	18,600 10,000 25,000 2,289,580	17,750 20,000 25,000	(850) 10,000 -	-5% 100% 0%
CONTRIB TO PLANNING CONTRIB TO LIBRARY otal Contribution to Reserves	10,000 25,000 2,289,580 60,000	20,000 25,000	10,000 -	100% 0%
CONTRIB TO LIBRARY otal Contribution to Reserves	25,000 2,289,580 60,000	25,000	<u>-</u>	0%
otal Contribution to Reserves	2,289,580		173,480	
	60,000	2,463,060	173,480	8%
unding From Reserves:				
TSFR FROM PLANNING		30,000	(30,000)	100%
TSFR FROM CONTINGENCY	197,500	167,500	(30,000)	-15%
TSFR FROM PRIOR YEAR SURPLUS/ TAX STABILIZATION MEASURE	150,000	250,000	100,000	67%
TSFR FROM FIRE	3,540	-	(3,540)	0%
TSFR FROM BUILDING	335,970	228,730	(107,240)	-32%
TSFR FROM SEWERS	•	31,520	31,520	0%
TSFR FROM ELECTION	-	195,040	195,040	100%
otal Funding From Reserves	747,010	902,790	155,780	21%
et Impact on Reserves from Operating Activities	1,542,570	1,560,270	17,700	1%
or improve on the control of the con	1,042,070	1,000,210	17,700	170
<u>apital</u>				
unding From Reserves:				
TSFR FROM CAPITAL	1,434,340	459,500	(974,840)	-68%
TSFR FROM TECHNOLOGY	52,500	35,000	(17,500)	-33%
TSFR FROM FACILITY	37,500	40,000	2,500	7%
TSFR FROM FIRE	1,050,200	87,900	(962,300)	-92%
TSFR FROM SIDEWALKS			-	0%
TSFR FROM BRIDGE	108,355	80,000	(28,355)	-26%
TSFR FROM CONTINGENCY	75,000	,	(75,000)	0%
TSFR FROM SEWERS	197,800	768,000	570,200	288%
TSFR FROM WATER	265,000	723,000	458,000	173%
TSFR FROM EQUIPMENT	995,500	86,000	(909,500)	-91%
	333,300			-91% 0%
TSFR FROM WEST LINCOLN COMMUNITY CENTER	- 	345,700	345,700	
TSFR FROM LIBRARY	57,400	47,000	(10,400)	-18%
TSFR FROM PLANNING	42,630	42,225	(405)	0%
TSFR FROM BUILDING otal Funding From Reserves	4,316,225	85,000 2,799,325	85,000 (1,516,900)	0% -35%
let Impact on Reserves from Capital Activities	(4,316,225)	(2,799,325)	1,516,900	-35%
onsolidated Net Impact on Reserves	(2,773,655)	(1,239,055)	1,534,600	-124%

Change Request Summary - Fire Administrative Assistant

Change Request AUTO - 50 - Fire Administrative Assistant - Increase to Full Time

Budget Year 2026

Change Request Type Position/FTE Request

Change Request Stage Position/FTE Request Approved to Include in Budget [Position/FTE Request]

Acct. Reference
Publish Date

Description

The request is to move the current part-time Fire Administrative role to a full-time role to more accurately reflect the administrative requirements of the Fire Department staff, as recommended in the 2016 Master Fire Plan.

The West Lincoln Fire and Emergency Services Master Fire Plan recommended the provision of a full-time Fire Administrator in 2016. The addition of the Part-Time Fire Administrator role in 2021 was a successful start to satisfying this recommendation. However, the evolving nature of administrative duties, including payroll, fire permits, and revenue-generating tasks now necessitates a more comprehensive approach. In addition to the increase in duties in the Fire Department, the Fire Administrator position assumed some of the administrative duties for the Director of Community and Protective Services. This increase in duties has resulted in a workload that will exceed the amount of time provided for in the part-time job description. Moving the Fire Administrator role to full-time would provide the following benefits to the Township:

- 1. Revenue Generation and Cost Offsetting: The Fire Administrator's implementation of the fire permitting process resulted in revenue generation. A full-time commitment would allow for the exploration of additional revenue streams, including grant research and application work, contributing to the overall fiscal sustainability of the role. Opportunities exist to explore billing for out-of-municipality users of fire services in relation to motor vehicle collisions and vehicle fires, something that has already been included in the West Lincoln schedule of fees and charges.
- 2. Growing Complexity Due to Firefighter Certification: Provincially required certification of firefighters has significantly increased the administrative load, especially in terms of training for volunteer firefighters. A full-time Fire Administrator will have more time to help manage the intricate administrative requirements associated with these certifications, ensuring compliance and optimal training outcomes.
- 3. Department Growth and Increased Administrative Demands: The expansion of the Fire Department's complement to meet community needs has naturally led to a surge in administrative tasks. A full-time Fire Administrator is essential to handle the increased workload, particularly as the number of firefighters grows, along with associated administrative duties. More complex buildings are planned for the community, resulting in substantially more administrative work related to the review, approval and follow-up inspection work associated with this type of building.
- 4. Strategic Redistribution of Chief Responsibilities: To allow Fire Chief and Deputy Fire Chief to focus on core responsibilities, certain administrative tasks have been shifted to the Fire Administrator. A full-time commitment ensures seamless integration of these responsibilities, enhancing the efficiency of the entire leadership team.
- 5. Enhanced Support for Volunteer Firefighters: The Fire Administrator's role as a point of contact for volunteer firefighters is crucial for maintaining a supportive environment. A full-time commitment allows for more comprehensive support, including outside regular work hours, fostering a stronger connection between the administration and volunteer firefighting force.
- 6. Comprehensive Emergency Management Compliance: The Fire Administrator has also assumed some administrative tasks related to Emergency Management requirements, contributing to ensuring compliance. A full-time commitment ensures thorough attention to detail and timely execution of tasks, aligning with provincial regulations and bolstering the municipality's emergency preparedness.

Conclusion: The Fire Administrator plays a pivotal role in the efficiency and success of the Fire Department. To address the expanding scope and complexity of administrative responsibilities, the transition from a part-time to a full-time position is essential. This shift not only ensures financial sustainability through revenue generation but also allows for enhanced support for the growing department and comprehensive compliance with provincial regulations, ultimately strengthening the overall effectiveness of the Fire Administrator's role.

Comments

Change Request Summary - Fire Administrative Assistant

Growth in the number of firefighters, changes to the requirements in training and certification, larger fire call volumes and increases in administrative duties assumed in-house from other departments have created a situation where the hours provided by a part-time administrative role are now insufficient to address all of these duties in a timely fashion.

Strategic Theme Alignment: Advance Organizational Capacity and Effectiveness

Net Operating Budget 36,000

Net Capital Budget

Net Budget 36,000

Operating Budget Details

Justification

Object	Position	Description	2026 Budget
Expenses			
04101 - FIR-ST1 (Fire Station 1)			
505120 - WAGES			21,840
505206 - GROUP BENEFITS			9,440
505201 - CPP			1,220
505202 - EI			500
505204 - WSIB			610
505205 - OMERS			1,970
505203 - EHT			420
Total 04101 - FIR-ST1 (Fire Station 1)			36,000
Total Expenses			36,000
Total			36,000
Net Total			36,000

Change Request Summary - IT Help Desk Analyst

Change Request AUTO - 52 - IT Help Desk Analyst - Increase to Full Time

Budget Year 2026

Change Request Type Position/FTE Request

Change Request Stage Position/FTE Request [Position/FTE Request]

Acct. Reference

Publish Date

Justification

Description Request to increase 0.86 FTE IT Help Desk Analyst position to 1.0 FTE.

The IT Help Desk position has a current Full-Time Equivalent (FTE) of 0.86, working 60 hours in a bi-weekly pay period. Staff is requesting that the position be changed to an FTE of 1.0, which would increase the bi-weekly hours by 10 hours. The impact to the budget on an annual basis is estimated

at \$11,000.

This request for a minor increase in budget would give much-needed full-time IT support for Administration and Council. As the FTE complement of the Township continues to grow, it makes sense the support functions will also need to increase to support this growth. Year over year, there has been a dramatic increase in IT support requests, with the introduction of new technologies, coupled with an increase in staff. This position also fully supports the technical requirements of all Council and Committee meetings including live streaming, support of virtual attendance, and technical assistance for all guests, staff, and Council members. The position is heavily relied on for assistance by all staff, and when it is only staffed part-time, it

impacts service levels to staff.

The expansion of the IT Help Desk Analyst position, from part-time to full-time hours, will allow the Township to meet growing demand for technical support, improve service responsiveness, and enhance the municipality's operational efficiency. The proposed change will ensure consistent service coverage, reduce system downtime, enhance security, and improve staff satisfaction across departments.

Net Operating Budget 11,000

Net Capital Budget -

Net Budget 11,000

Operating Budget Details

Position	Description	2026 Budget
		11,000
		11,000
		11,000
		11,000
		11,000
	Position	Position Description

Change Request Summary - Supervisor, Regulatory Compliance

Change Request AUTO - 53 - Supervisor, Regulatory Compliance

Budget Year 2026

Change Request Type Position/FTE Request

Change Request Stage Position/FTE Request Approved to Include in Budget [Position/FTE Request]

Acct. Reference

Publish Date

Justification

Description

The Supervisor, Regulatory Compliance is responsible to ensure compliance under the Safe Drinking Water Act (DWQMS), and the new Consolidated Linear Infrastructure - Environmental Compliance Approval (CLI-ECA)

Linear Infrastructure - Environmental Compliance Approval (CLI-ECA).

Comments

This will be a non-union position within Salary Band 9. The Township has completed a Water & Wastewater Rate Study and Financial Plan, which was presented to Corporate Services Committee on October 20, 2025. The approved fees and rate structure for 2026 will be funding this position.

All municipalities in Niagara Region have a Regulatory Compliance position within the Water & Wastewater department. The Township of West Lincoln is the only municipality with watermain infrastructure that do not have this staff compliment. With the additional new requirements and under the CLI-ECA program that have been recently implemented by the Province, there is a need NOW, more than ever for this position in order for the

Township to stay in compliance with these regulations.

Municipalities are regularly audited with respect to the Safe Drinking Water Act, and these audits will now be enforced on the Wastewater systems (Sanitary & Storm) under the new CLI-ECA. There are a number duties that are regulated to be undertaken ranging from data collection, inspections, sampling, annual reports, developing and maintaining SOPs and operation and maintenance manuals, licensing and training of waters & wastewater staff, etc. Without this position, there is a high risk that our current staffing compliment will not be able to keep up with the extra compliance requirements, possibility created a Health and Safety risk to the general public, exposing the Township to Risk, Liability, and potential Provincial charges and fines.

This position will also supervise and provide leadership to the three (3) Water Operators that we have on staff.

Net Operating Budget 131,000

Net Capital Budget -

Net Budget 131,000

Operating Budget Details

Object	Position	Description	2026 Budget
Expenses			
08110 - WW-COLL (Wastewater Collection)			
505110 - SALARY			13,100
Total 08110 - WW-COLL (Wastewater Collection)			13,100
08321 - WAT-UTLY (Water Distribution & Transmission)			
505110 - SALARY			117,900
Total 08321 - WAT-UTLY (Water Distribution & Transmissio	n)		117,900
Total Expenses			131,000
Total			131,000

Change Request Summary - Supervisor, Regulatory Compliance

T-19-2025 SCHEDULE H

Net Total _______131,000

Change Request Summary - Municipal Election Assistant

Change Request AUTO - 55 - Municipal Election Assistant

Budget Year 2026

Change Request Type Position/FTE Request

Change Request Stage Position/FTE Request Approved to Include in Budget [Position/FTE Request]

Acct. Reference

Publish Date

Justification

This budget proposal seeks approval for the creation of a full-time contract position to support the planning, coordination, and execution of the upcoming 2026 municipal election. The contract position will be crucial in ensuring legislative compliance, operational readiness, and public

engagement throughout the election cycle.

Comments Strategic Plan Theme: ADVANCE - organizational capacity and effectiveness.

A dedicated Municipal Elections Assistant is a strategic and cost-effective investment in a successful and legally compliant municipal election. The temporary nature of the position ensures all critical functions are executed. The Elections Assistant will ensure legislative compliance, assist with operational demands including public engagement and transparency while mitigating risk of errors, complaints or delays in election execution. The Municipal Elections Act mandates specific timelines, procedures, and record-keeping, additional staffing ensures adherence to these regulations while providing focused support on logistics, staffing, vendor coordination, and communications. Additionally, voter outreach, accessibility compliance, and

candidate support require dedicated resources to foster public confidence in the process.

Net Operating Budget 72,600

Net Capital Budget

Net Budget 72,600

Operating Budget Details

Object	Position	Description	2026 Budget
Expenses			
02403 - GOV-ELE (Election)			
505122 - PT WAGES			72,600
Total 02403 - GOV-ELE (Election)		_	72,600
Total Expenses			72,600
Total			72,600
Net Total		_	72,600

Change Request Summary - Special Events Coordinator

T-19-2025
Change Request AUTO - 59 - Special Events Coordinator SCHEDULE H

Budget Year 2026

Change Request Type Position/FTE Request

Change Request Stage Position/FTE Request Review [Position/FTE Request]

Acct. Reference

Publish Date

Description

Our current event programming has shown strong community interest but we are ready to expand and elevate our offerings to better align with our strategic plans. A key focus is growing our market into a true Farmers Market, which requires building strong, ongoing relationships with local farmers. To do this effectively, we need dedicated time for outreach, including in-person visits, resource sharing, and partnership development.

We are also committed to enhancing our existing events-making them larger, more inclusive, and more impactful for the community. In particular, the Santa Claus Parade, one of our largest and most cherished annual events, demands significant planning and coordination. This role is critical to its

continued success.

Docition

To meet the growing needs, we recommend this position be made full-time. This will provide the necessary capacity to thoughtfully plan, promote and execute events that meet community expectations and council priorities.

Another strategically important component of the position will be grant writing and acquisition. Ensuring the Township takes full advantage of all grant revenues available will ensure the appropriating funding to allow for high quality programs withing the community. A full-time Special Events Coordinator will ensure consistency, quality and growth across all events, while also allowing us to fully deliver on the vision set out in our strategic plan.

Description

2026 Budget

Comments

Justification Expanding this position to full-time is a strategic investment that directly supports council's goals to strength community engagement, grow local agriculture partnerships and deliver high-quality events.

Net Operating Budget 98,600
Net Capital Budget -

Net Budget 98,600

Operating Budget Details

Ohiost

Object Pos	ition	Description	2026 Budget
Expenses			
16200 - RECPG (Recreation Programs - General)			
505120 - WAGES			73,100
505201 - CPP			4,100
505203 - EHT			1,430
505205 - OMERS			6,580
505202 - EI			1,580
505204 - WSIB			2,040
505206 - GROUP BENEFITS			9,770
Total 16200 - RECPG (Recreation Programs - General) Total		-	98,600
Expenses		-	98,600
Total		-	98,600
Net Total	Pa ga ģ&410f 0 37	<u>-</u>	98.600

Change Request AUTO - 61 - Townhall Customer Service/Administrative Assistant

Budget Year 2026

Change Request Type Position/FTE Request

Change Request Stage Position/FTE Request Approved to Include in Budget [Position/FTE Request]

Acct. Reference

Publish Date

Comments

Justification

This Change Request seeks Council approval to convert the current part-time Administrative Assistant position (0.5 Full Time Equivalent), included within the base budget, to a full-time role, with expanded duties including customer service representation, front desk reception, and administrative support for corporate functions. This role will also now report in to the Corporate Services Department, whereas it previously was reported in to the

Clerks Department, as a result of the Township's recent organizational restructuring.

The Administrative Assistant position in Corporate Services currently operates on a part-time basis. Over the past year, demands for front desk coverage, public inquiries, administrative support, and internal coordination across departments have increased substantially. As the municipality continues to enhance public service delivery and operational efficiency, the limited hours available under the current structure are no longer sufficient

to meet service level expectations.

It is recommended that Council approve the expansion of the current part-time Administrative Assistant position to a full-time role within the Corporate Services Department. This change will strengthen the municipality's commitment to exceptional customer service and internal administrative

efficiency, in line with the Township's Corporate Strategic Plan.

Net Operating Budget 36,620

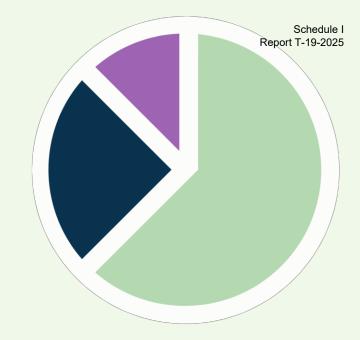
Net Capital Budget

Net Budget 36,620

Operating Budget Details

Object	Position	Description	2026 Budget
Expenses			
02503 - CRPMGT-CORP (Corporate Services)			
505120 - WAGES			36,620
Total 02503 - CRPMGT-CORP (Corporate Services)			36,620
Total Expenses			36,620
Total			36,620
Net Total			36,620





Township of West Lincoln

PRESENTATION OF PROPOSED 2026 OPERATING AND CAPITAL BUDGET November 17, 2025

Introduction and Background

2026 Operating Budget

2026 Capital and Special Projects

2026 Levy Impacts

Long Term Capital and Reserves Forecast

Changes to the 2026 Budget Process

- Advanced budget process by two months, tabling the budget in November, instead of historical timing of January/February.
 - This will allow for earlier planning, decision-making, procurement, and better alignment with the Township's fiscal year for more proactive implementation of initiatives.
- First budget prepared under introduction of the Province's Strong Mayor Powers legislation on May 1, 2025
 - New Timeline
 - Introduction of Budget Amendment and Veto Periods
- Budget Engagement Survey, to foster public engagement in budget process, released in June 2025, several months earlier than past years. Results reported through Report T-14-2025.

2026 Budget Schedule

Date(s)	Action/Activity
November 17, 2025	Mayor Presents Proposed 2026 Budget
November 18, 2025	Start of Council Amendment Period: Council has 30 Business Days to Propose Changes to Budget
December 31, 2025	Deadline for Council Amendment Period Submissions
January 2, 2026 – January 9, 2026	Administration Review of Budget Amendments and Determine Financial Implications
January 12, 2026	Council Meeting - Discuss/Vote on Proposed Budget Amendments
January 13, 2026	Council Meeting - Discuss/Vote on Proposed Budget Amendments (if required)
January 13/14, 2026 – January 27/28, 2026	Veto Period: Mayor has 10 Business Days to Veto Council-Made Amendments (start and end dates contingent on Budget Amendment Deliberations Meeting)
January 27/28, 2026 – February 17/18, 2026	Post Mayor Veto Period: Council has 15 Business Days to Override any Mayor Vetos
February 18, 2026	Last Possible Date for Budget Adoption
	Pa Pad®91d 5 37

Budget Principles

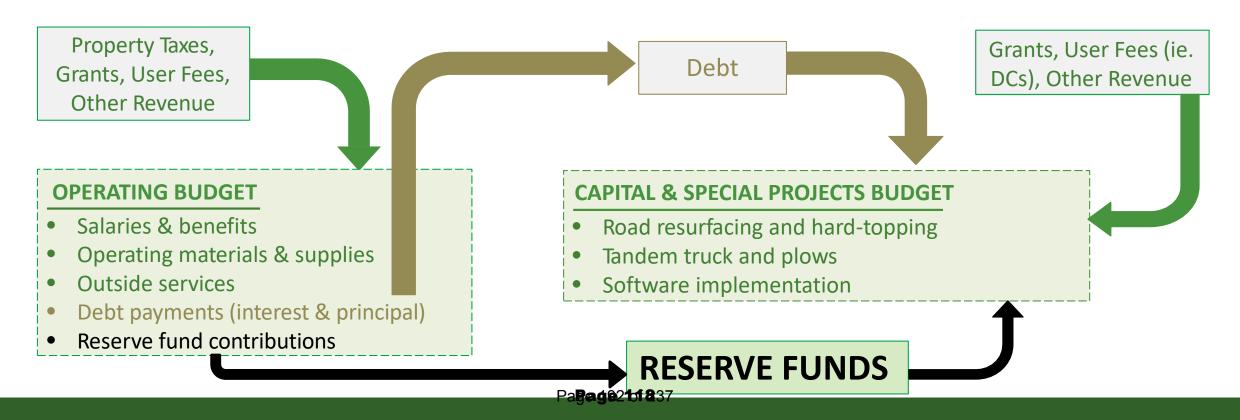
- Reserve contributions and withdrawals aligned with the Township Reserve and Reserve Fund Policy
- Infrastructure Funding Gap is being addressed
- Prepared with consideration to the Township's financial needs from 2026 to 2035
- Budget must be balanced (revenues = expenditures)
- Alignment to Township's Corporate Strategic Plan
- Concerted effort to keep operating budgets below or aligned with 2025 average inflation rate of 2.4% (as of September 2025)

Our Corporate Strategic Plan Themes

- 1. Build a safe, connected, caring and active community
- 2. Champion strategic and responsible growth
- 3. Enrich our strong agricultural legacy
- 4. Foundational: Advance organizational capacity and effectiveness

How Do The Operating and Capital Budgets Work Together?

Two budgets prepared by Administration: Operating and Capital & Special Projects

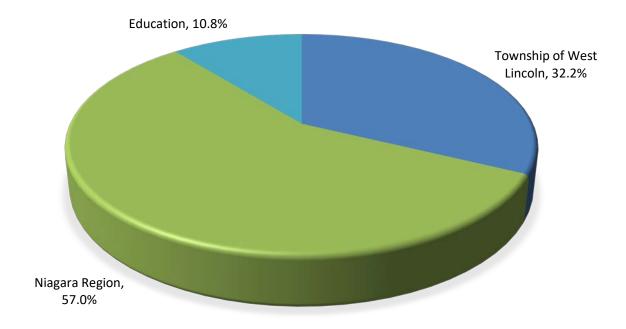




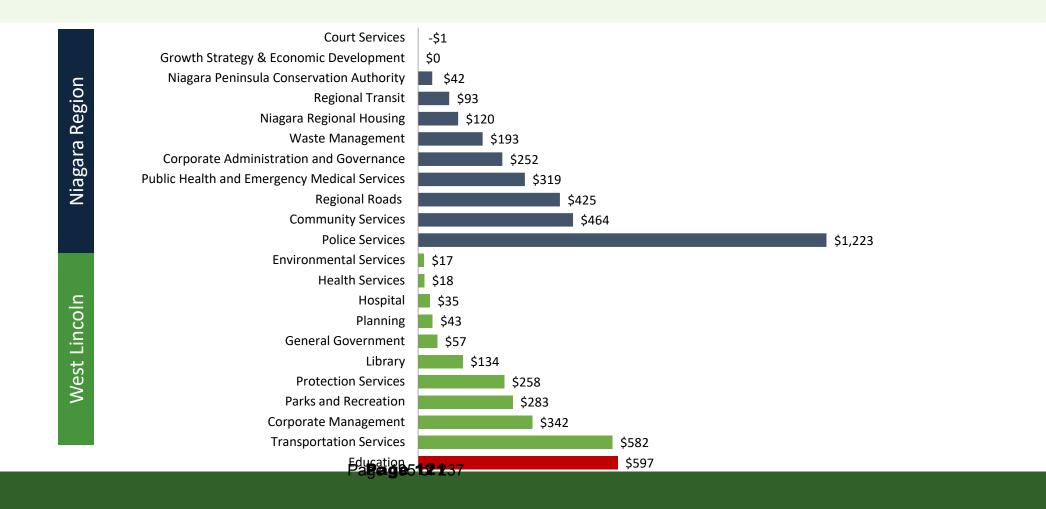
- The following service areas are self-funded, where revenues must cover expenditures:
 - Building, Water and Wastewater (sewer), Urban Sidewalks and Streetlights
- Any surplus or deficit is either transferred to or from the appropriate reserves
- Equipment Costs are allocated to Road Maintenance, Winter Control, Arena, Water, Sewers, Recreation and Urban Sidewalks
- An allocation of overhead costs from Corporate Services and Transportation Services are charged to the rate-supported budgets

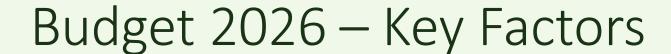
2025 Property Tax Distribution

• The below chart represents the breakdown of the 2025 property tax bill, by taxing authority:



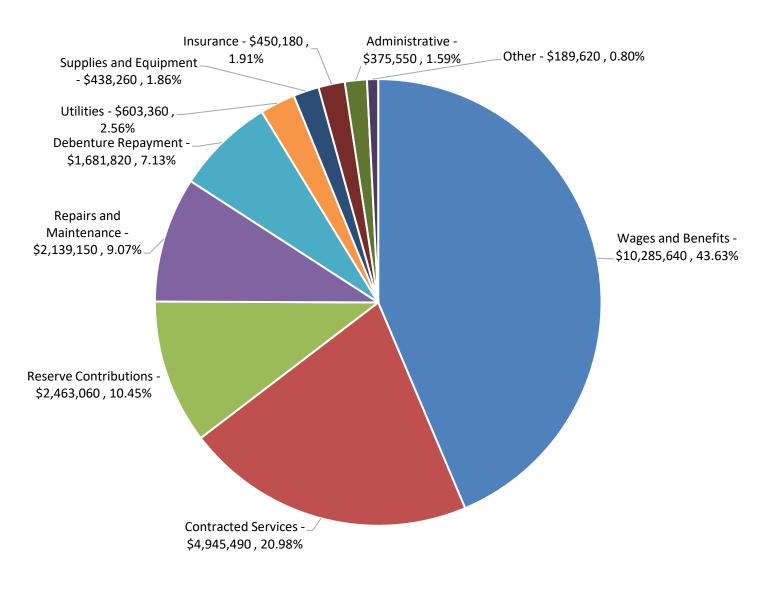
What Did 2025 Property Taxes Pay For?



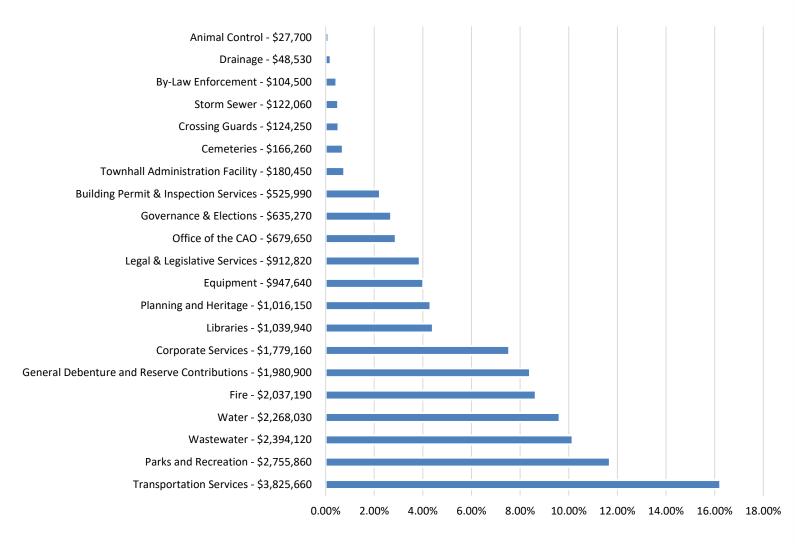


- Due to estimated assessment growth of 1.15%, the first \$117,534 of increase to the overall tax levy has no impact to property owners
- An expenditure increase/decrease of \$102,551 equates to a 1% change in the tax levy
- A 1% change to the tax levy equates to an approximate \$17 change to the West Lincoln portion of taxes for an average residential home, with an assessment of \$390,400
- The Province continues to defer when a new assessment date will be introduced. This results in no assessment changes for the majority of property owners. Valuations are based on the assessment date of January 1, 2016

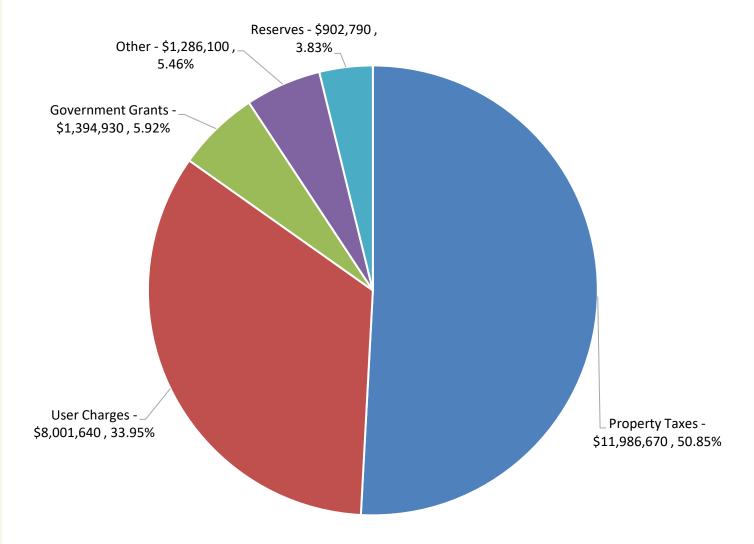
2026 OperatingBudget Expenditures



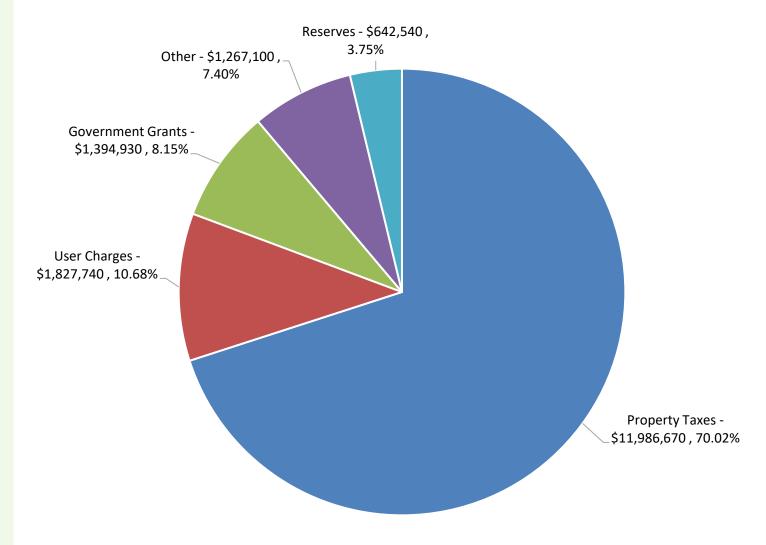
2026 Expenditures by Department



2026 OperatingBudget Revenues

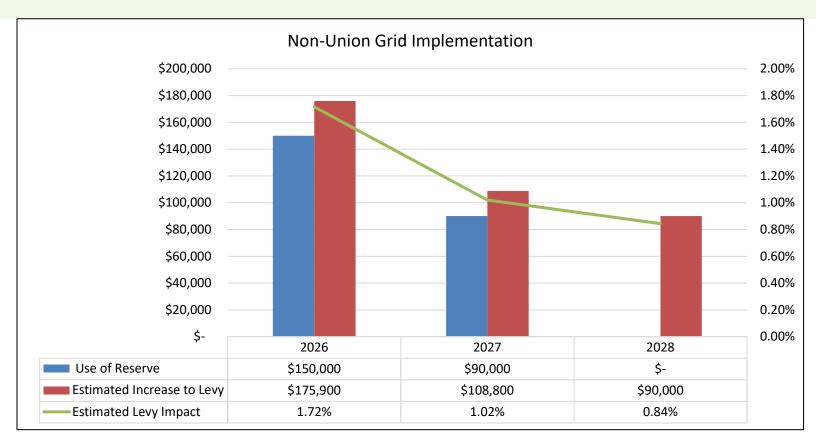


2026 OperatingBudget Revenues -Tax Supported



INVESTMENT IN INFRASTRUCTURE			
		Budget Impact	<u>Levy Impact</u>
Reserve Increases to Fun	d Capital and Special Projects:	• \$349,150	• 3.40%
• Capital Reserve	\$120,000		
• Fire Reserve	\$100,000		
 Bridge Reserve 	\$60,000		
 Equipment Reserve 	\$25,000		
• Facilities Reserve	\$20,000		
 Technology Reserve 	\$10,000		
 Planning Reserve 	\$10,000		

INVESTMENT IN STAFF		
	Budget Impact	Levy Impact
Cost of Living Adjustments	• \$245,500	• 2.39%
Non-Union Grid Implementation	• \$175,900	• 1.72%



INVESTMENT IN STAFF		
	Budget Impact	<u>Levy Impact</u>
Cost of Living Adjustments	• \$245,500	• 2.39%
Non-Union Grid Implementation	• \$175,900	• 1.72%
 Township of West Lincoln Staffing Level Enhancements: Fire Administrative Assistant – Increase to Full Time IT Help Desk Analyst – Increase to Full Time Customer Service/Administrative Assistant – Increase to Full Time Loss of Developer Contribution for Planning Department Position 	\$36,000\$11,000\$36,620\$30,000	0.35%0.11%0.36%0.29%

CONTRACTUAL OBLIGATIONS & GENERAL INFLATION			
	Budget Impact	<u>Levy Impact</u>	
General Expenditure Inflation Increase	• \$98,000	• 0.96%	
OLT Defense Cost Increase	• \$20,000	• 0.20%	
New Fire Station 2 Facility Operating Cost Increase	• \$24,500	• 0.24%	
Road Infrastructure Maintenance and Operating Cost Increases (includes Winter Control salt/sand, gravel road dust control, hot mix repairs, street sweeping)	• \$64,500	• 0.63%	
Increase to Election Reserve, to fund cost of Township Elections	• \$19,000	• 0.19%	

SERVICE LEVEL ENHANCEMENTS		
	Budget Impact	<u>Levy Impact</u>
Software (Strategic Plan, M365) and Cybersecurity Investments	• \$106,500	• 1.04%

Overview of 2026 Operating Budget

RECREATION SERVICE ENHANCEMENTS		
	Budget Impact	<u>Levy Impact</u>
Special Events Coordinator – New 1.0 FTE (mitigated by increased fees)	• \$98,600	• 0.96%
Parks/Recreation Part-Time Staff –Increase in Hours (mitigated by increased fees,	• \$24,500	• 0.24%
Canada Day Event Enhancements	• \$19,400	• 0.19%
Recreation Programming Enhancements (includes Adult Programs, Summer Camps Harvest Routes, Santa Claus Parade, Movies in the Park)	s, • \$30,300	• 0.30%
Increase to Recreation Programming and Facility User Fees	• <u>\$(118,000)</u>	• <u>(1.15)%</u>
Net Impact to Levy of Recreation Service Enhancements	\$54,800	0.53%

Overview of 2026 Operating Budget - Mitigation

MITIGATING FACTORS		
	Budget Impact	<u>Levy Impact</u>
Increase in Tax Stabilization Measures (from Prior Year Anticipated Surplus)	• \$(100,000)	• (0.98)%
Increase to OMPF Grant	• \$(117,800)	• (1.15)%
Increase to Property Tax Penalty Revenue	• \$(10,000)	• (0.10)%
Township Departmental User Fee Increases	• \$(34,570)	• (0.34)%
Increase to Budgeted Investment Income	• \$(13,500)	• (0.13)%
• Increase in Supplemental and PIL Tax Revenue, Decrease to Tax Write-Offs	• \$(22,280)	• (0.22)%
Increase in Corporate Program Support Allocation to Rate-Funded Areas	• \$(440,000)	• (4.29)%

2026 Water & Wastewater Budget

- The Township's Water and Wastewater expenditures are funded 100% through user fees, meaning that all costs must be fully cost recovered from users of the system.
- The expenditure budget for these two service areas in 2026 totals \$5,793,660, being fully funded through Water and Wastewater fees.
- The Niagara Region is responsible for the treatment and supply of water and the treatment of wastewater flows for the Township.
- Region charges make up majority of costs in the Township's water and wastewater budgets (total costs of \$3,330,500 or 57.5%).
- In the past, Township has made concerted effort to keep rates below the Region approved rate increases.
- 2026 budget is based on rates within the approved 2025 Water and Wastewater Rate Study and Financial Plan presented and approved by Council on October 20, 2025, through Report I-23-2025.
- The 2026 budgets support the Township's compliance with the Consolidated Linear Infrastructure Environmental Compliance Approval (CLI-ECA) framework and the Safe Drinking Water Act (SDWSA).



- This chart reflects the proposed water and wastewater (sewer) rate changes, to come into effect January 1, 2026.
- The consumptive rates are charged based on volume consumed.
- The water and sewer base rates are fixed and charged with each quarterly bill.

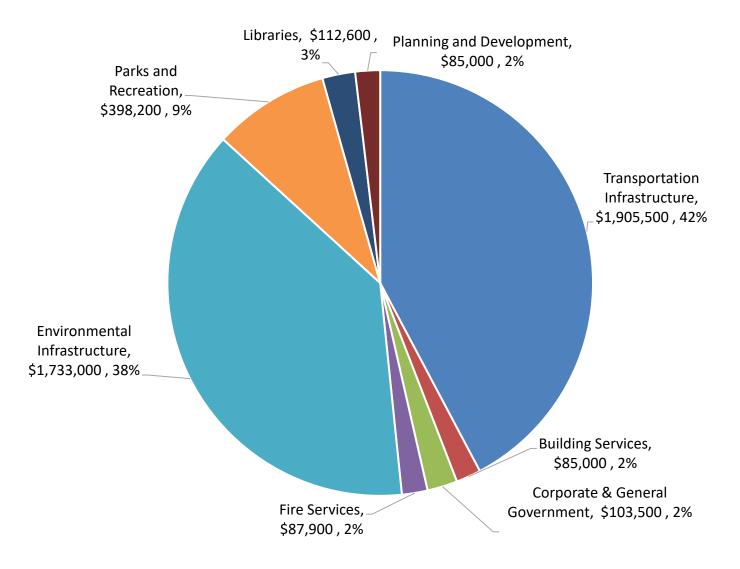
	Jan 2026	Current
Water Consumptive (per m ³)	\$ 1.99	\$ 1.81
Sewer Consumptive (per m³)	\$ 2.28	\$ 2.09
Water Base	\$ 55.96	\$ 50.87
Sewer Base	\$ 127.81	\$ 117.26

Impact of Proposed Water & Wastewater Rates

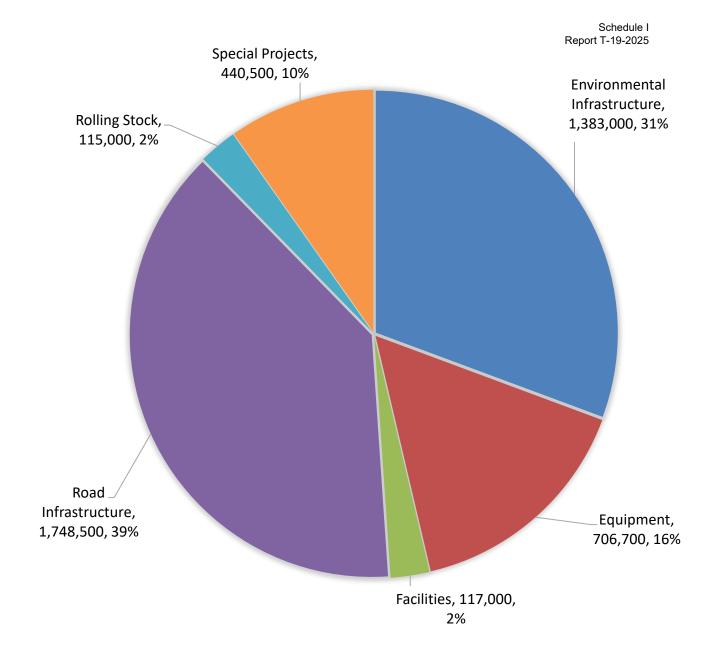
- Based on an average consumption of 40.25 cubic meters per quarter, or 161 cubic meters annually:
 - Quarterly Bill increasing by \$30.53, or \$10.18 per month, or \$0.33 per day
 - Average impact in 2026 is \$122.13

	Quarterly Charge							
	Jan 2026	Current						
Water Consumptive	\$ 80.10	\$ 72.85						
Sewer Consumptive	\$ 91.77	\$ 84.12						
Water Base	\$ 55.96	\$ 50.87						
Sewer Base	\$ 127.81	\$ 117.26						
Total	\$ 335.64	\$325.11						

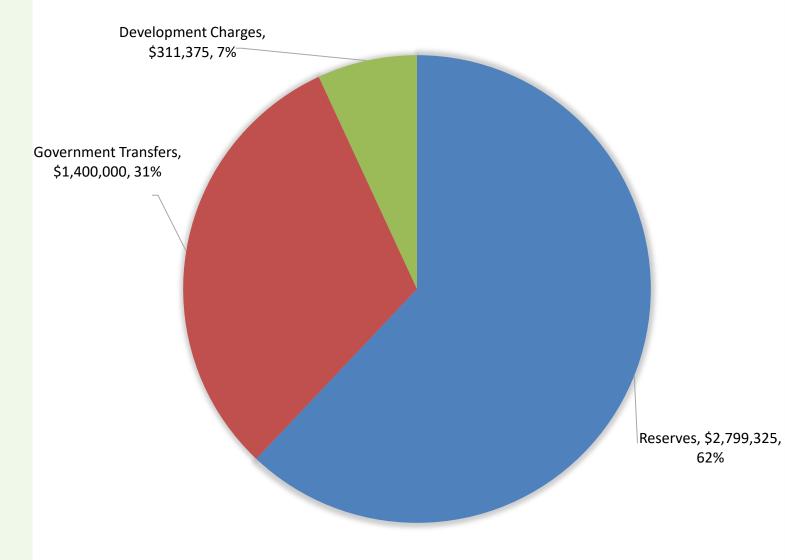
2026 Capital & Special Projects by Department



2026 Capital Projects by Asset Type



Funding of 2026 Capital & Special Projects



2026 Corporate & General Government Projects - \$103,500

Project	Rehabilitation/Renewa	ıl	Compliance		Growt	h	Service Improvement		
564 - Information Technology Network Hardware and Computers	\$ 35,0	00							
833 - Miscellaneous Corporate Management Equipment and Furniture	\$ 6,0	00							
177 - Development Charges Background Study Update					\$ 15,0	000			
1209 - Township Website			\$	25,000					
1314 - Economic Development Brand and Marketing Development							\$ 22,50	00	
	\$ 41,0	00	\$	25,000	\$ 15,0	000	\$ 22,50	00	

2026 Fire Services Projects - \$87,900

Project	Rehabilitation/Re		Compliance		Growth	Service Improvement	
1088 - Miscellaneous Fire Equipment	\$	10,000					
1294 - Ventilation Fans-Electric						\$	25,500
56 - Fire Bunker Gear			\$	42,400			
1315 - EOC Conferencing Equipment						\$	10,000
	\$	10,000	\$	42,400	\$ -	\$	35,500

2026 Building Services Projects - \$85,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
708 - Vehicle	\$ 45,000			
1306 - Building Application and Permitting Software				\$ 40,000
	\$ 45,000	\$ -	\$ -	\$ 40,000

2026 Transportation Services Projects - \$1,905,500

Project	Rehabi	litation/Renewal	Compliance	Growth	Service Improvement
237 - Miscellaneous Road Equipment	\$	7,000			
266 - SUV - To replace 2014 GMC TR# 15002	\$	70,000			
655 - PW Ops Centre - New PWs Yard	\$	40,000		\$ 40,000	
1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	\$	450,000			
1251 - Dufferin Street Reconstruction	\$	500,000			
1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	\$	700,000			
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	\$	80,000			
713 - Signs - New & Replacement	\$	18,500			
	\$	1,865,500	\$ -	\$ 40,000	\$ -

2026 Environmental Services Projects - \$1,733,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1252 - Dufferin Street Watermain Replacement	\$ 500,000			
927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary			\$ 80,000	
420 - Water Meter Replacement Program	\$ 40,000			
723 - Miscellaneous Water Equipment	\$ 5,000			
743 - Water Meters - New Installation			\$ 38,000	
1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement	\$ 725,000			
1243 - Water Valve Turning Trailer - Addition				\$ 140,000
500 - Inflow & Infiltration Reduction Program	\$ 200,000			
733 - Miscellaneous Wastewater Equipment	\$ 5,000			
	\$ 1,475,000	\$ -	\$ 118,000	\$ 140,000

2026 Parks and Recreation Projects - \$398,200

Project	Rehabilitation/Renewal	C	ompliance	Growth	Service Improv	ement
1159 - Miscellaneous Recreation Program Equipment	\$ 5,000)				
138 - Miscellaneous Parks Equipment	\$ 9,000)				
1221 - Trees for All					\$	10,000
1048 - Parks Furniture - Garbage Cans & Benches					\$	10,000
1317 - Hanging Basket Bracket Replacement	\$ 12,500)				
494 - Ice Edger	\$ 10,000)				
495 - Ice Resurfacer	\$ 280,000)				
1299 - Gymnasium Blinds					\$	15,000
1300 - Community Centre Dishwashers		\$	12,000			
1308 - WLCC - Plumbing Upkeep		\$	10,000			
1310 - Arena Electrical	\$ 18,000)				
1312 - Floor Scrubber	\$ 6,700)				
	\$ 341,200) \$	22,000	\$ -	\$	35,000

2026 Library Services Projects - \$112,600

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1004 - Non Network Replacement Computers - Library Branches	\$ 6,000			
1171 - Library Furniture Replacement	\$ 12,200			
1173 - Addition to Makerspace			\$ 15,000	
775 - Addition to Audio Visual Collection - All Library Branches			\$ 15,900	
776 - Addition to Printed Collection - Smithville Library Branch	\$ 600		\$ 18,500	
777 - Replacement Computers - Library Branches	\$ 4,500			
779 - Addition to Printed Collection - Caistorville Library Branch	\$ 300		\$ 9,900	
780 - Addition to Printed Collection - Wellandport Library Branch	\$ 400		\$ 12,300	
1167 - Front Desk Promotional TVs				\$ 2,000
1298 - Implementation of an online payment and booking system for the convenience				
of library patrons.				\$ 15,000
	\$ 24,000	\$ -	\$ 71,600	\$ 17,000

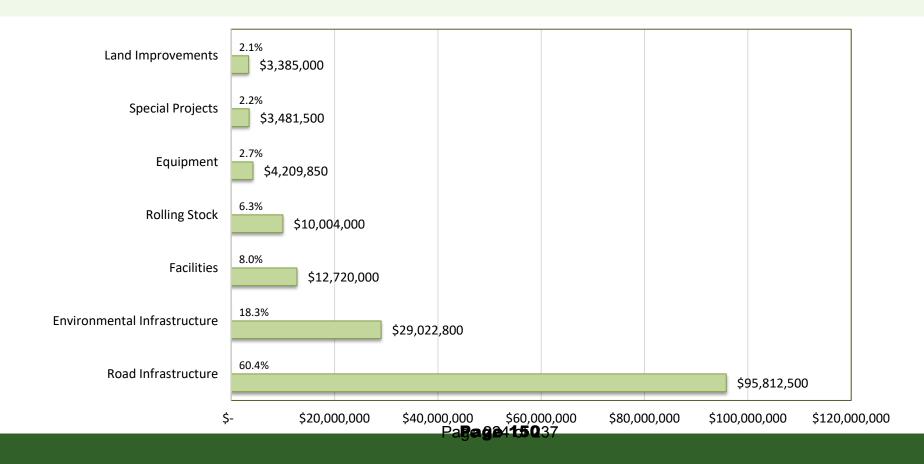
2026 Planning & Development Projects - \$85,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
188 - New Official Plan		\$ 14,625	\$ 30,375	
1291 - Municipal Engineering Standards and Trails Review/Update	\$ 27,600		\$ 12,400	
	\$ 27,600	\$ 14,625	\$ 42,775	\$ -

2026 Operating and Capital Budget Levy – Township Portion

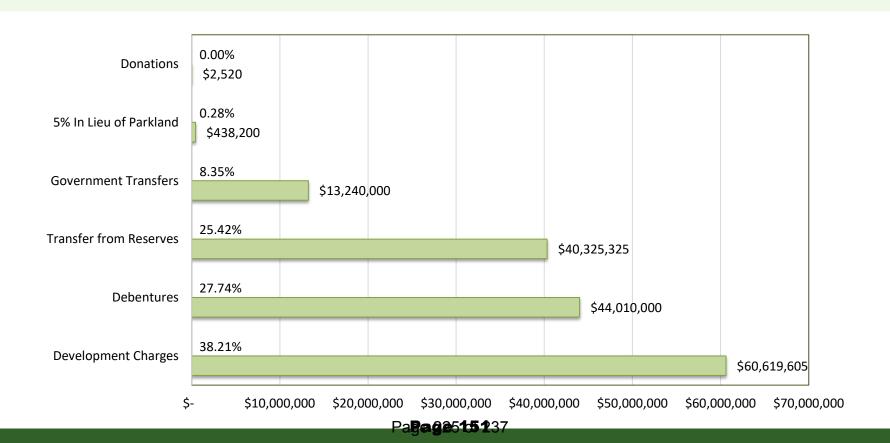
	2025 Total Taxes	2026 Total Taxes (Proposed)	\$ Change	% Change
Assessment	\$390,400	\$390,400	\$0	0.00%
Municipal	\$1,733.78	\$1,803.54	\$69.76	4.02%
Hospital	\$34.98	\$34.43	-\$0.55	-1.57%
Total	\$1,768.76	\$1,837.97	\$69.21	3.91%
Urban Service Area	\$71.78	\$74.41	\$2.63	3.66%
TOTAL WITH URBAN SERVICE ARE	\$1,840.54	\$1,912.38	\$71.84	3.90%

Ten Year Capital Plan - Expenditures



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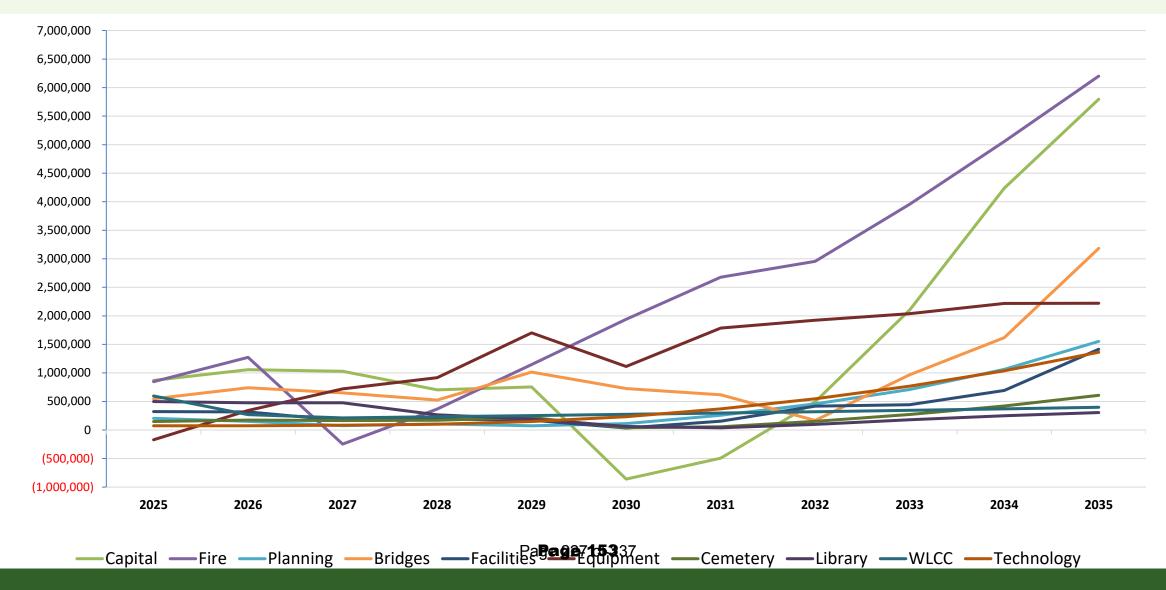
Ten Year Capital Plan - Funding



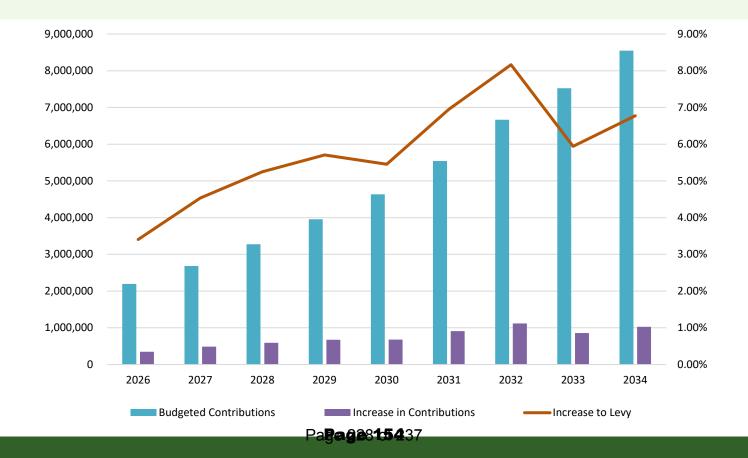
Forecast of Levy-Supported Reserve Closing Balances over Ten Year Capital Plan

Reserve	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Capital	869,600	1,058,300	1,028,650	704,450	755,450	-860,300	-494,400	492,400	2,103,000	4,236,300	5,796,200
Fire	847,000	1,273,100	-246,900	368,100	1,146,100	1,940,100	2,678,100	2,956,100	3,956,100	5,056,100	6,201,100
Planning	203,800	151,575	76,075	107,575	73,675	110,875	258,475	457,775	710,625	1,061,925	1,552,425
Bridges	546,370	741,370	650,170	525,570	1,013,570	725,970	616,470	167,070	967,870	1,618,870	3,182,670
Facilities	322,300	317,300	166,300	194,900	170,400	34,800	153,000	416,500	442,400	691,900	1,415,000
Equipment	-171,300	342,700	719,200	915,700	1,703,100	1,112,000	1,787,200	1,923,100	2,037,200	2,218,200	2,220,825
Cemetery	150,000	175,000	166,300	170,400	219,300	40,400	56,800	152,300	271,700	421,000	607,600
Library	498,600	476,600	477,650	265,210	189,440	61,170	38,810	97,490	178,820	250,300	305,350
WLCC	596,300	268,350	211,950	231,450	251,950	273,450	296,050	319,750	344,650	370,750	398,150
Technology	74,000	74,000	83,000	101,600	147,600	232,000	370,200	546,000	767,000	1,037,200	1,362,400
Closing	3,936,670	4,878,295	3,332,395	3,584,955	5,670,585	3,670,465	5,760,705	7,528,485	11,779,365	16,962,545	23,041,720

Forecast of Levy-Supported Reserve Closing Balances over Ten Year Capital Plan



Estimated Reserve Transfer Related Levy Increases over Ten Year Capital Plan



Questions/Comments – Thank You

BY-LAW NO. 2025-66

A BY-LAW TO AUTHORIZE A SITE ALTERATION AGREEMENT BETWEEN THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN AND SIKENDER GULACHA AND KARAM GULACHA, FOR LANDS LEGALLY DESCRIBED AS CONCESSION GORE A PART LOT 16 PART LOT 17 ROAD ALLOWANCE SOUTH GRIMSBY, WEST LINCOLN, MUNICIPALLY KNOWN AS 3118 GRASSIE ROAD, IN THE TOWNSHIP OF WEST LINCOLN.

WHEREAS the Corporation of the Township of West Lincoln deems it expedient to enter into a Site Alteration Agreement with Sikender Gulacha & Karam Gulacha for lands legally described as Concession Gore A Part Lot 16, Part Lot 17, Road Allowance, South Grimsby, municipally known as 3118 Grassie Road, in the Township of West Lincoln;

AND WHEREAS approval and authority for such Agreement is required;

NOW THEREFORE, THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN HEREBY enacts as follows:

- 1. That the Council of the Corporation of the Township of West Lincoln enter into a Site Alteration Agreement with Sikender Gulacha & Karam Gulacha for lands legally described as Concession Gore A Part Lot 16, Part Lot 17, Road Allowance, South Grimsby, municipally known as 3118 Grassie Road, in the Township of West Lincoln;
- 2. That the Mayor and Clerk be and each of them is hereby authorized to sign the said Site Alteration Agreement and any other document or documents necessary to implement the intent of this By-law and the said Site Alteration Agreement, and the Clerk is hereby authorized to affix the Corporate Seal thereto and deliver the same to the appropriate parties.
- 3. That a copy of the said Site Alteration Agreement and any supplementary Agreements, when executed by the said parties shall be attached hereto as "Schedule A", and shall form part of this By-law, upon registration on title.
- 4. And that By-law 2025-26 be and is hereby repealed.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 24 DAY OF NOVEMBER, 2025.
MAYOR CHERYL GANANN
JUSTIN PAYLOVE, CLERK

BY-LAW NO. 2025-67

A BY-LAW TO AUTHORIZE A SITE ALTERATION AGREEMENT BETWEEN THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN AND WAYNE VINCENT DUTTON AND MARIA DUTTON, FOR LANDS LEGALLY DESCRIBED AS CONCESSION 6 PART LOT 10 IN THE FORMER TOWNSHIP OF CAISTOR, IN THE TOWNSHIP OF WEST LINCOLN, MUNICIPALLY KNOWN AS 8427 CONCESSION 5 ROAD.

WHEREAS the Corporation of the Township of West Lincoln deems it expedient to enter into a Site Alteration Agreement with Wayne Vincent Dutton and Maria Dutton, for lands legally described as Concession 6 Part Lot 10 in the former Township of Caistor, in the Township of West Lincoln, Municipally known as 8427 Concession 5 Road;

AND WHEREAS approval and authority for such Agreement is required;

NOW THEREFORE, THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN HEREBY enacts as follows:

- 1. That the Council of the Corporation of the Township of West Lincoln enter into a Site Alteration Agreement with Wayne Vincent Dutton and Maria Dutton, for lands legally described as Concession 6 Part Lot 10 in the former Township of Caistor, in the Township of West Lincoln, Municipally known as 8427 Concession 5 Road;
- 2. That the Mayor and Clerk be and each of them is hereby authorized to sign the said Site Alteration Agreement and any other document or documents necessary to implement the intent of this By-law and the said Site Alteration Agreement, and the Clerk is hereby authorized to affix the Corporate Seal thereto and deliver the same to the appropriate parties.
- 3. That a copy of the said Site Alteration Agreement and any supplementary Agreements, when executed by the said parties shall be attached hereto as "Schedule A", and shall form part of this By-law, upon registration on title.

TIME AND FINALLY PASSED THIS 24 DAY OF NOVEMBER, 2025.
MAYOR CHERYL GANANN
JUSTIN PAYLOVE, CLERK

BY-LAW NO. 2025-68

A BY-LAW TO AUTHORIZE A SITE ALTERATION AGREEMENT BETWEEN THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN AND MARZ HOMES (SMITHVILLE WEST) INC, FOR LANDS LEGALLY DESCRIBED AS LOT 7, PLAN M98, IN THE TOWNSHIP OF WEST LINCOLN.

WHEREAS the Corporation of the Township of West Lincoln deems it expedient to enter into a Site Alteration Agreement with Marz Homes (Smithville West) Inc., for lands legally described as Lot 7, Plan M98, In the Township of West Lincoln;

AND WHEREAS approval and authority for such Agreement is required;

NOW THEREFORE, THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN HEREBY enacts as follows:

- 1. That the Council of the Corporation of the Township of West Lincoln enter into a Site Alteration Agreement with Marz Homes (Smithville West) Inc., for lands legally described as Lot 7, Plan M98, in the Township of West Lincoln;
- 2. That the Mayor and Clerk be and each of them is hereby authorized to sign the said Site Alteration Agreement and any other document or documents necessary to implement the intent of this By-law and the said Site Alteration Agreement, and the Clerk is hereby authorized to affix the Corporate Seal thereto and deliver the same to the appropriate parties.
- 3. That a copy of the said Site Alteration Agreement and any supplementary Agreements, when executed by the said parties shall be attached hereto as "Schedule A", and shall form part of this By-law, upon registration on title.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 24 DAY OF NOVEMBER, 2025.
MAYOR CHERYL GANANN
JUSTIN PAYLOVE, CLERK

THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN BY-LAW NO. 2025-69

A BY-LAW TO AMEND ZONING BY-LAW NO. 2017-70, AS AMENDED, OF THE TOWNSHIP OF WEST LINCOLN

WHEREAS the Township of West Lincoln Council is empowered to enact this By-Law by virtue of the Provisions of Section 34 of the Planning Act, 1990, as amended:

NOW THEREFORE, THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN HEREBY ENACTS AS FOLLOWS:

- 1. That, Schedule 'A' Map 'E5' to Zoning Bylaw No. 2017-70, as amended, is hereby amended by changing the zoning on CON 2 PT LOT 5 RP 30R508; PART 1, West Lincoln, municipally known as 1185 Port Davidson Road, shown on Schedule 'A', attached hereto and forming part of this By-law.
- 2. That, Map 'E5' to Schedule 'A' to Zoning By-law No. 2017- 70, as amended, is amended by changing the zoning on the subject lands shown on Schedule 'A', attached hereto and forming part of this By-law from lands zoned Agricultural (A) to Agriculture Zone with a site specific temporary use 'A(T-17)' Zone and maintaining the Environmental Conservation (EC) Zone and Environmental Protection (EP) Zone.
- 3. That, Part 6 of the Zoning By-law 2017-70, as amended, is hereby amended by adding the following to Part 13.3:

Temporary Use Provision	Map #	Parent Zone(s)	Property Description	Permitted Temporary Use	Regulations	Start Date	Expiry Date
T-17	E5	Agriculture (A), Environmental Protection (EP), Environmental Conservation (EC)	Con 4; PT Lot 11	Garden Suite	As per the parent Zone except the following: Minimum distance from front lot line 220 metres Maximum distance from main dwelling 65 metres	December 8, 2025	December 8,2045

- 6. That, all other provisions of By-law 2017-70 continue to apply.
- 7. That, this By-law shall become effective from and after the date of passing thereof.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 24 DAY OF NOVEMBER, 2025.
,
MAYOR CHERYL GANANN
JUSTIN PAYLOVE, CLERK

EXPLANATION OF THE PURPOSE AND EFFECT OF BY-LAW NO. 2025-69

Location:

The subject property is located on the east side of Port Davidson Road

Subject lands are legally described CON 2 PT LOT 5 RP 30R508; PART 1, West Lincoln, municipally known as 1185 Port Davidson Road

Purpose & Effect:

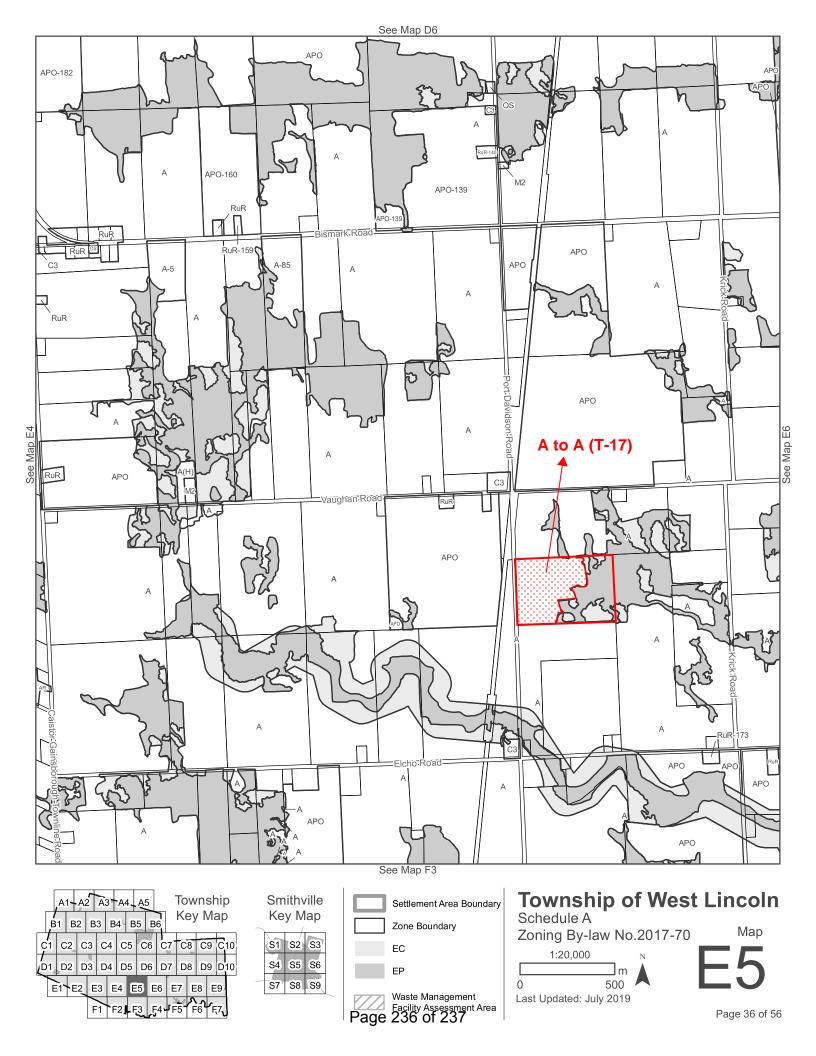
To permit a garden suite for a maximum of 20 years.

- Minimum setback from front line 220 metres
- Maximum distance from main dwelling unit 65 metres

Public Consultation:

The Public Meeting was held on November 10, 2025. All written and oral comments have been considered in the making of the decision by Council. Agency comments regarding this application have been included in the amending By-law.

File: ZBA 1601-008-25 (1185 Port Davidson Road)



BY-LAW NO. 2025-70

A BY-LAW TO ADOPT, CONFIRM AND RATIFY MATTERS DEALT WITH BY COUNCIL RESOLUTION

WHEREAS the Municipal Act 2001, S.O. 2001, Chapter 25, as amended, Section 5(1), provides that the powers of a municipal corporation shall be exercised by its Council;

AND WHEREAS the Municipal Act 2001, S.O. 2001, Chapter 25, as amended, Section 5(3) provides that a municipal power, including a municipality's capacity, rights, powers and privileges, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise;

AND WHEREAS Section 11(2) of the said Act provides that a lower tier municipality may pass by-laws respecting matters within the spheres of jurisdiction as set out in the said Act;

AND WHEREAS in many cases, action which is taken or authorized to be taken by Council does not lend itself to the passage of an individual by-law;

NOW THEREFORE, THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF WEST LINCOLN ENACTS AS FOLLOWS:

- 1. That the actions of the Council at its regular meeting of November 24, 2025 in respect of which recommendations contained in the reports of the committees considered at each meeting and in respect of each motion, resolution and other action taken by the Council at its meeting are, except where the prior approval of the Ontario Land Tribunal or other authority is required by law, hereby adopted, ratified and confirmed as if all such proceedings were expressly embodied in this By-law.
- 2. That where no individual by-law has been or is passed with respect to the taking of any action authorized in or by the above mentioned minutes or with respect to the exercise of any powers by the Council in the above mentioned minutes, then this By-law shall be deemed for all purposes to be the By-law required for approving and authorizing and taking of any action authorized therein or thereby, or required for the exercise of any powers therein by the Council.
- 3. That the Mayor and the proper officers of the Corporation of the Township of West Lincoln are hereby authorized and directed to do all things necessary to give effect to the said action of the Council or to obtain approvals where required and, except where otherwise provided, the Mayor, Clerk, and/or the Administrator are hereby directed to execute all documents necessary on behalf of the Corporation of the Township of West Lincoln and to affix thereto the corporate seal of the Corporation of the Township of West Lincoln.
- 4. That this By-law shall come into force and take effect on the date of its final passing.

24 DAY OF NOVEMBER, 2025.
MAYOR CHERYL GANANN
JUSTIN PAYLOVE, CLERK

READ A FIRST, SECOND AND THIRD